

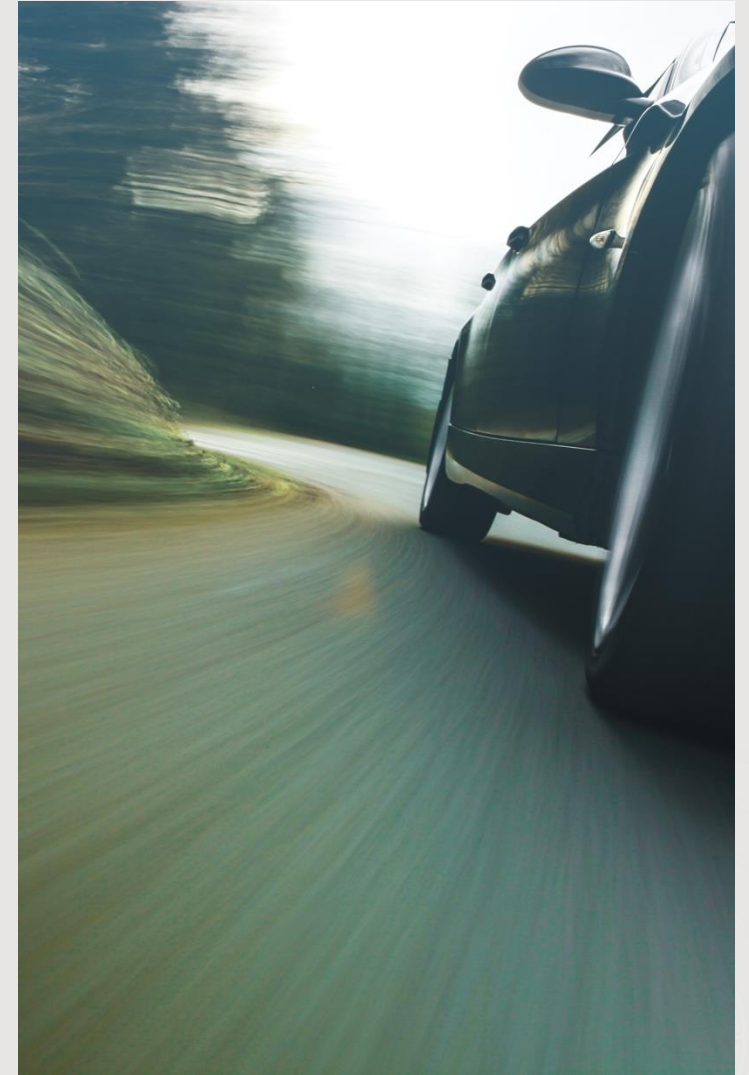
KB Components

Q2 Report 2026
APRIL - JUNE



| **Todays Agenda**

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2. KB COMPONENTS GROUP
3. QUARTER 2 UPDATE
4. MARKET UPDATE
5. QUARTERLY RESULTS
6. REGION NORTH AMERICA
7. REGION EUROPE
8. REGION ASIA
9. FINANCIAL POSITION
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KB Components in brief

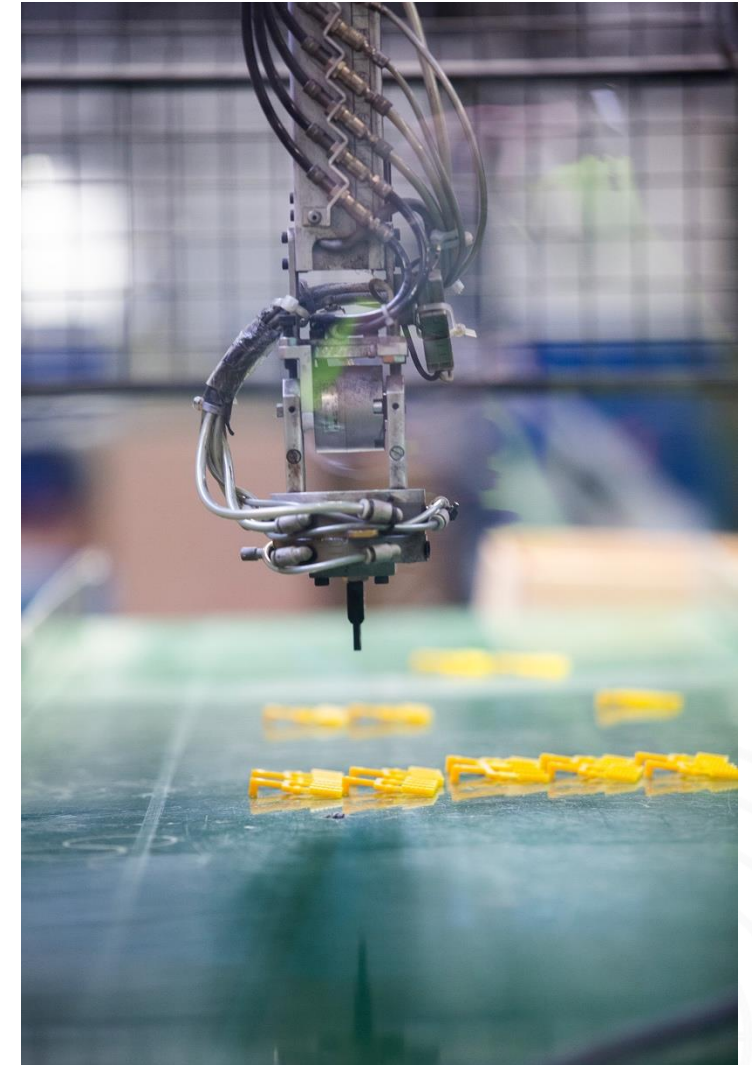
KB Components is a leading global supplier of high-tech and sustainable polymer components.

KB Components was founded in 1947 and has since developed into a globally recognized player with operations in Sweden, Finland, Estonia, Lithuania, Slovakia, Germany, United States, Canada, Mexico, India, China and since May 7, 2026, also in Poland .

Our vision is to be a world leader in technologically advanced and sustainable polymer products. The company's three overarching goals are growth, profitability and employee engagement, within which the company works actively to become one of the world's best plastics companies!

Our main customer segments are in the automotive, electronics and general industries, where we offer technologically advanced and innovative solutions as well as the development of polymeric components that are sold to the market's most demanding customers.

With production facilities and offices in multiple locations around the world, we can quickly and efficiently deliver products to our customers, no matter where they are. We are always close to our customers, which allows us to understand their needs and provide them with the best possible service.



KB Components Group

HEADQUARTER: ÖRKELLJUNGA (SWEDEN)

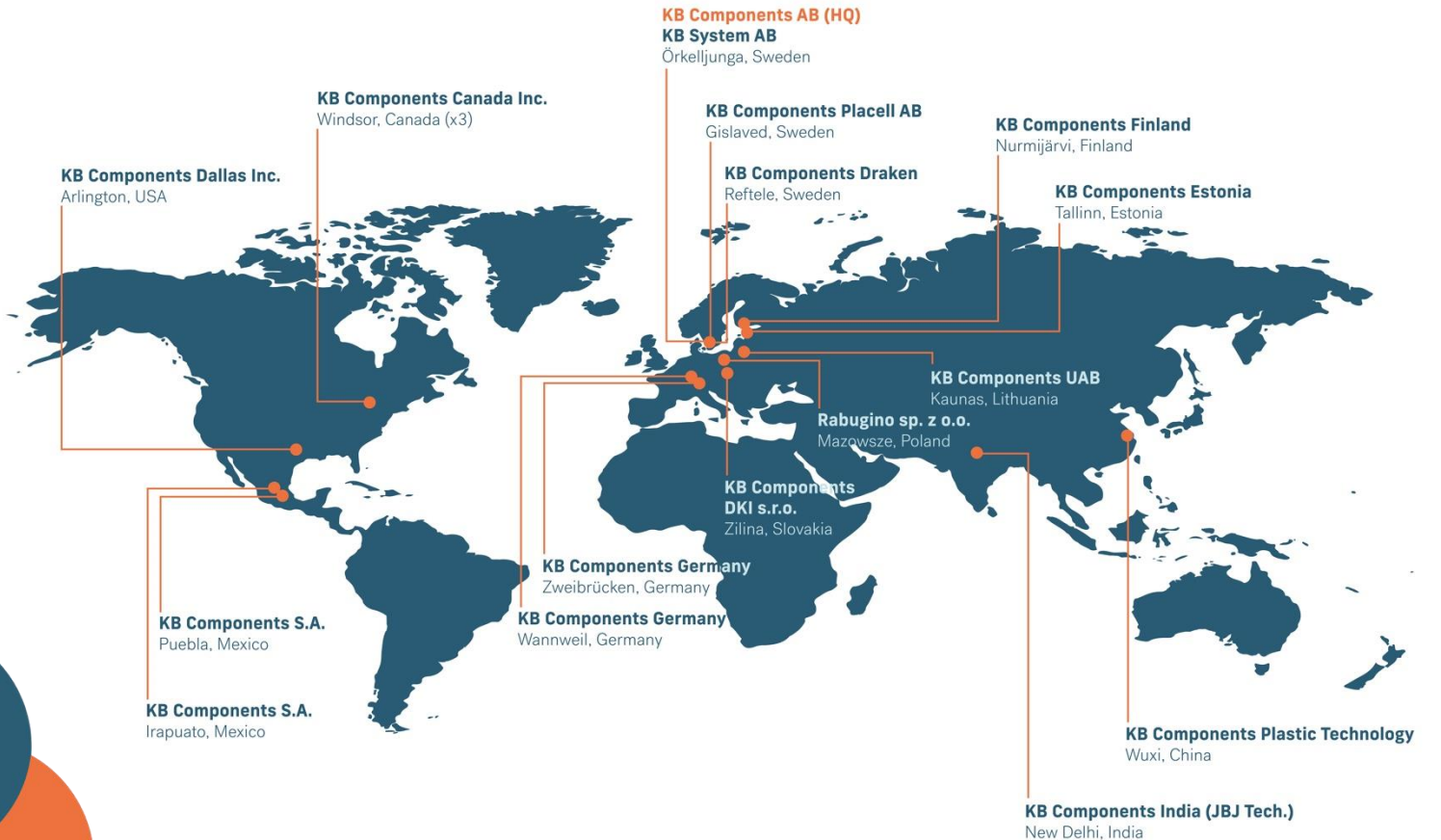
Employees: +2.000

Productions Sites

Örkelljunga/Gislaved/Reftele (Sweden), Nurmijärvi (Finland), Tallinn (Estonia), Kaunas (Lithuania), Zilina (Slovakia), Zweibrücken/Wannweil (Germany), Warszawa (Poland), Dallas (USA), Puebla/ Irapuato (Mexico), Windsor (Canada), New Dehli (India) and Wuxi (China)

Strategy

- Technological Leadership
- Operational Excellence
- Global Presence



Quarter 2 update

Stable quarter in Europe and Asia and ramp-up started in North America

The second quarter of 2026 is characterized by stable growth in Asia and Europe and an expected gradual volume improvement in North America during the latter part of the quarter.

In North America we are in the ramp-up phase of volumes to Rivian's R2 model that launched in April.

In Europe, work continues to realize synergies with acquired units through integration activities and production consolidation

In Asia, the focus is on growth, automation and expansion.

Common to all regions has been the focus on managing RM supply and passing on the commodity price increases caused by increased oil prices. This focus has so far yielded the desired effect in the form of maintained margins.

In May, the acquisition of Rabugino Sp. z.o.o. in Poland was completed, adding many opportunities to the group with new customer relationships and a wholly owned factory in Warsaw. The company has a turnover of approximately 200 MSEK and enters the group with an interesting pipeline of new business.

We continue to work on profitability-improving structural projects in the Group. We are relocating production from our production unit in Zweibrücken, Germany to our units in Slovakia and Lithuania which is expected to be completed in December 2026. This is expected to result in improved utilization rates, increased cost efficiency and improvements in the operating profit of our European operations. In North America, we are also relocating labor-intensive production from Canada to Mexico.

NETTOOMSÄTTNING
Q2 2026

737 MSEK

JUSTERAT EBITDA
RESULTAT
Q2 2026

95 MSEK

JUSTERAD EBITDA
MARGINAL
Q2 2026

12,9 PROCENT

Market update

KB Components in Canada is in a transition period where we are moving from a high ratio of tool sales to component sales. During the second quarter, we started component production, from low start-up volumes in April to stable growth in May and June.

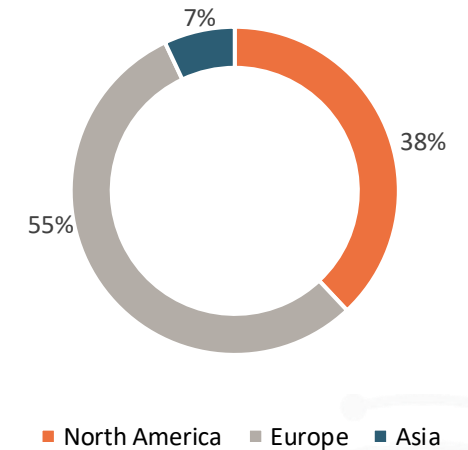
The Mexico business continues to deliver good results but has had slightly lower demand in the quarter related to Volvo Cars and Volkswagen's volumes.

KB Components in the US has gradually improved its sales and earnings during the quarter. We have seen increasing demand in the base business. The more project-oriented business, which was under pressure in the first quarter due to high raw material prices, has improved with RM prices coming back down and we see that projects are starting to come back.

Business in Europe is stable in the quarter, with organic growth of 3 percent and acquired growth of 19 percent. Profitability is stable with an adjusted EBITDA margin of 14.8% compared to 15.1% in the same quarter last year. This is a good result considering the focus placed in the organization on the integration of acquisitions, restructuring and customer price activities linked to raw material price increases.

KB Components in China delivered very good results in the quarter and good organic growth. New business has been won with both existing and new customers. KB Components in India continues to develop very well. Sales volumes increase with new customers and increasing demand from existing customers. Profitability is good because of higher volumes, cost efficiency and increased automation and process improvements.

NET SALES Q2 2026



Quarterly results

Net sales amounted to 737 MSEK (694). Acquired growth was 10 percent, currency effect was -2 percent, and organic growth was -2 percent.

Project sales (tooling) decreased by 25 MSEK compared to last year.

Net sales YTD amounted to 1,407 MSEK (1,460). Acquired growth was 7 percent, currency effect was -2 percent, and organic growth was -9 percent.

Adjusted EBITDA amounted to 95 MSEK (98), corresponding to an adjusted EBITDA-margin of 12.9 percent (14.1).

Adjusted EBITDA YTD amounted to 187 MSEK (211), corresponding to an adjusted EBITDA-margin of 13.3 percent (14.4).

Adjusted operating result (EBIT) amounted to 52 MSEK (52), corresponding to an adjusted operating margin (EBIT-margin) of 7.1 percent (7.5).

Adjusted operating profit (EBIT) YTD amounted to 97 MSEK (118), corresponding to an adjusted operating margin (EBIT-margin) of 6.9 percent (8.1).

Adjusted earnings per share amounted to 0.50 SEK (0.53). **Earnings per share** amounted to 0.41 SEK (0.81).

Adjusted earnings per share YTD amounted to 0.97 SEK (1.33). Earnings per share YTD amounted to 0.81 SEK (1.59).

Cash flow from operating activities amounted to 100 MSEK (186).

Cash flow from operating activities YTD amounted to 105 MSEK (189).



Region North America

Net sales amounted to 283 MSEK (304), corresponding to 38 percent of total net sales.

Currency effect was -2 percent, and organic growth was -5 percent. Project sales (tooling) decreased by 35 MSEK.

Net sales YTD amounted to 555 MSEK (666), corresponding to 39 percent of total net sales.

Currency effect was -2 percent, and organic growth was -15 percent. Project sales (tooling) decreased by 78 MSEK

Adjusted EBITDA amounted to 21 MSEK (34), corresponding to an adjusted EBITDA-margin of 7.3 percent (11.2).

Adjusted EBITDA YTD amounted to 49 MSEK (82), corresponding to an adjusted EBITDA-margin of 8.7 percent (12.3).

Adjusted operating result (EBIT) amounted to 4 MSEK (17), corresponding to an adjusted operating margin (EBIT-margin) of 1.5 percent (5.6).

Adjusted operating profit (EBIT) YTD amounted to 13 MSEK (48), corresponding to an adjusted operating margin (EBIT-margin) of 2.4 percent (7.2).

North America	Apr-Jun	Apr-Jun	Jan-Jun	Jan-Jun	Jan-Dec	Jul 2025-
MSEK	2026	2025	2026	2025	2025	Jun 2026
Net sales, MSEK	283	304	555	666	1254	1233
Adjusted EBITDA, MSEK	21	34	49	82	127	113
Adjusted EBITDA margin, %	7,3	11,2	8,7	12,3	10,1	9,2
EBITDA, MSEK	19	34	47	82	121	106
EBITDA margin, %	6,8	11,2	8,4	12,3	9,6	8,6
Adjusted operating result (EBIT), MSEK	4	17	13	48	51	38
Adjusted operating margin (EBIT), %	1,5	5,6	2,4	7,2	4,1	3,1
Operating result (EBIT), MSEK	3	17	11	48	45	31
Operating margin (EBIT) , %	1,1	5,6	2,1	7,2	3,6	2,5



Region Europe

Net sales amounted to 415 MSEK (344), corresponding to 55 percent of total net sales.

Acquired growth was 19 percent, currency effect was -1 percent, and organic growth was 3 percent.

Net sales FY amounted to 770 MSEK (704), corresponding to 54 percent of total net sales.

Acquired growth was 14 percent, currency effect was -1 percent, and organic growth was -4 percent.

Adjusted EBITDA amounted to 61 MSEK (52), corresponding to an adjusted EBITDA-margin of 14.8 percent (15.1).

Adjusted EBITDA FY amounted to 114 MSEK (105), corresponding to an adjusted EBITDA-margin of 14.8 percent (14.9).

Adjusted operating result (EBIT) amounted to 40 MSEK (30), corresponding to an adjusted operating margin (EBIT-margin) of 9.6 percent (8.7).

Adjusted operating profit (EBIT) FY amounted to 71 MSEK (60), corresponding to an adjusted operating margin (EBIT-margin) of 9.2 percent (8.5).

Europe	Apr-Jun	Apr-Jun	Jan-Jun	Jan-Jun	Jan-Dec	Jul 2025-
MSEK	2026	2025	2026	2025	2025	Jun 2026
Net sales, MSEK	415	344	770	704	1375	1446
Adjusted EBITDA, MSEK	61	52	114	105	193	203
Adjusted EBITDA margin, %	14,8	15,1	14,8	14,9	14,1	14,0
EBITDA, MSEK	58	67	106	120	189	180
EBITDA margin, %	13,9	19,5	13,8	17,0	13,8	12,4
Adjusted operating result (EBIT), MSEK	40	30	71	60	110	119
Adjusted operating margin (EBIT), %	9,6	8,7	9,2	8,5	8,0	8,2
Operating result (EBIT), MSEK	36	45	63	75	106	97
Operating margin (EBIT) , %	8,7	13,1	8,2	10,7	7,7	6,7

Region Asia

Net sales amounted to 54 MSEK (45), corresponding to 7 percent of total net sales.

Currency effect was -9 percent, and organic growth was 30 percent.

Net sales FY amounted to 98 MSEK (90), corresponding to 7 percent of total net sales.

Currency effect was -8 percent, and organic growth was 17 percent.

Adjusted EBITDA amounted to 13 MSEK (11), corresponding to an adjusted EBITDA-margin of 24.1 percent (24.4).

Adjusted EBITDA FY amounted to 25 MSEK (23), corresponding to an adjusted EBITDA-margin of 25.1 percent (25.6).

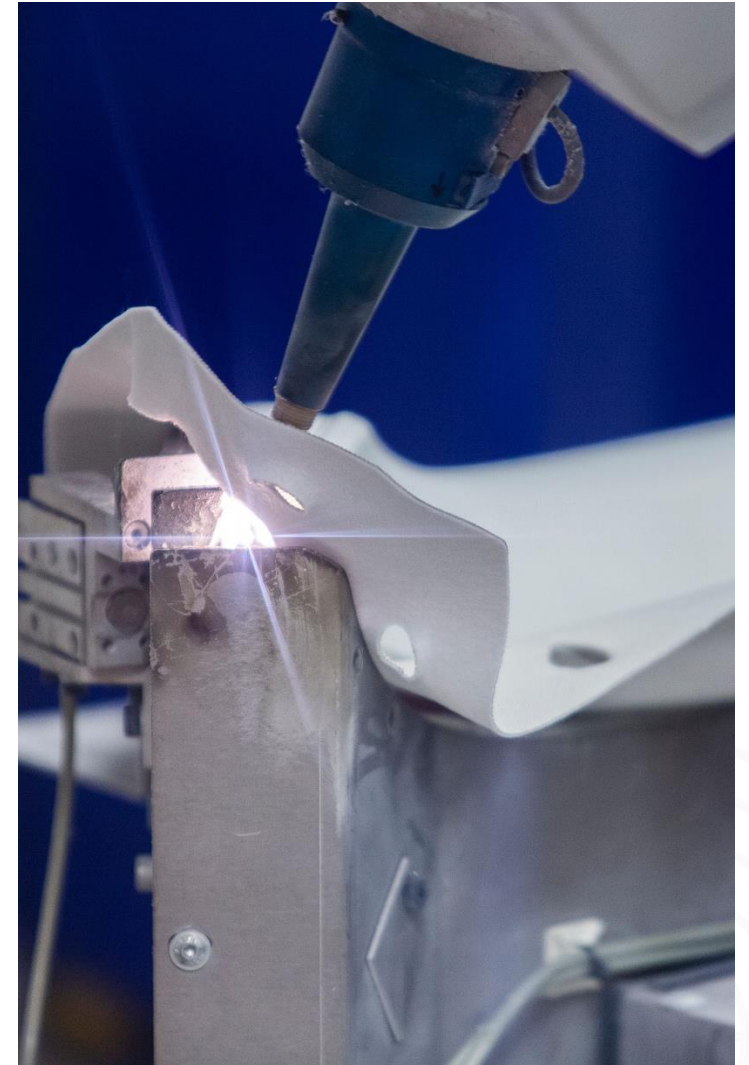
Adjusted operating result (EBIT) amounted to 8 MSEK (5), corresponding to an adjusted operating margin (EBIT-margin) of 15.0 percent (11.1).

Adjusted operating profit (EBIT) FY amounted to 13 MSEK (10), corresponding to an adjusted operating margin (EBIT-margin) of 13.4 percent (11.1).

Asia	Apr-Jun	Apr-Jun	Jan-Jun	Jan-Jun	Jan-Dec	Jul 2025-
MSEK	2026	2025	2026	2025	2025	Jun 2026
Net sales, MSEK	54	45	98	90	189	199
Adjusted EBITDA, MSEK	13	11	25	23	50	52
Adjusted EBITDA margin, %	24,1	24,4	25,1	25,6	26,2	26,0
EBITDA, MSEK	13	11	25	23	49	51
EBITDA margin, %	24,1	24,4	25,0	25,6	25,8	25,6
Adjusted operating result (EBIT), MSEK	8	5	13	10	21	24
Adjusted operating margin (EBIT), %	15,0	11,1	13,4	11,1	11,0	12,1
Operating result (EBIT), MSEK	8	5	13	10	20	23
Operating margin (EBIT), %	15,0	11,1	13,3	11,1	10,5	11,6

Financial position

- The Group's total assets amounted to 2,567 MSEK (2,197).
- Equity amounted to 550 MSEK (570)
- The equity/assets ratio amounted to 21.4 percent (25.9)
- Net debt excl leasing debt amounted to 810 MSEK (575)
- Interest-bearing net debt excluding lease liabilities in relation to adjusted EBITDA amounted to 2.7 (1.7).
- KB Components has a three-year credit facility agreement of 1,000 MSEK, with an extension option for an additional two years.



Concluding remarks

Stable quarter in Europe and Asia and ramp-up started in North America

Our view for the upcoming quarter is that the market is generally stable across all segments

We expect to see a continued gradual improvement in North America related to ramping up volumes for Rivian as well as improvements in the US-based project operations.

Focus in Europe is on the integration and synergy of acquired entities including structural improvements.

In Asia the focus is on continued organic growth and efficiency improvements.

The situation regarding raw material availability and rising raw material prices that we saw in the second quarter due to the war in the Middle East seems to have stabilized for now, but uncertainty remains and could affect the market going forward. This is something we are closely monitoring and acting on to protect our margins.





THANK YOU !

FOR YOUR ATTENTION

