EX-99.1 2 a2025q4epexhibit991.htm EX-99.1

FOURTH QUARTER 2025

EARNINGS RESULTS & OPERATING INFORMATION

Douglas Emmett

Executive Summary

Our portfolio is located in the premier coastal submarkets of Los Angeles and Honolulu. Our In-Service Portfolio includes 17.5 million square feet of Class A office properties and 4,410 apartment units. In addition, we have 456,000 square feet of Class A office and 1,035 apartment units in our active Development Portfolio. As a result of recent changes to state and municipal zoning, entitled residential development sites in our current portfolio can now accommodate 8,000 - 10,000 new units.

Comparative Financial Results	**Quarterly**		**Annual**	
(In millions, except per share data)	**Q4 2025**	**Q4 2024**	**2025**	**2024**
Revenues	$249	$245	$1,004	$986
Net (loss) income attributable to common stockholders	$(7)	$(1)	$16	$24
FFO per fully diluted share	$0.35	$0.38	$1.45	$1.71
AFFO	$53	$59	$221	$277
Same Property Cash NOI	$147	$149	$599	$598

Leasing: With a combination of good new demand and high tenant retention, we achieved 104,000 square feet of net positive office absorption during the fourth quarter, while maintaining modest concessions and stable market rents. We continue to sign higher valued new office leases, increasing the straight-line value of the leases executed in the quarter by 1.8%, as our typical 3% to 5% annual fixed rent bumps more than offset the impact of 10% lower beginning cash rent compared to the prior lease's ending cash rent. On the multifamily side, strong demand and increasing rents again meant full occupancy and almost 5% higher same property cash NOI compared to fourth quarter 2024.

Development: In Brentwood, we are continuing construction on the transformative redevelopment of our 712-unit Landmark Residences. At 10900 Wilshire in Westwood, redevelopment into a mixed-use community featuring up to 323 apartment units will begin later this year.

Debt: During the fourth quarter:

- One of our consolidated JVs reduced its outstanding debt by $60 million and effectively fixed the interest rate on the remaining $565 million at 4.79% through November 2027. The loan matures on August 19, 2028.
- We closed a non-recourse construction loan which will provide up to $375 million for redevelopment of our Landmark Residences project in Brentwood. As of December 31, 2025, we had drawn $49.5 million against this facility. The loan matures on December 10, 2030, with an interest rate of SOFR + 2.45%. We have entered into accreting swaps that mature in January 2030 to effectively fix the interest rate at 5.80% per annum on 75% of the increasing estimated balance outstanding under this loan.

See page 12 for more information regarding our loans.

Balance Sheet & Dividends: At quarter end, we had cash and cash equivalents of $340.8 million. On January 15, 2026, we paid a quarterly cash dividend of $0.19 per common share, or $0.76 per common share on an annualized basis.

Guidance: We expect our 2026 Net Loss Per Common Share - Diluted to be between $(0.20) and $(0.14), and FFO per fully diluted share to be between $1.39 and $1.45. Our guidance does not include the impact of future property acquisitions or dispositions, common stock sales or repurchases, financings, property damage insurance recoveries, impairment charges or other possible capital markets activities. See page 22.

NOTE: See the non-GAAP reconciliations for FFO & AFFO on page 8 and same property NOI on page 10.

See the "Definitions" section for definitions of certain terms used in this Earnings Package.

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Forward Looking Statements (FLS)

This Fourth Quarter 2025 Earnings Results and Operating Information, which we refer to as our Earnings Package (EP), supplements the information provided in our reports filed with the Securities and Exchange Commission (SEC). It contains FLS within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and we claim the protection of the safe harbor contained in the Private Securities Litigation Reform Act of 1995. These statements include, but are not limited to, statements related to the expectations regarding the performance of our business, financial results, liquidity and capital resources and other non-historical statements. In some cases, these FLS can be identified by the use of words such as “expect,” "potential," “continue,” “may,” “will,” “should,” “could,” “seek,” “project,” “intend,” “plan,” “estimate,” "anticipate," or the negative version of these words or other similar words which are predictions of or indicate future events or trends and which do not relate solely to historical matters. FLS presented in this EP, and those that we may make orally or in writing from time to time, are based on our beliefs and assumptions. Our actual results will be affected by known and unknown risks, trends, uncertainties and factors, some of which are beyond our control or ability to predict, including, but not limited to: adverse economic, political or real estate developments affecting Southern California or Honolulu, Hawaii; competition from other real estate investors in our markets; decreased rental rates or increased tenant incentives and vacancy rates; reduced demand for office space, including as a result of remote work and flexible working arrangements that allow work from remote locations other than the employer’s office premises; defaults on, early terminations of, or non-renewal of leases by tenants; elevated or increasing interest rates; increases in operating and construction costs, including due to inflation and actual or potential tariffs or trade disruptions; insufficient cash flows to service our debt or pay rent on ground leases; difficulties in raising capital; inability to liquidate real estate or other investments quickly; difficulties in acquiring properties; failure to successfully operate properties; failure to maintain our REIT status; adverse changes in rent control laws and regulations; environmental uncertainties; natural disasters; fire and other property damage; insufficient insurance or increases in insurance costs; inability to successfully expand into new markets or submarkets; risks associated with property development; conflicts of interest with our officers; reliance on key personnel; changes in zoning and other land use laws; adverse changes to tax laws, including those related to property taxes; possible terrorist attacks or wars; and other risks and uncertainties detailed in our Annual Report on Form 10-K for 2024, and other documents filed with the SEC. Although we believe that our assumptions underlying our FLS are reasonable, they are made only as of the date of this EP and are not guarantees of future performance, and some will inevitably prove to be incorrect. As a result, our actual future results can be expected to differ from our expectations, and those differences could be material. Accordingly, please use caution in relying on any FLS in this EP to anticipate future results or trends. This EP and all subsequent written and oral FLS attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our FLS except as required by law.

Corporate Data

as of December 31, 2025

	In-Service Portfolio	Development Portfolio	Total
Office Portfolio			
Number of Properties	69	1	70
Rentable square feet	17,526,068	456,205	17,982,273
Multifamily Portfolio			
Number of Properties	13	2	15
Number of Units	4,410	1,035	5,445

In-Service Portfolio Leasing Statistics

Office Portfolio	
Leased Rate	80.4 %
Net Absorption	0.6 %
Occupancy Rate	78.0 %
Multifamily Portfolio Leased Rate	99.5 %

Market Capitalization (in thousands, except price per share)

Fully Diluted Shares outstanding as of December 31, 2025		206,339
Common stock closing price per share (NYSE:DEI)	$	10.99
Equity Capitalization	$	2,267,665

Net Debt (in thousands)

	Consolidated	Our Share
Debt principal[1]	$ 5,593,367	$ 4,607,836
Less: cash and cash equivalents[2]	(340,789)	(261,439)
Net Debt	$ 5,252,578	$ 4,346,397

Leverage Ratio (in thousands, except percentage)

Pro Forma Enterprise Value	$ 6,614,062
Our Share of Net Debt to Pro Forma Enterprise Value	66 %

AFFO Payout Ratio[3]

Three months ended December 31, 2025	75.3 %

(1) See page 12 for a reconciliation of consolidated debt principal and our share of debt principal to consolidated debt on the balance sheet.

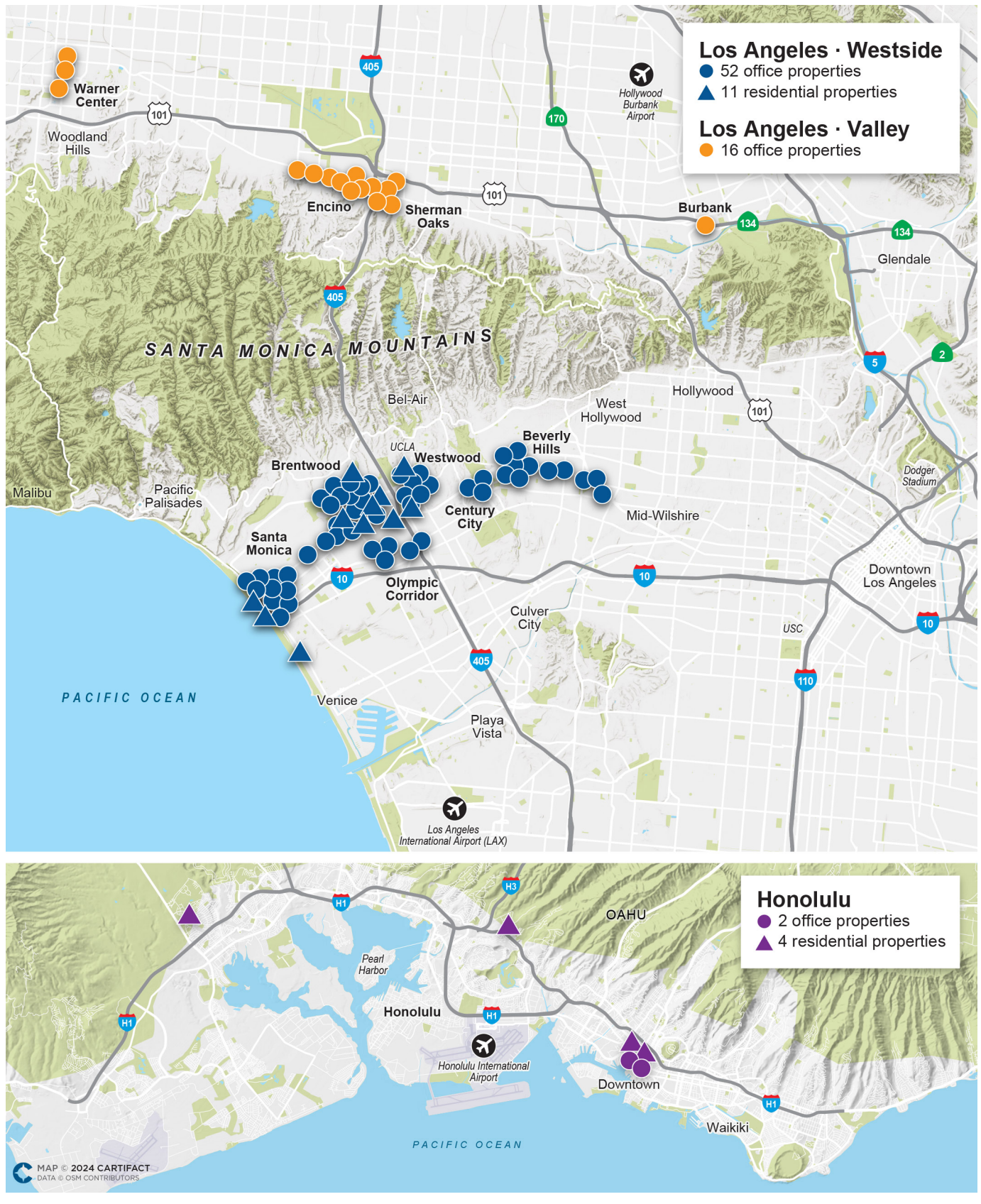
(2) Our share of cash and cash equivalents is calculated starting with our consolidated cash and cash equivalents of $340.8 million and then deducting our JV partners' share of the consolidated cash and cash equivalents of $79.4 million.

(3) AFFO Payout Ratio based on $0.19 dividend payable to shareholders of record as of December 31, 2025.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Property Map

as of December 31, 2025



Board of Directors and Executive Officers

as of December 31, 2025

BOARD OF DIRECTORS

Jordan L. Kaplan	Our Chairman of the Board and Chief Executive Officer
Kenneth M. Panzer	Our President and Chief Operating Officer
Leslie E. Bider	Retired Executive and Investor
Dorene C. Dominguez	Chairwoman and CEO of Vanir Group of Companies
Virginia A. McFerran	Technology and Data Science Advisor
Thomas E. O'Hern	Former CEO of The Macerich Company
William E. Simon, Jr.	Partner Emeritus, Simon Quick Advisors
Shirley Wang	Founder and CEO, Plastpro Inc.

EXECUTIVE OFFICERS

Jordan L. Kaplan	Chairman of the Board and Chief Executive Officer
Kenneth M. Panzer	President and Chief Operating Officer
Peter D. Seymour	Chief Financial Officer
Kevin A. Crummy	Chief Investment Officer
Michele L. Aronson	Executive Vice President, General Counsel and Secretary

CORPORATE OFFICE

1299 Ocean Avenue, Suite 1000, Santa Monica, California 90401
Phone: (310) 255-7700

For more information, please visit our website at www.douglasemmett.com or contact:

Stuart McElhinney, Vice President, Investor Relations
(310) 255-7751
smcelhinney@douglasemmett.com

Consolidated Balance Sheets

(Unaudited; In thousands)

	December 31, 2025	December 31, 2024
Assets		
Investment in real estate, gross	$ 12,798,047	$ 12,495,252
Less: accumulated depreciation and amortization	(4,054,696)	(3,916,625)
Investment in real estate, net	8,743,351	8,578,627
Ground lease right-of-use asset	7,428	7,438
Cash and cash equivalents	340,789	444,623
Tenant receivables	1,990	4,242
Deferred rent receivables	123,619	117,570
Acquired lease intangible assets, net	4,731	2,487
Interest rate contract assets	22,310	77,620
Investment in unconsolidated Fund	—	23,770
Other assets	43,963	147,323
Total assets	$ 9,288,181	$ 9,403,700
Liabilities		
Secured notes payable, net	$ 5,548,870	$ 5,498,022
Ground lease liability	10,808	10,822
Interest payable, accounts payable and deferred revenue	139,959	131,011
Security deposits	67,069	62,449
Acquired lease intangible liabilities, net	8,276	11,331
Interest rate contract liabilities	6,437	—
Dividends payable	31,831	31,825
Total liabilities	5,813,250	5,745,460
Equity		
Douglas Emmett, Inc. stockholders' equity:		
Common stock	1,675	1,674
Additional paid-in capital	3,396,820	3,396,452
Accumulated other comprehensive income	11,452	54,917
Accumulated deficit	(1,505,390)	(1,394,394)
Total Douglas Emmett, Inc. stockholders' equity	1,904,557	2,058,649
Noncontrolling interests	1,570,374	1,599,591
Total equity	3,474,931	3,658,240
Total liabilities and equity	$ 9,288,181	$ 9,403,700

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Consolidated Operating Results

(Unaudited; In thousands, except per share data)

	Three Months Ended December 31,		Year Ended December 31,	
	2025	2024	2025	2024
Revenues				
Office rental				
Rental revenues and tenant recoveries[(1)]	$ 169,368	$ 168,649	$ 686,208	$ 683,901
Parking and other income	30,182	27,917	119,308	112,503
Total office revenues	199,550	196,566	805,516	796,404
Multifamily rental				
Rental revenues	45,416	44,314	181,205	174,278
Parking and other income	4,467	4,099	17,261	15,796
Total multifamily revenues	49,883	48,413	198,466	190,074
Total revenues	249,433	244,979	1,003,982	986,478
Operating Expenses				
Office expenses	77,599	72,965	301,276	285,352
Multifamily expenses	16,759	16,349	66,661	64,906
General and administrative expenses	12,150	12,188	46,664	45,356
Depreciation and amortization	98,170	95,607	398,932	384,048
Total operating expenses	204,678	197,109	813,533	779,662
Other income	3,951	6,247	18,021	28,019
Other expenses	(4)	(108)	(437)	(398)
Income from unconsolidated Fund	—	808	—	2,593
Interest expense	(68,453)	(62,331)	(266,675)	(229,442)
Gain from consolidation of JV	—	—	47,212	—
Net (loss) income	(19,751)	(7,514)	(11,430)	7,588
Net loss attributable to noncontrolling interests	12,907	6,626	27,697	15,929
Net (loss) income attributable to common stockholders	$ (6,844)	$ (888)	$ 16,267	$ 23,517
Net (loss) income per common share - basic and diluted	$ (0.04)	$ (0.01)	$ 0.09	$ 0.13
Dividends declared per common share	$ 0.19	$ 0.19	$ 0.76	$ 0.76
Weighted average shares of common stock outstanding - basic and diluted	167,460	167,434	167,449	167,389

(1) Rental revenues and tenant recoveries include tenant recoveries for the following periods:

- $13.0 million and $12.8 million for the three months ended December 31, 2025 and 2024, and
- $51.3 million and $50.1 million for the year ended December 31, 2025 and 2024, respectively.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Funds From Operations & Adjusted Funds From Operations[1][2]

(Unaudited; in thousands, except per share data)

The table below presents a reconciliation of Net (loss) income attributable to common stockholders to Funds from Operations (FFO) and Adjusted Funds from Operations (AFFO):

	Three Months Ended December 31,		Year Ended December 31,	
	2025	2024	2025	2024
Funds From Operations (FFO)				
Net (loss) income attributable to common stockholders	$ (6,844)	$ (888)	$ 16,267	$ 23,517
Depreciation and amortization of real estate assets	98,170	95,607	398,932	384,048
Net loss attributable to noncontrolling interests	(12,907)	(6,626)	(27,697)	(15,929)
Adjustments attributable to unconsolidated Fund[3]	—	1,182	—	4,579
Adjustments attributable to consolidated JVs[3]	(7,205)	(11,892)	(45,000)	(50,687)
Gain from consolidation of JV	—	—	(47,212)	—
FFO	$ 71,214	$ 77,383	$ 295,290	$ 345,528
Adjusted Funds From Operations (AFFO)				
FFO	$ 71,214	$ 77,383	$ 295,290	$ 345,528
Straight-line rent	(1,484)	(707)	(6,049)	(2,248)
Net accretion of acquired above- and below-market leases	(1,145)	(1,761)	(4,827)	(8,023)
Loan costs, loan premium amortization and swap amortization	4,955	2,618	18,388	9,615
Recurring capital expenditures, tenant improvements and capitalized leasing expenses[4]	(27,531)	(26,172)	(112,111)	(96,951)
Non-cash compensation expense	5,126	5,774	21,214	21,034
Adjustments attributable to unconsolidated Fund[3]	—	(286)	—	(892)
Adjustments attributable to consolidated JVs[3]	1,397	1,883	9,403	8,463
AFFO	$ 52,532	$ 58,732	$ 221,308	$ 276,526
Weighted average shares of common stock outstanding - diluted	167,460	167,434	167,449	167,389
Weighted average units in our operating partnership outstanding	36,802	35,135	36,622	34,850
Weighted average fully diluted shares outstanding	204,262	202,569	204,071	202,239
Net (loss) income per common share - basic and diluted	$ (0.04)	$ (0.01)	$ 0.09	$ 0.13
FFO per share - fully diluted	$ 0.35	$ 0.38	$ 1.45	$ 1.71
Dividends paid per share[5]	$ 0.19	$ 0.19	$ 0.76	$ 0.76

(1) On January 1, 2025, we commenced consolidating one of our JVs which was previously unconsolidated and accounted for using the equity method. The JV owns two Class A office properties totaling 0.4 million square feet in our regions.

(2) Presents our FFO and AFFO, including our share of our Fund that was unconsolidated for the period ended December 31, 2024 and our share of our consolidated JVs attributable to our common stockholders and noncontrolling interests in our Operating Partnership.

(3) Adjustments reflect our share of our Fund that was unconsolidated for the period ended December 31, 2024 and the share of the noncontrolling interests in our consolidated JVs.

(4) Under GAAP lease accounting rules, we expense non-incremental leasing expenses (leasing expenses not directly related to the signing of a lease) and capitalize incremental leasing expenses. Since non-incremental leasing expenses are included in the calculation of net (loss) income attributable to common stockholders and FFO, the capitalized leasing expenses adjustment to AFFO only includes incremental leasing expenses.

(5) Reflects dividends paid within the respective periods.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Same Property Statistics & Net Operating Income (NOI)[(1)]

(Unaudited; in thousands, except statistics)

	As of December 31,	
	2025	2024
Office Statistics		
Number of properties	66	66
Rentable square feet (in thousands)	17,107	17,105
Ending % leased	80.5 %	80.9 %
Ending % occupied	78.1 %	79.1 %
Quarterly average % occupied	77.9 %	79.0 %
Multifamily Statistics		
Number of properties	13	13
Number of units	4,410	4,391
Ending % leased	99.5 %	99.1 %

	Three Months Ended December 31,		% Favorable
	2025	2024	(Unfavorable)
Net Operating Income (NOI)			
Office revenues	$ 190,777	$ 192,169	(0.7)%
Office expenses	(74,694)	(72,746)	(2.7)%
Office NOI	116,083	119,423	(2.8)%
Multifamily revenues	49,407	47,905	3.1 %
Multifamily expenses	(16,565)	(16,055)	(3.2)%
Multifamily NOI	32,842	31,850	3.1 %
Total NOI	$ 148,925	$ 151,273	(1.6)%
Cash Net Operating Income (NOI)			
Office cash revenues	$ 189,077	$ 190,652	(0.8)%
Office cash expenses	(74,694)	(72,746)	(2.7)%
Office cash NOI	114,383	117,906	(3.0)%
Multifamily cash revenues	48,908	46,947	4.2 %
Multifamily cash expenses	(16,565)	(16,055)	(3.2)%
Multifamily cash NOI	32,343	30,892	4.7 %
Total Cash NOI	$ 146,726	$ 148,798	(1.4)%

(1) The amounts presented include 100% (not our pro-rata share). See page 10 for a reconciliation of net loss attributable to common stockholders to these non-GAAP measures.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Same Property NOI Reconciliation

(Unaudited and in thousands)

The tables below present a reconciliation of Net loss attributable to common stockholders to NOI and Same Property NOI:

	Three Months Ended December 31,	
	2025	2024
Net loss attributable to common stockholders	$ (6,844)	$ (888)
Net loss attributable to noncontrolling interests	(12,907)	(6,626)
Net loss	(19,751)	(7,514)
General and administrative expenses	12,150	12,188
Depreciation and amortization	98,170	95,607
Other income	(3,951)	(6,247)
Other expenses	4	108
Income from unconsolidated Fund	—	(808)
Interest expense	68,453	62,331
NOI	$ 155,075	$ 155,665
Same Property NOI by Segment		
Same property office cash revenues	$ 189,077	$ 190,652
Non-cash adjustments per definition of NOI	1,700	1,517
Same property office revenues	190,777	192,169
Same property office cash expenses	(74,694)	(72,746)
Same Property Office NOI	116,083	119,423
Same property multifamily cash revenues	48,908	46,947
Non-cash adjustments per definition of NOI	499	958
Same property multifamily revenues	49,407	47,905
Same property multifamily cash expenses	(16,565)	(16,055)
Same Property Multifamily NOI	32,842	31,850
Same Property NOI	148,925	151,273
Non-comparable office revenues	8,773	4,397
Non-comparable office expenses	(2,905)	(219)
Non-comparable multifamily revenues	476	508
Non-comparable multifamily expenses	(194)	(294)
NOI	$ 155,075	$ 155,665

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Financial Data for Wholly-Owned Properties and Consolidated JVs

(Unaudited, in thousands)

	Three Months Ended December 31, 2025	
	Wholly-Owned Properties	Consolidated JVs[1]
Revenues	$ 182,034	$ 67,399
Office and multifamily operating expenses	$ 67,580	$ 26,778
Straight-line rent	$ 1,305	$ 179
Above/below-market lease revenue	$ 160	$ 985
Cash NOI attributable to outside interests[2]	$ —	$ 20,065
Our share of cash NOI[3]	$ 112,989	$ 19,392

	Year Ended December 31, 2025	
	Wholly-Owned Properties	Consolidated JVs[1]
Revenues	$ 726,504	$ 277,478
Office and multifamily operating expenses	$ 269,677	$ 98,260
Straight-line rent	$ 7,417	$ (1,368)
Above/below-market lease revenue	$ 647	$ 4,180
Cash NOI attributable to outside interests[2]	$ —	$ 90,751
Our share of cash NOI[3]	$ 448,763	$ 85,655

(1) Represents stand-alone financial data (with property management fees excluded from operating expenses as a consolidating entry) for six consolidated JVs that we manage (this includes a previously unconsolidated JV which was consolidated as of January 1, 2025). We own a weighted average interest of approximately 47% (based on square footage) in these six JVs, which owned a combined eighteen Class A office properties totaling 4.6 million square feet and three residential properties with 793 apartments in our regions. We are entitled to (i) distributions based on invested capital, (ii) fees for property management and other services, (iii) reimbursement of certain acquisition-related expenses and certain other costs, (iv) additional distributions based on Cash NOI or invested capital and (v) a carried interest for certain JVs if the investors' distributions exceed a hurdle rate.

(2) Represents the share of Cash NOI allocable to interests other than our Fully Diluted Shares.

(3) Represents the share of Cash NOI allocable to our Fully Diluted Shares.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Loans

(As of December 31 2025, unaudited)

	Maturity Date		Principal Balance (In Thousands)	Our Share (In Thousands)	Effective Rate	Swap Maturity Date
Consolidated Wholly-Owned Subsidiaries						
Consolidated Wholly-Owned Subsidiary Loans	8/15/2026		$ 415,000	$ 415,000	SOFR + 1.20%	N/A
	9/19/2026		366,000	366,000	SOFR + 1.25%	N/A
	11/1/2026		400,000	400,000	SOFR + 1.25%	N/A
	5/18/2028		300,000	300,000	2.21%	6/1/2026
	1/1/2029		300,000	300,000	2.66%	1/1/2027
	4/1/2030		127,200	127,200	4.99%	N/A
	9/1/2030	(1)	941,477	941,477	4.80%	N/A
	12/10/2030	(2)	49,506	49,506	SOFR + 2.45%	N/A
	3/3/2032	(3)	336,639	336,639	4.57%	N/A
	7/29/2032		200,000	200,000	5.60%	8/1/2030
	8/1/2033	(4)	350,000	350,000	3.65%	6/1/2027
	6/1/2038	(5)	25,795	25,795	4.55%	N/A
	Subtotal		**3,811,617**	**3,811,617**		
Consolidated JV Loans	5/15/2027		380,000	338,200	SOFR + 1.45%	N/A
	8/19/2028	(6)	565,000	169,500	4.79%	12/5/2027
	9/14/2028		115,000	85,080	2.19%	10/1/2026
	12/11/2028	(7)	325,000	65,000	6.36%	1/5/2028
	4/26/2029	(8)	175,000	96,250	3.90%	5/1/2026
	6/1/2029		160,000	32,000	3.25%	7/1/2027
	1/9/2030	(9)	61,750	10,189	6.00%	N/A
Total Consolidated Loans		(10)	**$ 5,593,367**	**$ 4,607,836**		

Except as noted below, our loans: (i) are non-recourse, (ii) are secured by separate collateral pools consisting of one or more properties and other collateral, (iii) require interest-only monthly payments with the outstanding principal due at maturity, and (iv) contain certain financial covenants which could require us to deposit excess cash flow with the lender under certain circumstances unless we (at our option) either provide a guarantee or additional collateral or pay down the loan within certain parameters set forth in the loan documents. Certain loans with maturity date extension options require us to meet minimum financial thresholds in order to exercise those extension options. Effective rates include the effect of interest rate swaps and exclude the effect of points and prepaid loan fees. Maturity dates include the effect of extension options.

(1) Comprised of eight loans with the same terms.

(2) In December 2025, we closed a construction loan for up to $375.0 million for The Landmark Residences (formerly Barrington Plaza). The loan has a floating interest rate. We entered into accreting swaps starting January 2, 2026 that mature on January 1, 2030 to effectively fix the interest rate at 5.80% on 75% of the increasing estimated balance outstanding under this loan.

(3) The loan includes a revolving credit facility of $12.5 million, which accrues interest at 5.5%. As of December 31, 2025, the outstanding balance on the revolving credit facility was $1.6 million.

(4) $380 million of swaps were previously associated with other debt that we paid off in August 2025. They continue to hedge our remaining floating rate debt. For purposes of this table we have applied $350.0 million to this loan and the remaining $30.0 million has been applied to our pool of other floating rate debt.

(5) The loan requires monthly payments of principal and interest based upon a 30-year principal amortization schedule.

(6) In November 2025, the JV made a $60.0 million loan principal payment and entered into an interest rate swap agreement.

(7) The loan requires monthly payments of principal and interest for twelve months commencing on January 5, 2028 based upon a 25-year principal amortization schedule.

(8) A portion of this loan is guaranteed.

(9) The interest rate is fixed at 6% until July 8, 2027 and then increases to 6.25% for the remaining term of the loan.

(10) Our debt on the balance sheet of $5.55 billion is calculated by adding $1.1 million of unamortized loan premium/discount and deducting $45.6 million of unamortized deferred loan costs from our total consolidated loans of $5.59 billion.

(11) The statistics below include the impact of $30.0 million of swaps (maturing June 1, 2027) that are not assigned to loans in the table above:

Statistics for consolidated loans with interest fixed under the terms of the loan or a swap	
Principal balance (In thousands)	$4,012,861
Weighted average remaining life (including extension options)	4.3 years
Weighted average remaining fixed interest period	2.9 years
Weighted average annual interest rate	4.39%

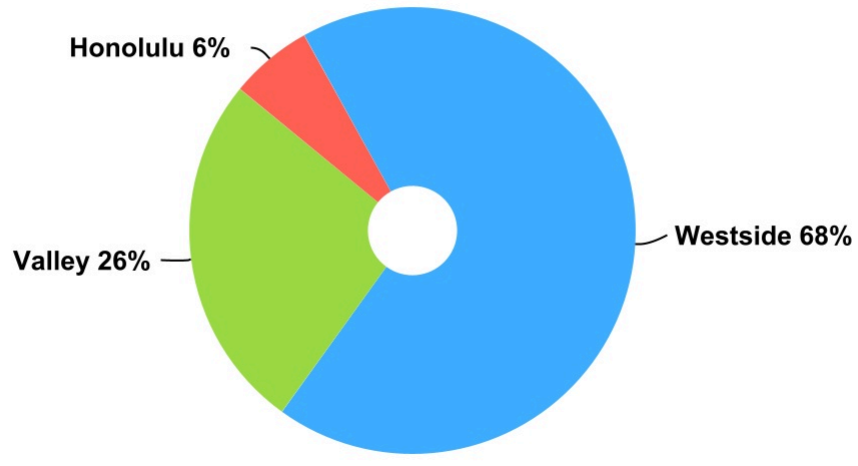
NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Portfolio Summary

In-Service Office Portfolio as of December 31, 2025

We divide our in-service office portfolio into three regions: the Westside and San Fernando Valley regions of Los Angeles, California and Honolulu, Hawaii.

Annualized Rent by Region



Region	Westside	Valley	Honolulu	Total / Weighted Average
Number of Office Properties	52	15	2	69
Our Rentable Square Feet	10,000,661	6,334,572	1,190,835	17,526,068
Region Rentable Square Feet [1]	39,387,351	13,889,773	5,339,375	58,616,499
Our Market Share[2]	36.0 %	47.5 %	22.3 %	39.2 %
Our Percent Leased	79.7 %	79.7 %	89.9 %	80.4 %
Our Annualized Rent	$ 438,390,903	$ 166,339,123	$ 39,292,153	$ 644,022,179
Annualized Rent Per Leased Square Foot [3]	$ 57.49	$ 34.29	$ 37.84	$ 47.65
Monthly Rent Per Leased Square Foot [3]	$ 4.79	$ 2.86	$ 3.15	$ 3.97

(1) The rentable square feet in each region is based on the Rentable Square Feet as reported in the 2025 fourth quarter CBRE Marketview report for our submarkets in that region.

(2) Our market share is calculated by dividing our Rentable Square Feet by the applicable Region's Rentable Square Feet, weighted in the case of averages based on the square feet of exposure to our submarkets in each region. In calculating market share, we adjusted the rentable square footage by: (i) removing 62,000 rentable square feet for an office building in Honolulu that we are converting to residential apartments from both our rentable square footage and that of the region, and (ii) to add a 218,000 square foot property located just outside the Beverly Hills city limits to both the numerator and the denominator.

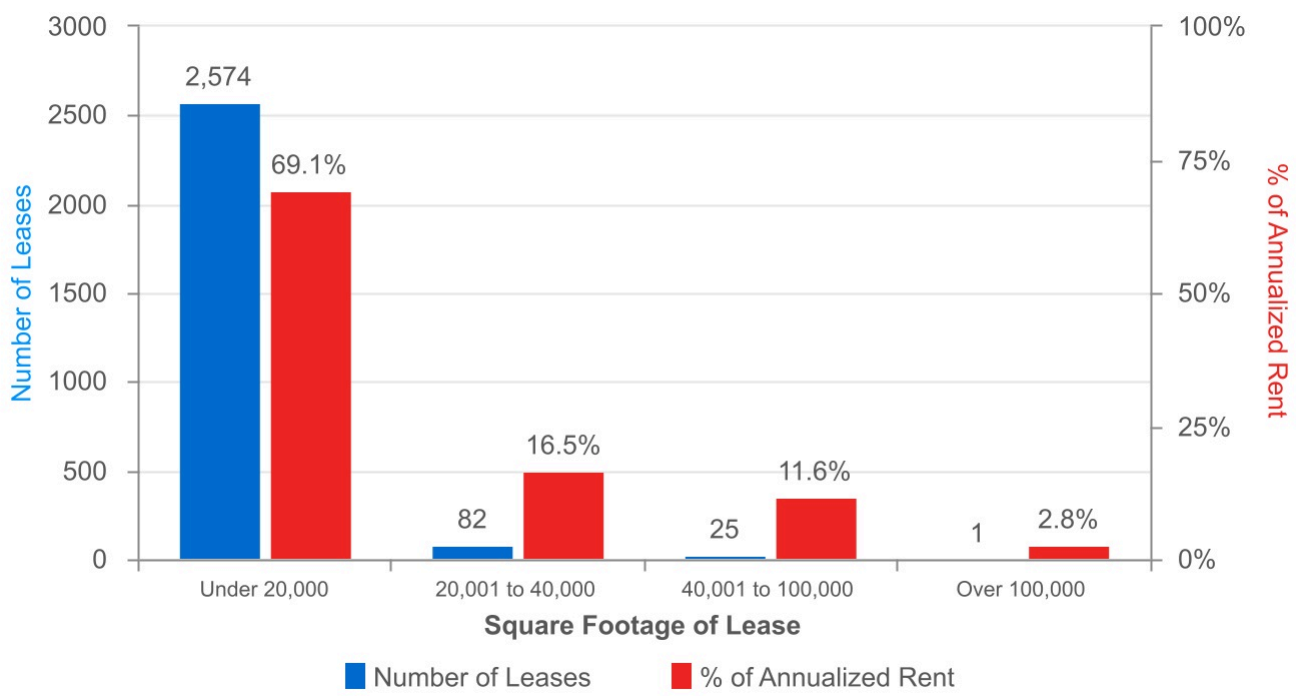
(3) Does not include signed leases not yet commenced, which are included in percent leased but excluded from Annualized Rent.

Recurring Office Capital Expenditures per Rentable Square Foot		
Three months ended December 31, 2025	$	0.06
Year ended December 31, 2025	$	0.19

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Lease Diversification

In-Service Office Portfolio as of December 31, 2025



Portfolio Tenant Size		
	Median	Average
Square feet	2,400	5,000

Square Feet Under Lease	Office Leases		Rentable Square Feet		Annualized Rent	
	Number	Percent	Amount	Percent	Amount	Percent
2,500 or less	1,372	51.1 %	1,981,021	14.7 %	$ 87,392,272	13.6 %
2,501-10,000	1,002	37.4	4,885,656	36.1	225,735,926	35.0
10,001-20,000	200	7.5	2,757,100	20.4	132,099,727	20.5
20,001-40,000	82	3.1	2,191,421	16.2	106,190,884	16.5
40,001-100,000	25	0.9	1,444,099	10.7	74,835,243	11.6
Greater than 100,000	1	—	255,884	1.9	17,768,127	2.8
Total for all leases	2,682	100.0 %	13,515,181	100.0 %	$ 644,022,179	100.0 %

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Largest Office Tenants

In-Service Office Portfolio as of December 31, 2025

Tenants paying 1% or more of our aggregate Annualized Rent:							
Tenant	Number of Leases	Number of Properties	Lease Expiration[1]	Total Leased Square Feet	Percent of Rentable Square Feet	Annualized Rent	Percent of Annualized Rent
William Morris Endeavor[2]	1	1	2037	255,884	1.4 %	$ 17,768,127	2.8 %
Equinox Fitness[3]	6	5	2029-2038	185,236	1.1	11,094,444	1.7
Morgan Stanley[4]	5	5	2027-2030	145,062	0.8	11,076,807	1.7
UCLA[5]	13	8	2026-2033	151,431	0.9	8,461,101	1.3
NKSFB	2	2	2030	135,066	0.8	7,150,417	1.1
Total	27	21		872,679	5.0 %	$ 55,550,896	8.6 %

(1) Expiration dates are per lease (expiration dates do not reflect storage and similar leases).

(2) Tenant has the option to terminate its lease in 2033.

(3) Square footage (rounded) expires as follows: 34,000 square feet in 2029, 46,000 square feet in 2035, 31,000 square feet in 2037, and 74,000 square feet in 2038.

(4) Square footage (rounded) expires as follows: 89,000 square feet in 2027, 30,000 square feet in 2028, and 26,000 square feet in 2030.

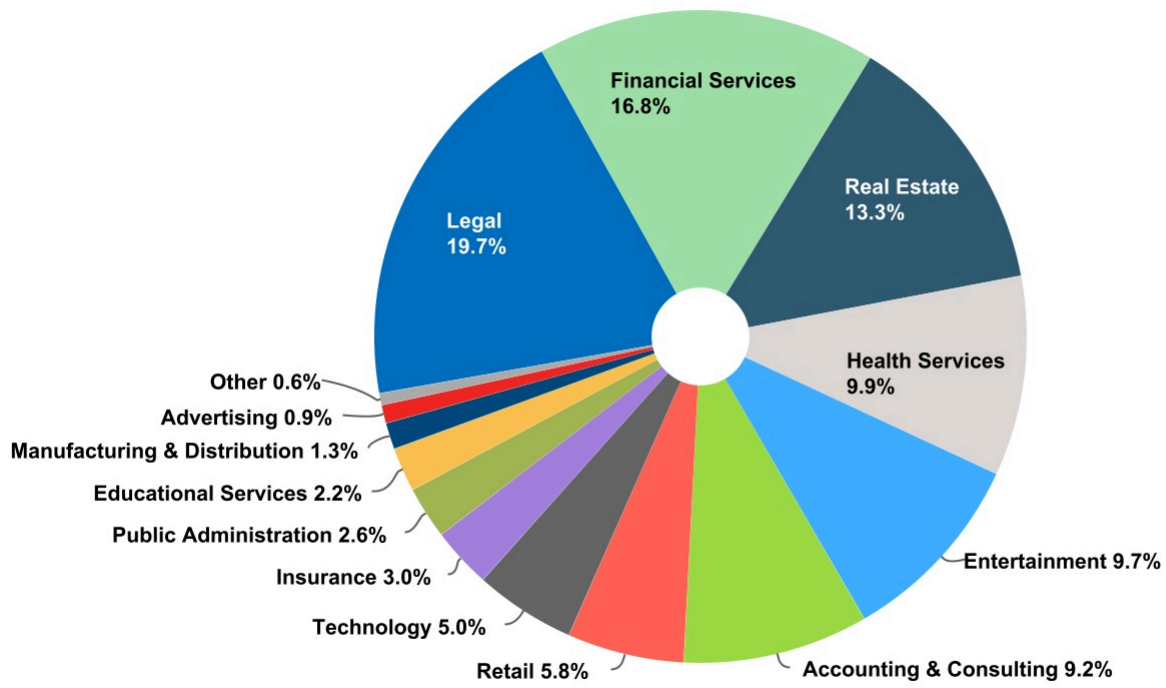
(5) Square footage (rounded) expires as follows: 5 leases totaling 60,000 square feet in 2026; 2 leases totaling 18,000 square feet in 2028, 2 leases totaling 28,000 square feet in 2029; 1 lease totaling 12,000 square feet in 2030, 1 lease totaling 18,000 square feet in 2031, and 2 leases totaling 14,000 square feet in 2033.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Industry Diversification

In-Service Office Portfolio as of December 31, 2025

Percentage of Annualized Rent by Tenant Industry

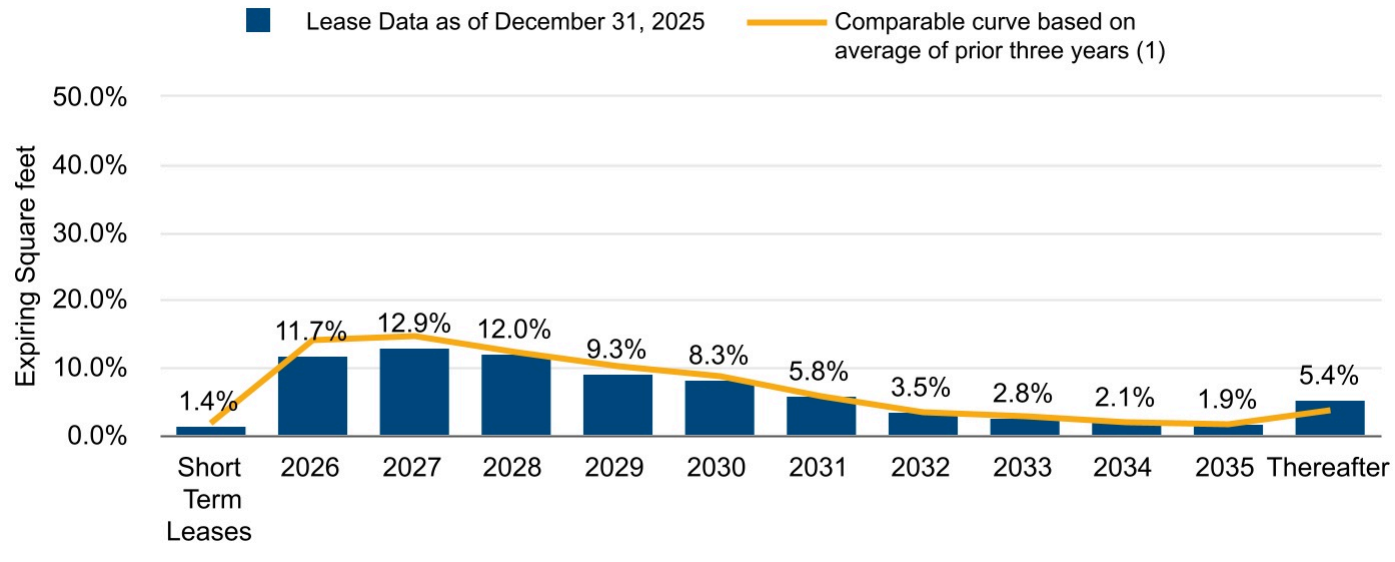


Industry	Number of Leases	Annualized Rent as a Percent of Total
Legal	597	19.7 %
Financial Services	368	16.8
Real Estate	315	13.3
Health Services	396	9.9
Entertainment	127	9.7
Accounting & Consulting	304	9.2
Retail	162	5.8
Technology	88	5.0
Insurance	85	3.0
Public Administration	71	2.6
Educational Services	37	2.2
Manufacturing & Distribution	49	1.3
Advertising	30	0.9
Other	53	0.6
Total	2,682	100.0 %

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Lease Expirations

In-Service Office Portfolio as of December 31, 2025



(1) Average of the percentage of leases expiring at December 31, 2022, 2023, and 2024 with the same remaining duration as the leases for the labeled year had at December 31, 2025. Acquisitions are included in the comparable average commencing in the quarter after the acquisition.

Year of Lease Expiration	Number of Leases	Rentable Square Feet	Expiring Square Feet as a Percent of Total	Annualized Rent at December 31, 2025	Annualized Rent as a Percent of Total	Annualized Rent Per Leased Square Foot[1]	Annualized Rent Per Leased Square Foot at Expiration[2]
Short Term Leases	69	243,726	1.4 %	$ 8,959,051	1.4 %	$ 36.76	$ 36.76
2026	566	2,044,738	11.7	94,002,952	14.6	45.97	46.45
2027	543	2,256,727	12.9	106,378,736	16.5	47.14	49.74
2028	509	2,096,422	12.0	96,840,247	15.0	46.19	50.29
2029	328	1,637,970	9.3	72,985,214	11.3	44.56	48.53
2030	247	1,460,070	8.3	71,551,307	11.1	49.01	55.94
2031	167	1,019,033	5.8	49,019,854	7.6	48.10	54.57
2032	69	621,960	3.5	30,950,944	4.8	49.76	57.27
2033	66	495,474	2.8	25,824,145	4.0	52.12	66.23
2034	38	359,311	2.1	17,598,526	2.7	48.98	63.50
2035	35	333,504	1.9	16,799,573	2.6	50.37	67.11
Thereafter	45	946,246	5.4	53,111,630	8.4	56.13	77.60
Subtotal/weighted average	2,682	13,515,181	77.1 %	$ 644,022,179	100.0 %	$ 47.65	$ 53.68
Signed leases not commenced		422,231	2.4				
Available		3,439,897	19.7				
Building management use		107,696	0.6				
BOMA adjustment[3]		41,063	0.2				
Total/weighted average	2,682	17,526,068	100.0 %	$ 644,022,179	100.0 %	$ 47.65	$ 53.68

(1) Represents Annualized Rent at December 31, 2025 divided by leased square feet.

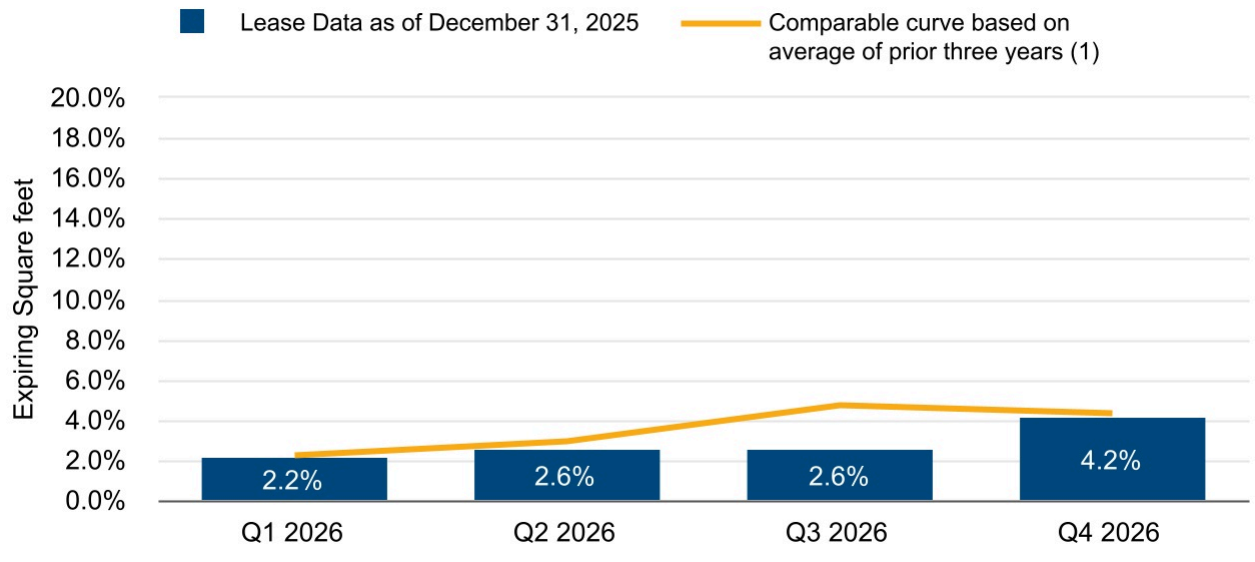
(2) Represents Annualized Rent at expiration divided by leased square feet.

(3) Represents the square footage adjustments for leases that do not reflect BOMA remeasurement.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Lease Expirations - Next Four Quarters

In-Service Office Portfolio as of December 31, 2025



	Q1 2026	Q2 2026	Q3 2026	Q4 2026	Next Twelve Months
Los Angeles					
Westside	212,824	226,716	302,403	423,526	1,165,469
Valley	127,848	210,356	127,921	294,101	760,226
Honolulu	50,013	13,160	30,145	25,725	119,043
Expiring Square Feet[1]	390,685	450,232	460,469	743,352	2,044,738
Percentage of Portfolio	2.2 %	2.6 %	2.6 %	4.2 %	11.6 %
Los Angeles					
Westside	$54.59	$58.03	$45.19	$57.83	$54.00
Valley	$34.38	$38.70	$34.40	$35.58	$36.04
Honolulu	$39.98	$31.52	$40.95	$38.87	$39.05
Expiring Rent per Square Foot[2]	$46.11	$48.23	$41.91	$48.37	$46.45

(1) Includes leases with an expiration date in the applicable period where the space had not been re-leased as of December 31, 2025, other than 243,726 square feet of Short-Term Leases.

(2) Fluctuations in this number primarily reflect the mix of buildings/regions involved, as well as the varying terms and square footage of the individual leases expiring. As a result, the data in this table should only be extrapolated with caution.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Office Leasing Activity

In-Service Office Portfolio for the Three Months ended December 31, 2025

Office Leases Signed During Quarter	Number of Leases	Rentable Square Feet	Weighted Average Lease Term (months)[1]
New leases	79	274,031	70
Renewal leases	145	632,291	54
All leases	224	906,322	60

Change in Rental Rates for Office Leases Executed during the Quarter[(2)]

	Expiring Rate	New/Renewal Rate	Percentage Change
Cash Rent	$45.02	$40.47	(10.1)%
Straight-line Rent	$40.69	$41.43	1.8%

Average Office Lease Transaction Costs [(3)]

	Lease Transaction Costs per SF	Lease Transaction Costs per Annum
New leases signed during the quarter	$38.01	$7.73
Renewal leases signed during the quarter	$15.64	$4.72
All leases signed during the quarter	$21.53	$5.76

(1) Average renewal lease term exclude leases with a term of twelve months or less.

(2) Represents the average annual initial stabilized cash and straight-line rents per square foot on new and renewed leases signed during the quarter compared to the prior leases for the same space. Excludes leases with a term of twelve months or less, leases where the prior lease was terminated more than a year before signing of the new lease, leases for tenants relocated at the landlord's request, leases in acquired buildings where we believe the information about the prior agreement is incomplete or where we believe the base rent reflects other off-market inducements to the tenant, and other non-comparable leases, such as retail leases.

(3) Reflects the weighted average leasing commissions and tenant improvement allowances divided by the weighted average number of years for the leases. Excludes leases substantially negotiated by the seller in the case of acquired properties, leases for tenants relocated at the landlord's request, and non-comparable leases, such as retail leases.

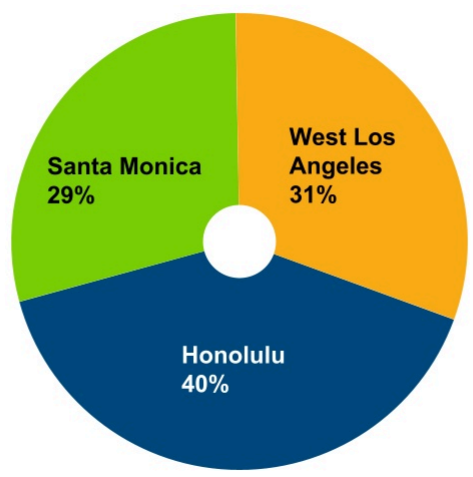
NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Multifamily Portfolio Summary

In-Service Multifamily Portfolio as of December 31, 2025

We divide our In-Service multifamily portfolio into three regions: Santa Monica, West Los Angeles and Honolulu, Hawaii.

Annualized Rent by Region



Region	Number of Properties	Number of Units	Units as a Percent of Total
Santa Monica	3	940	21 %
West Los Angeles	6	964	22 %
Honolulu	4	2,506	57 %
Total	13	4,410	100 %

Region	Percent Leased	Annualized Rent[1]	Monthly Rent Per Leased Unit
Santa Monica	99.7 %	$ 52,298,052	$ 4,656
West Los Angeles	99.0 %	55,700,724	4,881
Honolulu	99.7 %	72,572,184	2,427
Total / Weighted Average	99.5 %	$ 180,570,960	$ 3,436

Recurring Multifamily Capital Expenditures per Unit [1]	
Three months ended December 31, 2025	$ 175
Year ended December 31, 2025	$ 762

(1) The multifamily portfolio also includes (i) 72,613 square feet consisting of ancillary retail space at three properties and the remaining office space at a building undergoing conversion from office to residential and (ii) 712 apartment units at Barrington Plaza which is undergoing redevelopment. These items are not included in this table.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Development Portfolio Summary

The Landmark Residences, Brentwood, California

The Landmark Residences is a 712-unit apartment community in Brentwood, across from our Landmark Los Angeles apartments.

This is a phased redevelopment of all three towers to comply with city fire life safety directives. We estimate construction will take several years and cost approximately $400 million.

The property also includes a potential residential development site at the corner of Wilshire Blvd. and Barrington Ave.

Rendering of three redeveloped towers at
The Landmark Residences with a new amenity deck.

Studio Plaza, Burbank, California

Studio Plaza is a 456,000 square foot office property located in Burbank. Following the move-out of a long-term single tenant, we are converting the property into a multi-tenant office building.

The extensive common area upgrades are now complete and the construction of new tenant suites is ongoing. The total cost of the redevelopment and releasing is estimated to be between $75 million and $100 million.

Rendering of redeveloped Studio Plaza with new
common area amenities and arrival experience.

10900 Wilshire, Westwood, California

At 10900 Wilshire, we are developing a mixed-use community featuring up to 323 apartment units with state-of-the-art amenities. We will convert the existing 247,000 square foot office tower into a residential and office building with up to 200 units, integrating it with a new residential building on Ashton Avenue.

Including acquisition, conversion and new construction, we expect the total project cost to be approximately $200 million to $250 million. We plan to commence the phased conversion of vacant office floors in the tower in 2026. We are also finalizing plans for development of a new 123-unit apartment building on Ashton Ave; construction of the new building should take approximately three years.

Foreground: conceptual residential building on Ashton Ave.
Background: Office tower to be converted to residential

All figures are estimates, as development in our markets is long and complex and subject to inherent uncertainties.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

2026 Guidance

Metric	Per Share
Net loss per common share - diluted	$(0.20) to $(0.14)
FFO per share - fully diluted	$1.39 to $1.45

Assumptions

(Occupancy & Leased Rate ranges pertain to our In-Service Portfolio)

Metric	Assumption Range
Average Office Occupancy	77% to 79%
Residential Leased Rate	Essentially fully leased
Same Property Cash NOI	-2.5% to -0.5%
Above/Below Market Net Revenue	$1 to $5 million
Straight-line Revenue	$14 to $18 million
General and Administrative Expenses	$52 to $56 million
Interest Expense	$265 to $275 million
Weighted average fully diluted shares outstanding	207.0 million

Except as disclosed, our guidance does not include the impact of future property acquisitions or dispositions, common stock sales or repurchases, financings, property damage insurance recoveries, impairment charges or other possible capital markets activities.

The guidance and representative assumptions on this page are forward looking statements, subject to the safe harbor contained at the beginning of this Earnings Package, and reflect our views of current and future market conditions. Ranges represent a set of likely assumptions, but actual results could fall outside the ranges presented. Only a few of our assumptions underlying our guidance are disclosed above, and our actual results will be affected by known and unknown risks, trends, uncertainties and other factors, some of which are beyond our control or ability to predict. Although we believe that the assumptions underlying our guidance are reasonable, they are not guarantees of future performance and some of them will inevitably prove to be incorrect. As a result, our actual future results can be expected to differ from our expectations, and those differences could be material. See page 23 for a reconciliation of our Non-GAAP guidance.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Reconciliation of 2026 Non-GAAP Guidance[(1)]

(Unaudited; in millions, except per share amounts)

Reconciliation of our guided Net loss per common share - diluted to FFO per share - fully diluted:

Reconciliation of net loss attributable to common stockholders to FFO	Low	High
Net loss attributable to common stockholders	$ (32.7)	$ (22.6)
Adjustments for depreciation and amortization of real estate assets	405.0	395.0
Adjustments for noncontrolling interests and consolidated JVs	(84.6)	(72.2)
FFO	$ 287.7	$ 300.2

Weighted average fully diluted shares outstanding	High	Low
Weighted average shares of common stock outstanding - diluted	167.5	167.5
Weighted average units in our operating partnership outstanding	39.5	39.5
Weighted average fully diluted shares outstanding	207.0	207.0

Per share	Low	High
Net loss per common share - diluted	$ (0.20)	$ (0.14)
FFO per share - fully diluted	$ 1.39	$ 1.45

(1) Our guidance does not include the impact of future property acquisitions or dispositions, common stock sales or repurchases, financings, property damage insurance recoveries, if any, or other possible capital markets activities or impairment charges. The reconciliation should be used as an example only, with the numbers presented only as representative assumptions. Ranges represent a set of likely assumptions, but actual results could fall outside the ranges presented.

All assumptions are forward looking statements, subject to the safe harbor contained at the beginning of this Earnings Package, and reflect our views of current and future market conditions. Our actual results will be affected by known and unknown risks, trends, uncertainties and other factors, some of which are beyond our control or ability to predict. Although we believe that the assumptions underlying the guidance are reasonable, they are not guarantees of future performance and some of them will inevitably prove to be incorrect. As a result, our actual future results can be expected to differ from our expectations, and those differences could be material.

NOTE: See the "Definitions" section for definitions of certain terms used in this Earnings Package.

Adjusted Funds From Operations (AFFO): We calculate AFFO from FFO by (i) eliminating the impact on FFO of straight-line rent; amortization/accretion of acquired above/below market leases; loan costs such as amortization/accretion of loan premiums/discounts; amortization and hedge ineffectiveness of interest rate contracts; amortization/expense of loan costs; non-cash compensation expense, and (ii) subtracting recurring capital expenditures, tenant improvements and capitalized leasing expenses (including adjusting for the effect of such items attributable to our consolidated JVs and our unconsolidated Fund, but not for noncontrolling interests included in our calculation of fully diluted equity). Recurring capital expenditures, tenant improvements and leasing expenses are those required to maintain current revenues once a property has been stabilized, generally excluding those for acquired buildings being stabilized, newly developed space and upgrades to improve revenues or operating expenses or significantly change the use of the space, as well as those resulting from casualty damage or bringing the property into compliance with governmental requirements. We report AFFO because it is a widely reported measure of the performance of equity Real Estate Investments Trusts (REITs), and is also used by some investors to compare our performance with other REITs. However, the National Association of Real Estate Investment Trusts (NAREIT) has not defined AFFO, and other REITs may use different methodologies for calculating AFFO, and accordingly, our AFFO may not be comparable to the AFFO of other REITs. AFFO is a non-GAAP financial measure for which we believe that net income (loss) is the most directly comparable GAAP financial measure. AFFO should be considered only as a supplement to net income (loss) as a measure of our performance and should not be used as a measure of our liquidity or cash flow, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends.

AFFO Payout Ratio: Represents dividends announced divided by the AFFO for that period. We report AFFO Payout Ratio because it is a widely reported measure of the performance of equity REITs, and is also used by some investors to compare our performance with other REITs.

Annualized Rent: Represents annualized cash base rent (i.e. excludes tenant reimbursements, parking and other revenue) before abatement under leases commenced as of the reporting date and expiring after the reporting date (does not include 422,231 square feet with respect to signed leases not yet commenced at December 31, 2025). For our triple net office properties (in Honolulu), annualized rent is calculated for triple net leases by adding expense reimbursements and estimates of normal building expenses paid by tenants to base rent. Annualized Rent does not include lost rent recovered from insurance and rent for building management use. Annualized Rent includes rent for our corporate headquarters in Santa Monica. We report Annualized Rent because it is a widely reported measure of the performance of equity REITs, and is used by some investors as a means to determine tenant demand and to compare our performance and value with other REITs. We use Annualized Rent to manage and monitor the performance of our office and multifamily portfolios.

Average Office Occupancy: Calculated by averaging the Occupancy Rates on the last day of the current and prior quarter and, for reporting periods longer than a quarter, by averaging the Occupancy Rates for all the quarters in the respective reported period.

Consolidated Net Debt: Represents our consolidated debt, (i) excluding the impact of unamortized loan premiums and deferred loan costs which do not require cash settlement, (ii) less cash and cash equivalents including loan collateral deposited with lenders available to reduce the debt obligation. Consolidated Net Debt is a non-GAAP financial measure for which we believe that consolidated debt is the most directly comparable GAAP financial measure. We report Consolidated Net Debt because some investors use it to evaluate and compare our leverage and financial position with that of other REITs. A limitation associated with using Consolidated Net Debt is that it subtracts cash and cash equivalents and loan collateral deposited with lenders and may therefore imply that there is less debt than the most comparable GAAP financial measure indicates.

Development Portfolio: Includes the following properties undergoing development activities: (1) a residential property with 712 apartments and approximately 34,000 square feet of retail space in Los Angeles which we removed from the residential rental market following a fire in January 2020, (2) a 456,000 square foot single tenant office property in Los Angeles that we commenced converting to multi-tenant after the tenant's lease expired in 2024, and (3) a 247,000 square foot office building in Westwood with an adjoining residential development site that we acquired in January 2025 and which we are planning to develop into 323 apartments.

Equity Capitalization: Represents our Fully Diluted Shares multiplied by the closing price of our common stock on the New York Stock Exchange as of December 31, 2025.

Fully Diluted Shares: Calculated according to the treasury stock method, based on our diluted outstanding stock and units in our Operating Partnership.

Funds From Operations (FFO): We calculate FFO in accordance with the standards established by NAREIT by excluding gains (or losses) on sales of investments in real estate, gains (or losses) from changes in control of investments in real estate, real estate depreciation and amortization (other than amortization of right-of-use assets for which we are the lessee and amortization of deferred loan costs), impairment write-downs of real estate and impairment write-downs of our investment in our unconsolidated Fund from our net income (loss) (including adjusting for the effect of such items attributable to our consolidated JVs and our unconsolidated Fund, but not for noncontrolling interests included in our calculation of fully diluted equity). We report FFO because it is a widely reported measure of the performance of equity REITs, and is also used by some investors to identify the impact of trends in occupancy rates, rental rates and operating costs from year to year, excluding impacts from changes in the value of our real estate, and to compare our performance with other REITs. FFO is a non-GAAP financial measure for which we believe that net income (loss) is the most directly comparable GAAP financial measure. FFO has limitations as a measure of our performance because it excludes depreciation and amortization of real estate, and captures neither the changes in the value of our properties that result from use or market conditions, nor the level of capital expenditures, tenant improvements and leasing expenses necessary to maintain the operating performance of our properties, all of which have real economic effect and could materially impact our results from operations. FFO should be considered only as a supplement to net income (loss) as a measure of our performance and should not be used as a measure of our liquidity or cash flow, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends. Other REITs may not calculate FFO in accordance with the NAREIT definition and, accordingly, our FFO may not be comparable to the FFO of other REITs.

GAAP: Refers to accounting principles generally accepted in the United States.

In-Service Portfolio: Represents our Total Portfolio excluding our Development Portfolio.

Joint Ventures (JVs): At December 31, 2025, we owned a weighted average interest of approximately 47% based on square footage in six consolidated JVs. The JVs owned eighteen office properties totaling 4.6 million square feet and three residential properties with 793 apartments.

Lease Transaction Costs: Represents the weighted average of tenant improvements and leasing commissions for leases signed by us during the quarter, excluding leases substantially negotiated by the seller in the case of acquired properties and leases for tenants relocated from space being taken out of service. We report Lease Transaction Costs because it is a widely reported measure of the performance of equity REITs, and is used by some investors to determine our cash needs and to compare our performance with other REITs. We use Lease Transaction Costs to manage and monitor the performance of our office and multifamily portfolios.

Leased Rate: The percentage leased for our In-Service Portfolio as of December 31, 2025. Management space is considered leased. Space taken out of service during a repositioning or which is vacant as a result of a fire or other damage is excluded from both the numerator and denominator for calculating the Leased Rate. For newly developed buildings going through lease up, units are included in both the numerator and denominator as they are leased. We report Leased Rates because it is a widely reported measure of the performance of equity REITs, and is also used by some investors as a means to determine tenant demand and to compare our performance with other REITs. We use Leased Rate to manage and monitor the performance of our office and multifamily portfolios.

Net Absorption: Represents the change in Leased Rate between the last day of the current and prior quarter for our In-Service Portfolio, excluding properties acquired or sold during the current quarter. The calculation also excludes the impact of building remeasurement. We report Net Absorption because it is a widely reported measure of the performance of equity REITs, and is used by some investors as a means to determine tenant demand and to compare our performance with other REITs. We use Net Absorption to manage and monitor the performance of our office portfolio.

Net Income (Loss) Per Common Share - Diluted: We calculate Net Income (Loss) Per Common Share - Diluted in accordance with GAAP by dividing the net income (loss) attributable to common stockholders for the period by the weighted average number of common shares and dilutive instruments outstanding during the period using the treasury stock method. We account for unvested Long Term Incentive Plan Unit awards that contain non-forfeitable rights to dividends as participating securities and include these securities in the computation using the two-class method.

Net Operating Income (NOI): We calculate NOI as revenue less operating expenses attributable to the properties that we own and operate. We present two forms of NOI:

- ***NOI:*** is calculated by excluding the following from our net income (loss): general and administrative expenses, depreciation and amortization expense, other income, other expenses, income (loss) from unconsolidated Fund, interest expense, gains (losses) on sales of investments in real estate, gain from consolidation of JV and net income (loss) attributable to noncontrolling interests.
- ***Cash NOI:*** is calculated by excluding from NOI our straight-line rent and the amortization/accretion of acquired above/below market leases.

We report NOI because it is a widely recognized measure of the performance of equity REITs, and is used by some investors to identify trends in occupancy rates, rental rates and operating costs and to compare our operating performance with that of other REITs. NOI is a non-GAAP financial measure for which we believe that net income (loss) is the most directly comparable GAAP financial measure. NOI has limitations as a measure of our performance because it excludes depreciation and amortization expense, and captures neither the changes in the value of our properties that result from use or market conditions, nor the level of capital expenditures, tenant improvements and leasing expenses necessary to maintain the operating performance of our properties, all of which have real economic effect and could materially impact our results from operations. NOI should be considered only as a supplement to net income (loss) as a measure of our performance and should not be used as a measure of our liquidity or cash flow, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends. Other REITs may not calculate NOI in a similar manner and, accordingly, our NOI may not be comparable to the NOI of other REITs.

Occupancy Rate: We calculate Occupancy Rate from the Leased Rate for our In-Service Portfolio by excluding signed leases not yet commenced. We report Occupancy Rate because it is a widely reported measure of the performance of equity REITs, and is also used by some investors as a means to determine tenant demand and to compare our performance with other REITs. We use Occupancy Rate to manage and monitor the performance of our office and multifamily portfolios.

Operating Partnership: Douglas Emmett Properties, LP

Our Share: Our Share is calculated by multiplying the amount of debt or cash, as applicable, for each of our subsidiaries by our share of that subsidiary's equity. For example, we calculate Our Share of Net Debt by: (i) multiplying the principal balance of our consolidated loans by our equity interest in the relevant borrower, (ii) subtracting the product of cash and cash equivalents multiplied by our equity interest in the entity that owns the cash or cash equivalents, and (iii) subtracting the product of loan collateral deposited with lenders multiplied by our equity interest in the entity that deposited the collateral with the lender. We subtract cash and cash equivalents and loan collateral deposited with lenders because they could be used to reduce the debt obligations, and do not add (deduct) unamortized loan premium (discount) or subtract unamortized deferred loan costs because they do not require cash settlement. Reporting Our Share of cash or debt is a non-GAAP financial measure for which we believe that consolidated metric is the most directly comparable GAAP financial measure. We report Our Share of these items because some investors use it to evaluate and compare our financial position with that of other REITs.

Pro Forma Enterprise Value: We calculate Pro Forma Enterprise Value by adding our Equity Capitalization to Our Share of Net Debt. Pro Forma Enterprise Value is a non-GAAP financial measure for which we believe that consolidated total equity and liabilities is the most directly comparable GAAP financial measure. We report Pro Forma Enterprise Value because some investors use it to evaluate and compare our financial position with that of other REITs.

Recurring Capital Expenditures: Building improvements required to maintain revenues once a property has been stabilized, and excludes capital expenditures for (i) acquired buildings being stabilized, (ii) newly developed space, (iii) upgrades to improve revenues or operating expenses or significantly change the use of the space, (iv) casualty damage and (v) bringing the property into compliance with governmental or lender requirements. We report Recurring Capital Expenditures because it is a widely reported measure of the performance of equity REITs, and is used by some investors as a means to determine our cash flow requirements and to compare our performance with other REITs. We use Recurring Capital Expenditures to manage and monitor the performance of our office and multifamily portfolios.

Rental Rate: We report Rental Rate because it is a widely reported measure of the performance of equity REITs, and is used by some investors to compare our performance with other REITs. We use Rental Rate to manage and monitor the performance of our office and multifamily portfolios. We present two forms of Rental Rates:

- ***Cash Rental Rate:*** is calculated by dividing the rent paid on the measurement date by the Rentable Square Feet.
- ***Straight-Line Rental Rate:*** is calculated by dividing the average rent over the lease term by the Rentable Square Feet.

Rentable Square Feet: Based on the Building Owners and Managers Association (BOMA) measurement. At December 31, 2025, total consists of 13,937,412 leased square feet (including 422,231 square feet with respect to signed leases not commenced), 3,439,897 available square feet, 107,696 building management use square feet and 41,063 square feet of BOMA adjustment on leased space. We report Rentable Square Feet because it is a widely reported measure of the performance and value of equity REITs, and is also used by some investors to compare our performance and value with other REITs. We use Rentable Square Feet to manage and monitor the performance of our office portfolio.

Same Property NOI: To facilitate a comparison of NOI between reported periods, we report NOI for a subset of our properties referred to as our “same properties,” which are properties that have been owned and operated by us during both periods being compared. We exclude from our same property subset properties that during the comparable periods were: (i) acquired, (ii) sold, held for sale, contributed or otherwise removed from our consolidated financial statements, or (iii) that underwent a major repositioning project, were impacted by development activity, or suffered significant casualty loss that we believed significantly affected the properties' operating results. We also exclude rent received from ground leases. Our Same Property NOI is not adjusted for noncontrolling interests in properties which are not wholly owned.

Our same properties for 2025 include all of our In-Service Portfolio properties, other than: two office properties totaling 0.4 million square feet owned by a joint venture that we commenced consolidating on January 1, 2025. Our same properties for 2026 include all of our In-Service Portfolio properties.

We report Same Property NOI because it is a widely reported measure of the performance and value of equity REITs, and it is used by some investors to: (i) analyze our operating results excluding the impact of properties not being operated on a consistent basis, and (ii) to compare our performance and value with other REITs. We use Same Property NOI to manage and monitor the performance of our office portfolio.

Short-Term Leases: Represents leases that expired on or before the reporting date or had a term of less than one year, including hold over tenancies, month to month leases and other short term occupancies.

Total Portfolio: At December 31, 2025, our Total Portfolio included all of our consolidated properties. Our consolidated properties include eighteen office properties totaling 4.6 million square feet and three residential properties with 793 apartments which are owned through six consolidated JVs in which we own a weighted average interest of approximately 47% based on square footage.

"***We***" and "***our***" refers to Douglas Emmett, Inc., our Operating Partnership and its subsidiaries, and our consolidated JVs.