# Third Quarter 2026 Earnings Presentation

*October 29, 2026*

CALIFORNIA WATER SERVICE GROUP
INVESTING FOR LIFE

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100 years

# Today's Speakers

**Marty Kropelnicki**
Chairman & CEO



**James Lynch**
Sr. Vice President, CFO & Treasurer



# Forward-Looking Statements and Other Important Information




This presentation contains forward-looking statements within the meaning established by the Private Securities Litigation Reform Act of 1995 ("PSLRA"). The forward-looking statements are intended to qualify under provisions of the federal securities laws for "safe harbor" treatment established by the PSLRA. Forward-looking statements in this presentation are based on currently available information, expectations, estimates, assumptions and projections, and our management's beliefs, assumptions, judgments and expectations about us, the water utility industry and general economic conditions. These statements are not statements of historical fact. When used in our documents, statements that are not historical in nature, including words like will, would, expects, intends, plans, believes, may, could, estimates, assumes, anticipates, projects, progress, predicts, hopes, targets, forecasts, should, seeks or variations of these words or similar expressions are intended to identify forward-looking statements. Examples of forward-looking statements in this presentation include, but are not limited to, statements describing expectations regarding financial performance, operating plans, capital investments and expenditures, depreciation, M&A investments, the anticipated closing and timing of acquisitions of Nexus Water Group's Nevada and Oregon utilities, and remaining outstanding membership interests in BVRT and expected benefits resulting from the Nevada, Oregon, and BVRT acquisitions, rate base growth, customer growth potential, compound annual growth rate and annual dividend yield; the expected timing and the amount of proceeds from the California Water Service Group's (Group or Company) forward sales agreements, the ability to complete the issuance of the notes and bonds described in this presentation on the expected timing or at all and the sufficiency of the Company's resources to finance its initiatives. Forward-looking statements are not guarantees of future performance. They are based on numerous assumptions that we believe are reasonable, but they are open to a wide range of uncertainties and business risks. Consequently, actual results or outcomes may vary materially from what is contained in a forward-looking statement. Factors that may cause actual results or outcomes to be different than those expected or anticipated include, but are not limited to: the outcome and timeliness of regulatory commissions' actions concerning rate relief and other matters; the impact of opposition to rate increases; our ability to recover costs; Federal governmental and state regulatory commissions' decisions, including decisions on proper disposition of property; changes in state regulatory commissions' policies and procedures; changes in California State Water Resources Control Board water quality standards; changes in environmental compliance and water quality requirements, EPA's finalization of and changes to a National Primary Drinking Water Regulation (NPDWR) establishing legally enforceable maximum contaminant levels (MCL) for PFAS in drinking water in 2024 as well as legal challenges to such MCLS; EPA's proposed new PFAS rulemaking including impacts to the current PFAS NPDWR; the impact of weather, climate change, natural disasters, including wildfires and landslides, and actual or threatened public health emergencies, including disease outbreaks, on our operations, water quality, water availability, water sales and operating results and the adequacy of our emergency preparedness; electric power interruptions, especially as a result of public safety power shutoff programs; availability of water supplies; our ability to invest or apply the proceeds from the issuance of common stock in an accretive manner; our ability to complete the issuance of the notes and bonds and the settlement of the forward sales agreements on the expected timing or at all; consequences of eminent domain actions relating to our water systems; increased risk of inverse condemnation losses as a result of the impact of weather, climate change, and natural disasters, including wildfires and landslides; shifts in population, including housing and customer growth; issues with the implementation, maintenance or security of our information technology systems; physical and cyber security risks and threats and the adequacy of our efforts to mitigate such risks and threats; the ability of our enterprise risk management processes to identify or address risks adequately; labor relations matters as we negotiate with the unions; changes in customer water use patterns and the effects of conservation, including as a result of drought conditions; our ability to complete, in a timely manner or at all, successfully integrate and achieve anticipated benefits from announced acquisitions; including the Nevada and Oregon systems, and BVRT acquisitions; restrictive covenants in or changes to the credit ratings on our current or future debt that could increase our financing costs or affect our ability to borrow, make payments on debt or pay dividends; risks associated with expanding our business and operations, including into other geographic areas; the impact of stagnating or worsening business and economic conditions, including inflationary pressures, general economic slowdown or a recession, changes in tariff policy, the interest rate environment, changes in monetary policy, adverse capital markets activity or macroeconomic conditions as a result of geopolitical conflicts, including the ongoing conflict in Ukraine and the Middle East, and the prospect of shutdowns of the U.S. federal government; the impact of market conditions and volatility on unrealized gains or losses on our non-qualified benefit plan investments and our operating results; the impact of weather and timing of meter reads on our accrued and unbilled revenue; the impact of evolving legal and regulatory requirements, including sustainability requirements; the impact of the evolving U.S. political environment and changes effected, proposed or threatened by the U.S. federal government that has led to, in some cases, legal challenges and uncertainty around the funding, functioning and policy priorities of U.S. federal regulatory agencies and the status of current and future regulations; and other risks and unforeseen events described in our SEC filings. In light of these risks, uncertainties and assumptions, investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this presentation. When considering forward-looking statements, you should keep in mind the cautionary statements included in this paragraph, as well as the Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and other reports filed from time-to-time with the SEC. We are not under any obligation, and we expressly disclaim any obligation to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise. A credit rating is not a recommendation to buy, sell, or hold any securities, and may be changed at any time by the applicable ratings agency and should be evaluated independently of any other information.

# Third-Quarter 2026 Highlights

**1**

Our solid Q3 2026 results reflect **April 2026 resolution of the 2024 CA GRC, other regulatory outcomes**, and **successful execution** of our business strategy

**2**

We achieved record Q3 **infrastructure investment**, which drives earnings and enhances **safety and reliability** for customers

**3**

Our **strong liquidity profile** supports growth; **expecting Q4 close** of Nevada and Oregon acquisitions

**4**

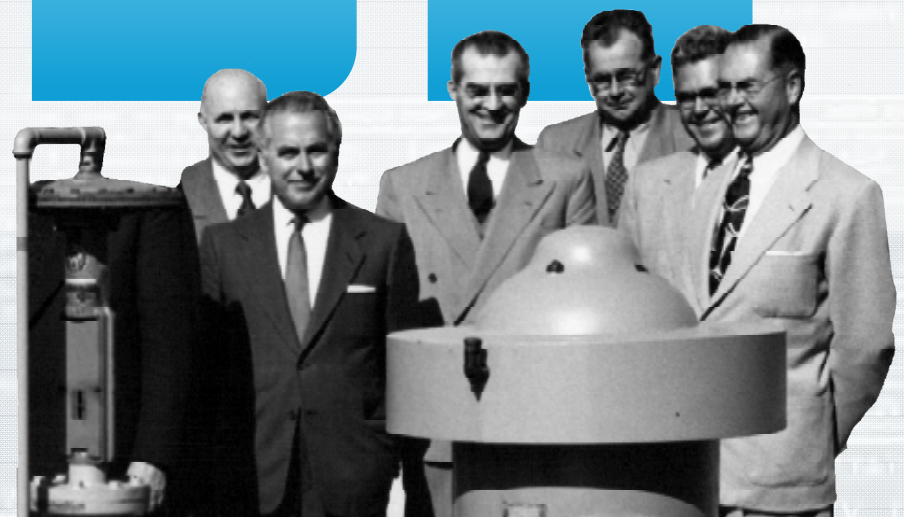
We focused on **recovering costs** while striving to keep rates **affordable for customers**

**5**

We declared **327th consecutive quarterly dividend**; anticipated annual dividend of **$1.34** is an **8.1% increase** over 2025

**6**

We continued to prioritize **emergency preparedness** in advance of the forecasted El Niño weather event

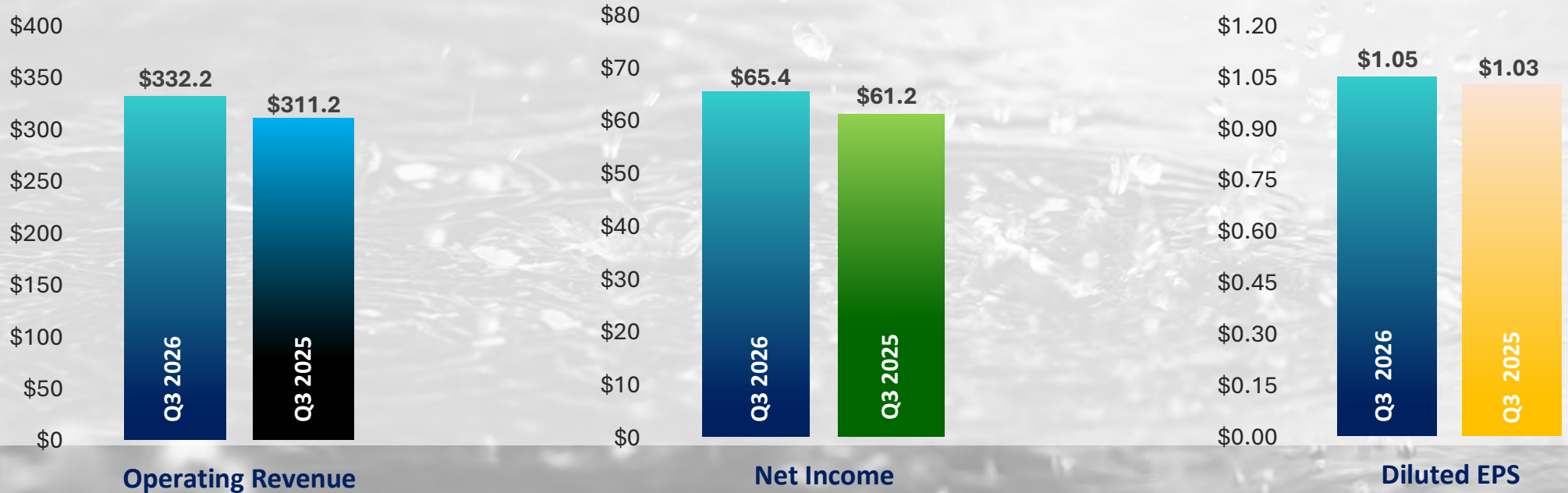


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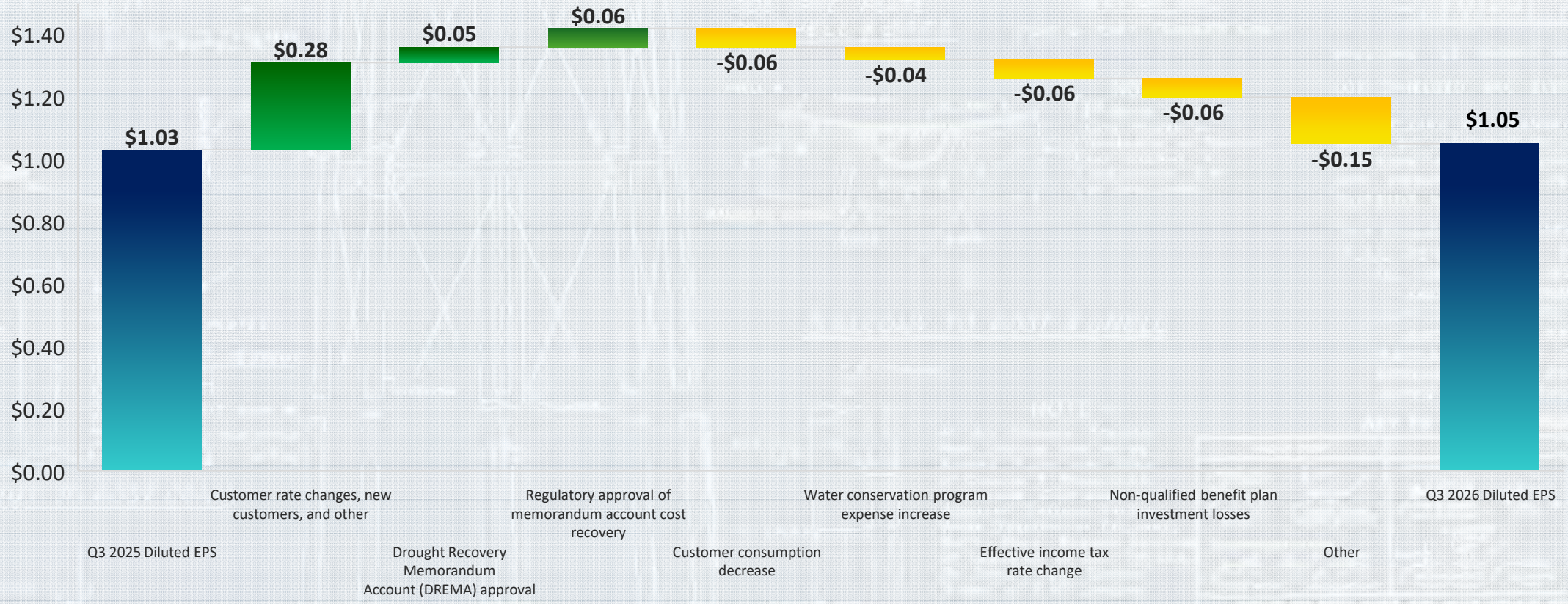
# Q3 2026 Results Compared to Q3 2025 Results

## Q3 2026 vs. Q3 2025

*(in millions, except EPS)*



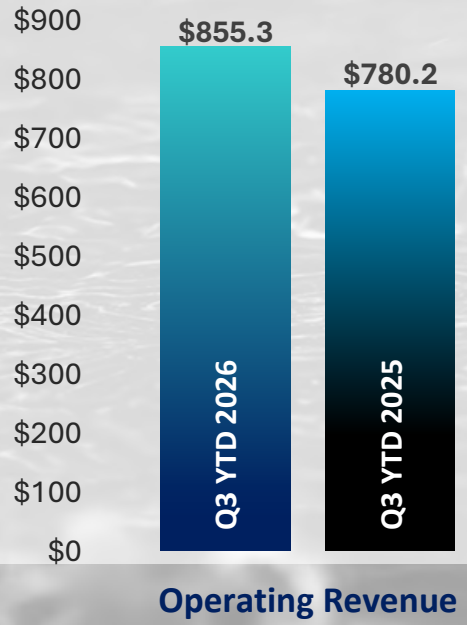
# Diluted EPS Bridge – Q3 2025 to Q3 2026 Results



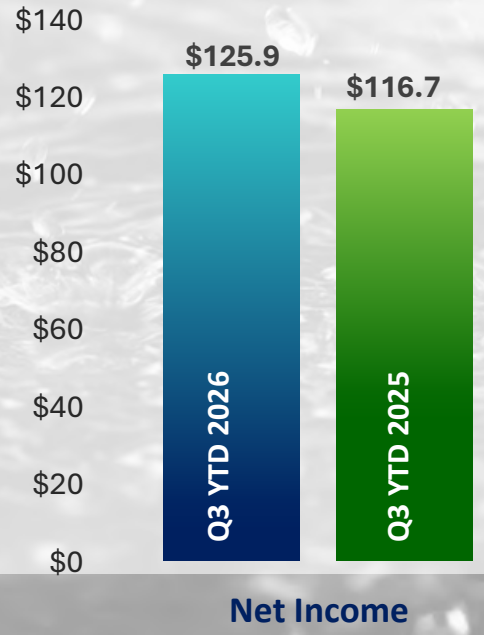
# Q3 2026 YTD Results Compared to Q3 2025 YTD

## Q3 YTD 2026 vs. Q3 YTD 2025

*(in millions, except EPS)*




**Operating Revenue**

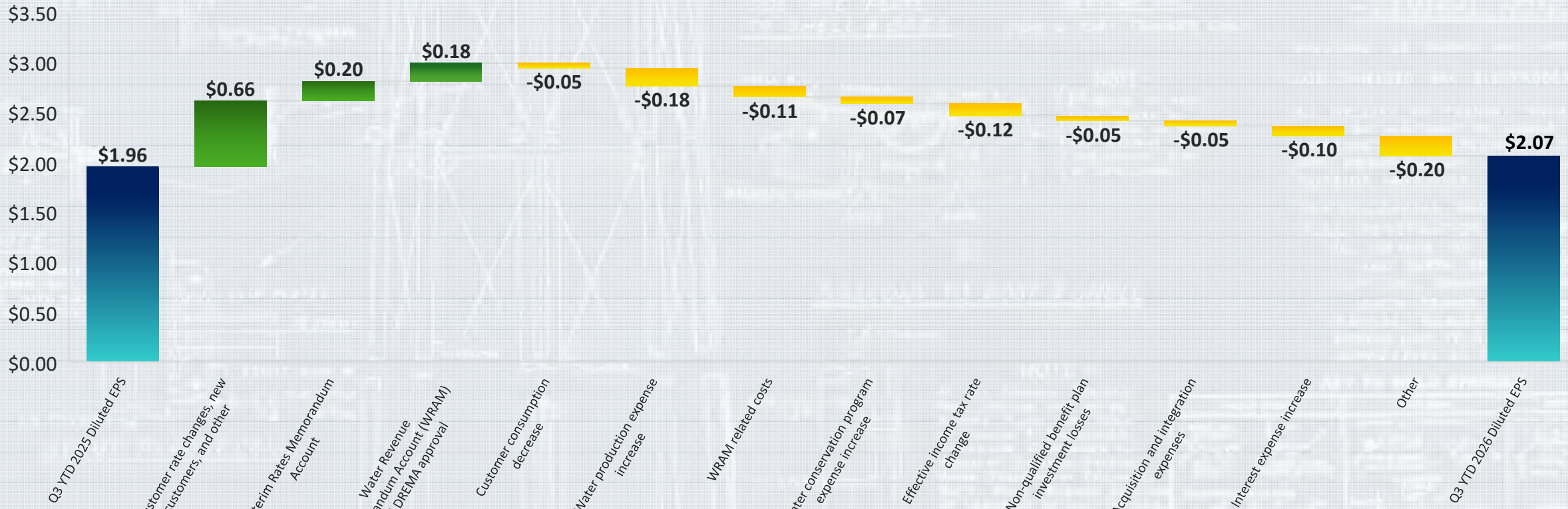



**Net Income**




**Diluted EPS**

# Diluted EPS Bridge – Q3 YTD 2025 to Q3 YTD 2026 Results



# Infrastructure Investment Improves Reliability, Powers Long-Term Earnings

**2026-2028 TOTAL**

**CapEx**

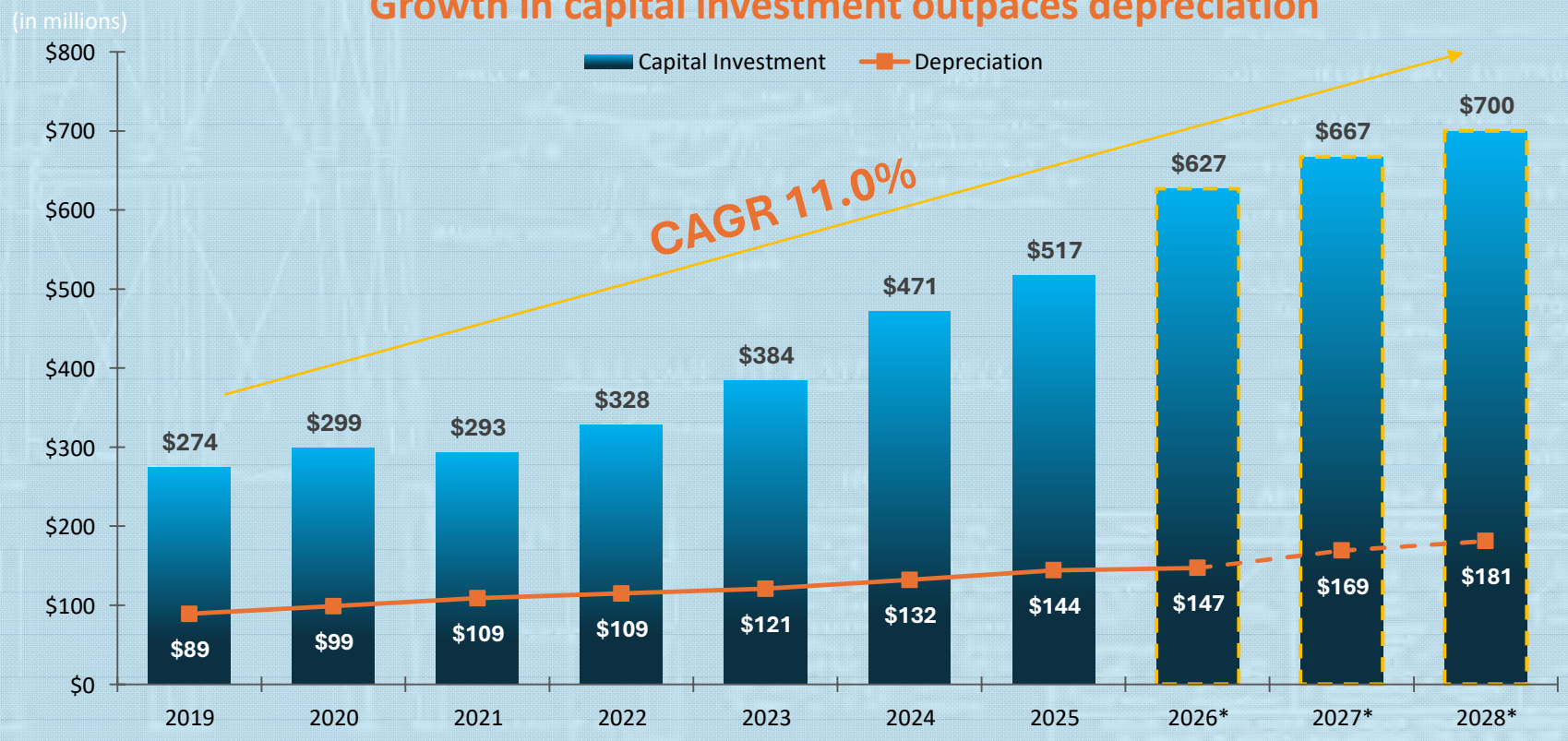
**4x**

**DEPRECIATION**

## CapEx

| Q3 2026 | Q3 YTD 2026 |
|---|---|
| $148.3M | $424.8M |
| $34.7M Depreciation | $104.2M Depreciation |

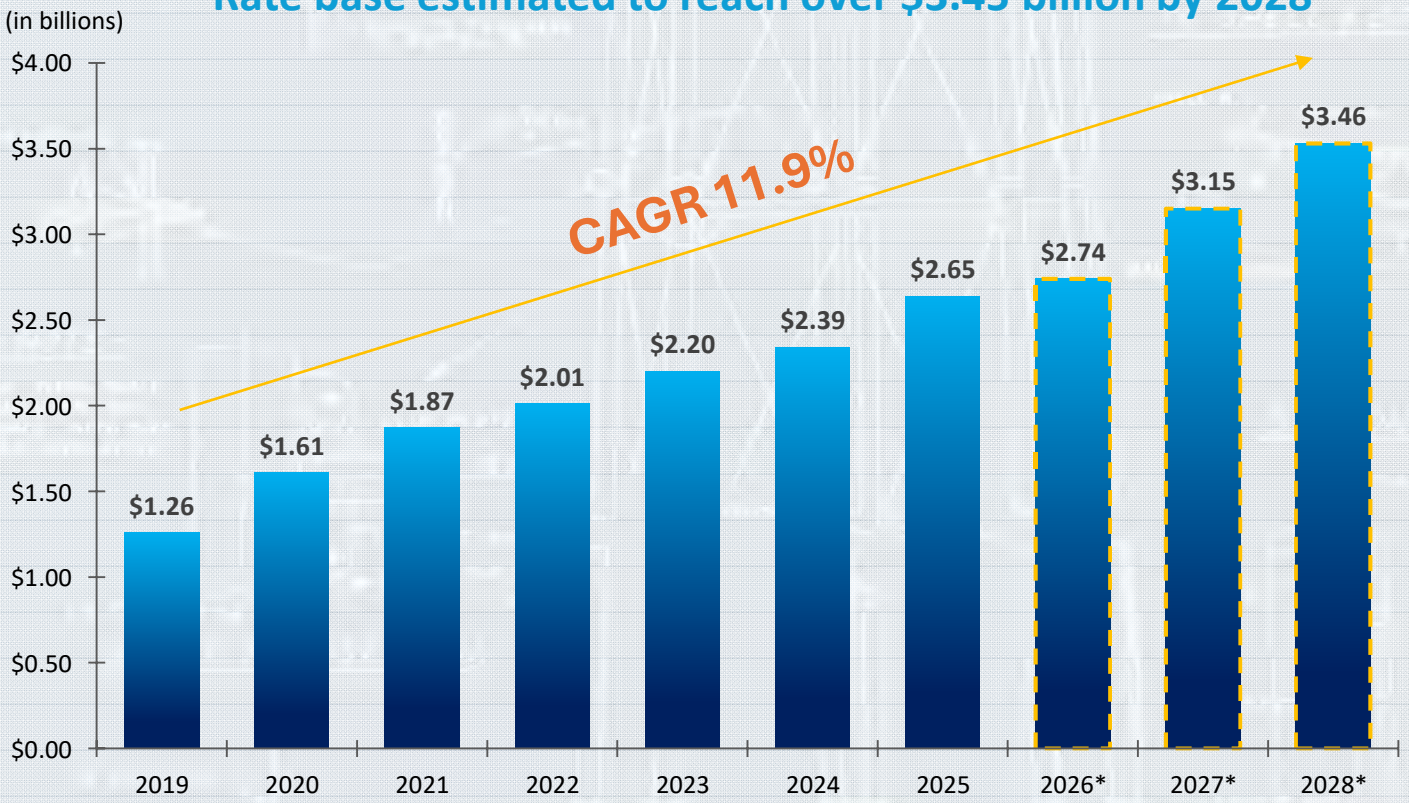
## Growth in capital investment outpaces depreciation




Capital expenditure estimates for 2026-2028 are based on actual amounts included in the 2024 California GRC decision, plus estimated 2028 California capital expenditures and estimated 2026-2028 capital expenditures in our other states. The estimated capital expenditures are subject to final approval by the CPUC and review and approval by commissions in our other states. Note: amounts for 2026-2028 exclude anticipated Nevada and Oregon capital investments.

# Earnings Performance Driven by Capital Investment/Rate Base Growth

## Rate base estimated to reach over $3.45 billion by 2028






Rate base estimates for 2026-2028 are based on actual amounts included in the 2024 California GRC decision, plus estimated 2028 California rate base and estimated 2026-2028 rate base in our other states. Estimated rate base is subject to final approval by the CPUC and review and approval by commissions in our other states. Note: amounts for 2026-2028 exclude anticipated Nevada and Oregon capital investments.

# Strong Liquidity Profile Supports Growth Strategy



ATM equity program renewed in May 2025; **$350.0M** shelf registration; **$49.8M** net program sales occurred in Q3 2026



Credit facilities of **$600.0M** that can be expanded up to **$800.0M**; facilities mature in March 2028; approximately **$425.0M** available as of September 30, 2026



As of September 30, 2026, Company had **$45.1M** in unrestricted cash and **$45.8M** in restricted cash



Capital structure consistent with authorized Cal Water structure; Cal Water authorized ROE is **10.27%**



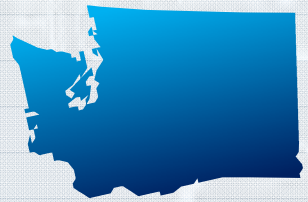
Group and Cal Water's S&P Global credit rating **A+/stable**

**Group entered into forward sales agreements with investors under the ATM to sell 1.6 million additional shares at a future date; estimated proceeds as of September 30, 2026 of $77.8M**

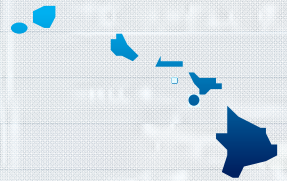
**Group issued $125.0M in unsecured long-term debt, and Cal Water issued $150.0M in long-term first mortgage bonds**

**Group believes it has met its 2026 financing requirements**

# Regulatory Approvals Enable Us to Make Investments to Provide Safe, Reliable Water



WUTC approved revenue increase of **$4.1 million** for Washington, effective October 1, 2026.



HPUC approved revenue increase for Kapalua systems of **$1.9 million**, effective October 21, 2026.



CPUC approved use of the advice letter process for **$113.1 million** in capital costs for certain PFAS projects expected to be completed in 2027 & 2028. Also approved recovery of **$2.5 million** of previously incurred expenses.

# PFAS Regulatory Compliance Program

**$228.0M** Total investment projected for PFAS Regulatory Compliance program (CA/NM/WA)

**$23.3M** 2026 YTD PFAS treatment / well replacement investments

**65** Number of PFAS treatment / well replacement projects currently planned (8 in grant-funding process)

**18** Number of the 44 CA sites in construction

**$59.4M** Amount recovered from class-action litigation to date, net ($78.7M gross)



# Recovering Costs While Keeping Rates Affordable

Actively **pursue grants** to reduce costs that impact water bills

**Maintain assets** strategically to keep facilities operating optimally for longer periods

Invest in **conservation programs** that help reduce water bills *(Cal Water bills are up to 20.5% lower over past 15 years than they would have been w/o conservation programs, according to Alliance for Water Efficiency 2024 study)*

Proactively **control expenses**: lower-cost water sources, competitive pricing from suppliers

Provide convenient, interest-free **payment plans**

Offer Rate Support Fund *(discount for customers in higher-cost service areas)* and low-income **assistance** program *(benefits 24% of CA customers)*

| | Median Monthly Household Income | Median Monthly Cal Water Bill | Bill as % of Income |
|---|---|---|---|
| 2021 | $6,798 | $69.74 | 1.03% |
| 2022 | $7,108 | $72.62 | 1.02% |
| 2023 | $7,489 | $64.63 | 0.86% |
| 2024 | $8,383 | $78.48 | 0.95% |
| 2025 | $9,384 | $82.70 | 0.88% |

# 59 Years of Dividend Growth

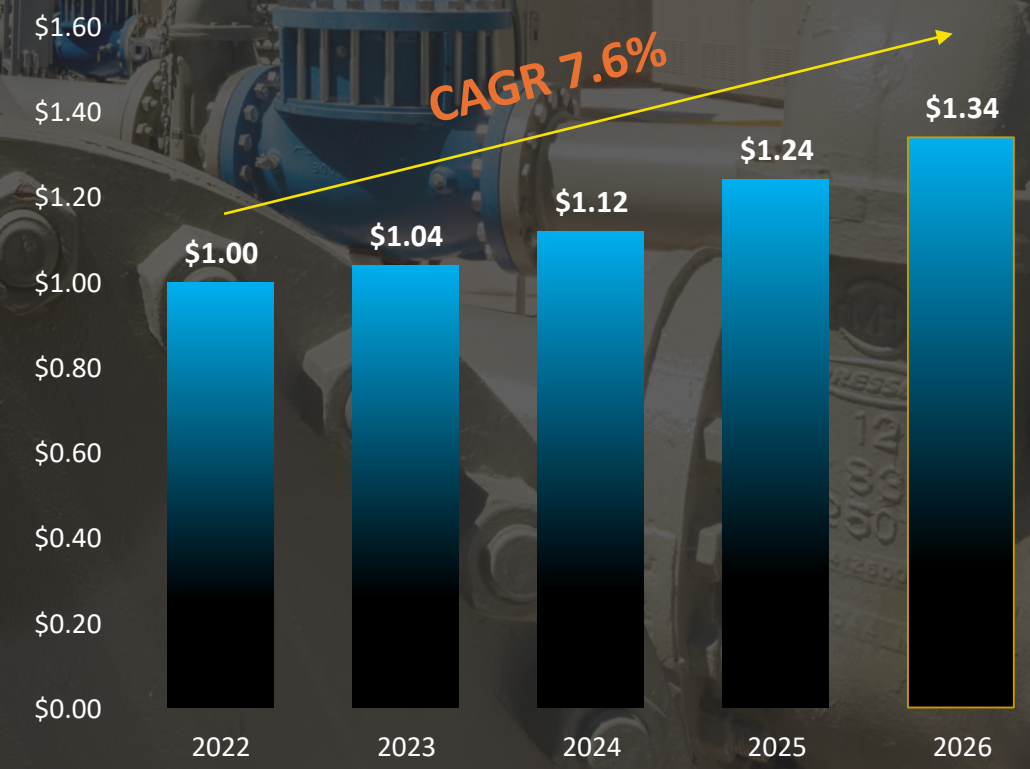
## Strong history of returning cash to shareholders

**327th** consecutive quarterly dividend in amount of **$0.335**

**59th** previously announced annual increase expected to yield 2026 annual dividend of **$1.34**

**8.1%** 2026 announced annual dividend indicative of $1.34 per share; 8.1% higher than 2025 total

**7.6%** five-year dividend CAGR



# Strategic Initiatives

## Oregon and Nevada System acquisitions:

- Change of control applications approved
- Integration planning on target and within budget
- Expect to close before year end

## BVRT Joint Venture:

- Consolidated Rate Case remanded to the Commission for approval
- Interim rates remain in effect, with the next rate increase expected in October 2026
- Change-of-control filing deemed complete and on track for early 2027 approval and closing
- 12% increase in new connections through Q3 2026



The Nevada, Oregon, and BVRT acquisitions remain subject to customary regulatory approvals and closing conditions as applicable. More information on the Nevada, Oregon, and BVRT transactions can be found in the Strategic Initiatives Appendix to this presentation.

# Other Q3 Highlights



Continued celebrating our centennial (**100years.calwatergroup.com**)



Connected Indianola Elementary to our system and began providing safe water to **400 students and faculty**



Continue to prioritize **emergency preparedness** in advance of El Niño

# Questions & Answers




100 years

# Strategic Initiatives Appendix




100 years

# Nevada and Oregon Acquisition Bolsters Our Position as Leader in Western U.S., Provides Platform for Additional Growth

Acquiring Nexus Water Group's subsidiaries in **Nevada** and **Oregon** **expected to** expand Group's footprint into two additional Western states and increase rate base outside of California (excluding BVRT) by approximately **40%**

**~98,000**
Total equivalent residential connections outside of California at closing

**20%**
After close, percentage of total customers outside of California

**24**
Wastewater treatment plants

**Q3 2026**



Subject matter experts at Group focused on IT, shared service, and operating process integrations

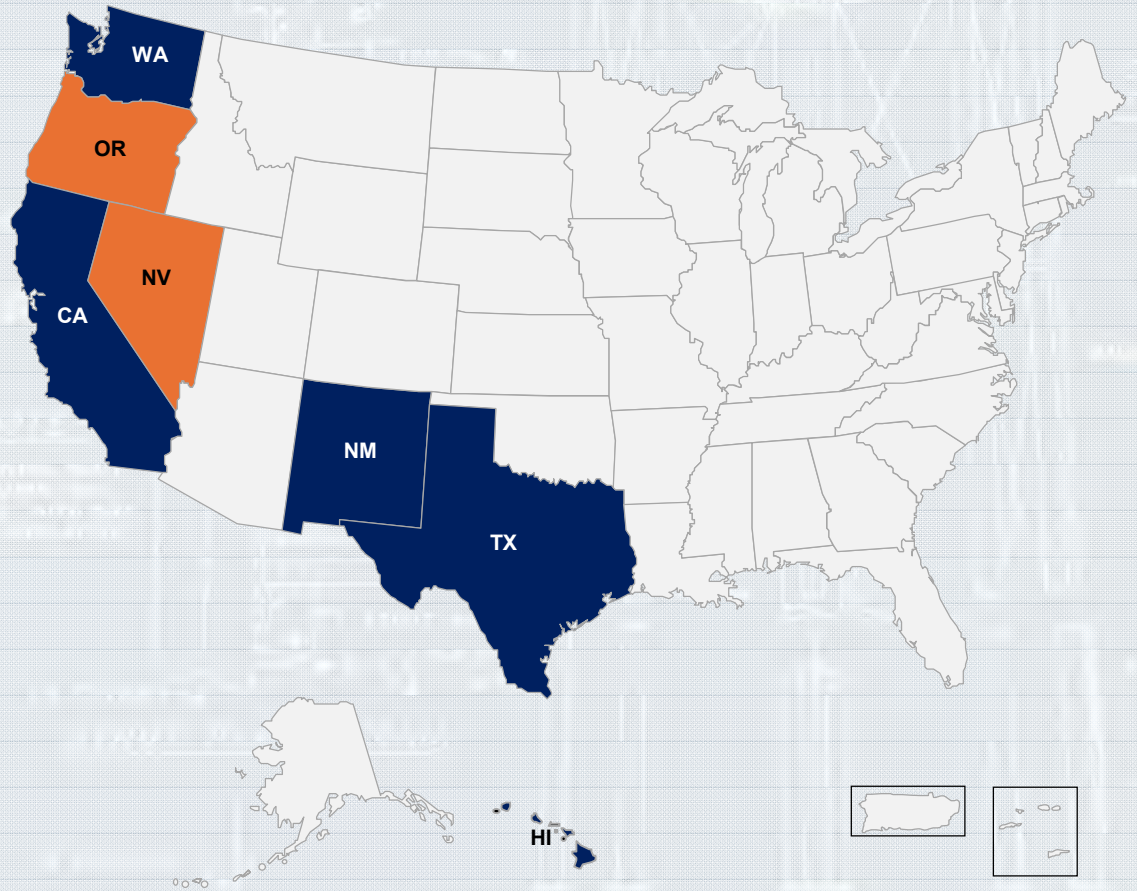


Change in control filings have been approved by the respective utility's commissions



Group management has met with future employees and utilities commissions

# Nevada and Oregon System Highlights




Proposed Future Service Areas

Existing Service Areas

## Nevada

- **26,466** total equivalent residential connections: 19,919 water / 6,547 wastewater
- **6** utility systems across three counties
- Largest investor-owned water/wastewater utility in Nevada
- Regulated by Public Utilities Commission of Nevada (PUCN)

## Oregon

- **9,127** total equivalent residential connections: 4,835 water / 4,292 wastewater
- **10** utility systems across three counties, regulated water and unregulated wastewater assets
- Second largest water utility in Oregon
- Regulated by Oregon Public Utility Commission (OPUC) (regulated water operations)