BORGWARNER

Q2 2026 Highlights

Net Sales **$3,648**

Adj. Operating Margin* **11.3%**	Operating Margin **10.1%**
Adj. Diluted EPS* **$1.42**	Diluted EPS **$1.34**

2026 Full Year Guidance

Net Sales^

~$14,000 to $14,300

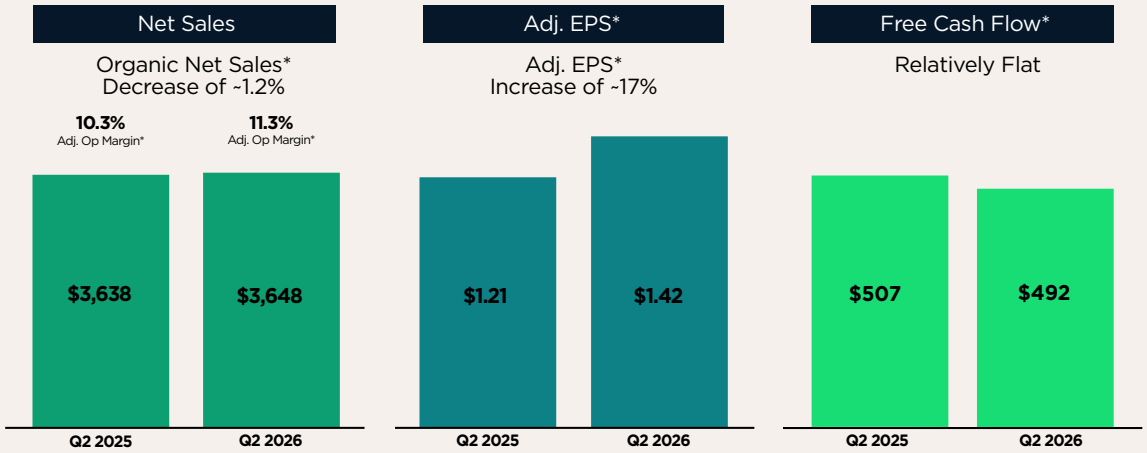
Adj. Operating Margin*^ **~10.7% to 10.9%**	Operating Margin^ **~9.6% to 9.8%**
Adj. Diluted EPS*^ **~$5.05 to $5.30**	Diluted EPS^ **~$4.72 to $4.94**

($ in millions excl. diluted EPS)

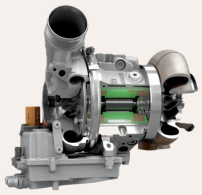
*Adj. operating margin, adj. diluted EPS and Free Cash Flow on this slide are non-US-GAAP measures. See reconciliation to US GAAP in Appendix.
^Denotes a forward-looking statement that is based on current expectations. Actual results may differ materially due to risks and uncertainties that include, among others: supply disruptions impacting us or our customers; the challenges associated with rapidly changing technologies, particularly as they relate to electric vehicles, and our ability to innovate in response; and the difficulty in forecasting demand for electric vehicles and our electric vehicles revenue growth.
A reconciliation to US GAAP and a more fulsome list of risks & uncertainties appear in the latest BorgWarner earnings release:
www.borgwarner.com/q2-2026-earnings.pdf

Strong Second Quarter Execution, Remain Focused on Long-Term Profitable Growth and Value Creation

$ in millions, except EPS

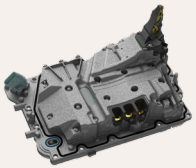


Awards Across Technology-Focused Portfolio



eTurbo

- New program award with a major European OEM for an advanced hybrid car application
- Production is expected to begin in 2029

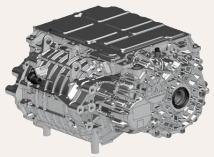


Inverters

- Two high-volume extension awards with a major European OEM for plug-in hybrid and 800V battery-electric vehicles
- Production is expected to begin in 2029

Torque-on-Demand Transfer Cases with Mechanical Lock

- Award with a Chinese OEM for a newly developed, full-size SUV
- Production is expected to begin in the fourth quarter of 2026



Integrated Drive Modules (iDM)

- Award with a global OEM utilizing BorgWarner's next-generation iDM technology, setting a new benchmark in performance, efficiency and system integration
- Production is expected to begin in 2027

Variable Cam Timing

- Conquest award with a major Chinese OEM and a program life extension award with a leading European premium OEM
- Production is expected to begin in 2026 and 2027, respectively