Investor Presentation

November 2026



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Disclaimers

General

This presentation and the accompanying oral presentation do not constitute an offer or invitation for the sale or purchase of securities and has been prepared solely for informational purposes. The information contained in this presentation (the "Presentation") has been prepared to assist financial analysts in making their own evaluation of N-able, Inc. in connection with publishing independent research reports and for no other purpose. This Presentation is subject to updating, completion, revision, verification and further amendment. None of N-able or its respective affiliates has authorized anyone to provide interested parties with additional or different information. The information contained herein does not purport to be all-inclusive or contain all of the information that may be required to make a full analysis of N-able.

Non-GAAP Financial Measures

In addition to financial information prepared in accordance with generally accepted accounting principles in the United States ("GAAP"), we use certain non-GAAP financial measures to clarify and enhance our understanding, and aid in the period-to-period comparison, of our performance. We believe that these non-GAAP financial measures provide supplemental information that is meaningful when assessing our operating performance because they exclude the impact of certain amounts that our management and board of directors do not consider part of core operating results when assessing our operational performance, allocating resources, preparing annual budgets and determining compensation. The excluded items include amortization of acquired intangible assets and developed technology, depreciation expense, income tax expense, interest expense, net, unrealized foreign currency losses (gains), transaction related costs, spin-off costs, stock-based compensation expense and related employer-paid payroll taxes, IP transfer costs, retention bonuses, restructuring and other costs. Please see the appendix at the end of this presentation for a description of these adjustments and a reconciliation of each non-GAAP financial measure to its most directly comparable GAAP measures. The non-GAAP measures have limitations, and you should not consider them in isolation or as a substitute for our GAAP financial information.

Presentation of Financials

The spin-off of N-able by SolarWinds Corporation was completed on July 19, 2021. The Company's financial statements for the periods prior to the spin-off are presented on a "carve-out" basis. The historical financial information in this presentation we have included does not reflect what our financial condition, results of operations or cash flows would have been had we been a stand-alone entity during the historical periods presented, or what our financial condition, results of operations or cash flows will be in the future as an independent entity. Accordingly, these historical results should not be relied upon as an indicator of our future performance.

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Disclaimers continued

Forward-Looking Statements

This presentation contains “forward-looking” statements, which are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements regarding our financial outlook for the fourth quarter and full-year 2026, our product development and market opportunity, and the impact of AI and macroeconomic conditions on our business. These forward-looking statements are based on management's beliefs and assumptions and on information currently available to management. Forward-looking statements include all statements that are not historical facts and may be signified by terms such as “aim,” “anticipate,” “believe,” “continue,” “expect,” “feel,” “intend,” “estimate,” “seek,” “plan,” “may,” “can,” “could,” “should,” “will,” “would” or similar expressions and the negatives of those terms. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially and adversely different from any future results, performance or achievements expressed or implied by the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, the following: (a) the impact of adverse economic conditions; (b) our ability to sell subscriptions to new customers, to sell additional solutions to our existing customers and to increase the usage of our solutions by our existing customers, as well as our ability to generate and maintain customer loyalty; (c) our ability to sell our solutions through distributors and resellers; (d) any decline in our renewal or net retention rates; (e) our ability to successfully incorporate AI-powered features into our solutions, market and sell any AI-powered solutions we develop, garner increased market share projected for AI-powered solutions, and realize efficiencies from the internal use of AI tools, as well as other risks related to our use of AI; (f) the possibility that general economic, political, legal and regulatory conditions and uncertainty may cause information technology spending to be reduced or purchasing decisions to be delayed, including as a result of inflation, actions taken by central banks to counter inflation, rising interest rates, war and political unrest, military conflict (including between Russia and Ukraine and in the Middle East), terrorism, sanctions, trade or other issues in the U.S. and internationally, including increased tariffs or trade wars, or other geopolitical events globally, or that such factors may otherwise harm our business, financial condition or results of operations; (g) recent significant changes to U.S. trade policies and reciprocal trade measures enacted or threatened, which have led and may continue to lead to volatility and uncertainty, including increased market volatility and currency exchange rate fluctuations, which may also cause information technology spending to be reduced or purchasing decisions to be delayed; (h) any inability to generate significant volumes of high-quality sales leads from our digital marketing initiatives and convert such leads into new business at acceptable conversion rates; (i) any inability to successfully identify, complete and integrate acquisitions and manage our growth effectively; (j) any inability to resell third-party software or integrate third-party software into our solutions, or find suitable replacements for such third-party software; (k) risks associated with our international operations; (l) foreign exchange gains and losses related to expenses and sales denominated in currencies other than the functional currency of an associated entity; (m) risks that cyberattacks and other security incidents may result in compromises or breaches of our, our customers’, or their SMB and mid-market customers’ systems, the insertion of malicious code, malware, ransomware or other vulnerabilities into our, our customers’, or their SMB and mid-market customers’ environments, the exploitation of vulnerabilities in our, our customers’, or their SMB and mid-market customers’ security, the theft or misappropriation of our, our customers’, or their SMB and mid-market customers’ proprietary and confidential information, and interference with our, our customers’, or their SMB and mid-market customers’ operations, exposure to legal and other liabilities, higher customer and employee attrition and the loss of key personnel, negative impacts to our sales, renewals and upgrades and reputational harm and other serious negative consequences, any or all of which could materially harm our business; (n) our status as a controlled company; (o) our ability to attract and retain qualified employees and key personnel; (p) the timing and success of new product introductions and product upgrades by us or our competitors; (q) our ability to maintain or grow our brands, including the Adlumin brand; (r) our ability to protect and defend our intellectual property and not infringe upon others’ intellectual property; (s) the possibility that our operating income could fluctuate and may decline as a percentage of revenue as we make further expenditures to expand our operations in order to support growth in our business; (t) our indebtedness, including increased borrowing costs resulting from rising interest rates, potential restrictions on our operations and the impact of events of default; (u) our ability to operate our business internationally and increase sales of our solutions to our customers located outside of the United States; (v) the risk that any unremediated material weakness could result in a material misstatement in our financial statements, and the increased costs associated with implementing remediation efforts relating to any material weakness, including the material weakness identified in the second quarter 2026; and (w) such other risks and uncertainties described more fully in documents filed with or furnished to the Securities and Exchange Commission, including the risk factors described in N-able’s Annual Report on Form 10-K for the year ended December 31, 2025, that N-able filed with the SEC on February 26, 2026, as amended by Amendment No. 1 on Form 10-K/A filed with the Securities and Exchange Commission on August 10, 2026. All information provided in this presentation is as of the date hereof and N-able undertakes no duty to update this information except as required by law.

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Protecting Businesses from Evolving Cyberthreats

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N-able at a Glance

Scale	Growth	Profit
$553M ARR	**5%** ARR Growth	**79%** Non-GAAP Gross Margin
500k+ Businesses	**105%** NRR	**29%** Non-GAAP Adj EBITDA Margin
12M+ IT Assets	**~100%** Recurring Revenue	**$103M** Unlevered Free Cash Flow

1) Numbers are calculated on a TTM basis as of our most recent reporting period (9/30/2026) unless otherwise specified

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Organizations Face An Increasingly Dangerous Cybersecurity Landscape

Increasing Cyberattacks



12x

surge in phishing attacks since the rise of generative AI in late 2022[1]

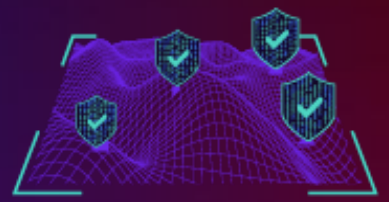
Protecting & Restoring Data



25%

projected CAGR in global data volume from 2024 - 2028[2]

Securing Growing Estates



55%

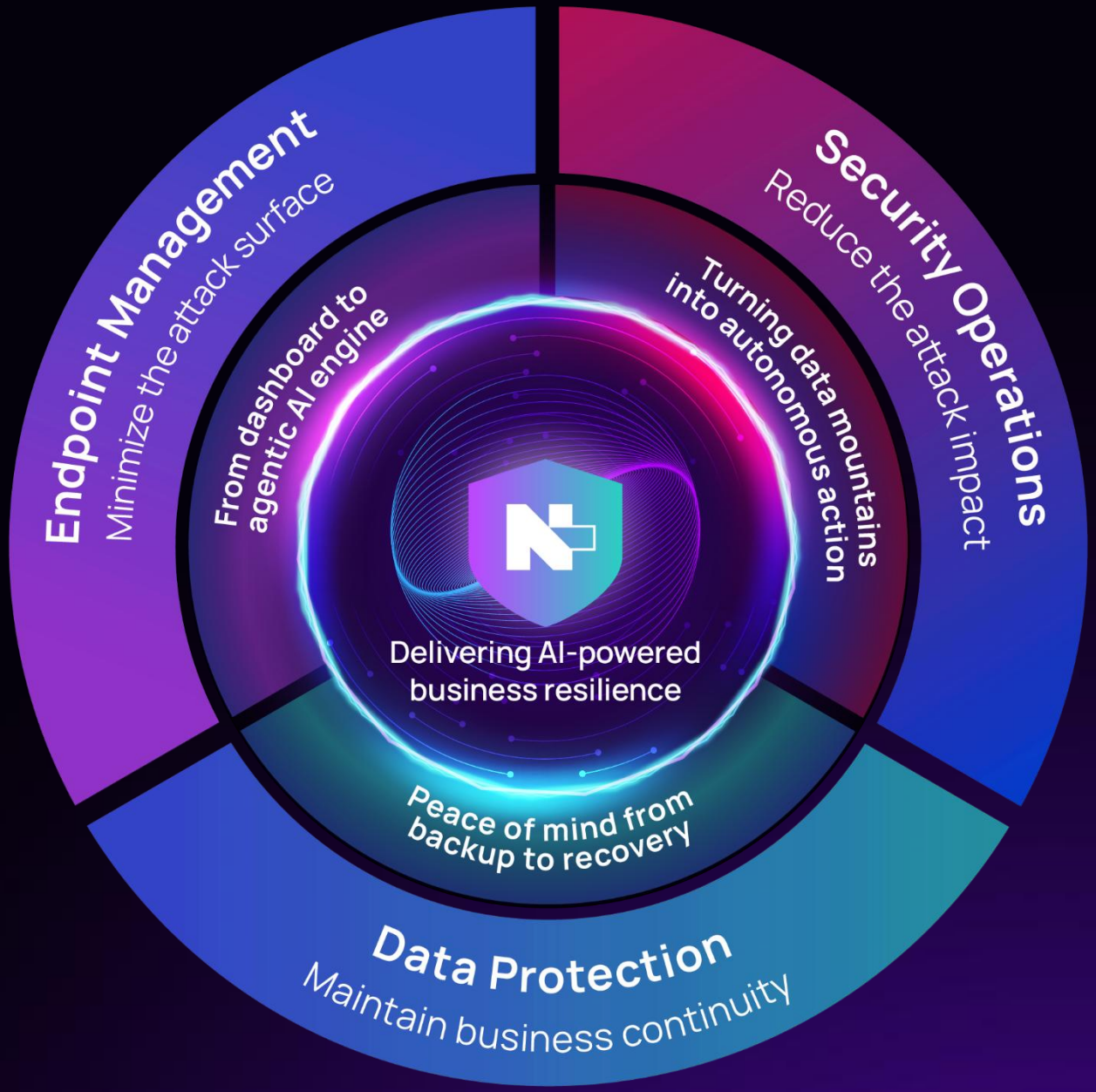
increase in SaaS sprawl concerns year over year[3]

(1) McKinsey 2) Statista Volume of Data Created and Stored 2024-2028; % represents CAGR over that timeframe 3) BetterCloud 2025 State of SaaS Ops Report

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N-ABLE

Our AI-powered Cybersecurity Platform



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Solving Core Customer Needs



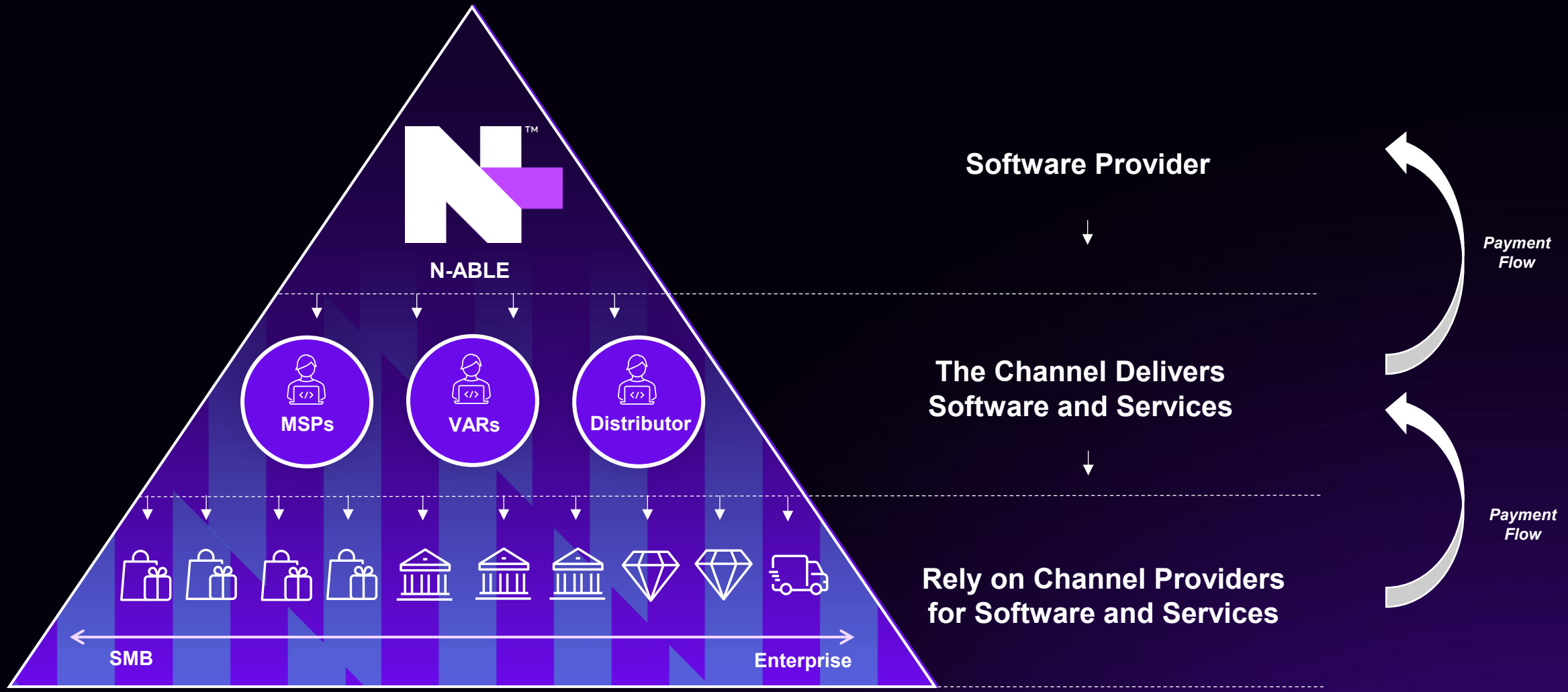
Minimize
the attack surface

Reduce
the attack impact

Maintain
business continuity

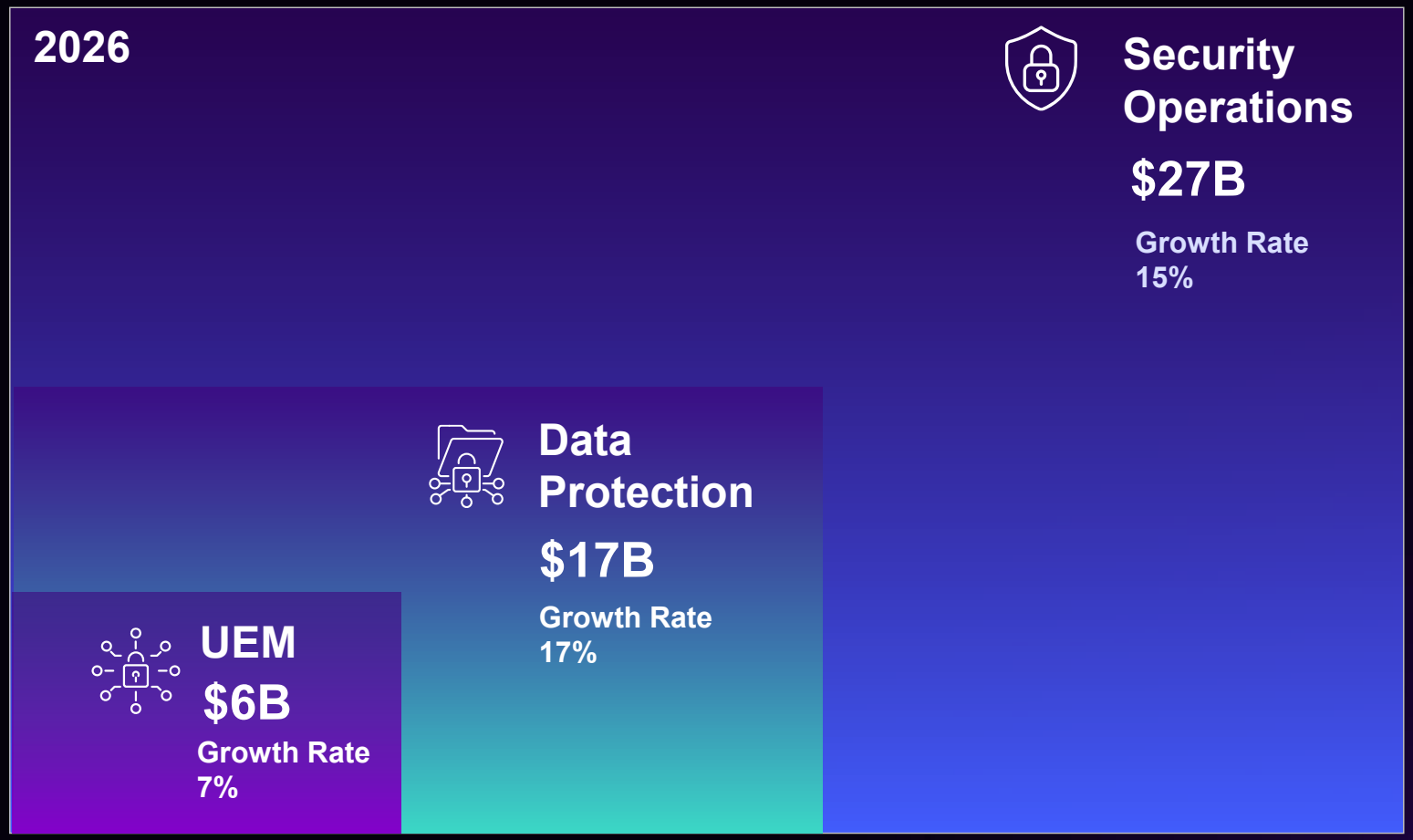
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Delivered Through an Efficient Channel Model



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Addressing a Large and Growing TAM



Total N-able TAM

Market Size

$50B

Growth Rate

14%

Note: Company and third-party estimates.
Represents N-able TAM opportunity by category within the under 2,500 employee business segment. Growth rates are expected from 2025-2028.

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Why N-able Wins

Customer Pain Point	N-ABLE™
Customers can’t settle when it comes to protecting their business	**Best of breed approach**
Customers lack visibility across their vast and growing IT estates	**End-to-end coverage**
Customers struggle with overly complex and expensive solutions	**Customer focus**

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Product Pillars

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Powerful Capabilities Accelerated By AI

Endpoint Management

Strategic Capabilities

- Patch Management
- Vulnerability Management
- Remote Access
- Network Monitoring

AI Delivers

70% (1) Faster endpoint remediation hours → minutes

Security Operations

Strategic Capabilities

- Advanced AI-based endpoint security
- World-class experts
- Identity Threat Detection
- Vendor Agnostic Approach

AI Delivers

~90% (2) Investigations automated by AI

Data Protection

Strategic Capabilities

- Workstations and M365 Backup
- Physical and Virtual Servers
- Strong RPOs and RTOs
- Appliance Free, Direct to Cloud

AI Delivers

99% Successful recovery validation

AI Developer Portal • CAT-MIP Standard • 500,000+ Businesses • 12M+ IT Assets • Extensive APIs & Integrations

1) Demonstrated across select use cases

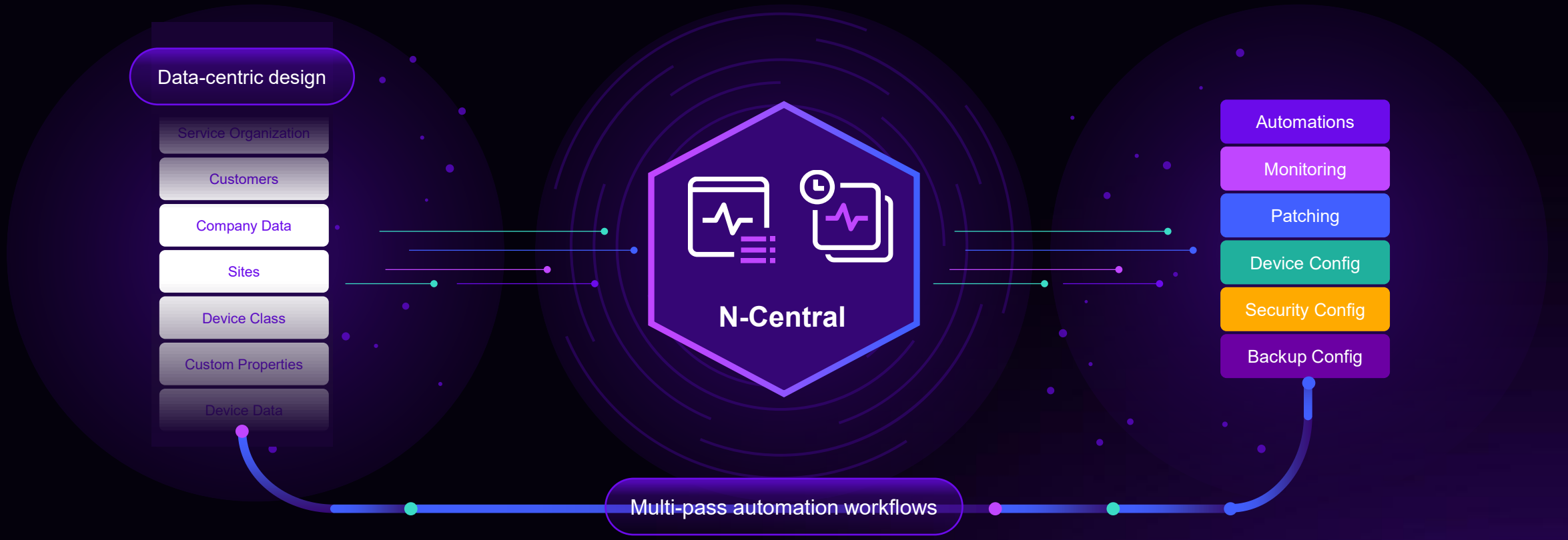
2) Calculated on trailing three-month basis from period ending Q3'26

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N-ABLE

Unified Endpoint Management Solution

N-central delivers IT Management, Security, and Automation at scale.



Customer Challenges

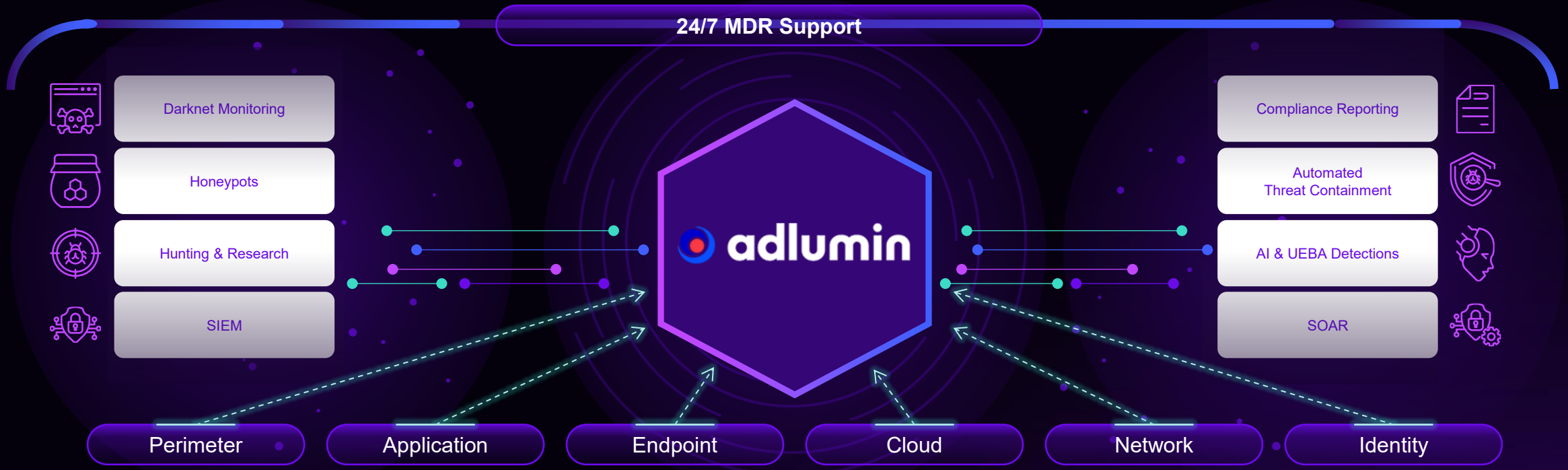
- Increasing Security Threats
- Compliance & Cyber insurance
- Growing IT Assets
- Labor Shortages

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N-ABLE

Security Operations Solution

Adlumin delivers a security-agnostic XDR/MDR solution



Customer Challenges

- Compliance & Cyber insurance
- Skill Labor Shortage
- Increasing Threats
- Limited Budgets

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N-ABLE

Data Protection and Recovery Solution

Cove delivers server, workstation, and M365 backup and DR from a single console.



Customer Challenges

- Ransomware Attack Recovery
- Unique Workload Management
- Time Spent on Backups
- Complex Unpredictable Costs

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N-ABLE

Leading Analyst Recognition

Gartner®

N-able is recognized in the 2025 **Gartner® Magic Quadrant™** for Endpoint Management Tools

Futurum®

N-able is highlighted in Security Operations Platform report 2025

canalys

Champion – Managed BDR
Champion – RMM & PSA





Omdia Cybersecurity Titans Index

kuppingercole ANALYSTS

N-able is featured in Leadership Compass for Managed Detection & Response 2025

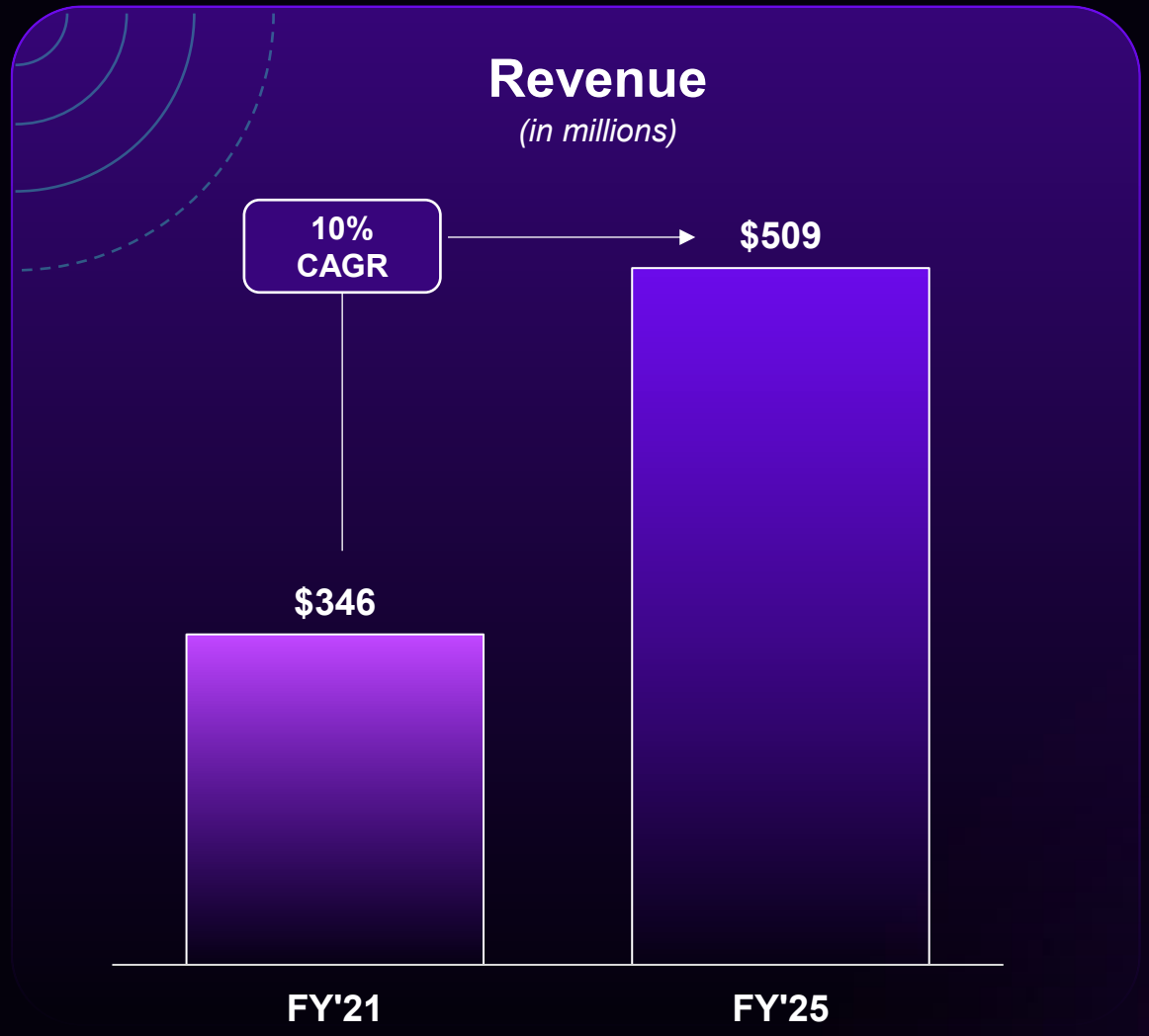
Gartner, Magic Quadrant for Endpoint Management Tools, 5 January 2026. Gartner does not endorse any company, vendor, product or service depicted in its publications, and does not advise technology users to select only those vendors with the highest ratings or other designation. Gartner publications consist of the opinions of Gartner's business and technology insights organization and should not be construed as statements of fact. Gartner disclaims all warranties, expressed or implied, with respect to this publication, including any warranties of merchantability or fitness for a particular purpose. GARTNER and MAGIC QUADRANT are trademarks of Gartner, Inc. and its affiliates.

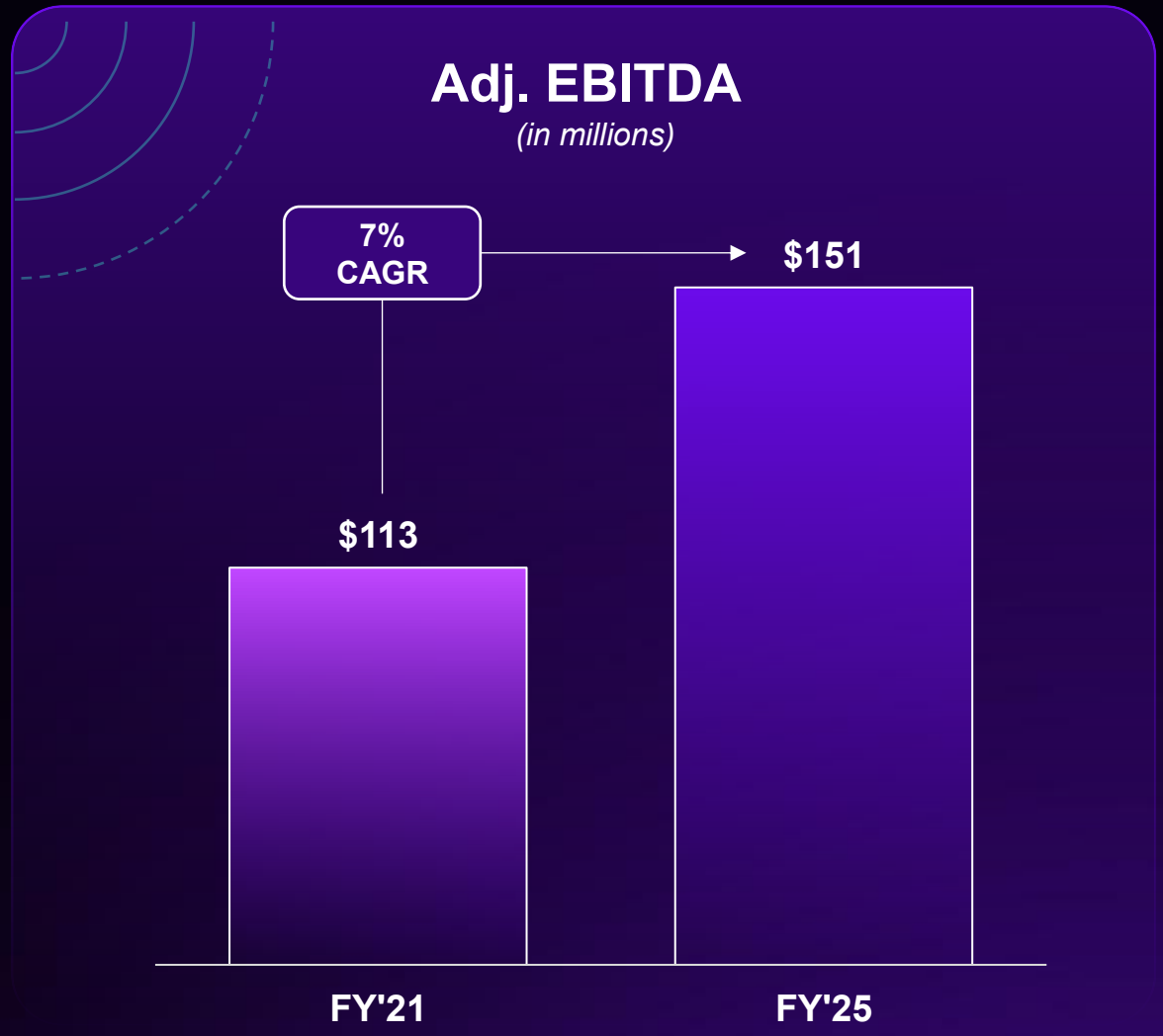
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Financial Overview

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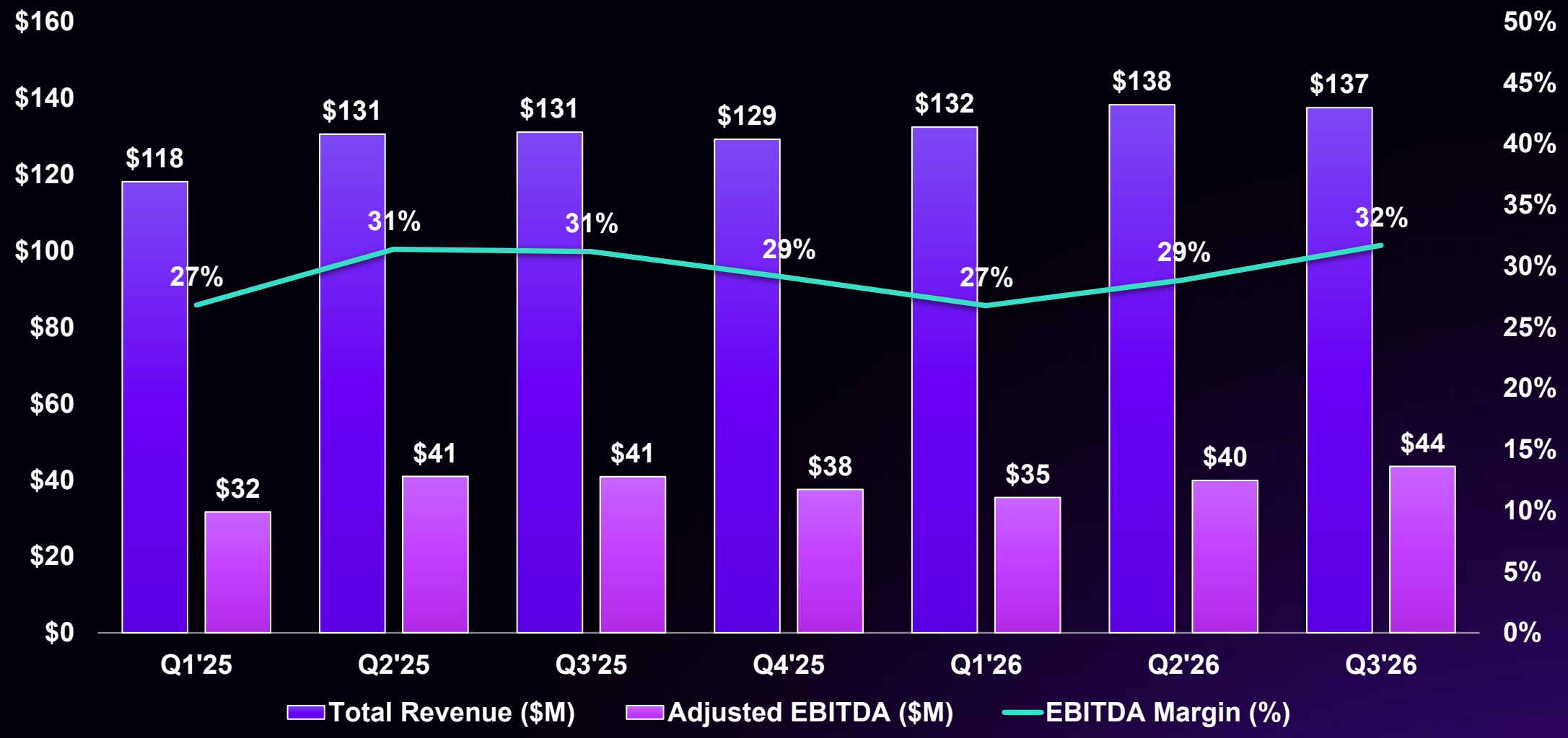
Delivering Top and Bottom-Line Growth





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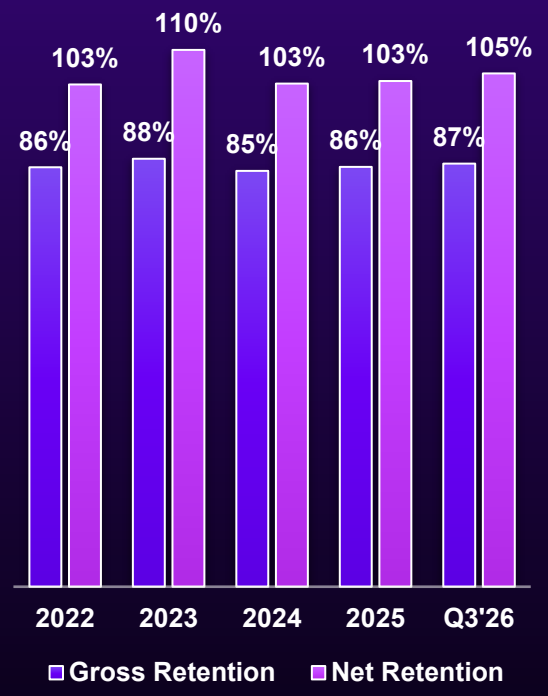
Consistent Strong Performance



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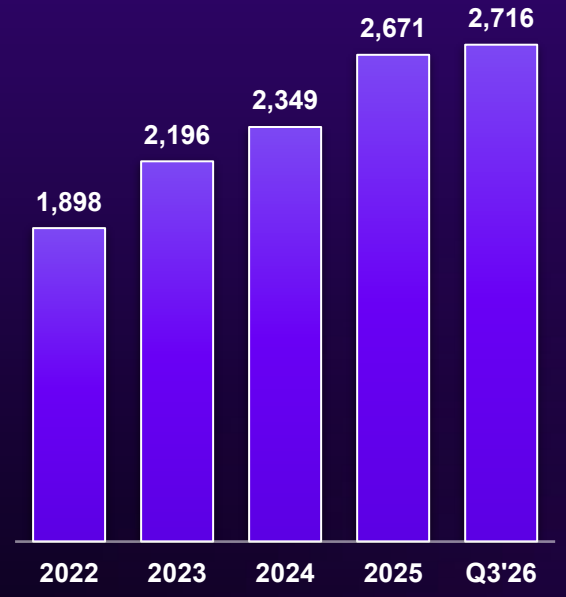
Highly Visible and Predictable Model

Dollar-based Retention TTM



Strong Retention

Customers with ARR of >$50k



Moving Upmarket

Average Revenue per Customer TTM ($000s)

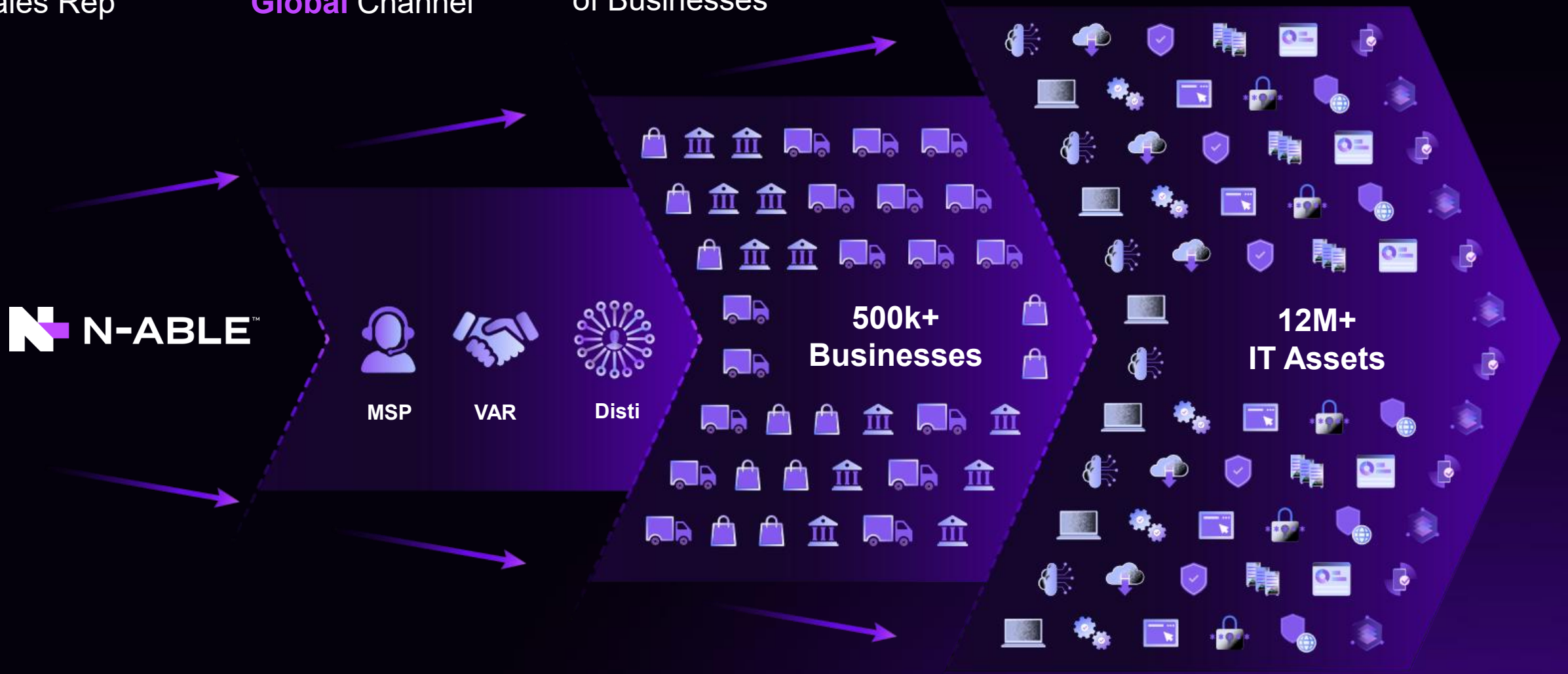


Growing Our Customer ASP

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One to Many GTM Model Unlocks Efficient Scale

1. **One** N-able Sales Rep
2. Through the **Global** Channel
3. Can Reach **Thousands** of Businesses
4. And **Millions** of IT Assets



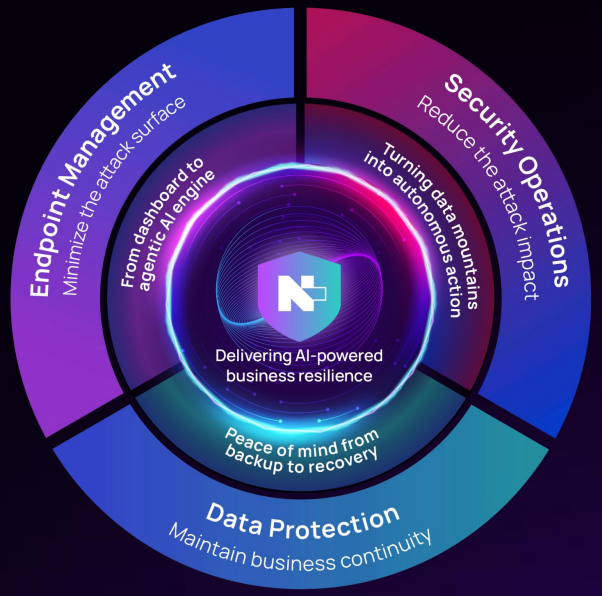
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N-ABLE

Multiple Forces Propelling Growth

Secular Tailwinds

- More Data
- More Servers
- More Devices
- More Users
- More Cloud Assets
- More Identities

Land New

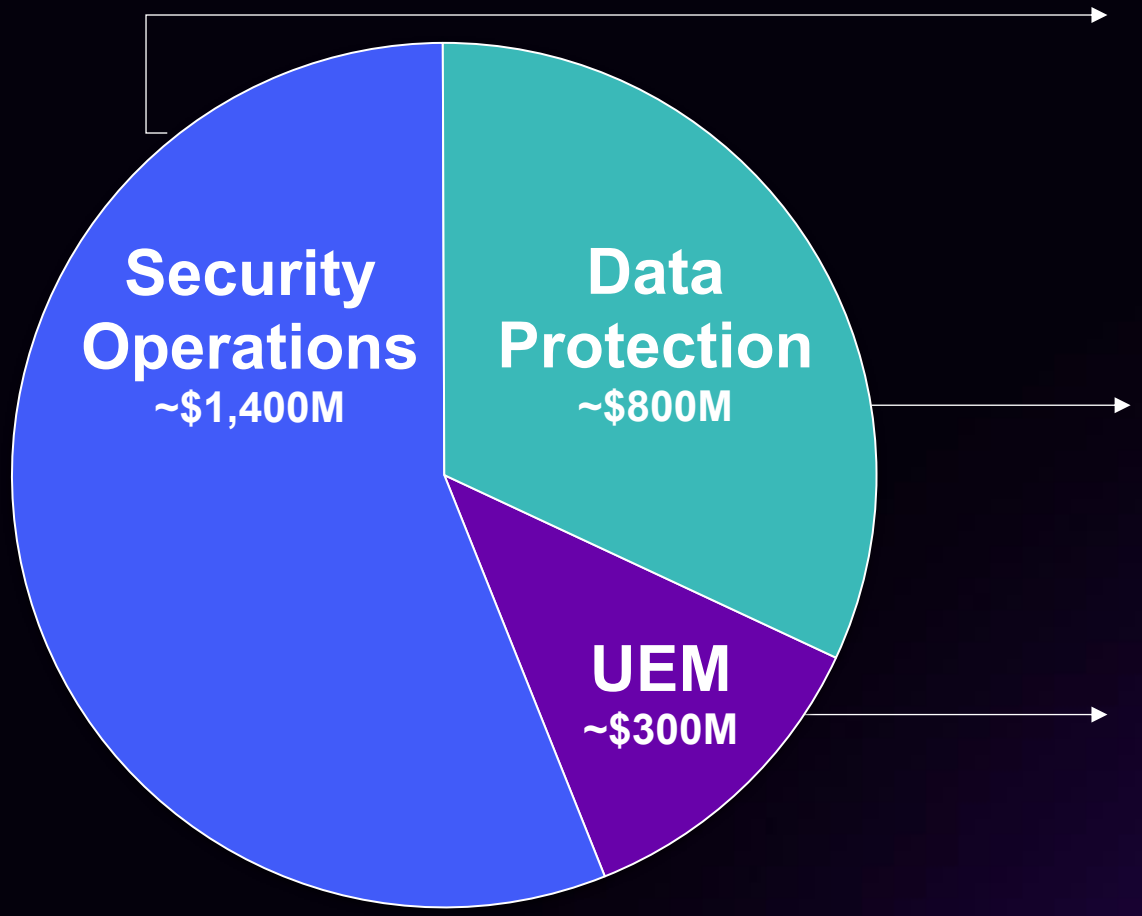


Cross-Sell and Upsell

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Substantial Cross-Sell Opportunity

$2.5B+ Cross-Sell Opportunity

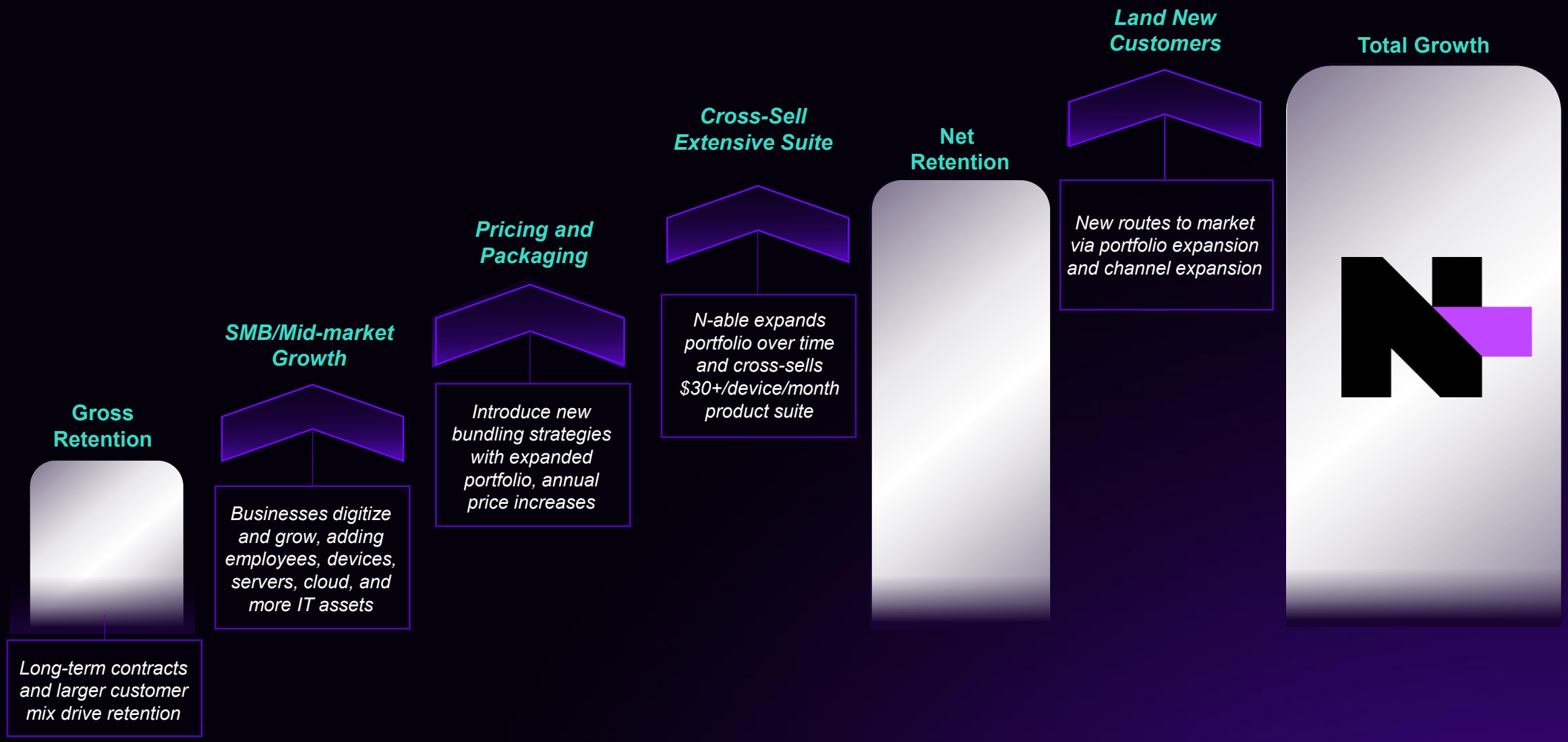


N-able Products

- N-able EDR
- Passportal
- Adlumin XDR/MDR
- DNS Filtering
- Mail Assure
- Cove Data Protection
- M365 Backup
- N-Central
- N-Sight

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Compelling Drivers Powering Our Path Forward



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Q4’26 and FY’26 Financial Outlook

Info	Q4’26	FY’26
ARR	N/A	$558 - $560 *3-4% y/y, 5% @ CC*
Revenue	$133 - $134 *3-4% y/y, 4-5% @ CC*	$541 - $542 *6-7% y/y, 5% @ CC*
Adj EBITDA	$39.6 - $40.6	$158.5 - $159.5
Adj EBITDA Margin	~30%	~29%
Unlevered Free Cash Flow	N/A	$116 - $118

Reflects guidance as of Nov 5, 2026, assuming FX rates of 1.11 on the Euro and 1.33 on the Pound for future forecast periods, as well as other currencies.

All numbers in millions of USD unless otherwise specified.

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Why N-able?

1. **Large and Growing Market Opportunity**
   Organizations worldwide are spending trillions on security and IT[1]

2. **Winning, Differentiated Products**
   Powerful end-to-end cybersecurity platform that meets customers top needs

3. **Go-To-Market is Aligned With How Technology is Delivered**
   Extensive penetration into MSP community with initiatives to expand into broader channel

4. **Disciplined and Profitable Model**
   FY'26 guidance of ~29% Adj. EBITDA margins and 5% ARR growth[2]

1 Company and third-party estimates. 2 Calculated as mid-point of FY'26 guide with ARR growth at constant currency. Guidance is stated as of Nov 5, 2026.

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Supplemental Financials

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Definitions of Non-GAAP and Other Financial Measures

Dollar-based net revenue retention. To calculate our annual dollar-based net revenue retention rate, we first identify the customers with active paid subscriptions in the last month of the prior-year period, or the base customers. We then divide the subscription revenue in the last month of the current-year period attributable to the base customers by the revenue attributable to those base customers in the last month of the prior-year period. Our dollar-based net revenue retention rate for a particular period is then obtained by averaging the rates from that particular period with the results from each of the prior eleven months. Our calculation includes any expansion revenue and is net of any contraction or cancellation but excludes credits and revenue attributable to any customer who was not a customer with a paid subscription in the prior period.

Gross Revenue Retention Rate. To calculate our gross revenue retention rate, we first identify the customers with active paid subscriptions in the last month of the prior-year period, or the base customers. We then deduct from subscription revenue attributable to the base customers, any subscription revenue attrition from customers who are no longer customers as of the last month of the current-year period and subscription revenue contraction from customers whose subscriptions are at a lower value as of the last month of the current-year period, or remaining subscription revenue. We then divide remaining subscription revenue by subscription revenue attributable to base customers to arrive at our gross revenue retention rate. Our gross revenue retention rate for a particular period is then obtained by averaging the rates from that particular period with the results from each of the prior eleven months.

Annual Recurring Revenue (ARR). We calculate ARR by annualizing the recurring revenue and related usage revenue inclusive of discounts, excluding the impacts of credits and reserves, recognized during the last day of the reporting period from both long-term and month-to-month subscriptions.

Non-GAAP Gross Profit and Non-GAAP Gross Margin. We define non-GAAP gross profit as revenue less total cost of revenue, excluding such items as stock-based compensation expense and related employer-paid payroll taxes, amortization of acquired intangible assets, transaction related costs, spin-off costs, IP transfer costs, retention bonuses and restructuring costs and other. We define non-GAAP gross margin as non-GAAP gross profit divided by revenue.

Non-GAAP Operating Expenses. We define non-GAAP operating expenses as the sum of sales and marketing, research and development, and general and administrative expenses, excluding such items as stock-based compensation expense and related employer-paid payroll taxes, amortization of acquired intangible assets, transaction related costs, spin-off costs, IP transfer costs, retention bonuses and restructuring costs and other.

Adjusted EBITDA and Adjusted EBITDA Margin. We define adjusted EBITDA as net income or loss, excluding amortization of acquired intangible assets and developed technology, depreciation expense, income tax expense, interest expense, net, unrealized foreign currency losses (gains), transaction related costs, spin-off costs, stock-based compensation expense and related employer-paid payroll taxes, IP transfer costs, retention bonuses and restructuring costs and other. We define adjusted EBITDA margin as adjusted EBITDA divided by total revenue.

Unlevered Free Cash Flow. We calculate unlevered free cash flow as cash flow from operations, after the deduction of capital expenditures and prior to the impact of our capital structure, transaction related costs, restructuring costs, spin-off costs, employer-paid payroll taxes on stock awards and certain one-time items. Effective July 1, 2025, we have removed from our computation of unlevered free cash flow non-cash items generally relating to cash paid for transaction related costs, restructuring costs, spin-off costs, employer-paid payroll taxes on stock awards and other one-time items. Unlevered free cash flow for all prior periods presented has been revised to the current period computation.

Net Leverage. Net leverage is calculated as net debt divided by adjusted EBITDA for the trailing twelve months. We define net debt as our outstanding loan principal balance less cash and cash equivalents. We use net leverage to evaluate our capital structure and our ability to meet our debt obligations, and we believe it provides useful information to investors for the same purpose. Net leverage does not reflect the timing of our debt maturities or our future cash needs, and other companies may calculate net leverage differently.

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Non-GAAP Reconciliations

	Three Months Ended		Nine Months Ended	
	Sep-26	Sep-25	Sep-26	Sep-25
Net income (loss)	$ (4,373)	$ 914	$ (4,296)	$ (10,938)
Amortization	6,895	6,408	20,214	18,848
Depreciation	4,019	4,754	12,713	13,724
Income tax expense	11,898	6,272	22,328	14,636
Interest expense, net	8,057	8,631	23,989	23,792
Unrealized foreign currency losses (gains)	567	(4,213)	2,967	(2,619)
Transaction related costs	917	5,525	2,216	17,356
Stock-based compensation expense and related employer-paid payroll taxes	8,912	12,156	30,936	37,990
IP transfer costs	815	-	1,394	-
Retention bonuses	1,056	-	1,056	-
Restructuring costs and other	4,798	441	5,359	694
Adjusted EBITDA	**$ 43,561**	**$ 40,888**	**$ 118,876**	**$ 113,483**
Adjusted EBITDA margin	**32%**	**31%**	**29%**	**30%**

	Three Months Ended		Nine Months Ended	
	Sep-26	Sep-25	Sep-26	Sep-25
Net cash provided by operating activities	$ 28,800	$ 24,002	$ 72,785	$ 67,866
Purchases of property and equipment	(6,575)	(6,580)	(18,070)	(13,656)
Purchases of intangible assets	(2,499)	(2,845)	(7,746)	(8,642)
Free cash flow	19,726	14,577	46,969	45,568
Cash paid for interest, net of cash interest received	6,736	6,260	20,138	18,966
Cash paid for transaction related costs, restructuring costs, spin-off costs, employer-paid payroll taxes on stock awards and other one-time items	3,812	1,721	7,891	8,285
Unlevered free cash flow	**$ 30,274**	**$ 22,558**	**$ 74,998**	**$ 72,819**

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Non-GAAP Reconciliations

	Three Months Ended		Nine Months Ended	
	Sep-26	Sep-25	Sep-26	Sep-25
GAAP cost of revenue	$ 34,554	$ 29,730	$ 98,418	$ 86,234
Stock-based compensation expense and related employer-paid payroll taxes	(372)	(427)	(1,175)	(1,368)
Amortization of acquired technologies	(4,232)	(4,240)	(12,710)	(12,636)
Transaction related costs	-	(60)	83	(314)
Retention bonuses	(45)	-	(45)	-
Restructuring costs and other	(250)	(46)	(250)	(46)
Non-GAAP cost of revenue	**$ 29,655**	**$ 24,957**	**$ 84,321**	**$ 71,870**
GAAP gross profit	$ 102,897	$ 101,328	$ 309,625	$ 293,433
Stock-based compensation expense and related employer-paid payroll taxes	372	427	1,175	1,368
Amortization of acquired technologies	4,232	4,240	12,710	12,636
Transaction related costs	-	60	(83)	314
Retention bonuses	45	-	45	-
Restructuring costs and other	250	46	250	46
Non-GAAP gross profit	**$ 107,796**	**$ 106,101**	**$ 323,722**	**$ 307,797**
GAAP sales and marketing expense	$ 39,073	$ 40,488	$ 124,345	$ 123,254
Stock-based compensation expense and related employer-paid payroll taxes	(2,955)	(4,446)	(10,902)	(13,626)
Transaction related costs	-	(864)	122	(3,184)
Retention bonuses	(519)	-	(519)	-
Restructuring costs and other	(2,279)	(190)	(2,842)	(419)
Non-GAAP sales and marketing expense	**$ 33,320**	**$ 34,988**	**$ 110,204**	**$ 106,025**

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Non-GAAP Reconciliations

	Three Months Ended		Nine Months Ended	
	Sep-26	Sep-25	Sep-26	Sep-25
GAAP research and development expense	$ 27,006	$ 25,188	$ 79,771	$ 75,408
Stock-based compensation expense and related employer-paid payroll taxes	(1,885)	(2,981)	(7,289)	(9,040)
Transaction related costs	-	(184)	18	(470)
Retention bonuses	(156)	-	(156)	-
Restructuring costs and other	(2,189)	(139)	(2,176)	(261)
Non-GAAP research and development expense	**$ 22,776**	**$ 21,884**	**$ 70,168**	**$ 65,637**

GAAP general and administrative expense	$ 20,756	$ 24,288	$ 60,919	$ 71,425
Stock-based compensation expense and related employer-paid payroll taxes	(3,700)	(4,302)	(11,570)	(13,956)
Transaction related costs	(917)	(4,417)	(2,439)	(13,388)
IP transfer costs	(815)	-	(1,394)	-
Retention bonuses	(336)	-	(336)	-
Restructuring costs and other	(80)	(66)	(91)	32
Non-GAAP general and administrative expense	**$ 14,908**	**$ 15,503**	**$ 45,089**	**$ 44,113**

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