



**CJS Securities 26th Annual
“New Ideas for the New Year” Conference**

January 14, 2026

NYSE: CXT



FORWARD-LOOKING STATEMENTS – DISCLAIMER

This presentation contains forward-looking statements within the meaning of the federal securities laws. Forward-looking statements include all statements that are not historical statements of fact and those regarding the Company's intent, belief, or expectations. Words such as "anticipate(s)," "expect(s)," "intend(s)," "believe(s)," "plan(s)," "may," "will," "would," "could," "should," "seek(s)," and similar expressions, or the negative of these terms, are intended to identify such forward-looking statements. These statements are based on management's current expectations and beliefs and are subject to a number of risks and uncertainties that could lead to actual results differing materially from those projected, forecasted or expected. The Company assumes no (and disclaims any) obligation to revise or update these statements to reflect future events or circumstances. Although the Company believes that the assumptions underlying the forward-looking statements are reasonable, it can give no assurance that its expectations will be attained. The Company cautions investors not to place undue reliance on any such forward-looking statements.

Risks and uncertainties that could cause actual results to differ materially from the Company's expectations include, but are not limited to: the impact of tariffs and other trade measures; changes in global economic conditions (including inflationary pressures) and geopolitical risks, including macroeconomic fluctuations; demand for its products, which is variable and subject to factors beyond its control; fluctuation in the prices of, or disruption in its ability to source, components and raw materials, and delays in the distribution of its products; information systems and technology networks failures, breaches in data security, theft of personally identifiable and other information, and non-compliance with its contractual or other legal obligations regarding such information; risks associated with conducting a substantial portion of its business outside the U.S.; being unable to successfully develop and introduce new products, which would limit its ability to grow and maintain its competitive position; loss of personnel or being able to hire and retain additional personnel needed to sustain and grow its business as planned; being unable to identify or complete acquisitions, or to successfully integrate the businesses the Company acquires; governmental regulations and failure to comply with those regulations; risks from litigation, claims and investigations, including those related to product liability and warranties, and employee, commercial, intellectual property and environmental matters; risks related to its ability to improve productivity, reduce costs and align manufacturing capacity with customer demand; the ability to protect its intellectual property; significant competition in the Company's markets; adverse impacts from intangible asset impairment charges; additional tax expenses or exposures; inadequate or ineffective internal controls; and risks related to the Separation, including not obtaining the intended tax treatment of the Separation transaction, failure of Crane Company to perform under the various transaction agreements and actual or potential conflicts of interest with Crane Company.

Readers should carefully review Crane NXT, Co.'s financial statements and the notes thereto, as well as the section entitled "Risk Factors" in Item 1A of Crane NXT, Co.'s Annual Report on Form 10-K for the year ended December 31, 2024 and the other documents Crane NXT, Co. and its subsidiaries file from time to time with the SEC. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements.

This presentation contains non-GAAP financial measures. We have provided additional information regarding these non-GAAP financial measures and reconciliations of those measures to the most directly comparable GAAP measures at the end of this presentation. Due to rounding, numbers presented throughout this report may not add up precisely to totals we provide, and percentages may not precisely reflect the absolute figures.

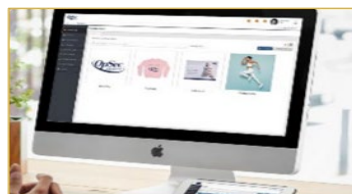
CRANE NXT – A PREMIER INDUSTRIAL TECHNOLOGY COMPANY

~\$1.6B
2025 Sales¹

~50%
Recurring and
Reoccurring Revenue²

~25%
Adj. Segment
Operating Margin¹

~2.3x
Net Leverage²



- Leading provider of trusted technology solutions to secure, detect, and authenticate our customers' most valuable assets
- Launched in April 2023 from separation of Crane Holdings, Co.
- Best-in class margins and free cash flow; strong balance sheet
- Utilize the Crane Business System (CBS) to drive continuous improvement
- Following disciplined capital allocation process to diversify the portfolio; focused on differentiated positions in niche markets aligned to secular growth trends

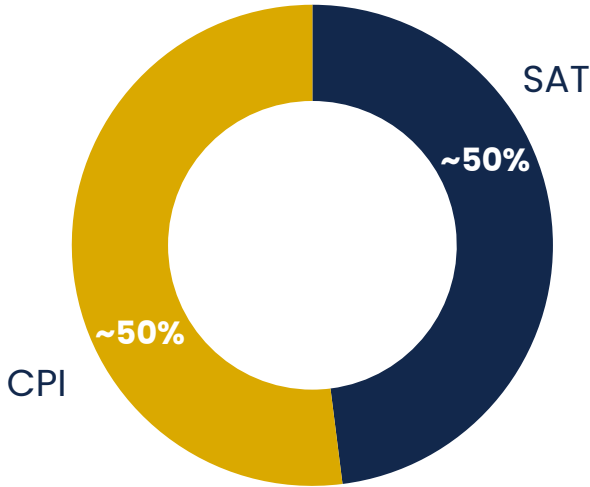
Technology leader in niche markets with best-in-class financials

¹ 2025 sales and adjusted segment operating margin based on full year guidance midpoint as of November 6, 2025; Please see Non-GAAP reconciliations and explanations.

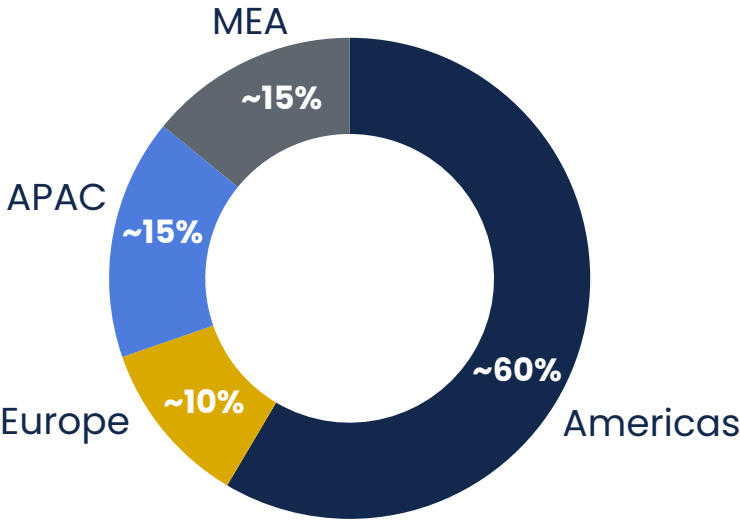
² Figures as of September 30, 2025.

BROAD GEOGRAPHIC DIVERSITY AND RESILIENT CUSTOMER BASE

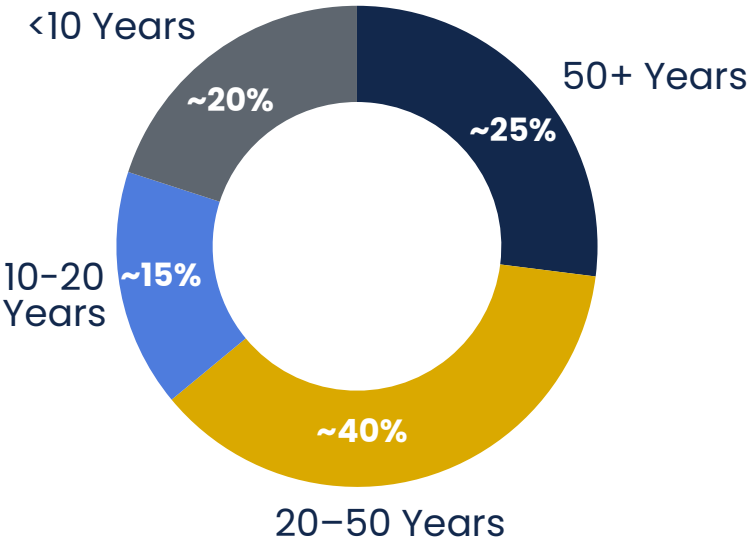
SALES BY SEGMENT¹



SALES BY GEOGRAPHY¹



SALES BY CUSTOMER TENURE²



~65% of customers have been with the business more than 20 years

¹ Metrics represent proforma view of 2025
² Top 30 Customers

SIGNIFICANT PROGRESS DIVERSIFYING THE COMPANY

	 CRANE NEXT Providing trusted technology solutions to secure, detect and authenticate what matters most	
Segments	Security & Authentication Technologies 2025 Sales¹ ~\$785M	Crane Payment Innovations 2025 Sales¹ ~\$850M
Businesses		
Operating Discipline	Crane Business System (CBS)	

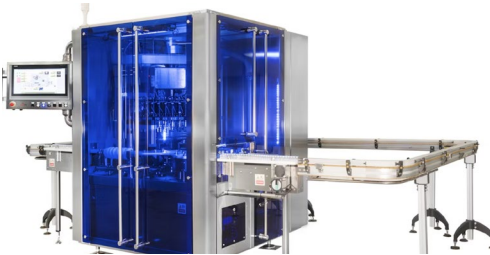
Healthy M&A funnel in place to continue portfolio evolution

ANTARES VISION OVERVIEW

Global leader in detection, inspection, and track & trace technologies

Equipment

Advanced inspection and detection systems to ensure quality and enable tracking of products through the supply chain



Services

Field and remote capabilities for new equipment commissioning and ongoing service



Software

Track and trace software to ensure safety and authenticity of products



~€200M
2024 Revenue¹

~15%
2024 Adj. EBITDA Margin¹

~MSD
Revenue Growth²

~1,200 Employees

Regulatory review in process, transaction on-track to close in 2026

Q&A

CRANE
NXT

CRANE
NEXT