Investor Presentation



Amphenol

Enabling the Electronics Revolution

November 2026

Disclosures

Forward Looking Statements

This presentation contains statements that are intended to be "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that the Company expects or anticipates will or may occur in the future are forward-looking statements. These statements are based on certain assumptions and analyses made by the Company in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors it believes are appropriate under the circumstances. Forward-looking statements may be identified through the use of terms such as "expect," "may," "will," "should," "intend," "plan," "guidance," "outlook" and/or other similar expressions generally intended to identify forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those projected in the forward-looking statements. Factors that might cause or contribute to a material difference include, but are not limited to, uncertainties associated with a protracted economic slowdown; uncertainties and volatility in the global capital markets; and other governmental, political, economic, public health, end-market, competitive, technological, acquisition-related, cybersecurity, government contracting, intellectual property, changes in fiscal or tax policies, litigation and foreign currency-related risk factors that may affect the Company's operations, products, markets, suppliers, customers and prices. Details regarding various significant risks and uncertainties that may affect our operating and financial performance can be found in the Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and other Company filings with the Securities and Exchange Commission including Current Reports on Form 8-K. Forward-looking statements set forth in this presentation speak only as of the date of this presentation and the Company does not undertake any obligation to revise or update these statements whether as a result of new information, future events or otherwise, except as required by law.

Non-GAAP Financial Measures

The balances included within this presentation are prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). This presentation also contains certain non-GAAP financial information, including Adjusted Operating Margin, Adjusted Diluted EPS and Free Cash Flow (collectively, "non-GAAP financial measures"), which are intended to supplement the reported GAAP results. Management believes that such non-GAAP financial measures may be helpful to investors in assessing the Company's overall financial performance, trends and period-over-period comparative results. The non-GAAP financial measures are defined within the Company's Annual Report on Form 10-K and should be read in conjunction with the Company's financial statements presented in accordance with GAAP.

Amphenol: Enabling Electronics Everywhere

Leading provider of high-technology interconnect, antenna, sensor and cable solutions

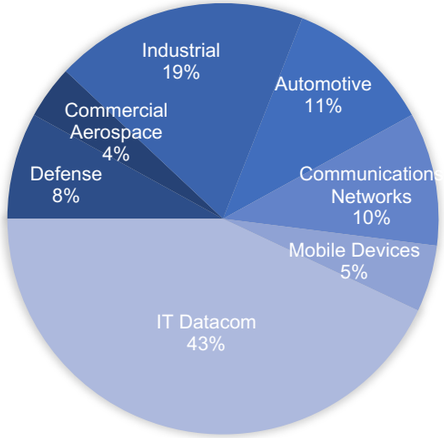
$33.0B Sales

28.7% Adjusted Operating Margin

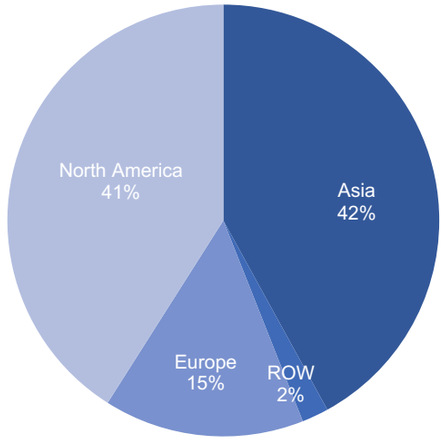
$2.50 Adjusted Diluted EPS

$5.1B Free Cash Flow

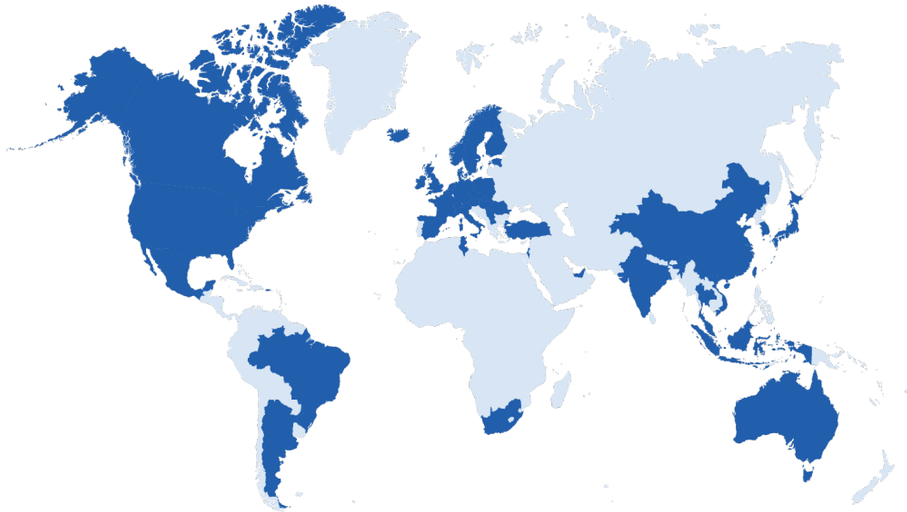
Sales By Market



By Geography



~200,000 employees worldwide



Broad Global Capabilities



Financial data based on last 12 months ended September 30, 2026, except Geography which is based on 2025. EPS reflects stock splits.

Amphenol

Delivering superior performance in any market environment

Quick reactivity
- Proud of our organization’s accomplishments in the dynamic global electronics market

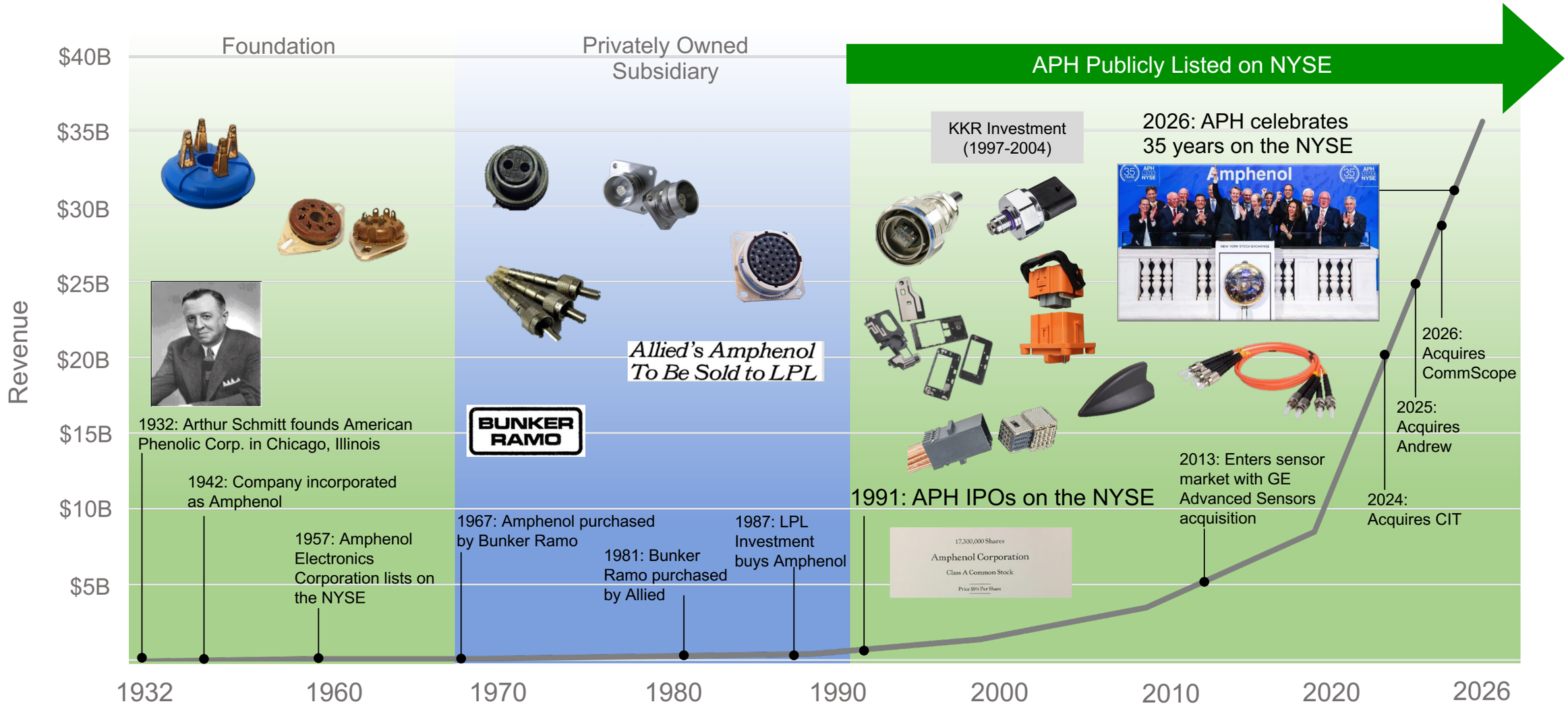
Focused on customers
- Driving singular focus on enabling customers across our diversified markets

Diversity and agility driving performance
- Combination of end-market diversification and organizational agility driving out-performance

Continued flexible and balanced capital allocation strategy
- Increased quarterly dividend by 20% and doubled share repurchase program to $4B in 2026; successful M&A program

Strong balance sheet
- Excellent liquidity and low leverage including cash and short-term investments of $5.2 billion as of September 30, 2026.

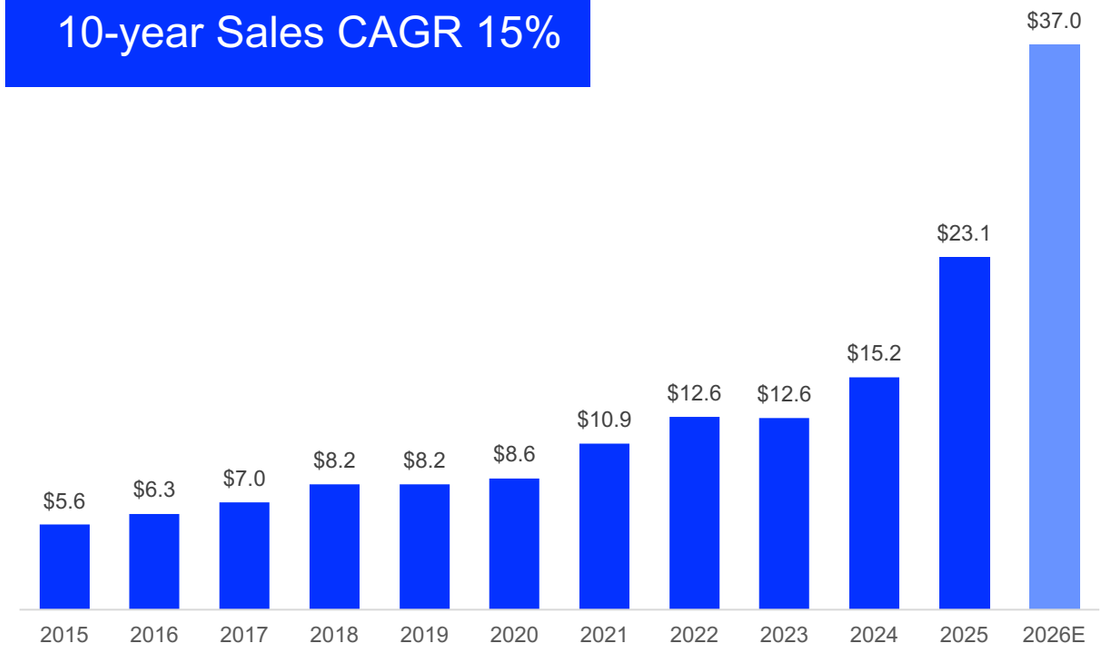
A 94-Year History of Innovation and Success



Amphenol

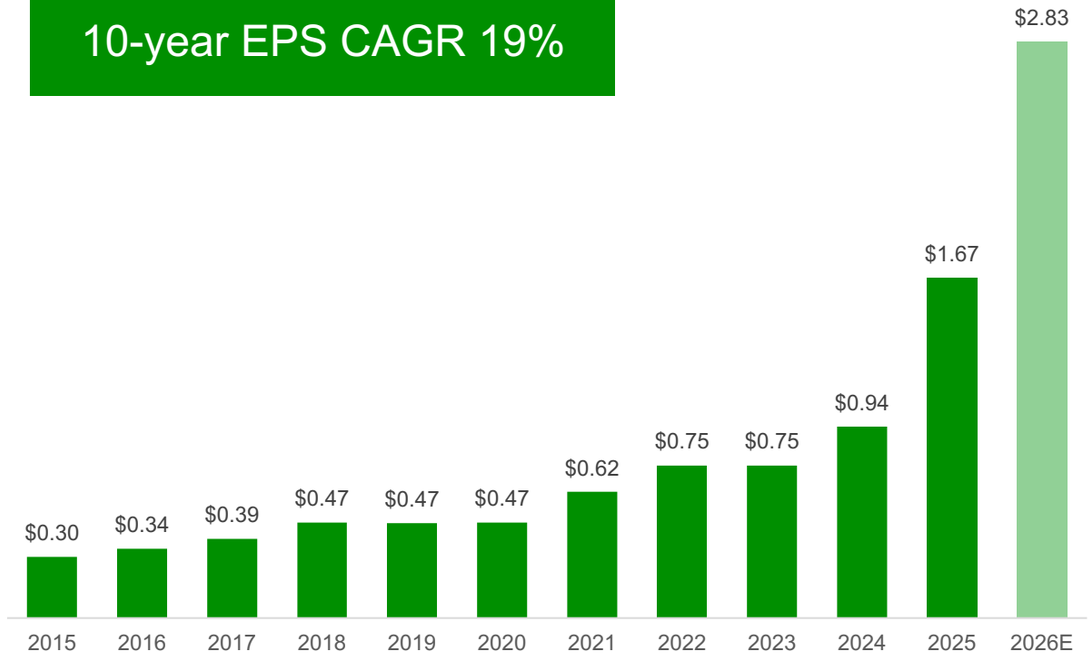
Delivering Long-Term Industry-Leading Results

10-year Sales CAGR 15%



Sales in $B

10-year EPS CAGR 19%



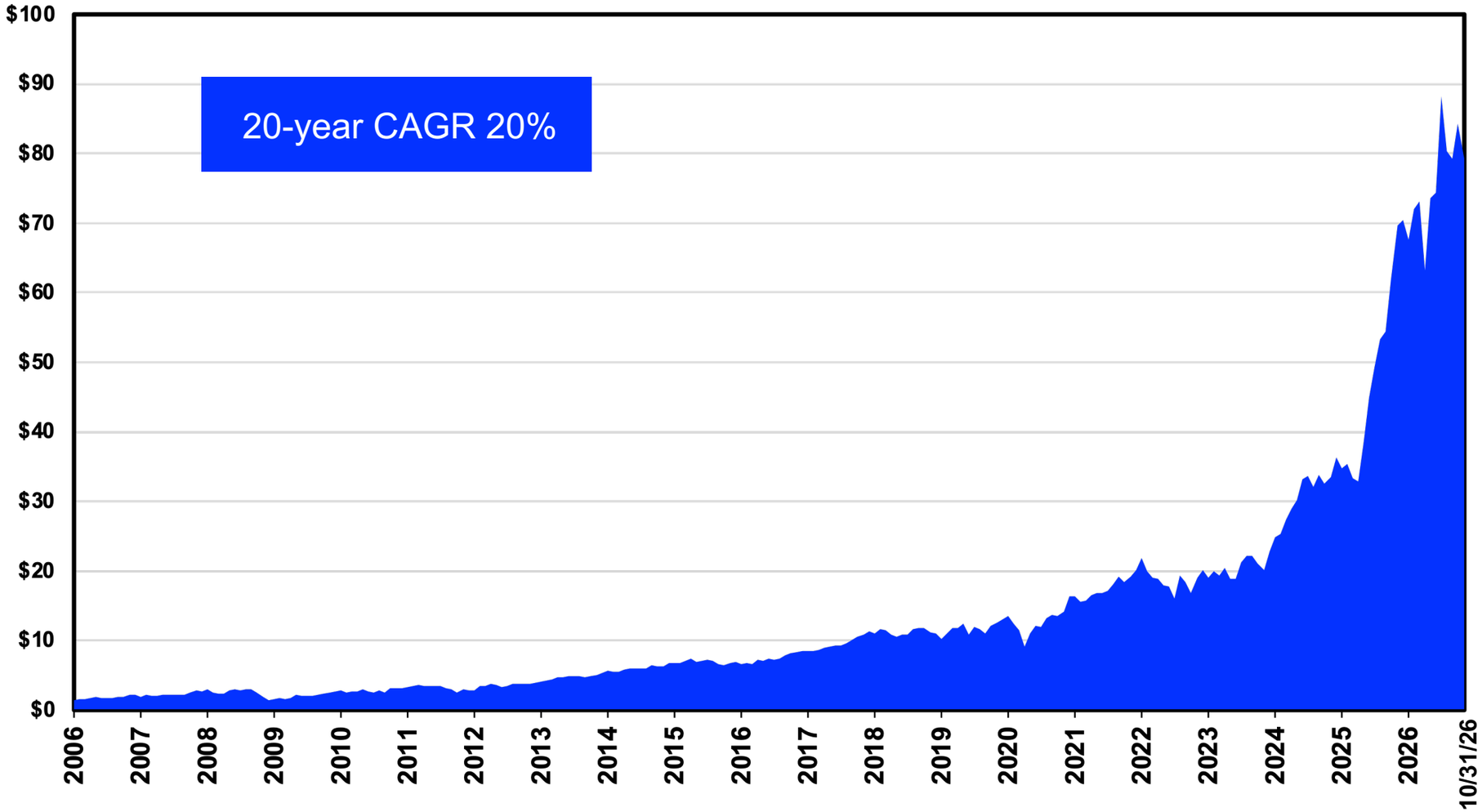
Adjusted Diluted EPS

- Industry-leading growth and profitability
- High-quality of earnings
- Strong cash flow generation in all business cycles
- Flexible and balanced capital deployment strategy

CAGR calculated from 2015 to 2025. EPS reflects stock splits. 2026E reflect mid-point of guidance.

Superior Shareholder Returns Through All Cycles

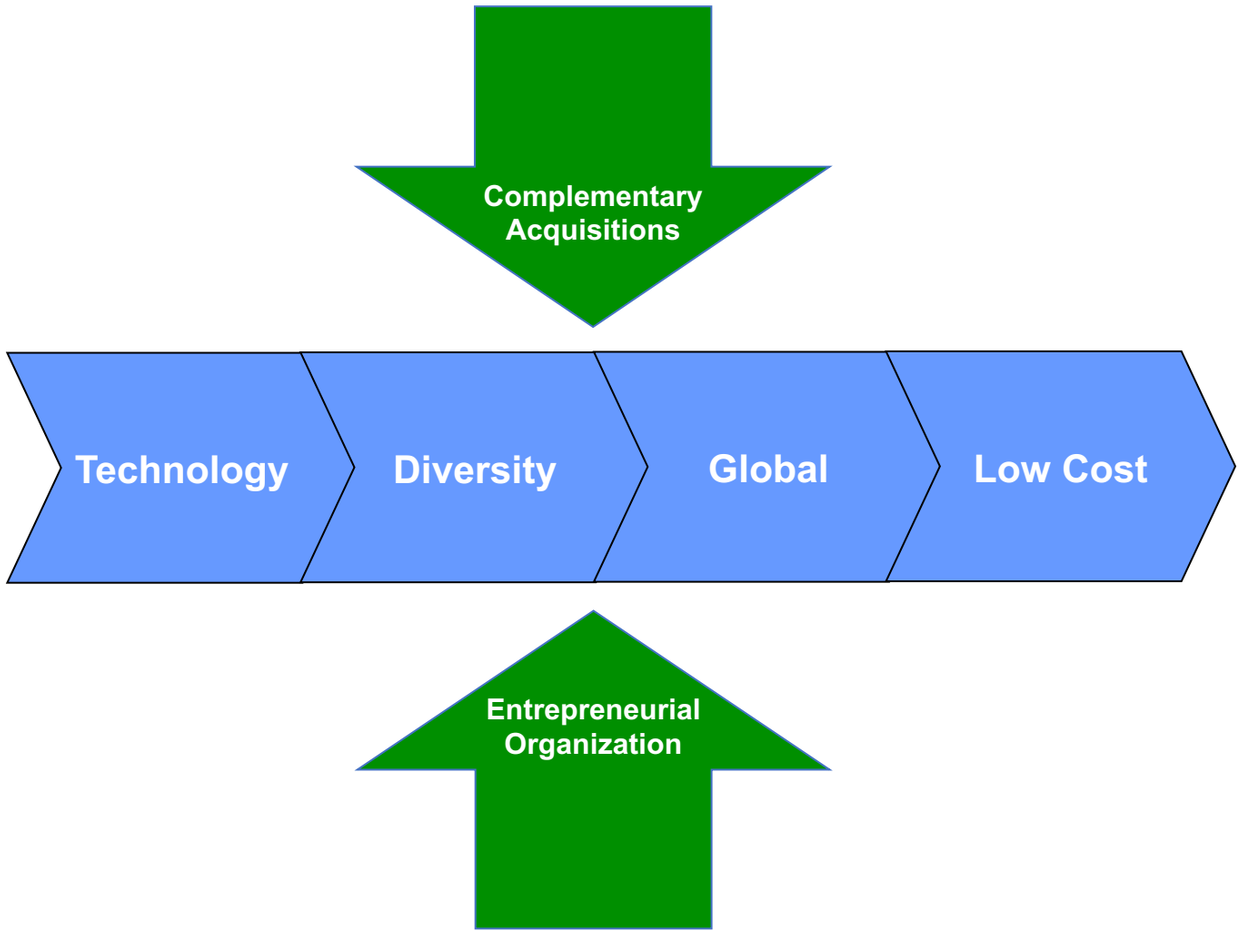
Share Price Performance



Bloomberg share price data, which reflects stock splits. CAGR calculated from 10/31/2006 to 10/31/2026.

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Consistent High-Performance Strategy



- Defense
- Commercial Aerospace
- Industrial
- Auto
- Communications Networks
- Mobile Devices
- IT Datacom

Strength through all cycles

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Enabling the Electronics Revolution



Clean and Efficient

- Environmentally friendly
- More power efficient



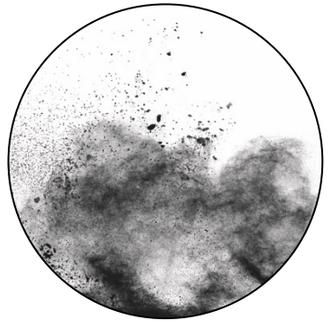
Connected and Mobile

- Always on
- Available anywhere



High Speed

- Enabling Artificial Intelligence (AI)
- 5G capable and beyond



Harsh Environment

- Ruggedized
- Extreme vibration, temperature, pressure



Increased Complexity

- Multiple connections
- Next-generation applications

Balanced and Broad Market Position

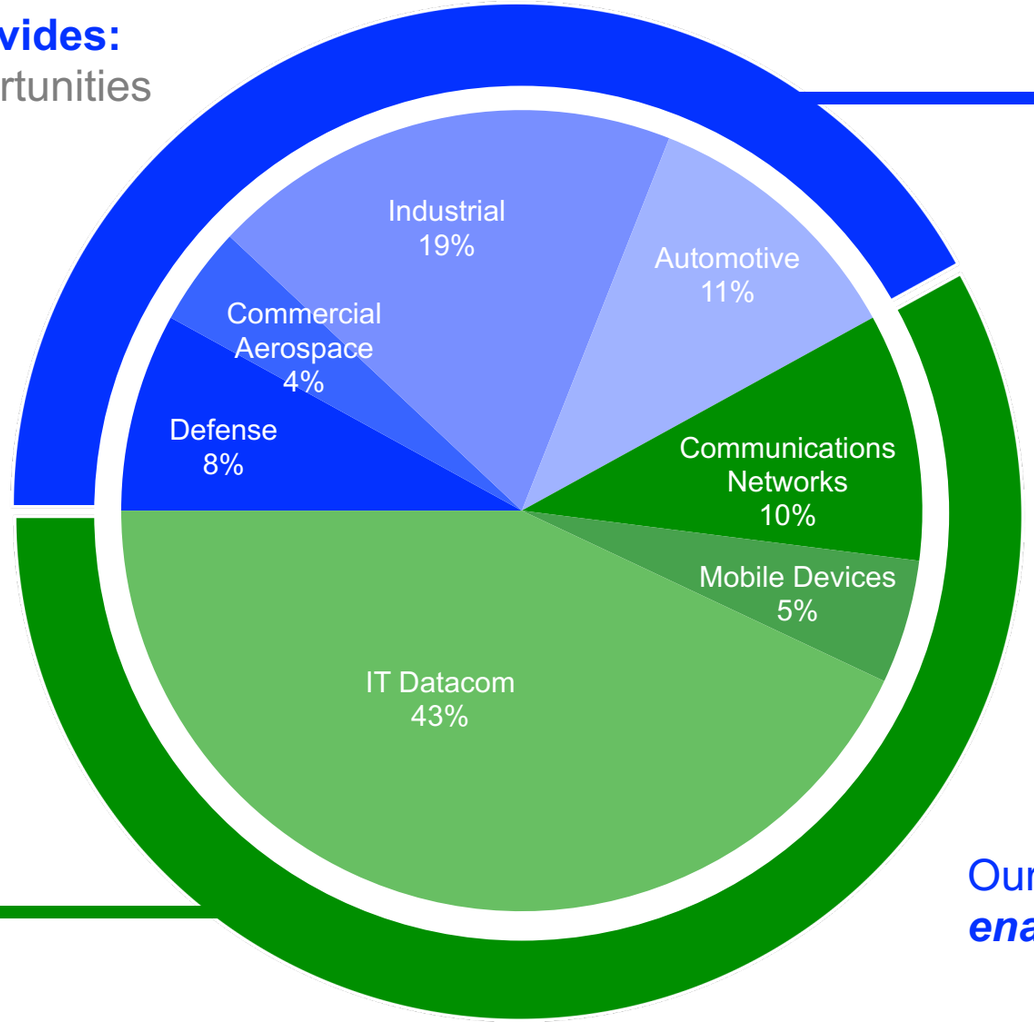
End-market diversification provides:

- Exposure to new market opportunities
- Broad technology visibility
- Proliferation of our know-how









Longer-cycle markets









Shorter-cycle markets

Our high-technology solutions
enable electronics across industries

Financial data based on last 12 months ended September 30, 2026

Amphenol

Leading Interconnect Technologies

Extending the reach of the interconnect system

Connectors	Antennas	Sensors	Flex	PCB	Cables	Value-add









Core pillars of technology innovation

Harsh Environment	High Speed	Fiber Optics	Power	Sensing	Radio Frequency








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Disciplined Acquisition Program Creating Consistent Value

Management

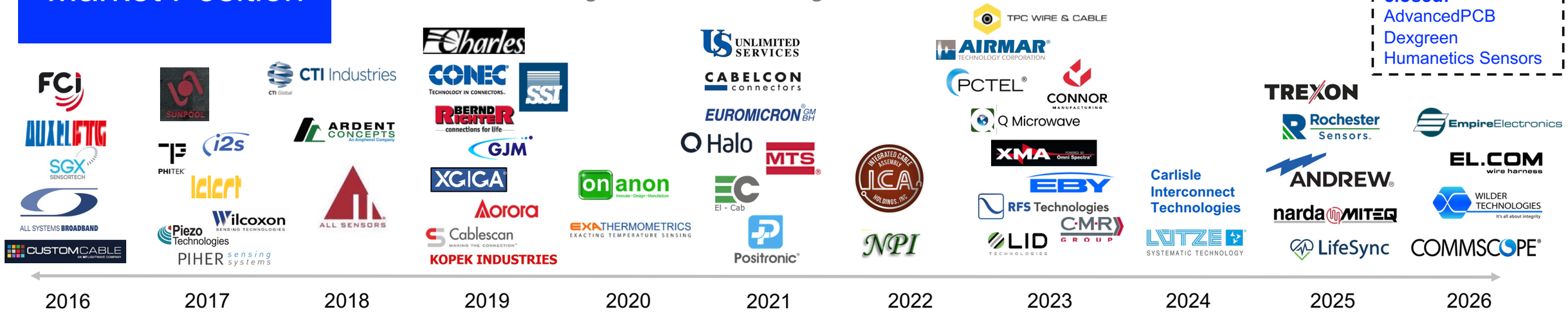
Technology

Market Position

- Acquirer of choice
- Successful acquisition program in a fragmented but consolidating industry
- Focused on high-quality management teams with complementary technology
- Target acquisitions to account for approximately one-third of growth over the long term

More than 50 companies acquired in the last 10 years

Signed but not yet closed:
AdvancedPCB
Dexgreen
Humanetics Sensors



Acquisition program helps support robust sales growth

Amphenol

Unique Entrepreneurial Culture

HQ

Divisions

Operating Groups

General Managers
Empowered and Accountable



Agile | **Accountable** | **Passionate** | **Talented**

Creating Sustained Long-Term Value

Unique entrepreneurial culture
- High-performance culture
- Agile, empowered and accountable

Broad market diversification
- Provides exposure to new market opportunities
- Balance of long- and short-cycle markets

Global presence and reach
- Sales in ~70 countries across 6 continents

Technology solutions positioned for secular growth
- Enabling the Electronics Revolution

Disciplined acquisition strategy
- Acquirer of choice and long-term value creator

Responsible corporate citizen
- Committed to sustainable business practices

Our long-term goals

Grow sales faster than our markets

+

Deliver strong contribution margin

+

Strong free cash flow for reinvestment

=

Sustained Value Creation



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Enabling the Electronics Revolution