ORACLE

Oracle Investor Day

Mike Sicilia
Chief Executive Officer

ORACLE

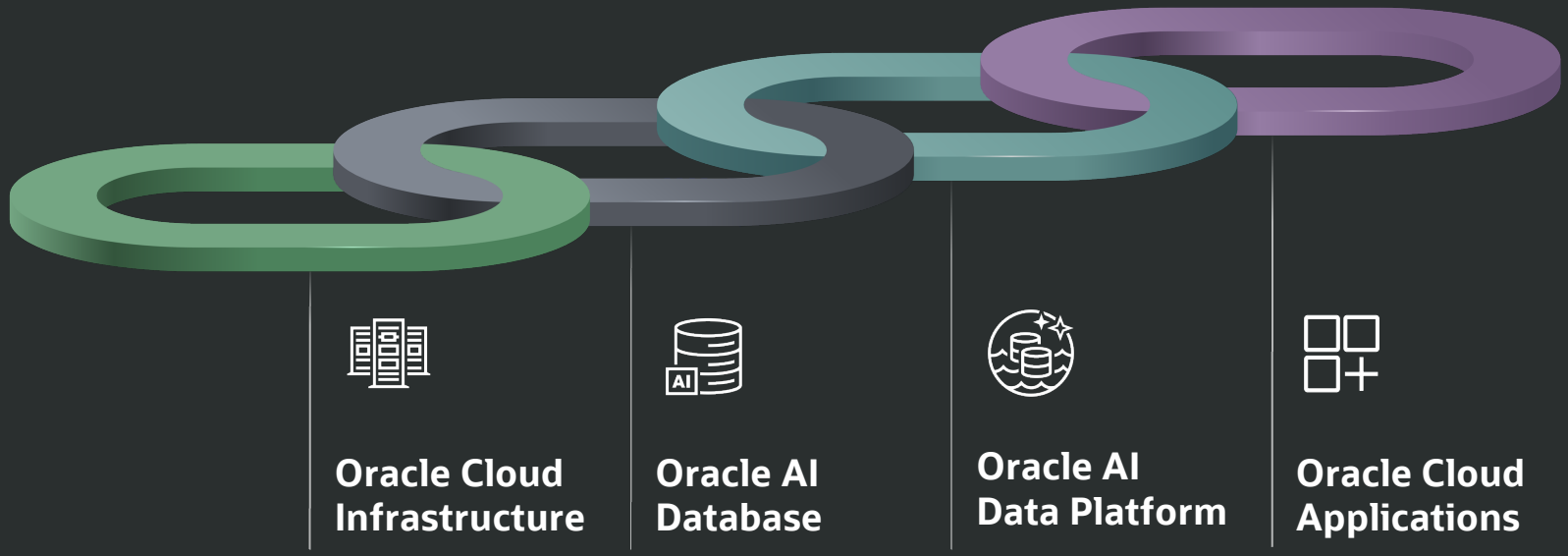
Oracle Investor Day

AI is the catalyst activating the full potential of everything we've built.

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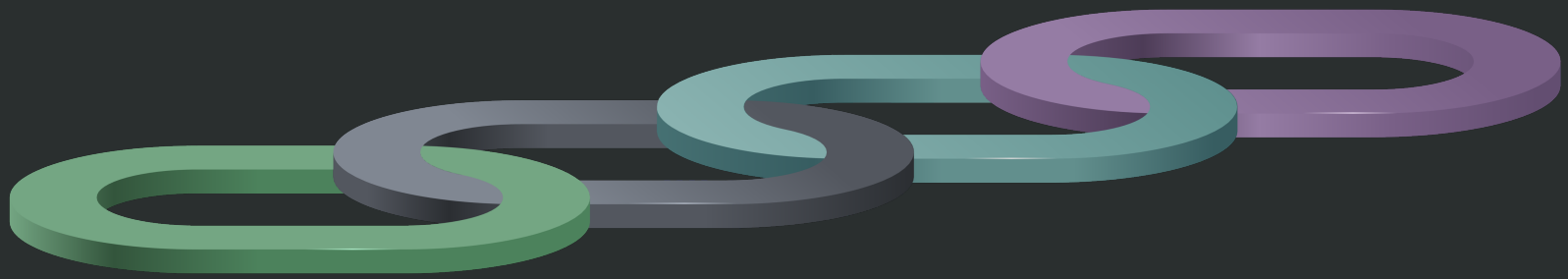
The Oracle advantage: complete stack for enterprise AI

One platform. Across the business. Real outcomes.



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In the AI era, trust and security are non-negotiable

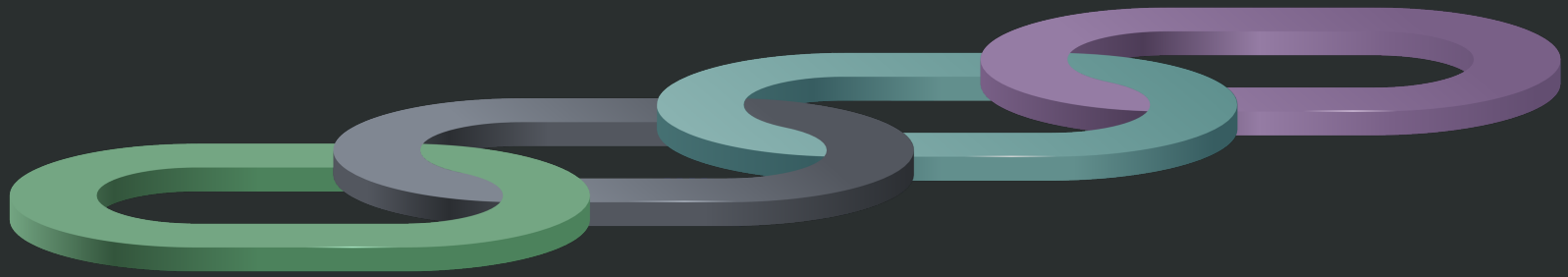


The stack secures the experience:

- Apps govern with business rules and permissions
- Database protects data
- Infrastructure is engineered with defense-in-depth

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AI is the new UI: AI is fundamentally changing how work gets done

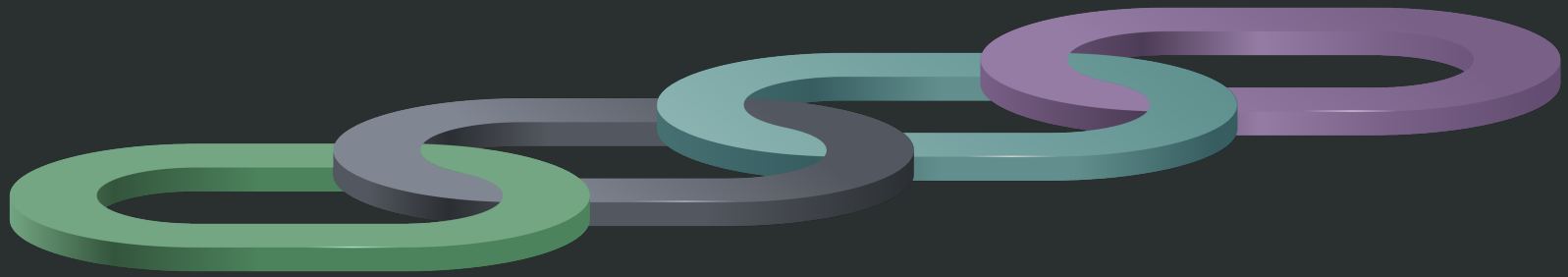


The stack powers the experience:

- Apps provide business logic
- Database organizes data
- Infrastructure powers workloads

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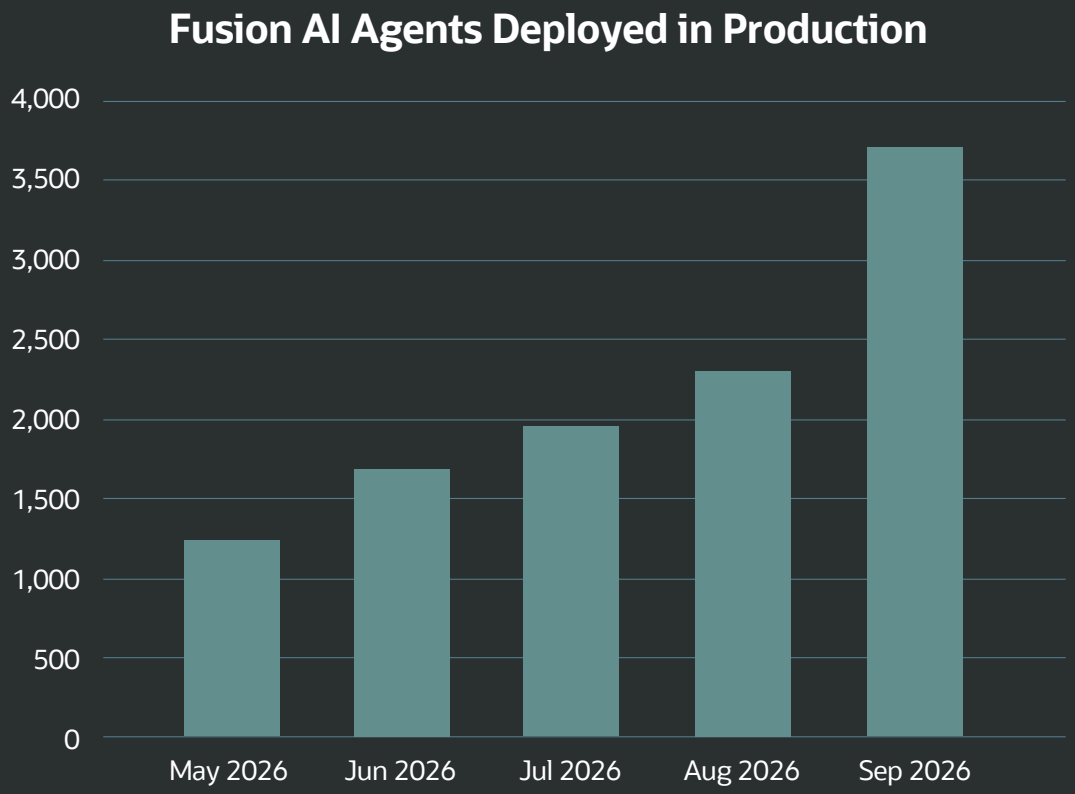
Moving from AI experimentation to AI outcomes



With optimized performance engineered across the stack,
Oracle accelerates the path from **intelligence** to **action**.

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AI Adoption continues to accelerate



Aug → Sept

+ 55%

month-over-month

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AI Adoption continues to accelerate

7,000+

Fusion customers using AI/Agents



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Differentiated **Growth**

Strong **Profitability**

Disciplined **Capital Allocation**

Strong revenue growth and **attractive profit margins** that deliver accelerating value for our shareholders

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