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INVESTOR PRESENTATION

May 2026

DISCLAIMER

Information provided in this presentation may contain statements relating to current expectations, estimates, forecasts and projections about future events that are "forward-looking statements" within the meaning of the “safe harbor” provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as “goals," “intend,” “seek,” “anticipate,” “believe,” “could,” “continue,” “expect,” “estimate,” “may,” “plan,” “outlook,” “future” and “project” and other similar expressions that predict, project or indicate future events or trends or that are not statements of historical matters. Such forward-looking statements include statements regarding the Company’s goals and plans, intentions, expectations, assumptions, goals and beliefs regarding the Company’s business. Actual results may differ materially from those projections and estimates due to various risks and uncertainties, both known or unknown. These factors include, but are not limited to: the effects of global and regional economy and geo-politics on the Company’s business and operations including the length, duration and impact of the war in Israel, the Houthi’s disruption to the movement of goods in the Red Sea and trade disruptions such as Turkey’s decision not to trade with Israel; the outcome of silicosis and other bodily injury claims, and the availability relevant insurance; regulatory changes and requirements relating to the manufacturing and fabrication of our products; the outcome of our restructuring efforts, of the closure of the Sdot Yam and Richmond Hill Facilities, the estimated closure costs and the estimated potential savings relating to said closures, the ability to sell or sublease all or part of these facilities; our ability to effectively collaborate with production business partners; our R&D and product introduction efforts, managing constraints in the global supply chain and effectively procuring raw materials and goods as well as fluctuations in their price; our ability to protect our brand, technology and intellectual property, as well as our freedom to operate; competitive pressures; disruptions to our information technology systems, fluctuations in currency exchange rates against the U.S. dollar; our ability to successfully integrate our acquisitions; our ability to meet ESG goals and targets; and other risks and uncertainties discussed under the sections "Risk Factors" and “Special Note Regarding Forward-Looking Statements and Risk Factor Summary” in our most recent annual report on Form 20-F filed with the Securities and Exchange Commission (the “SEC”) on March 4, 2026, and in other documents filed by Caesarstone with the SEC, which are available free of charge at www.sec.gov. These forward-looking statements are made only as of the date hereof, and the Company undertakes no obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation includes certain non-GAAP measures, which should all be considered in addition to, and not as a substitute for, comparable GAAP measures. A reconciliation of GAAP net income to adjusted EBITDA, reconciliation of GAAP gross profit to adjusted gross profit, and adjusted net income are provided below. To calculate revenues growth rates that exclude the impact of changes in foreign currency exchange rates, the Company converts actual reported results from local currency to U.S. dollars using constant foreign currency exchange rates in the current and comparable period. The Company provides these non-GAAP financial measures because it believes that they present a better measure of the Company s core business and management uses the non-GAAP measures internally to evaluate the Company s ongoing performance. Accordingly, the Company believes that they are useful to investors in enhancing an understanding of the Company s operating performance. However, these measures should not be considered as substitutes for GAAP measures and may be inconsistent with similar measures presented by other companies.

COMPANY OVERVIEW

Leading designer and producer of Premium engineered surfaces used in residential and commercial projects

High Quality Premium Products

Quartz countertop inventor and pioneer of Quartz category expansion via powerful Caesarstone® brand

Leveraging Caesarstone brand in high growth Porcelain category

+150

Models of Quartz Mineral and Porcelain

Strong Established, Global Premium Brand

Customer-centered approach built on culture of safety and high-quality reputation

Global Reach

+50

Countries

1

Porcelain production site in India

6

Strategic production partners

Foundation for Growth

~$397M

Revenues in 2025

~$58M

Net Cash Balance as of December 31, 2025

CSTE

Our stock is traded on NASDAQ

INVESTMENT HIGHLIGHTS

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- Significant ongoing restructuring actions to reignite profitable growth
- Path to positive Adjusted EBITDA expected in the third quarter of 2026
- Shifting from production focus to a brand-centric business model
- Evolving from countertop player to surfaces player
- Global presence in large and attractive addressable market
- Driving operational efficiencies across Company’s processes

OUR MISSION

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To be the **leading choice for surfaces** all around the world

FROM COUNTERTOPS TO A SURFACES COMPANY

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Multi material and multi application

NOW

Kitchen & Bath

Countertop

FUTURE

Entire Home

Surfaces

Evolution From Production-Oriented to Brand-Centric Business Model

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Manufacturing Network

Shifted quartz production from in-house to external partner-based manufacturing to improve cost efficiency and maximize agility.

Sales & Marketing

Sales and marketing-focused, brand-driven, robust global sales and distribution network

Research & Development

Innovation and technology-driven, design and trend-oriented, pioneering surface design

Strategic Evolution on Track to Reignite Long-Term Profitable Growth

STRATEGIC PILLARS FOR LONG TERM PROFITABLE GROWTH

1
Premium Surface Player

2
Operational Enhancement

3
Global Footprint

PREMIUM SURFACES OFFERING

Transforming materials into innovative surfaces with Caesarstone's engineering know-how, craftsmanship, and care.

ICON (Mineral)

Crystalline silica-free sustainable surfaces

Quartz

Highly durable and impact resistant

Porcelain

Innovative, heat, stain, scratch and UV resistant

R&D CAPABILITIES

One step ahead of the competition with our unique skills and decades of experience – Innovation, technology, design, research

+150

of Quartz, Mineral, and Porcelain top-of-the-line portfolio

2012	**1st in market** Veining technology **Supernatural collection**
2014	**Unique concrete design** industrial trend
2017	**1st in market** Revolutionary industrial technology **Metropolitan collection**
2020	**1st in market** UV resistant **Outdoor collection**
2022	**Porcelain collection** Advanced technology, functionality & design
2023	**Mineral collection** Low Silica sustainable product
2024	**Global player** to introduce Crystalline Silica Free & Recycled Materials product

PREMIUM MATERIAL COLLECTIONS

Design trendsetter powered by proprietary in-house technology

Classico

A classic, multi-color collection ranges

Metropolitan

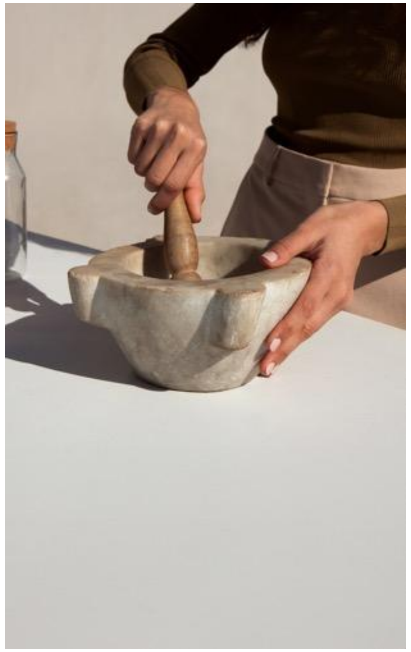
Inspired by the trend of raw industrial design

Supernatural

Luxurious marble & stone designs inspired by nature

Supernatural Ultra

Unique marble-inspired designs



Outdoor

Breakthrough proprietary technology

Consistent design groups across the entire material offering: **Quartz, ICON (Minerals), Porcelain**

SUPERIOR VALUE PROPOSITION

Quartz / Mineral & Porcelain

- Scratch Resistant
- Stain Resistant
- Heat Resistant
- Enduring Quality
- Easy to Clean
- Hygienic
- Nonporous
- Environmentally Friendly

Quartz/ Mineral

- Durable
- Impact Resistant

Porcelain

- Extreme Heat Resistant
- Indoor & Outdoor

STRONG BRAND RECOGNITION

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In North America and other selected markets

Key Brand Collaborations

GROHE | Miele | B/S/H/ | SHERWIN-WILLIAMS.

Sought-after brand in prominent TV makeover shows, showhouse sponsorships and leading design magazines

FLOWER HOUSE | GARDEN | LIFESTYLE

RUE

Leading Design Awards

GERMAN DESIGN AWARD WINNER 2026

KBB READERS' CHOICE AWARDS 2025

KITCHEN GOOD HOUSEKEEPING WINNER AWARDS

Gold INNOVATION 2025 Caesarstone COUNTERTOPS Home Builder Executive

INNOVATION HOUR NKBA KBIS MOST INNOVATIVE 2026

Aligned with the essence of our time, we hold a steadfast commitment to our planet's well-being. From the selection of materials to manufacturing and end use, we take responsibility for promoting practices that lead to change in our market towards a greener future. It's a core commitment that extends throughout our entire network of valued business partners.

WE CARE ABOUT THE PLANET. JUST LIKE YOU.

100%
Recycling rate

Climate Risk
Assessment process completed

100%
Wastewater recycled

71
Models EPD certified

STRATEGIC PILLARS FOR LONG TERM PROFITABLE GROWTH

1

Premium Surface Player

2

Operational Enhancement

3

Global Footprint

Strategic restructuring plan to improve growth and profitability

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Closed
Sdot-Yam Plant ❯ **Annualized savings of $15M commencing 2024.**

Closed
Richmond Hill Plant ❯ **Annualized savings of $20M commencing 2024.**

Closed
Bar-Lev Plant ❯ **Annualized savings of ~$20-22M commencing 2026.**

Focused on operational excellence, cost reduction and improved working capital management ❯ **Savings > $45M**

Shift production capacity to strategic partners ❯ **Signed agreements with Key production partners**

Re-engineering collection for the Australian market ❯ **Products developed and full Zero Crystalline silica collection available as of Q2’25**

Expand porcelain offering in the U.S. and Canada ❯ **Improving offering and applications**

Expanding presence in EMEA ❯ **Establishing direct presence in Germany and other countries.**

TOTAL EXPECTED ANNUALIZED SAVINGS > $100M(*)

(*) Compared to 2023 expenses

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STRATEGIC PILLARS FOR LONG TERM PROFITABLE GROWTH

1

Premium Surface Player

2

Operational Enhancement

3

Global Footprint

OUR GLOBAL PRESENCE

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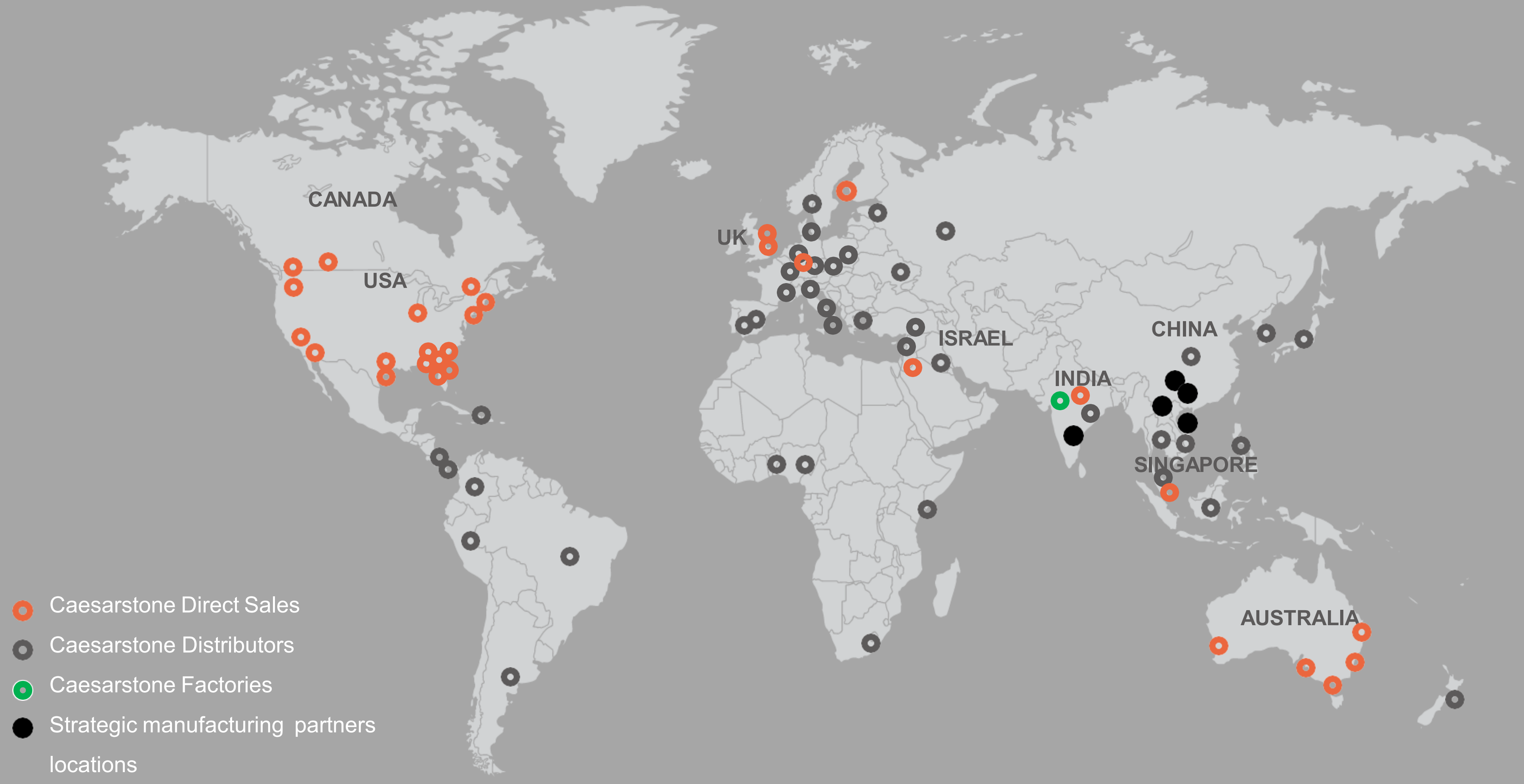
Our products are available worldwide in more than 50 countries in a combination of direct and indirect.



2025 Revenue

U.S (inc. LATAM)
47.3%

CANADA
13.1%

AUSTRALIA
17.0%

EMEA
13.1%

S.E. ASIA
4.6%

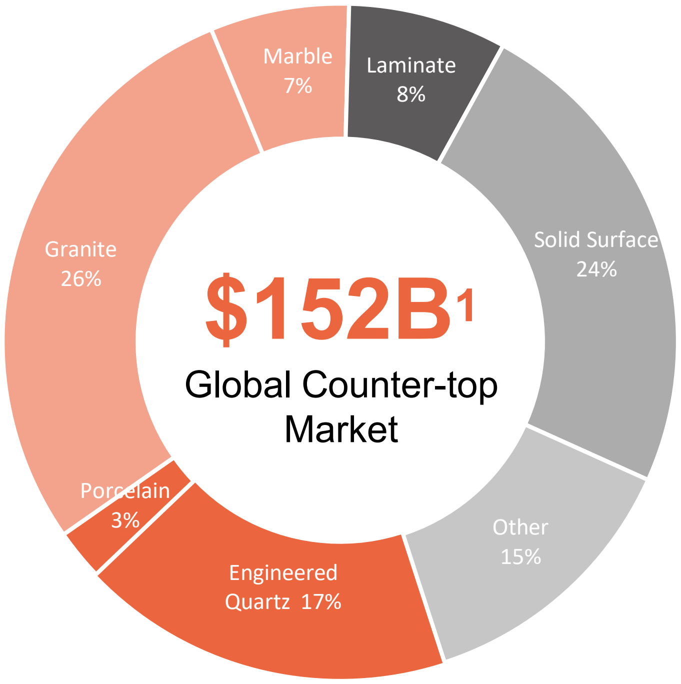
ISRAEL
4.9%

LARGE & ATTRACTIVE ADDRESSABLE MARKET

We increased our addressable market through penetration of new product categories.

Material Segmentation Sales 2024

(% Volume, By Value[1])



Existing Product Categories

Addressable Product Categories

2022-2024 Market trends [1]

- Global counter top market decreased by 5.6% (by value)
- Engineered Quartz decreased by 8.5%
- 2024-2028 Engineered Quartz CAGR 6.3%

[1] Source: Freedonia March 2025 study (End user prices)

U.S. - OUR PRIMARY MARKET AND OPPORTUNITY

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Accelerated growth of Quartz & Porcelain market share

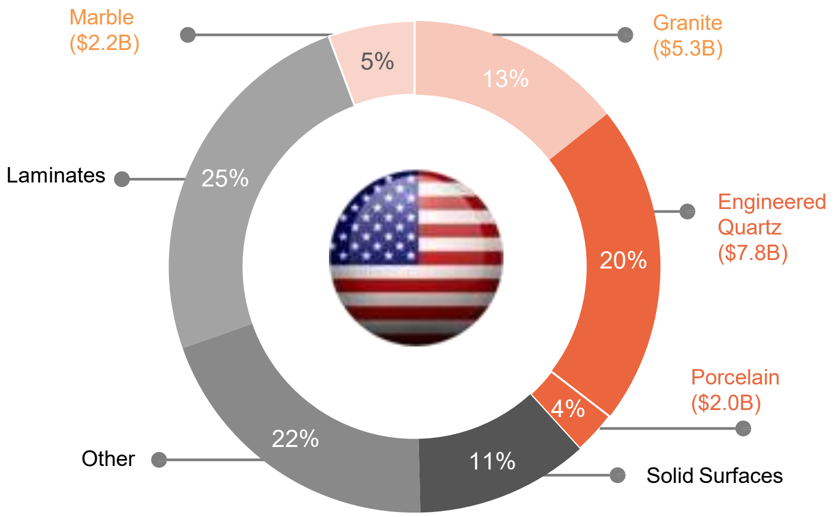
USA Total Market Size(*)
(By Volume ,By Value[1])

71.6M SQM

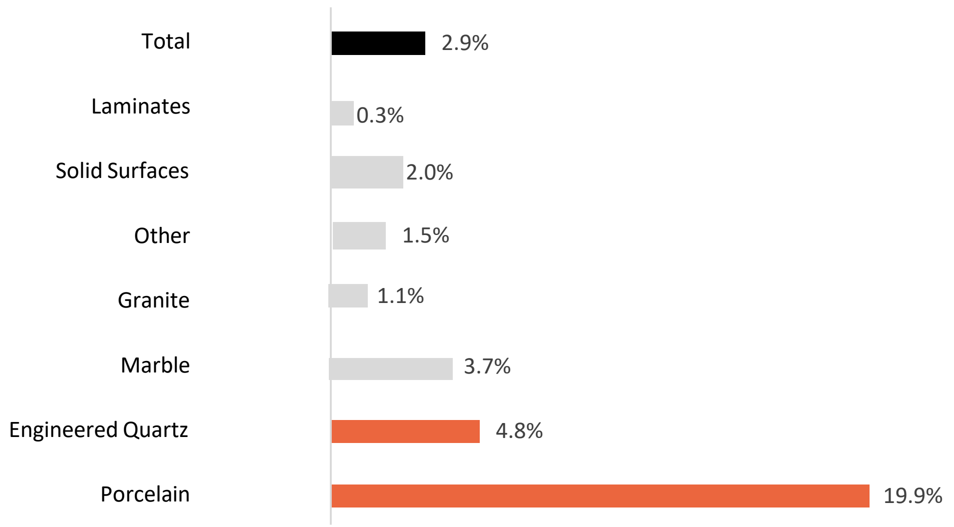
($31.9B[1])

(*) During 22'-24' total market size decreased by 11.4% and Quartz decreased by 13.8%

Countertop Demand by Material
(% Volume, $ Value[1])



2024-2028 CAGR
(By Volume)



Existing Product Categories

Addressable Product Categories

[1] Source: Freedonia February 2025 study (End user prices)

CANADA – STRONG MARKET POSITION

Accelerated growth of Quartz & Porcelain market share in the fastest growing countertop market

Canada Total Market Size (*)
(By Volume ,By Value[1])

4.7M SQM

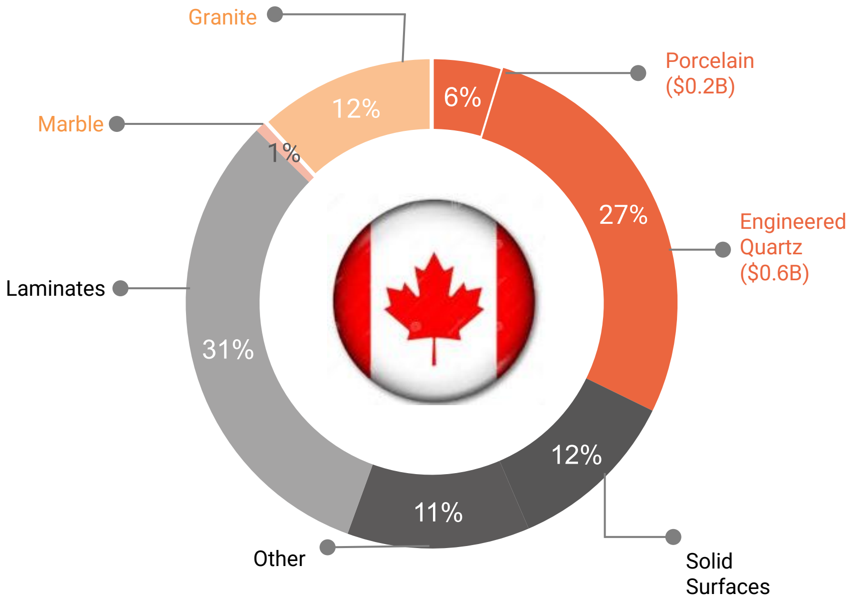
($1.9B[1])

(*) During 22’-24’ total market size decreased by 23.2% and Quartz decreased by 24.8%

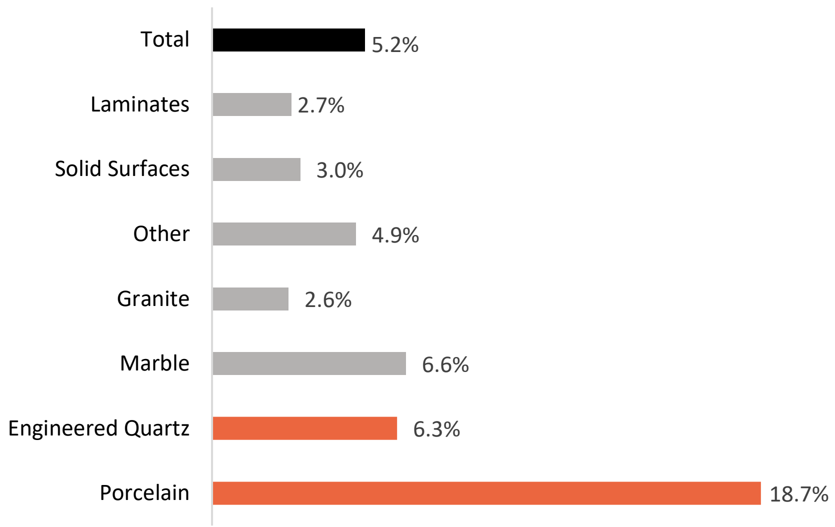
Existing Product Categories

Addressable Product Categories

Countertop Demand by Material
(% Volume, $ Value[1])



2024-2028 CAGR
(By Volume)



[1] Source: Freedonia February 2025 study (End user prices)

AUSTRALIA – LEADING MARKET POSITION

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High-quality, Crystalline silica-free & Recycled Materials product

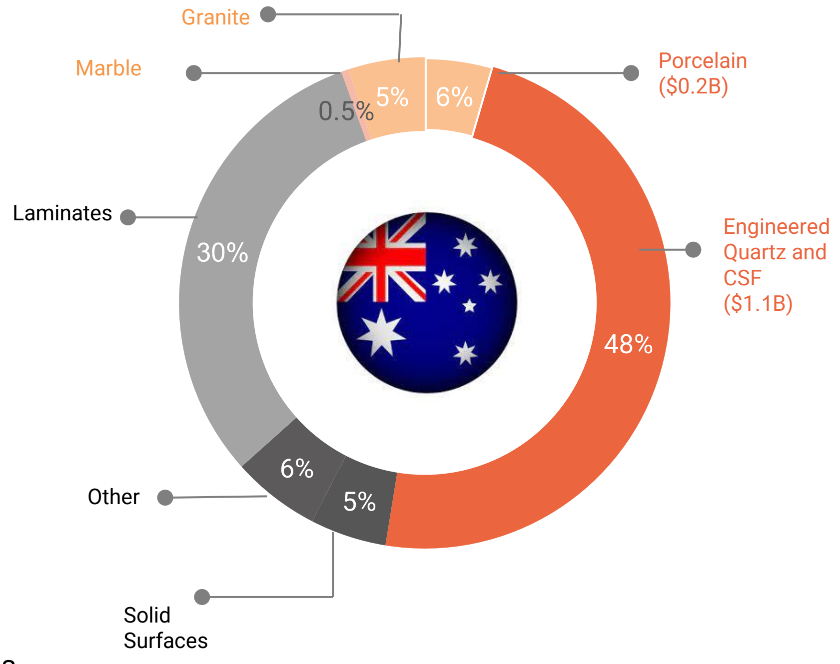
Australia Total Market Size (*)
(By Volume ,By Value[1])

4.0M SQM

($1.9B[1])

(*) During 22’-24’ total market size decreased by 12.2% and Quartz decreased by 12.1%

Countertop Demand by Material
(% Volume, $ Value[1])



Existing Product Categories

Addressable Product Categories

[1] Source: February 2025 study (End user prices)

Australia Market Update

- Quartz phased out in Australia during 2024 due to regulatory ban and replaced by Crystalline silica-free (“CSF”) products
- Full CSF collection offered since Q2’25
- Expect to maintain leading market position through rollout of new products
- CSF CAGR estimated 7.4% (24/28)
- Expanding our porcelain offering. 12.4% CAGR (24/28)

FINANCIAL SUMMARY

Q1'26 FINANCIAL PERFORMANCE

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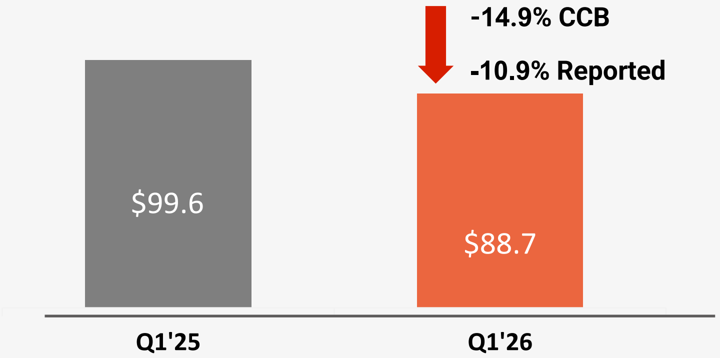
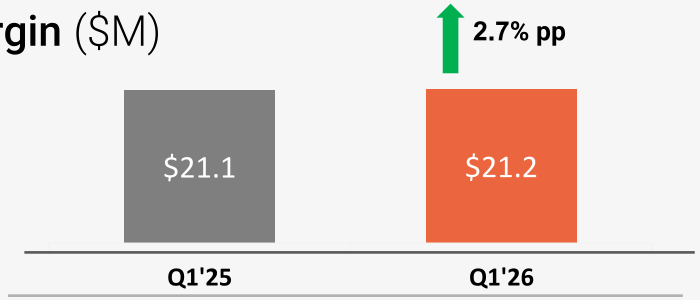
Revenue ($M)



CCB*: (18.9%) (23.8%) 11.2% (27.0%)

* Constant Currency Basis

Adjusted Gross Margin ($M)

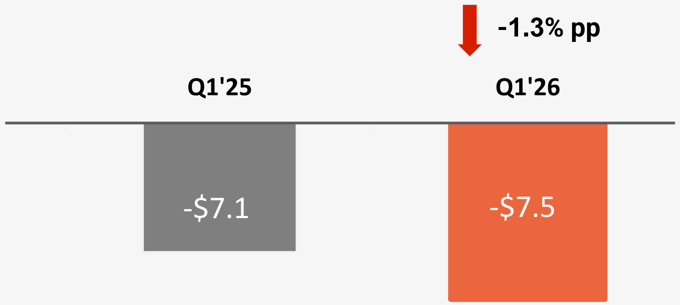


% margin	21.2%	23.9%

- Improved production source mix
- Improved product cost
- Favorable FX rates

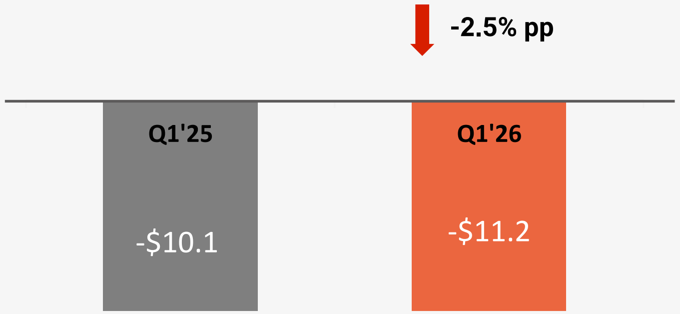
- Lower Volume
- US Tariffs
- Higher logistics costs

Adj. EBITDA ($M)



% margin	(7.1%)	(8.4%)

Adj. Net Income (Loss) ($M)



Adj. EPS	($0.29)	($0.32)

LIQUIDITY, CASH FLOW AND CAPITAL DEPLOYMENT

CAPITAL POSITION

Cash Position

$52.3M [1,2]

Net Cash Position

$50.4M [3]

PROVEN RECORD OF CASH GENERATION

Prudent management of capital expenditures at a range of

~2%

of sales since 2023

DISCIPLINED CAPITAL DEPLOYMENT

- Organic growth – Investment in S&M, R&D
- M&A flexibility
- Quarterly dividend policy aligned with profits

1. As of March 31, 2026
2. Cash position - Cash and cash equivalents and short-term bank deposits
3. Net cash position - Cash and cash equivalents and short-term bank deposits less debt from financial institutions

REVENUE & PROFITABILITY – ANNUAL VIEW

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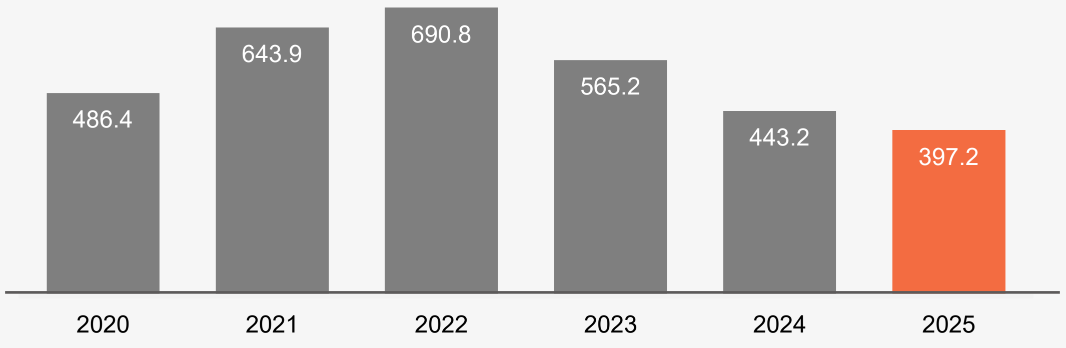
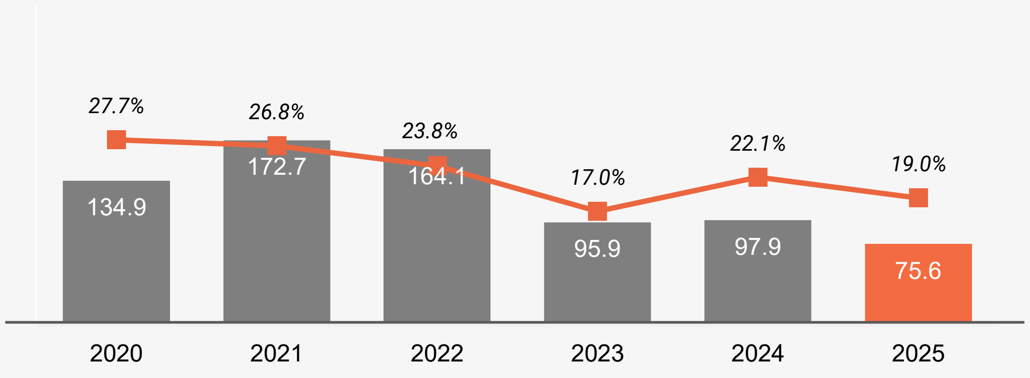
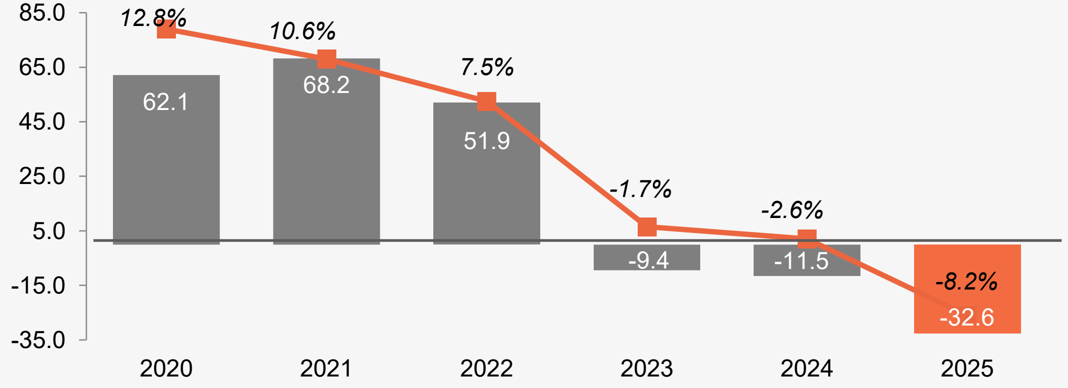
Revenue ($M)



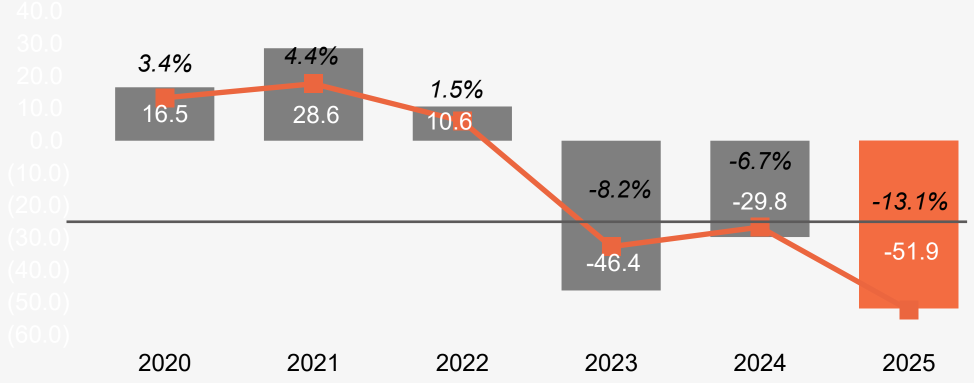
Adjusted Gross Profit and % Margin ($M)



Adj. EBITDA and % Margin ($M)



Adj. Net Income (Loss) and % Margin ($M)



ADJUSTED GROSS PROFIT RECONCILIATION

USD (0,000)	2020A	2021A	2022A	2023A	2024A	2025A
Gross profit	$133,942	$171,498	$163,245	$91,939	$96,675	$73,280
Share based compensation expense (1)	416	321	315	94	89	51
Amortization of assets related to acquisitions	529	852	306	286	282	270
Other Non- recurring expenses (2)	-	-	237	3,620	854	2,035
ADJUSTED GROSS PROFIT	**$134,887**	**$172,671**	**$164,103**	**$95,939**	**$97,900**	**$75,636**
% OF SALE	**27.7%**	**26.8%**	**23.8%**	**17.0%**	**22.1%**	**19.0%**

(1) Share based compensation includes expenses related to stock options and restricted stock units granted to employees of the Company.
(2) Includes one time expenses related mainly to plants closure.

ADJUSTED EBITDA RECONCILIATION

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USD (0,000)	2020A	2021A	2022A	2023A	2024A	2025A
Net income (loss)	$7,622	$17,889	($56,366)	($108,240)	($42,976)	($137,759)
Finance Expense (income), net	10,199	7,590	(3,079)	(1,069)	9	7,766
Taxes on income	4,700	1,950	758	21,281	1,081	4,284
Depreciation and Amortization	29,460	35,407	36,344	30,007	17,742	14,807
Legal settlements and loss contingencies (1)	6,319	3,283	568	(4,770)	7,242	25,555
Share-based compensation expense (2)	2,858	1,845	1,502	1,025	2,044	1,200
Contingent consideration adjustment	-	284	120	264	(53)	-
Acquisition related expenses	921	-	80	-	-	-
Restructuring and Impairment expenses related to goodwill and long-lived assets	-	-	71,258	47,939	1,005	48,753
Non- recurring items (3)	-	-	684	4,134	2,381	2,834
ADJUSTED EBITDA	**$62,079**	**$68,248**	**$51,869**	**($9,429)**	**($11,525)**	**($32,560)**
% OF SALES	**12.8%**	**10.6%**	**7.5%**	**(1.7%)**	**(2.6%)**	**(8.2%)**

(1) Consists of legal settlements expenses and loss contingencies, net, in 2017 related primarily to Kfar Giladi arbitration, as well as to product liability claims and other adjustments to on-going legal claims.
(2) Share-based compensation includes expenses related to stock options and restricted stock units granted to employees of the Company. In addition, includes expenses for phantom awards granted and related payroll expenses as a result of exercises.
(3) Non recurring operating expenses related to plants closures.

ADJUSTED NET INCOME (LOSS) RECONCILIATION

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USD (0,000)	2020A	2021A	2022A	2023A	2024A	2025A
Net income (loss) attributable to controlling interest	$7,218	$18,966	($57,054)	($107,656)	($42,832)	($137,467)
Legal settlements and loss contingencies (1)	6,319	3,283	568	(4,770)	7,242	25,555
Share-based compensation expense (2)	2,858	1,845	1,502	1,025	2,044	1,200
Caesarstone USA contingent consideration adjustment	-	284	120	264	(53)	-
Non cash revaluation of lease liabilities (3)	3,189	2,918	(9,527)	(1,556)	(2,039)	4,163
Amortization of assets related to acquisitions, net of tax	446	2,391	2,084	2,142	2,135	376
Acquisitions related expenses	921	-	80	-	-	-
Impairment expenses related to goodwill and long-lived assets	-	-	71,258	47,939	1,005	48,753
Non- recurring items (4)	-	-	684	4,134	2,381	2,834
Total adjustments before tax	$13,733	$10,721	$66,769	$49,178	$12,715	$82,881
Less tax on above adjustments	$4,488	$1,054	($910)	($12,035)	($328)	($2,660)
Total adjustments after tax	$9,245	$9,667	$67,679	$61,213	$13,043	$85,542
ADJUSTED NET INCOME (LOSS)	**$16,463**	**$28,634**	**$10,625**	**($46,443)**	**($29,789)**	**($51,925)**
% OF SALES	**3.4%**	**4.4%**	**1.5%**	**(8.2%)**	**(6.7%)**	**(13.1%)**

(1) Consists of legal settlements expenses and loss contingencies, net, in 2017 related primarily to Kfar Giladi arbitration, as well as to product liability claims and other one time bonus paid by a shareholder to Company's employees.
(2) Share-based compensation includes expenses related to stock options and restricted stock units granted to employees of the Company. In addition, includes expenses for phantom awards granted and related payroll expenses as a result of exercises.
(3) Exchange rate differences deriving from revaluation of lease contracts in accordance with ASC 842
(4) Relates mainly to non-recurring residual operating expenses related to plants closures.


THANK YOU