Exhibit 99.1

Contacts: Kraft Heinz Media Team
media@kraftheinz.com

Anne-Marie Megela (investors)
Anne-Marie.Megela@kraftheinz.com

KRAFT HEINZ REPORTS SECOND QUARTER 2026 RESULTS; UPDATES 2026 FULL YEAR OUTLOOK

Second Quarter Highlights

- Net sales decreased 1.4%; Organic Net Sales(1) decreased 1.3%
- Gross profit margin decreased 200 basis points to 32.4%; Adjusted Gross Profit Margin(1) was flat at 34.1%
- Operating income was a loss of $6.4 billion, driven by non-cash impairment losses of $7.4 billion; Adjusted Operating Income(1) decreased 18.4% to $1.0 billion
- Year-to-date net cash provided by operating activities was $2.1 billion, up 8.2%; Free Cash Flow(1) was $1.7 billion, up 10.3%; and Free Cash Flow Conversion(1) increased 27pp to 123%
- Year-to-date return of capital to stockholders was $0.9 billion

PITTSBURGH & CHICAGO – Aug. 5, 2026 – The Kraft Heinz Company (Nasdaq: KHC) (“Kraft Heinz” or the “Company”) today reported financial results for the second quarter of 2026.

“We delivered another solid quarter, with results that exceeded our expectations across U.S. Retail, Global Away From Home, and Emerging Markets,” said Steve Cahillane, CEO of Kraft Heinz. “Our brands are resonating with consumers, and our share performance is improving. The progress we are seeing gives us the confidence to raise our Organic Net Sales outlook for the year.”

“Building on this momentum, we are also increasing our incremental investments by $100 million, to approximately $700 million in 2026. We have seen that our brands respond well when we invest behind them. By accelerating these investments, we position the business even more favorably as we enter 2027.”

Cahillane concluded, “I am proud of the progress our team has made. We are ahead of plan and remain focused on our ultimate goal to return the company to volume-led, sustainable and profitable growth.”

Net Sales
In millions

For the Three Months Ended	Net Sales			Organic Net Sales[1]		
	June 27, 2026	June 28, 2025	% Chg vs PY	YoY Growth Rate	Price	Volume/Mix
North America	$ 4,626	$ 4,757	(2.7)%	(2.7)%	1.1 pp	(3.8) pp
International Developed Markets	865	897	(3.5)%	(0.7)%	0.7 pp	(1.4) pp
Emerging Markets[(a)]	771	698	10.4 %	8.5 %	4.5 pp	4.0 pp
Kraft Heinz	$ 6,262	$ 6,352	(1.4)%	(1.3)%	1.3 pp	(2.6) pp

(a) Emerging Markets represents the aggregation of our West and East Emerging Markets (“WEEM”) and Asia Emerging Markets (“AEM”) operating segments.

Net Sales
In millions

For the Six Months Ended	Net Sales			Organic Net Sales[1]		
	June 27, 2026	June 28, 2025	% Chg vs PY	YoY Growth Rate	Price	Volume/Mix
North America	$ 9,084	$ 9,245	(1.7)%	(2.0)%	0.7 pp	(2.7) pp
International Developed Markets	1,708	1,714	(0.3)%	(0.4)%	0.4 pp	(0.8) pp
Emerging Markets[(a)]	1,517	1,392	9.0 %	6.1 %	4.4 pp	1.7 pp
Kraft Heinz	$ 12,309	$ 12,351	(0.3)%	(0.9)%	1.0 pp	(1.9) pp

(a) Emerging Markets represents the aggregation of our West and East Emerging Markets (“WEEM”) and Asia Emerging Markets (“AEM”) operating segments.

Net Income/(Loss) and Diluted EPS
In millions, except per share data

	For the Three Months Ended			For the Six Months Ended		
	June 27, 2026	June 28, 2025	% Chg vs PY	June 27, 2026	June 28, 2025	% Chg vs PY
Gross profit	$ 2,028	$ 2,183	(7.1)%	$ 4,247	$ 4,247	— %
Operating income/(loss)	(6,431)	(7,974)	19.4 %	(5,286)	(6,778)	22.0 %
Net income/(loss)	(5,460)	(7,823)	30.2 %	(4,661)	(7,109)	34.4 %
Net income/(loss) attributable to common shareholders	(5,460)	(7,824)	30.2 %	(4,662)	(7,112)	34.4 %
Diluted EPS	$ (4.60)	$ (6.60)	30.3 %	$ (3.93)	$ (5.98)	34.3 %
Adjusted EPS[1]	0.56	0.69	(18.8)%	1.14	1.31	(13.0)%
Adjusted Operating Income[1]	$ 1,041	$ 1,276	(18.4)%	$ 2,099	$ 2,475	(15.2)%

Q2 2026 Financial Summary

- **Net sales** decreased 1.4 percent versus the year-ago period to $6.3 billion, including a 0.5 percentage point favorable impact from foreign currency and a 0.6 percentage point unfavorable impact from divestitures. **Organic Net Sales**[(1)] decreased 1.3 percent versus the prior year period. Price increased 1.3 percentage points versus the prior year period, with increases in each segment. Favorable price was primarily due to pricing taken in certain categories to mitigate higher input costs, primarily in coffee and ready-to-drink beverages. Volume/mix declined 2.6 percentage points versus the prior year period, with declines in North America and International Developed Markets segments, partially offset by volume/mix growth in the Emerging Markets segment. The unfavorable volume/mix was primarily driven by declines in meats and spoonables, as well as a shift in Easter timing, which had an approximate 100 basis point impact. This was partially offset by an approximate 80 basis point benefit from inventory pull forward in the quarter.

- **Operating Income/(Loss)** of $(6.4) billion improved 19.4 percent versus the year-ago period, primarily due to non-cash impairment losses that were $1.9 billion lower in the current year period. **Adjusted Operating Income**[(1)] decreased 18.4 percent versus the year-ago period to $1.0 billion, primarily due to increased advertising expenses, unfavorable volume/mix, inflationary pressures in manufacturing and logistics costs, and higher variable compensation expense. These unfavorable impacts more than offset efficiency initiatives and higher price.

- **Diluted EPS** increased 30.3 percent versus the prior year period to $(4.60). This increase was primarily due to the favorable changes in operating income discussed above. **Adjusted EPS**[(1)] was $0.56, down 18.8 percent versus the prior year period, primarily driven by lower Adjusted Operating Income, which more than offset lower taxes on adjusted earnings.

- **Net cash provided by/(used for) operating activities** was $2.1 billion, up 8.2 percent versus the year-ago period. This increase was primarily driven by favorable changes in working capital, primarily within accounts payable, due, in part, to improved payments terms, partially offset by increases in inventory. These impacts were partially offset by lower Adjusted Operating Income. **Free Cash Flow**[(1)] was $1.7 billion, up 10.3 percent versus the prior year period, driven by the same net cash provided by/(used for) operating activities discussed above.

- **Capital Return:** Year to date, the Company has paid $949 million in cash dividends. The Company's strong cash flow profile supports disciplined capital allocation across all priorities including investing in the business, sustaining the dividend, and reducing debt. This financial flexibility is viewed by the Company as a competitive advantage. The Company did not repurchase any shares under its publicly announced share repurchase program.

Outlook

For fiscal year 2026, the Company is updating its outlook. The Company now expects:

- **Organic Net Sales**(1)(2) down 0.5 percent to down 2.0 percent versus the prior year. This outlook includes an approximate 100 basis point impact from incremental SNAP headwinds.
- **Constant Currency Adjusted Operating Income**(1)(2) down 16 percent to down 18 percent versus the prior year. This outlook contemplates an Adjusted Gross Profit Margin(1)(2) that is expected to be down 10 basis points to down 50 basis points versus the prior year, incremental investments of approximately $700 million compared to 2025, and an approximate 500 basis-point headwind from lapping lower incentive compensation.
- **Adjusted EPS**(1)(2) is expected to be in the range of $2.03 to $2.09. Additionally, the Company now expects an effective tax rate on Adjusted EPS to be approximately 24.5 percent, interest expense to be approximately $890 million, and other expense/(income) to be approximately $200 million of income for the full year.
- **Free Cash Flow Conversion**(1)(2) of approximately 110 percent.

Current and Prior Outlook:

	Current Outlook	Prior Outlook
Organic Net Sales	(2)% to (0.5)%	(3.5)% to (1.5)%
Constant Currency Adjusted Operating Income	(18)% to (16)%	(18)% to (14)%
Adjusted Gross Profit Margin	(50)bps to (10)bps	(75)bps to (25)bps
Adjusted EPS	$2.03 to $2.09	$1.98 to $2.10
Effective Tax Rate on Adjusted EPS	~24.5%	~25%
Interest Expense	~$890M	~$920M
Other Expense/(Income)	~$(200)M	~$(200)M
Free Cash Flow Conversion	~110%	~100%

End Notes

(1) Organic Net Sales, Adjusted Gross Profit, Adjusted Gross Profit Margin, Adjusted Operating Income, Constant Currency Adjusted Operating Income, Adjusted EBITDA, Adjusted EPS, Free Cash Flow, Free Cash Flow Conversion, and Net Leverage are non-GAAP financial measures. Please see discussion of non-GAAP financial measures and the reconciliations at the end of this press release for more information.

(2) Guidance for Organic Net Sales, Adjusted Gross Profit Margin, Constant Currency Adjusted Operating Income, Adjusted EPS, Free Cash Flow, and Free Cash Flow Conversion is provided on a non-GAAP basis only because certain information necessary to calculate the most comparable GAAP measure is unavailable due to the uncertainty and inherent difficulty of predicting the occurrence and the future financial statement impact of such items impacting comparability, including, but not limited to, the impact of currency, acquisitions and divestitures, divestiture-related license income, restructuring activities, deal costs, separation costs, unrealized losses/(gains) on commodity hedges, impairment losses, certain non-ordinary course legal and regulatory matters, equity award compensation expense, nonmonetary currency devaluation, and debt prepayment and extinguishment (benefit)/costs, among other items. Therefore, as a result of the uncertainty and variability of the nature and amount of future adjustments, which could be significant, the Company is unable to provide a reconciliation of these measures without unreasonable effort.

Earnings Discussion and Webcast Information

A pre-recorded management discussion of The Kraft Heinz Company's second quarter 2026 earnings is available at ir.kraftheinzcompany.com. The Company will host a live question-and-answer session beginning today at 9:00 a.m. Eastern Daylight Time. A webcast of the session will be accessible at ir.kraftheinzcompany.com.

ABOUT THE KRAFT HEINZ COMPANY

Kraft Heinz (Nasdaq: KHC) is one of the world’s largest food and beverage companies, with approximately $25 billion in net sales in 2025 and a portfolio of iconic brands enjoyed by consumers in more than 40 countries. By investing in our capabilities and brands, including *Heinz*, *Kraft*, *Philadelphia*, *Primal Kitchen*, and *Lunchables*, we are unlocking the full power of our portfolio. We deliver high-quality, great-tasting, and affordable food for the consumers of today, while shaping the future of food. Learn more at www.kraftheinzcompany.com.

Forward-Looking Statements

This press release contains a number of forward-looking statements. Words such as “accelerate,” “anticipate,” “believe,” “commit,” “continue,” “expect,” “will,” “guidance,” and “outlook,” and variations of such words and similar future or conditional expressions are intended to identify forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements regarding the Company's plans, impacts of accounting standards and guidance, growth, legal matters, taxes, costs and cost savings, impairments, dividends, expectations, investments, innovations, opportunities, capabilities, execution, initiatives, and pipeline. These forward-looking statements reflect management's current expectations and are not guarantees of future performance and are subject to a number of risks and uncertainties, many of which are difficult to predict and beyond the Company's control.

Important factors that may affect the Company's business and operations and that may cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, operating in a highly competitive industry; the Company’s ability to correctly predict, identify, and interpret changes in consumer preferences and demand, to offer new products to meet those changes, and to respond to competitive innovation; changes in the retail landscape or the loss of key retail customers; changes in the Company's relationships with significant customers or suppliers, or in other business relationships; the Company’s ability to maintain, extend, and expand its reputation and brand image; the Company’s ability to effect the previously announced separation of Kraft Heinz into two independent publicly traded companies and to meet the conditions related thereto, including obtaining applicable regulatory approvals, if work related to the separation is resumed; negative effects of the announcement pendency of the separation, including the current pause on work related to the separation, on the market price of the Company’s securities and/or on the Company’s financial performance; the Company’s ability to leverage its brand value to compete against private label products; the Company’s ability to drive revenue growth in its key product categories or platforms, increase its market share, or add products that are in faster-growing and more profitable categories; product recalls or other product liability claims; climate change and legal or regulatory responses; the Company’s ability to identify, complete, or realize the benefits from strategic acquisitions, divestitures, alliances, joint ventures, or investments; the Company's ability to successfully execute its strategic initiatives; the impacts of the Company's international operations; the Company's ability to protect intellectual property rights; the Company’s ability to realize the anticipated benefits from prior or future streamlining actions to reduce fixed costs, simplify or improve processes, and improve its competitiveness; the influence of the Company's largest stockholder; the Company's level of indebtedness, as well as our ability to comply with covenants under our debt instruments; additional impairments of the carrying amounts of goodwill or other indefinite-lived intangible assets; foreign exchange rate fluctuations; volatility in commodity, energy, and other input costs; volatility in the market value of all or a portion of the commodity derivatives we use; compliance with laws and regulations and related legal claims or regulatory enforcement actions; failure to maintain an effective system of internal controls; a downgrade in the Company's credit rating; the impact of sales of the Company's common stock in the public market; the impact of the Company’s share repurchases or any change in the Company’s share repurchase activity; the Company’s ability to continue to pay a regular dividend and the amounts of any such dividends; disruptions in the global economy caused by geopolitical conflicts (including the ongoing conflicts in the Middle East), unanticipated business disruptions and natural events in the locations in which the Company or the Company's customers, suppliers, distributors, or regulators operate; economic and political conditions in the United States and in various other nations where the Company does business (including inflationary pressures, the imposition of increased or new tariffs, instability in financial institutions, general economic slowdown, recession, or a potential U.S. federal government shutdown); changes in the Company's management team or other key personnel and the Company's ability to hire or retain key personnel or a highly skilled and diverse global workforce; our dependence on information technology and systems, including service interruptions, misappropriation of data, or breaches of security; increased pension, labor, and people-related expenses; changes in tax laws and interpretations and the final determination of tax audits, including transfer pricing matters, and any related litigation; volatility of capital markets and other macroeconomic factors; and other factors. For additional information on these and other factors that could affect the Company's forward-looking statements, see the Company's risk factors, as they may be amended from time to time, set forth in its filings with the Securities and Exchange Commission ("SEC"). The Company disclaims and does not undertake any obligation to update, revise, or withdraw any forward-looking statement in this press release, except as required by applicable law or regulation.

We use our investor relations website, ir.kraftheinzcompany.com, as a routine channel for distribution of important, and often material, information about Kraft Heinz, including quarterly and annual earnings results and presentations, press releases and other announcements, webcasts, analyst presentations, investor days, sustainability initiatives, financial information, and corporate governance practices, as well as archives of past presentations and events. We encourage you to follow our investor relations website in addition to our filings with the SEC to receive timely information about the Company. The information on our website is not part of this press release and shall not be deemed to be incorporated by reference into any filings we make with the SEC.

Non-GAAP Financial Measures

The non-GAAP financial measures provided in this press release should be viewed in addition to, and not as an alternative for, results prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP").

To supplement the financial information provided, the Company has presented Organic Net Sales, Adjusted Gross Profit, Adjusted Gross Profit Margin, Adjusted Operating Income, Constant Currency Adjusted Operating Income, Adjusted EBITDA, Adjusted Net Income/(Loss), Adjusted EPS, Free Cash Flow, and Net Leverage which are considered non-GAAP financial measures. The non-GAAP financial measures presented may differ from similarly titled non-GAAP financial measures presented by other companies, and other companies may not define these non-GAAP financial measures in the same way. These measures are not substitutes for their comparable GAAP financial measures, such as net sales, net income/(loss), operating income/(loss), gross profit, diluted earnings per share ("EPS"), net cash provided by/(used for) operating activities, or other measures prescribed by GAAP, and there are limitations to using non-GAAP financial measures.

Management uses these non-GAAP financial measures to assist in comparing the Company's performance on a consistent basis for purposes of business decision making by removing the impact of certain items that management believes do not directly reflect the Company's underlying operations. The Company believes:

- Organic Net Sales, Adjusted Gross Profit, Adjusted Gross Profit Margin, Adjusted Operating Income, Constant Currency Adjusted Operating Income, Adjusted EBITDA, Adjusted Net Income/(Loss), and Adjusted EPS provide important comparability of underlying operating results, allowing investors and management to assess the Company's operating performance on a consistent basis; and
- Free Cash Flow and Net Leverage provide measures of the Company's core operating performance, the cash-generating capabilities of the Company's business operations, and are factors used in determining the Company's borrowing capacity and the amount of cash available for debt repayments, dividends, acquisitions, share repurchases, and other corporate purposes.

Management believes that presenting the Company's non-GAAP financial measures is useful to investors because it (i) provides investors with meaningful supplemental information regarding financial performance by excluding certain items, (ii) permits investors to view performance using the same tools that management uses to budget, make operating and strategic decisions, and evaluate historical performance, and (iii) otherwise provides supplemental information that may be useful to investors in evaluating the Company's results. The Company believes that the presentation of these non-GAAP financial measures, when considered together with the corresponding GAAP financial measures and the reconciliations to those measures, provides investors with additional understanding of the factors and trends affecting the Company's business than could be obtained absent these disclosures.

Definitions

Organic Net Sales is defined as net sales excluding, when they occur, the impact of currency, acquisitions and divestitures, and a 53rd week of shipments. The Company calculates the impact of currency on net sales by holding exchange rates constant at the previous year's exchange rate, with the exception of highly inflationary subsidiaries, for which the Company calculates the previous year's results using the current year's exchange rate.

Adjusted Operating Income is defined as operating income/(loss) excluding, when they occur, the impacts of restructuring activities, deal costs, separation costs, unrealized gains/(losses) on commodity hedges (the unrealized gains and losses are recorded in general corporate expenses until realized; once realized, the gains and losses are recorded in the applicable segment's operating results), impairment losses, and certain non-ordinary course legal and regulatory matters. The Company also presents Adjusted Operating Income on a constant currency basis (***Constant Currency Adjusted Operating Income***). The Company calculates the impact of currency on Adjusted Operating Income by holding exchange rates constant at the previous year's exchange rate, with the exception of highly inflationary subsidiaries, for which it calculates the previous year's results using the current year's exchange rate.

Adjusted Gross Profit, Adjusted Net Income/(Loss), and Adjusted EPS are defined as gross profit, net income/(loss), and diluted earnings per share, respectively, excluding, when they occur, the impacts of restructuring activities, deal costs, separation costs, unrealized losses/(gains) on commodity hedges, impairment losses, certain non-ordinary course legal and regulatory matters, losses/(gains) on the sale of a business, other losses/(gains) related to acquisitions and divestitures (e.g., tax and hedging impacts), nonmonetary currency devaluation (e.g., remeasurement gains and losses), debt prepayment and extinguishment (benefit)/costs, and certain significant discrete income tax items (e.g., U.S. and non-U.S. tax reform), and including when they occur, adjustments to reflect preferred stock dividend payments on an accrual basis. ***Adjusted Gross Profit Margin*** is defined as Adjusted Gross Profit divided by net sales.

Net Leverage is defined as debt less cash, cash equivalents and short-term investments divided by Adjusted EBITDA. ***Adjusted EBITDA*** is defined as net income/(loss) from continuing operations before interest expense, other expense/(income), provision for/(benefit from) income taxes, and depreciation and amortization (excluding restructuring activities); in addition to these adjustments, the Company excludes, when they occur, the impacts of divestiture-related license income, restructuring activities, deal costs, separation costs, unrealized losses/(gains) on commodity hedges, impairment losses, certain non-ordinary course legal and regulatory matters, and equity award compensation expense (excluding restructuring activities).

Free Cash Flow is defined as net cash provided by/(used for) operating activities less capital expenditures. The use of this non-GAAP measure does not imply or represent the residual cash flow for discretionary expenditures since the Company has certain non-discretionary obligations such as debt service that are not deducted from the measure.

Schedule 1

The Kraft Heinz Company
Condensed Consolidated Statements of Income
(in millions, except per share data)
(Unaudited)

	For the Three Months Ended		For the Six Months Ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Net sales	$ 6,262	$ 6,352	$ 12,309	$ 12,351
Cost of products sold	4,234	4,169	8,062	8,104
Gross profit	2,028	2,183	4,247	4,247
Selling, general and administrative expenses, excluding impairment losses	1,107	891	2,168	1,759
Goodwill impairment losses	2,441	6,694	2,441	6,694
Intangible asset impairment losses	4,911	2,572	4,924	2,572
Selling, general and administrative expenses	8,459	10,157	9,533	11,025
Operating income/(loss)	(6,431)	(7,974)	(5,286)	(6,778)
Interest expense/(income)	(31)	240	205	469
Other expense/(income)	(24)	(47)	(125)	(98)
Income/(loss) before income taxes	(6,376)	(8,167)	(5,366)	(7,149)
Provision for/(benefit from) income taxes	(916)	(344)	(705)	(40)
Net income/(loss)	(5,460)	(7,823)	(4,661)	(7,109)
Net income/(loss) attributable to noncontrolling interest	—	1	1	3
Net income/(loss) attributable to common shareholders	$ (5,460)	$ (7,824)	$ (4,662)	$ (7,112)
Basic shares outstanding	1,186	1,185	1,186	1,190
Diluted shares outstanding	1,186	1,185	1,186	1,190
Per share data applicable to common shareholders:				
Basic earnings/(loss) per share	$ (4.60)	$ (6.60)	$ (3.93)	$ (5.98)
Diluted earnings/(loss) per share	(4.60)	(6.60)	(3.93)	(5.98)

Schedule 2

The Kraft Heinz Company
Reconciliation of Net Sales to Organic Net Sales
For the Three Months Ended
(dollars in millions)
(Unaudited)

	Net Sales	Currency	Acquisitions and Divestitures	Organic Net Sales	Price	Volume/Mix
June 27, 2026						
North America	$ 4,626	$ —	$ —	$ 4,626		
International Developed Markets	865	19	—	846		
Emerging Markets	771	36	—	735		
Kraft Heinz	$ 6,262	$ 55	$ —	$ 6,207		
June 28, 2025						
North America	$ 4,757	$ —	$ —	$ 4,757		
International Developed Markets	897	—	45	852		
Emerging Markets	698	20	—	678		
Kraft Heinz	$ 6,352	$ 20	$ 45	$ 6,287		
Year-over-year growth rates						
North America	(2.7)%	0.0 pp	0.0 pp	(2.7)%	1.1 pp	(3.8) pp
International Developed Markets	(3.5)%	2.1 pp	(4.9) pp	(0.7)%	0.7 pp	(1.4) pp
Emerging Markets	10.4 %	1.9 pp	0.0 pp	8.5 %	4.5 pp	4.0 pp
Kraft Heinz	(1.4)%	0.5 pp	(0.6) pp	(1.3)%	1.3 pp	(2.6) pp

Schedule 3

The Kraft Heinz Company
Reconciliation of Net Sales to Organic Net Sales
For the Six Months Ended
(dollars in millions)
(Unaudited)

	Net Sales	Currency	Acquisitions and Divestitures	Organic Net Sales	Price	Volume/Mix
June 27, 2026						
North America	$ 9,084	$ 20	$ —	$ 9,064		
International Developed Markets	1,708	83	—	1,625		
Emerging Markets	1,517	80	—	1,437		
Kraft Heinz	$ 12,309	$ 183	$ —	$ 12,126		
June 28, 2025						
North America	$ 9,245	$ —	$ —	$ 9,245		
International Developed Markets	1,714	—	82	1,632		
Emerging Markets	1,392	38	—	1,354		
Kraft Heinz	$ 12,351	$ 38	$ 82	$ 12,231		
Year-over-year growth rates						
North America	(1.7)%	0.3 pp	0.0 pp	(2.0)%	0.7 pp	(2.7) pp
International Developed Markets	(0.3)%	4.9 pp	(4.8) pp	(0.4)%	0.4 pp	(0.8) pp
Emerging Markets	9.0 %	2.9 pp	0.0 pp	6.1 %	4.4 pp	1.7 pp
Kraft Heinz	(0.3)%	1.2 pp	(0.6) pp	(0.9)%	1.0 pp	(1.9) pp

Schedule 4

The Kraft Heinz Company
Reconciliation of Operating Income/(Loss) to Adjusted Operating Income
(dollars in millions)
(Unaudited)

	For the Three Months Ended		For the Six Months Ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Operating income/(loss)	$ (6,431)	$ (7,974)	$ (5,286)	$ (6,778)
Restructuring activities	9	—	31	4
Unrealized losses/(gains) on commodity hedges	101	(16)	(77)	(17)
Impairment losses	7,352	9,266	7,365	9,266
Separation costs	10	—	66	—
Adjusted Operating Income	$ 1,041	$ 1,276	$ 2,099	$ 2,475
Segment Adjusted Operating Income:				
North America	$ 988	$ 1,173	$ 1,962	$ 2,274
International Developed Markets	124	136	257	263
Total Segment Adjusted Operating Income	1,112	1,309	2,219	2,537
Emerging Markets Segment Adjusted Operating Income[(a)]	107	100	202	199
General corporate expenses	(178)	(133)	(322)	(261)
Adjusted Operating Income	$ 1,041	$ 1,276	$ 2,099	$ 2,475

) Segment Adjusted Operating Income for Emerging Markets, which represents the combination of our WEEM and AEM operating segments, is defined and presented consistently with the Segment Adjusted Operating Income of our reportable segments - North America and International Developed Markets.

Schedule 5

The Kraft Heinz Company
Reconciliation of Adjusted Operating Income to Constant Currency Adjusted Operating Income
For the Three Months Ended
(dollars in millions)
(Unaudited)

	Adjusted Operating Income	Currency	Constant Currency Adjusted Operating Income
June 27, 2026			
North America	$ 988	$ —	$ 988
International Developed Markets	124	2	122
Emerging Markets	107	4	103
General corporate expenses	(178)	(2)	(176)
Kraft Heinz	$ 1,041	$ 4	$ 1,037
June 28, 2025			
North America	$ 1,173	$ —	$ 1,173
International Developed Markets	136	—	136
Emerging Markets	100	6	94
General corporate expenses	(133)	—	(133)
Kraft Heinz	$ 1,276	$ 6	$ 1,270
Year-over-year growth rates			
North America	(15.8)%	0.0 pp	(15.8)%
International Developed Markets	(9.1)%	1.1 pp	(10.2)%
Emerging Markets	6.7 %	(2.7) pp	9.4 %
General corporate expenses	33.5 %	0.7 pp	32.8 %
Kraft Heinz	(18.4)%	0.0 pp	(18.4)%

Schedule 6

The Kraft Heinz Company
Reconciliation of Adjusted Operating Income to Constant Currency Adjusted Operating Income
For the Six Months Ended
(dollars in millions)
(Unaudited)

	Adjusted Operating Income	Currency	Constant Currency Adjusted Operating Income
June 27, 2026			
North America	$ 1,962	$ 4	$ 1,958
International Developed Markets	257	11	246
Emerging Markets	202	9	193
General corporate expenses	(322)	(7)	(315)
Kraft Heinz	$ 2,099	$ 17	$ 2,082
June 28, 2025			
North America	$ 2,274	$ —	$ 2,274
International Developed Markets	263	—	263
Emerging Markets	199	10	189
General corporate expenses	(261)	—	(261)
Kraft Heinz	$ 2,475	$ 10	$ 2,465
Year-over-year growth rates			
North America	(13.7)%	0.2 pp	(13.9)%
International	(2.4)%	3.9 pp	(6.3)%
Emerging Markets	1.4 %	(0.9) pp	2.3 %
General corporate expenses	23.5 %	2.3 pp	21.2 %
Kraft Heinz	(15.2)%	0.3 pp	(15.5)%

Schedule 7

The Kraft Heinz Company
Reconciliation of GAAP Results to Non-GAAP Results
(dollars in millions)
(Unaudited)

	For the Three Months Ended										
	June 27, 2026										
	Gross profit	Selling, general and administrative expenses	Operating income/(loss)	Interest expense/(income)	Other expense/(income)	Income/(loss) before income taxes	Provision for/(benefit from) income taxes	Net income/(loss)	Net income/(loss) attributable to noncontrolling interest	Net income/(loss) attributable to common shareholders	Diluted EPS
GAAP Results	$ 2,028	$ 8,459	$ (6,431)	$ (31)	$ (24)	$ (6,376)	$ (916)	$ (5,460)	$ —	$ (5,460)	$ (4.60)
Items Affecting Comparability											
Restructuring activities	7	(2)	9	—	—	9	2	7	—	7	0.01
Unrealized losses/(gains) on commodity hedges	101	—	101	—	—	101	25	76	—	76	0.06
Impairment losses	—	(7,352)	7,352	—	—	7,352	1,153	6,199	—	6,199	5.23
Separation costs	—	(10)	10	—	—	10	4	6	—	6	—
Nonmonetary currency devaluation	—	—	—	—	(4)	4	—	4	—	4	—
Debt prepayment and extinguishment (benefit)/costs	—	—	—	265	(37)	(228)	(57)	(171)	—	(171)	(0.14)
Adjusted Non-GAAP Results	$ 2,136		$ 1,041					$ 661			$ 0.56

Schedule 8

The Kraft Heinz Company
Reconciliation of GAAP Results to Non-GAAP Results
(dollars in millions)
(Unaudited)

	For the Three Months Ended June 28, 2025										
	Gross profit	Selling, general and administrative expenses	Operating income/(loss)	Interest expense/(income)	Other expense/(income)	Income/(loss) before income taxes	Provision for/(benefit from) income taxes	Net income/(loss)	Net income/(loss) attributable to noncontrolling interest	Net income/(loss) attributable to common shareholders	Diluted EPS
GAAP Results	$ 2,183	$ 10,157	$ (7,974)	$ 240	$ (47)	$ (8,167)	$ (344)	$ (7,823)	$ 1	$ (7,824)	$ (6.60)
Items Affecting Comparability											
Restructuring activities	1	1	—	—	(10)	10	3	7	—	7	0.01
Unrealized losses/(gains) on commodity hedges	(16)	—	(16)	—	—	(16)	(4)	(12)	—	(12)	(0.01)
Impairment losses	—	(9,266)	9,266	—	—	9,266	626	8,640	—	8,640	7.28
Nonmonetary currency devaluation	—	—	—	—	(7)	7	—	7	—	7	0.01
Certain significant discrete income tax items	—	—	—	—	—	—	(3)	3	—	3	—
Adjusted Non-GAAP Results	$ 2,168		$ 1,276					$ 822			$ 0.69

Schedule 9

The Kraft Heinz Company
Reconciliation of GAAP Results to Non-GAAP Results
(dollars in millions)
(Unaudited)

	For the Six Months Ended									
	June 27, 2026									
	Gross profit	Selling, general and administrative expenses	Operating income/(loss)	Interest expense/(income)	Other expense/(income)	Income/(loss) before income taxes	Provision for/(benefit from) income taxes	Net income/(loss)	Net income/(loss) attributable to noncontrolling interest	Net income/(loss) attributable to common shareholders	Diluted EPS
GAAP Results	$ 4,247	$ 9,533	$ (5,286)	$ 205	$ (125)	$ (5,366)	$ (705)	$ (4,661)	$ 1	$ (4,662)	$ (3.93)
Items Affecting Comparability											
Restructuring activities	30	(1)	31	—	45	(14)	(3)	(11)	—	(11)	(0.01)
Unrealized losses/(gains) on commodity hedges	(77)	—	(77)	—	—	(77)	(19)	(58)	—	(58)	(0.05)
Impairment losses	—	(7,365)	7,365	—	—	7,365	1,153	6,212	—	6,212	5.24
Separation costs	—	(66)	66	—	—	66	15	51	—	51	0.04
Losses/(gains) on sale of business	—	—	—	—	3	(3)	26	(29)	—	(29)	(0.02)
Nonmonetary currency devaluation	—	—	—	—	(16)	16	—	16	—	16	0.01
Debt prepayment and extinguishment costs	—	—	—	265	(37)	(228)	(57)	(171)	—	(171)	(0.14)
Adjusted Non-GAAP Results	$ 4,200		$ 2,099					$ 1,349			$ 1.14

Schedule 10

The Kraft Heinz Company
Reconciliation of GAAP Results to Non-GAAP Results
(dollars in millions)
(Unaudited)

	For the Six Months Ended June 28, 2025										
	Gross profit	Selling, general and administrative expenses	Operating income/(loss)	Interest expense/(income)	Other expense/(income)	Income/(loss) before income taxes	Provision for/(benefit from) income taxes	Net income/(loss)	Net income/(loss) attributable to noncontrolling interest	Net income/(loss) attributable to common shareholders	Diluted EPS
GAAP Results	$ 4,247	$ 11,025	$ (6,778)	$ 469	$ (98)	$ (7,149)	$ (40)	$ (7,109)	$ 3	$ (7,112)	$ (5.98)
Items Affecting Comparability											
Restructuring activities	(1)	(5)	4	—	(10)	14	4	10	—	10	0.01
Unrealized losses/(gains) on commodity hedges	(17)	—	(17)	—	—	(17)	(4)	(13)	—	(13)	(0.01)
Impairment losses	—	(9,266)	9,266	—	—	9,266	626	8,640	—	8,640	7.26
Nonmonetary currency devaluation	—	—	—	—	(21)	21	—	21	—	21	0.02
Certain significant discrete income tax items	—	—	—	—	—	—	(16)	16	—	16	0.01
Adjusted Non-GAAP Results	$ 4,229		$ 2,475					$ 1,565			$ 1.31

The Kraft Heinz Company
Adjusted Gross Profit Margin
(dollars in millions)
(Unaudited)

	For the Three Months Ended		For the Six Months Ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Adjusted Gross Profit	$ 2,136	$ 2,168	$ 4,200	$ 4,229
Net sales	6,262	6,352	12,309	12,351
Adjusted Gross Profit Margin	34.1 %	34.1 %	34.1 %	34.2 %

Schedule 12

The Kraft Heinz Company
Key Drivers of Change in Adjusted EPS
(Unaudited)

	For the Three Months Ended		
	June 27, 2026	June 28, 2025	$ Change
Key drivers of change in Adjusted EPS:			
Results of operations[(a)(b)]	$ 0.66	$ 0.80	$ (0.14)
Interest expense/(income)	(0.15)	(0.15)	—
Other expense/(income)	0.04	0.04	—
Effective tax rate	0.01	—	0.01
Adjusted EPS	$ 0.56	$ 0.69	$ (0.13)

(a) Includes non-cash amortization of definite-lived intangible assets, which accounted for a negative impact to Adjusted EPS from results of operations of $0.04 for the three months ended June 27, 2026 and June 28, 2025.

(b) Includes divestiture-related license income, which accounted for a benefit to Adjusted EPS from results of operations of $0.01 for the three months ended June 27, 2026 and June 28, 2025.

Schedule 13

The Kraft Heinz Company
Key Drivers of Change in Adjusted EPS
(Unaudited)

	For the Six Months Ended		
	June 27, 2026	June 28, 2025	$ Change
Key drivers of change in Adjusted EPS:			
Results of operations[(a)(b)]	$ 1.29	$ 1.52	$ (0.23)
Interest expense/(income)	(0.29)	(0.29)	—
Other expense/(income)	0.08	0.08	—
Effective tax rate	0.06	—	0.06
Adjusted EPS	$ 1.14	$ 1.31	$ (0.17)

(a) Includes non-cash amortization of definite-lived intangible assets, which accounted for a negative impact to Adjusted EPS from results of operations of $0.08 for the six months ended June 27, 2026 and June 28, 2025.

(b) Includes divestiture-related license income, which accounted for a benefit to Adjusted EPS from results of operations of $0.02 for the six months ended June 27, 2026 and June 28, 2025.

Schedule 14

The Kraft Heinz Company
Condensed Consolidated Balance Sheets
(in millions, except per share data)
(Unaudited)

	June 27, 2026	December 27, 2025
ASSETS		
Cash and cash equivalents	$ 2,419	$ 2,615
Trade receivables, net	2,286	2,254
Inventories	3,308	3,167
Prepaid expenses	266	291
Marketable securities	262	1,060
Other current assets	710	588
Assets held for sale	—	152
Total current assets	9,251	10,127
Property, plant and equipment, net	7,199	7,318
Goodwill	19,714	22,179
Intangible assets, net	32,372	37,529
Other non-current assets	4,529	4,633
TOTAL ASSETS	$ 73,065	$ 81,786
LIABILITIES AND EQUITY		
Current portion of long-term debt	$ 1,382	$ 1,908
Accounts payable	4,478	4,308
Accrued marketing	990	801
Interest payable	271	298
Other current liabilities	1,595	1,455
Liabilities held for sale	—	8
Total current liabilities	8,716	8,778
Long-term debt	17,619	19,311
Deferred income taxes	7,848	9,022
Accrued postemployment costs	128	131
Long-term deferred income	1,291	1,321
Other non-current liabilities	1,333	1,434
TOTAL LIABILITIES	36,935	39,997
Redeemable noncontrolling interest	13	12
Equity:		
Common stock, $0.01 par value	12	12
Additional paid-in capital	50,392	51,287
Retained earnings/(deficit)	(9,291)	(4,629)
Accumulated other comprehensive income/(losses)	(2,458)	(2,370)
Treasury stock, at cost	(2,649)	(2,636)
Total shareholders' equity	36,006	41,664
Noncontrolling interest	111	113
TOTAL EQUITY	36,117	41,777
TOTAL LIABILITIES AND EQUITY	$ 73,065	$ 81,786

Schedule 15

The Kraft Heinz Company
Condensed Consolidated Statements of Cash Flows
(in millions)
(Unaudited)

	For the Six Months Ended	
	June 27, 2026	June 28, 2025
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income/(loss)	$ (4,661)	$ (7,109)
Adjustments to reconcile net income/(loss) to operating cash flows:		
Depreciation and amortization	506	472
Divestiture-related license income	(26)	(26)
Equity award compensation expense	53	53
Deferred income tax provision/(benefit)	(1,167)	(595)
Postemployment benefit plan contributions	(8)	(8)
Goodwill and intangible asset impairment losses	7,365	9,266
Nonmonetary currency devaluation	16	21
Loss/(gain) on sale of business	(3)	—
Loss/(gain) on extinguishment of debt	(265)	—
Other items, net	(124)	(28)
Changes in current assets and liabilities:		
Trade receivables	(61)	(123)
Inventories	(228)	(164)
Accounts payable	392	109
Other current assets	(19)	1
Other current liabilities	318	60
Net cash provided by/(used for) operating activities	2,088	1,929
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(429)	(425)
Purchases of marketable securities	(105)	(1,033)
Proceeds from sale of marketable securities	910	45
Proceeds from sale of business, net of cash disposed and working capital adjustments	146	9
Other investing activities, net	29	56
Net cash provided by/(used for) investing activities	551	(1,348)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayments of long-term debt	(2,981)	(676)
Proceeds from issuance of long-term debt	1,152	1,620
Dividends paid	(949)	(951)
Repurchases of common stock	(27)	(435)
Other financing activities, net	(77)	19
Net cash provided by/(used for) financing activities	(2,882)	(423)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(12)	68
Cash, cash equivalents, and restricted cash		
Net increase/(decrease)	(255)	226
Balance at beginning of period	2,944	1,486
Balance at end of period	$ 2,689	$ 1,712

Schedule 16

The Kraft Heinz Company
Reconciliation of Net Cash Provided By/(Used For) Operating Activities to Free Cash Flow
(in millions)
(Unaudited)

	For the Six Months Ended	
	June 27, 2026	June 28, 2025
Net cash provided by/(used for) operating activities	$ 2,088	$ 1,929
Capital expenditures	(429)	(425)
Free Cash Flow	$ 1,659	$ 1,504
Adjusted Net Income/(Loss)	$ 1,349	$ 1,565
Free Cash Flow Conversion	123 %	96 %