



AUGUST 2026

Investor Presentation



TX
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NYSE



Forward-Looking Statements and Non-IFRS Alternative Performance Measures

This presentation contains certain forward-looking statements and information relating to Ternium S.A. and its subsidiaries (collectively, “Ternium”) that are based on the current beliefs of its management as well as assumptions made by and information currently available to Ternium. Such statements reflect the current views of Ternium with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of Ternium to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic, political conditions in the countries in which Ternium does business or other countries which have an impact on Ternium’s business activities and investments, changes in interest rates, changes in inflation rates, changes in exchange rates, the degree of growth and the number of consumers in the markets in which Ternium operates and sells its products, changes in steel demand and prices, changes in raw material and energy prices or difficulties in acquiring raw materials or energy supply cut-offs, changes in business strategy and various other factors.

Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or targeted. Ternium does not intend, and does not assume any obligation, to update these forward-looking statements.

This presentation includes certain non-IFRS alternative performance measures such as Adjusted EBITDA, Cash Operating Income, Net Cash and Free Cash Flow. The reconciliation of these figures to the most directly comparable IFRS measures is included in Ternium’s applicable quarterly results Press Release in Exhibit I. These non-IFRS measures should not be considered in isolation of, or as a substitute for, measures of performance prepared in accordance with IFRS. These non-IFRS measures do not have a standardized meaning under IFRS and, therefore, may not correspond to similar non-IFRS financial measures reported by other companies.



Profile



Ternium's Profile

Significant growth potential



Net sales 2025

USD 15.6B

Consolidated



Steel Shipments 2025

15.1 Mtons

Consolidated



Employees

21,106 **12,147**

Ternium

Usiminas



Finished Steel
Production Capacity

15.4M **6.9M**

Ternium

Usiminas



Iron Ore
Production Capacity

4M **9M**

Ternium

Usiminas



Integrated Facilities

6 **1**

Ternium

Usiminas



Downstream Facilities

12 **1**

Ternium

Usiminas

Ternium's Profile

Broad presence in the Americas



Steel facilities in Argentina, Brazil, Colombia, Guatemala Mexico and the United States.

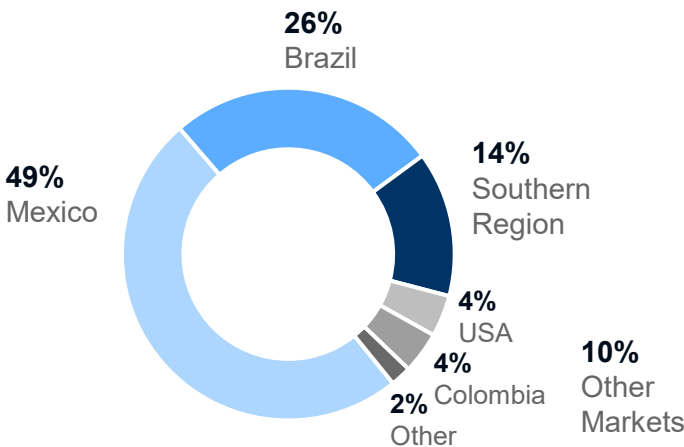
9 countries with operations.



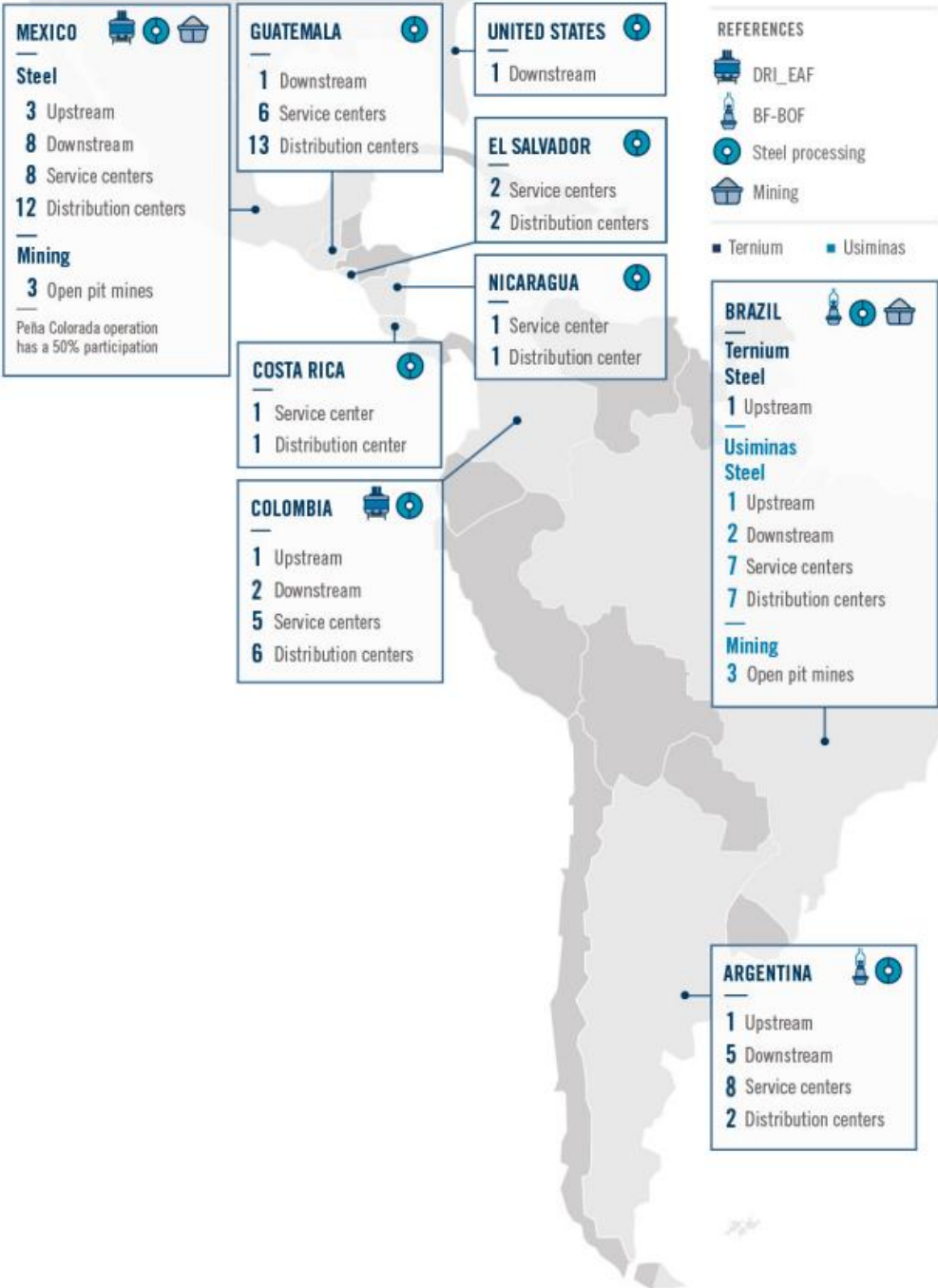
Iron ore mining production facilities in Mexico and Brazil.



Ternium shares are listed on the New York Stock Exchange.



Ternium Steel Shipments in 2025



End Markets

CONSTRUCTION

AUTOMOTIVE

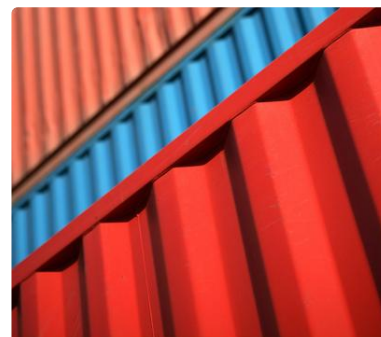
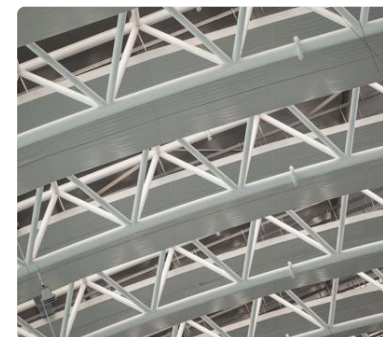
APPLIANCES

CAPITAL GOODS

CONTAINERS

FOOD

ENERGY





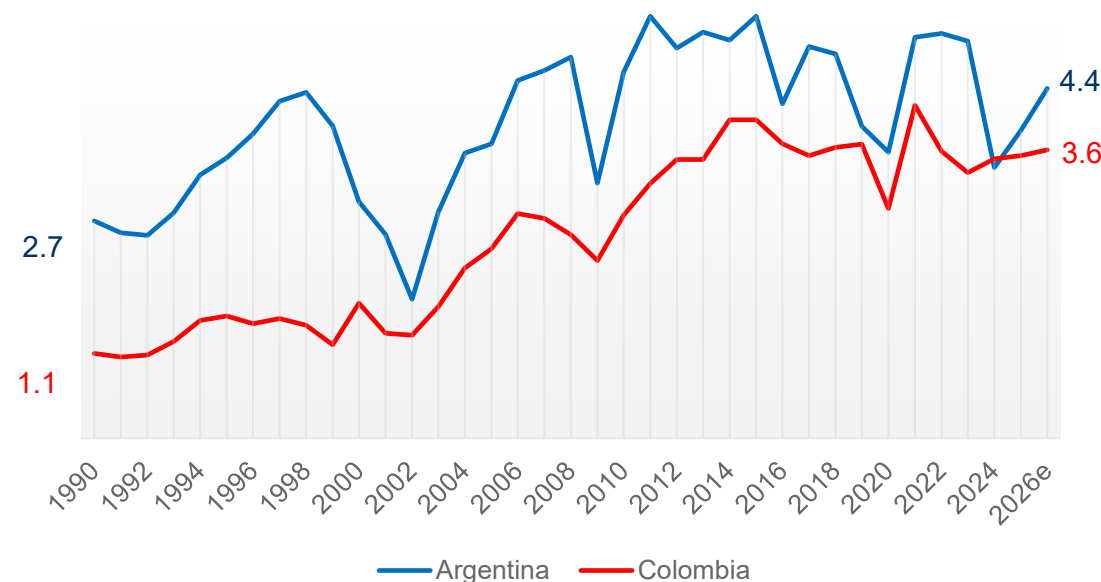
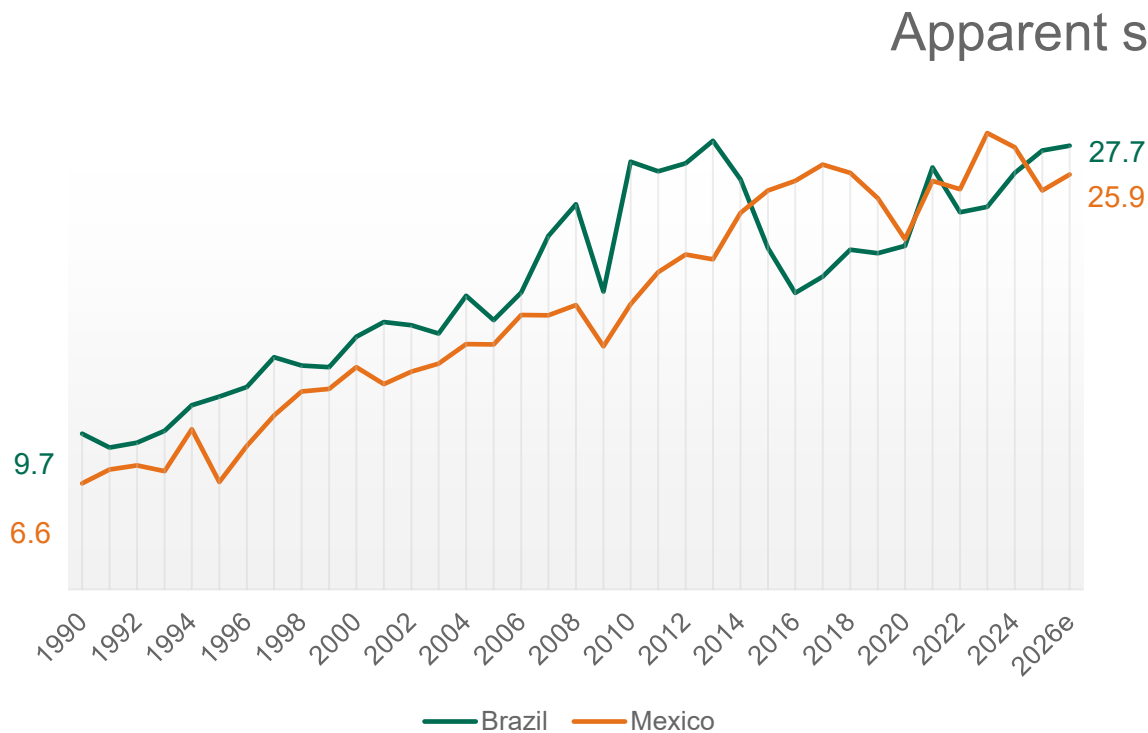
Ternium's Main Steel Markets



Ternium's Main Steel Markets

Significant growth potential

- Increase in Mexico's steel consumption over the last decades driven mainly by a dynamic manufacturing industry
- Considerable opportunity to accompany the growth of the USMCA region, supporting the nearshoring of manufacturing capacity



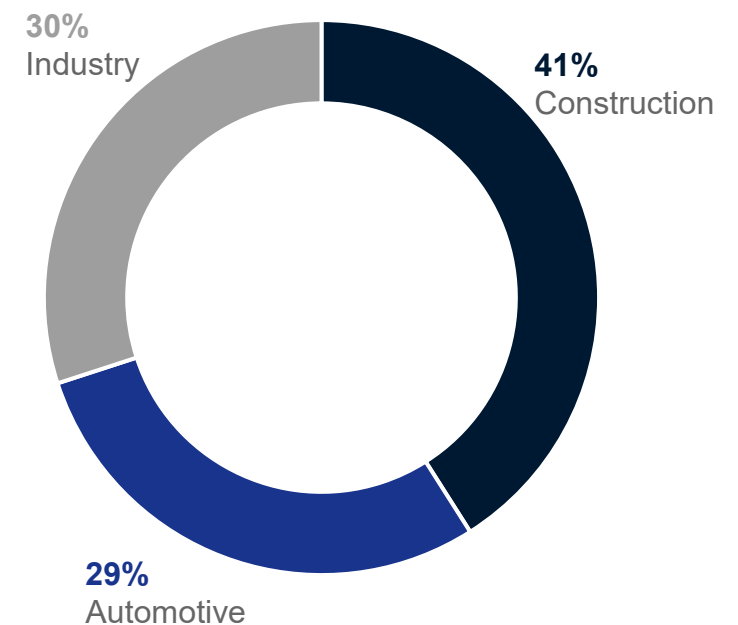
Source: worldsteel/Alacero – SRO oct-25

Mexico

Attractive steel market with a significant demand for high-end steel products

- Developed industrial sector (approximately 60% of shipments in Mexico)
- Steel:
 - Ternium's focus on value added products and services:
 - Service center network
 - Nationwide coverage through distribution centers and regional distributors
 - Customer digital connectivity
 - New capabilities to provide sophisticated steel products for industrial customers
- Mining:
 - 100% interest in Las Encinas and 50% interest in Consorcio Peña Colorada
 - majority of shipments bound for Ternium's steelmaking facilities in the country

Steel shipments by sector (2025)

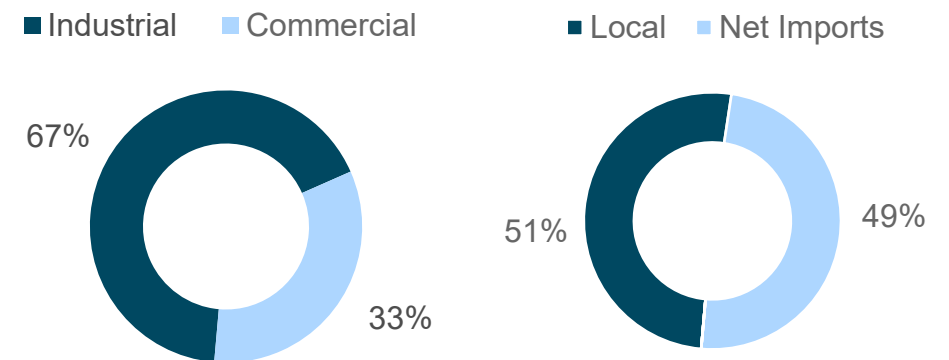


Mexico

Developing our industrial center in Pesquería

- State-of-the-art industrial center provides Ternium with high-end value-added product portfolio
- 2013: Cold-rolling mill and galvanizing line (Tenigal) started operations
- 2019: Additional hot-dipped galvanizing and painting lines commissioned
- 2021: New state-of-the-art hot-rolling mill started operations. New products were developed with the aim at substituting imports
- 2026:
 - New downstream project now operational:
 - Push-pull pickling line (550,000 tpy)
 - Finishing lines
 - Currently Ramping-Up:
 - Cold rolling mill (1.6 mtpy)
 - Hot-dip galvanizing line (600,000 tpy)

Apparent flat steel use (2025)



New Upstream Project in Mexico

An attractive destination for continued investment

- First EAF based mill expected to produce exposed automotive steel with significantly lower CO2 emissions than previously possible
- Increase in slab production capacity to further integrate Ternium's industrial center in Pesquería
- Nearshoring related to manufacturing in the steel value chain provides Ternium with an attractive opportunity to grow
- Compliance with the USMCA's 'melted and poured' requirement
- Project details:
 - EAF-based steel shop (2.6 mtpy)
 - DRI module (2.1 mtpy)
 - Start-up: Early 2027
 - Location: Pesquería, Mexico



Ternium Lab

Broadening product portfolio with innovative solutions

- Innovation and product development leveraged by in-house testing and digital simulations
- Ternium's Lab product certification enables shorter development cycles and faster time-to-market through
- Customer-centric approach: working together with our customers for the development of components and solutions
- Automotive industry focus: addressing key concerns as weldability, forming, stamping, fatigue & energy absorption
- +100 steel products designed for industrial applications since launch of Ternium's Lab

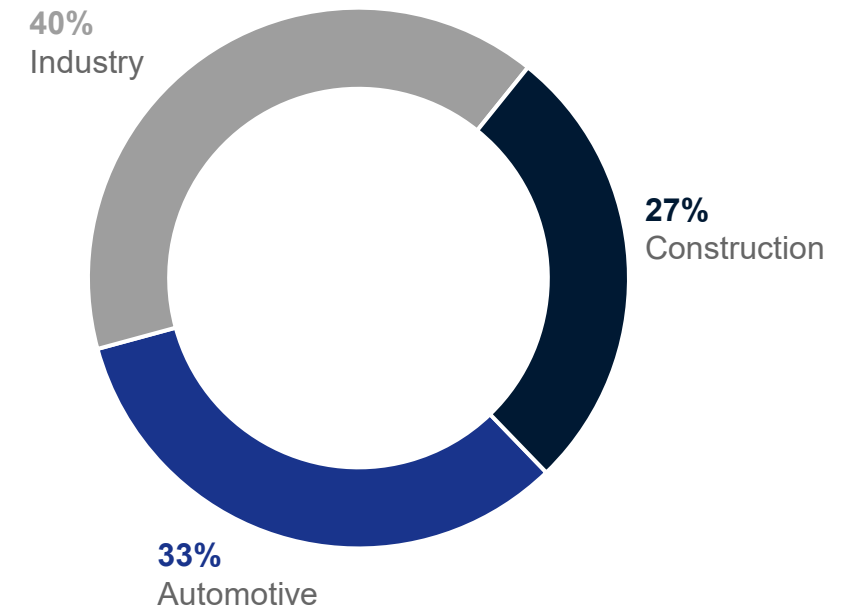


Brazil

Significant industrial capacity in a sophisticated market

- Slab facility with 5 million tons capacity in Rio de Janeiro
- Usiminas Steel:
 - Two steel mills strategically located along Brazil's main industrial axis
 - Largest R&D center in Latin America
 - Leading supplier of flat steel to the Brazilian automotive industry
 - Customer relations: technical assistance, collaborative product development, and tailored solutions to meet specific needs
- Usiminas Mining (MUSA):
 - Three mining sites in the Serra Azul region (MG), with reserves and resources of 2.7 billion tons of iron ore
 - Pellet feed and sinter feed processing plants

Usiminas steel shipments by sector (2025)

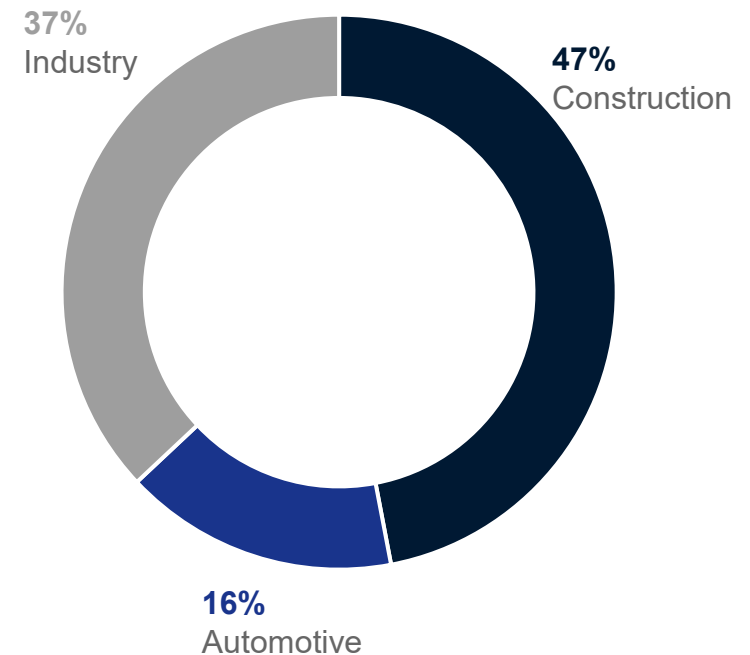


Argentina

Third largest steel market in Latin America with a developed industrial sector

- Significant industrial sector representing more than 50% of steel shipments in Argentina
- Focus on value added products and services:
 - Service center network
 - Short notice delivery and just-in-time agreements
 - Customer digital connectivity
 - Joint product research and development projects with our value chain (mainly white goods, transportation and renewable energy)

Steel shipments by sector (2025)





Ternium's Performance

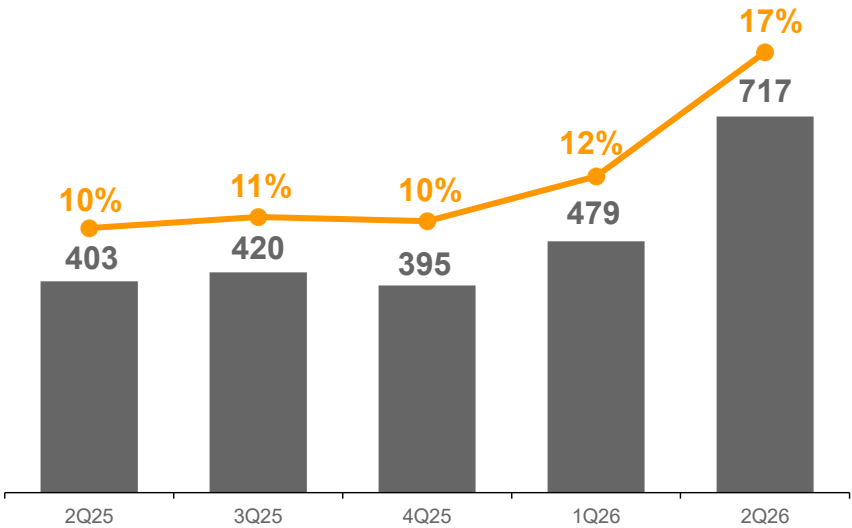


Second Quarter of 2026

Adjusted EBITDA

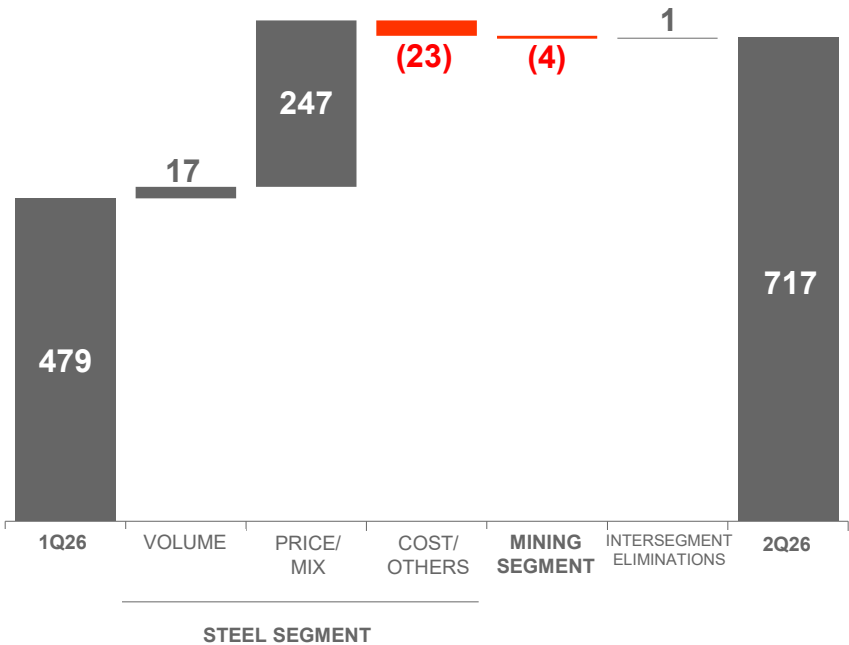


ADJUSTED EBITDA (\$ MILLION) AND ADJUSTED EBITDA MARGIN (%)



Adjusted EBITDA increased sequentially, driven by improving market fundamentals in Mexico and a more constructive steel market environment in Brazil.

ADJUSTED EBITDA QUARTERLY CHANGE (\$ MILLION)



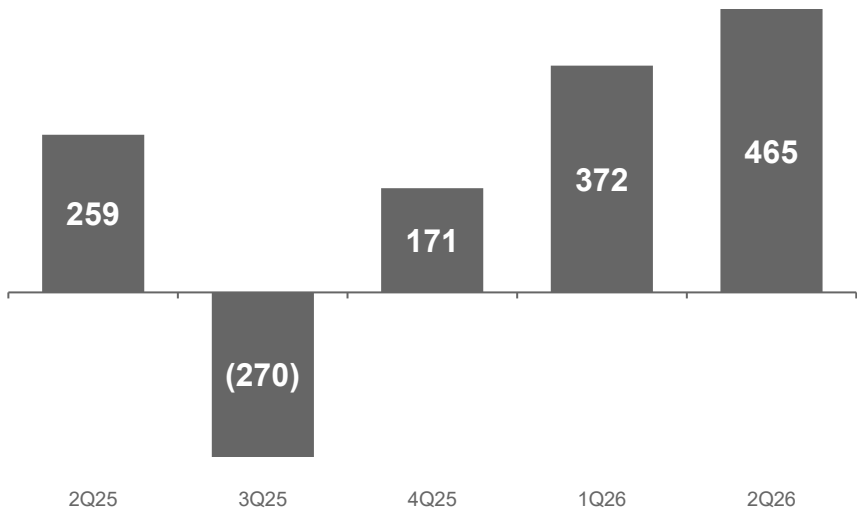
Higher realized steel prices, mainly in Mexico and Brazil, partially offset by slightly higher steel unit costs.

Second Quarter of 2026

Net Income

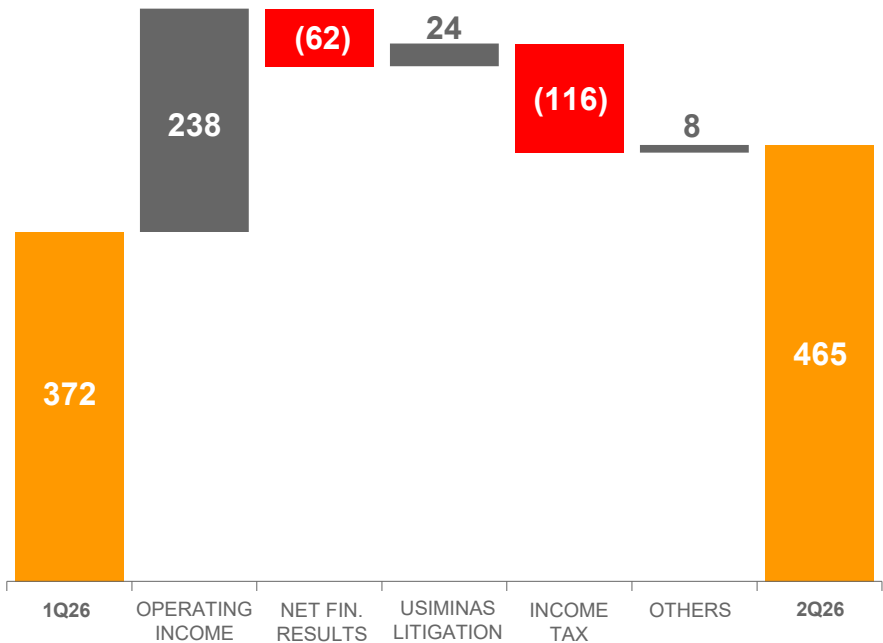


NET INCOME (LOSS) (\$ MILLION)



Strong net income was supported by robust operating performance.

NET INCOME QUARTERLY CHANGE (\$ MILLION)



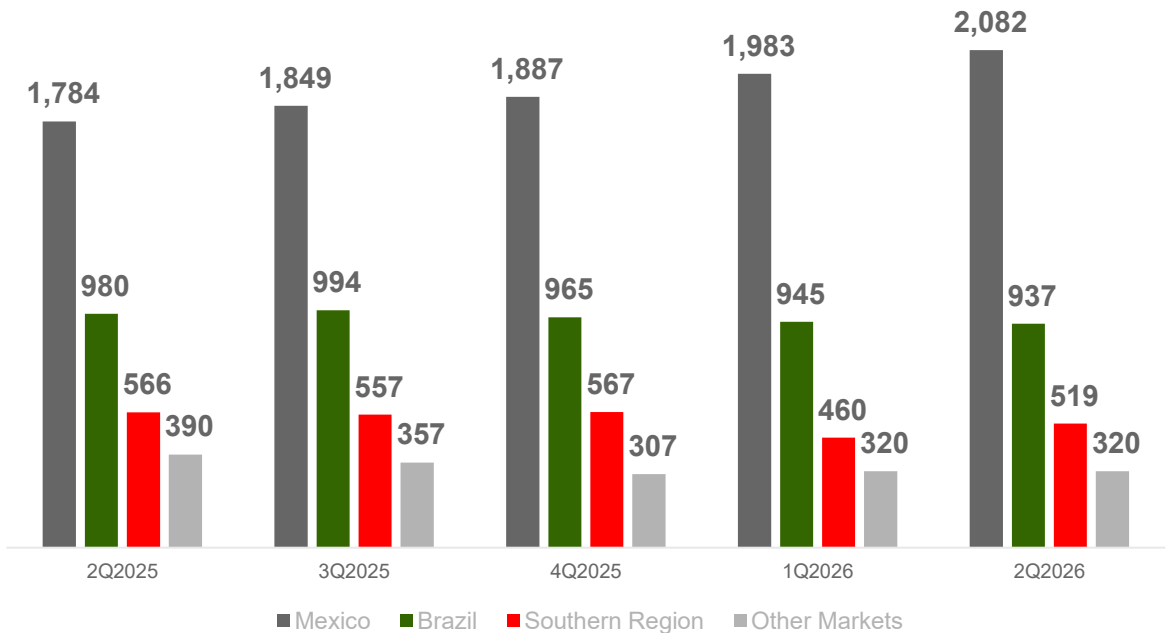
Gains from higher operating income were partially offset by lower net financial results (mainly FX) and a higher income tax charge on lower deferred tax gains.

Second Quarter of 2026

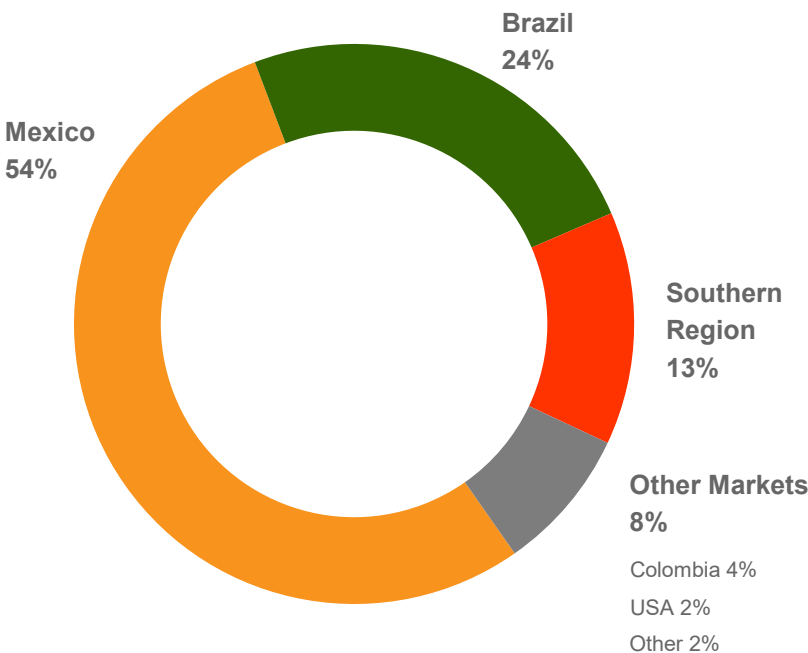
Steel Segment Shipments



GEOGRAFICAL INFORMATION (THOUSAND TONS)



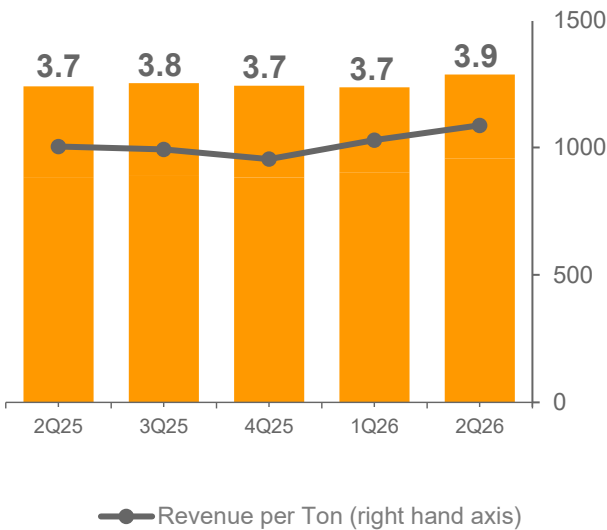
REGIONAL DISTRIBUTION



Second Quarter of 2026

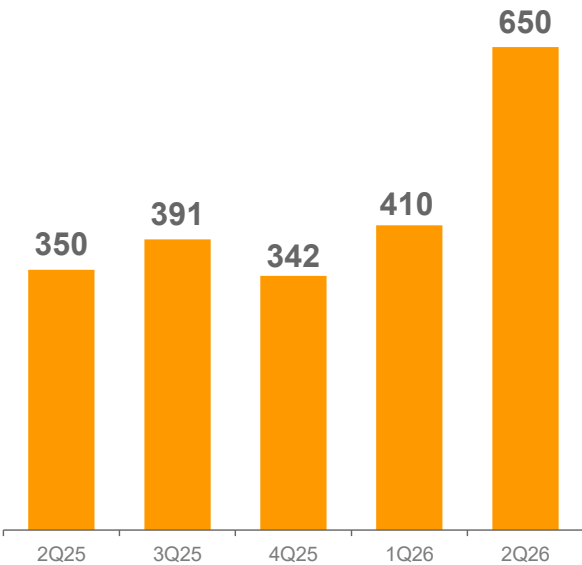
Steel Segment Performance

STEEL SHIPMENTS (MILLION TONS) AND REVENUE PER TON (\$ PER TON)



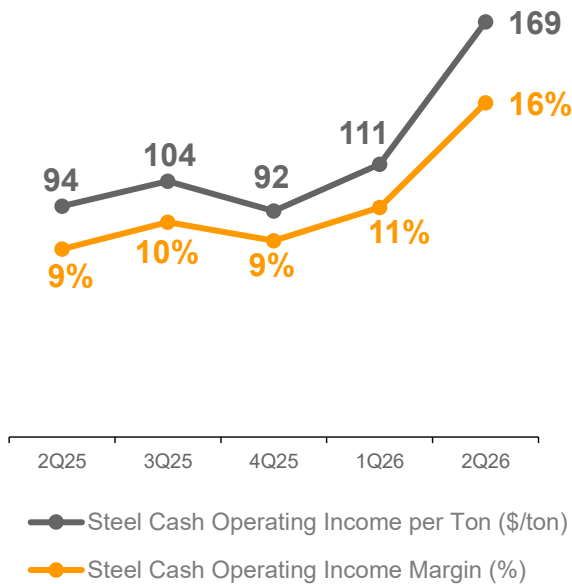
Shipments increased on higher volumes in Mexico and the Southern Region, while revenue per ton continued to rise.

CASH OPERATING INCOME (\$ MILLION)



Cash Operating Income increased sequentially on higher realized prices and volumes, partly offset by slightly higher costs.

STEEL CASH OPERATING INCOME PER TON AND MARGIN

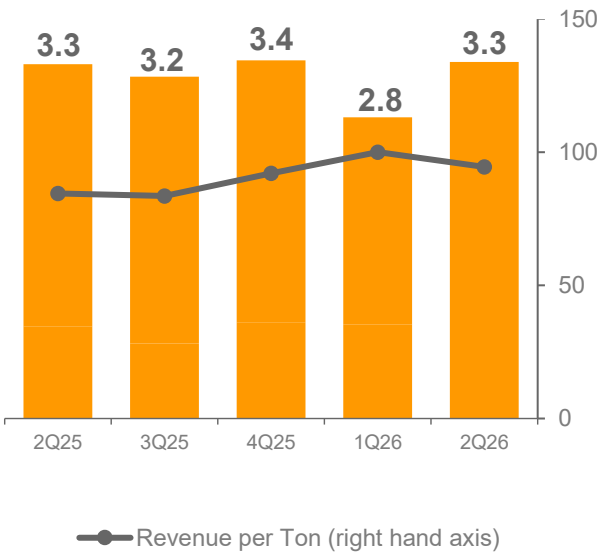


Profitability continued to improve, with margin expanding to 16%.

Second Quarter of 2026

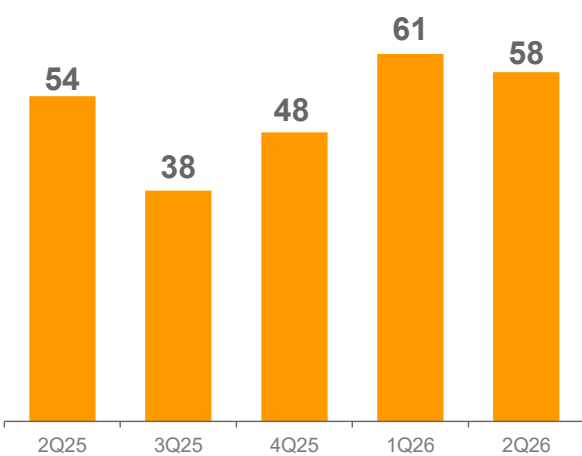
Mining Segment Performance

MINING SHIPMENTS (MILLION TONS) AND REVENUE PER TON (\$ PER TON)



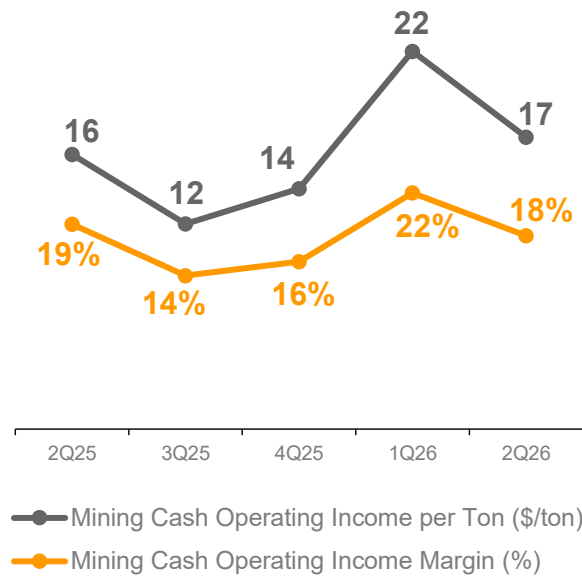
Shipments rebounded with the seasonal recovery in Brazil.

CASH OPERATING INCOME (\$ MILLION)



Cash Operating Income eased slightly, on lower realized iron ore prices, partly offset by higher volumes.

MINING CASH OPERATING INCOME PER TON AND MARGIN



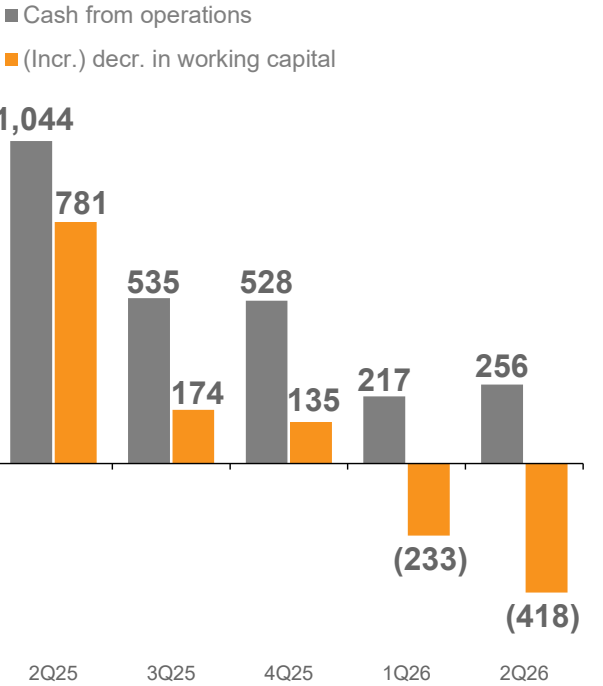
Margins held broadly in line.

Second Quarter of 2026

Cash Flow and Balance Sheet

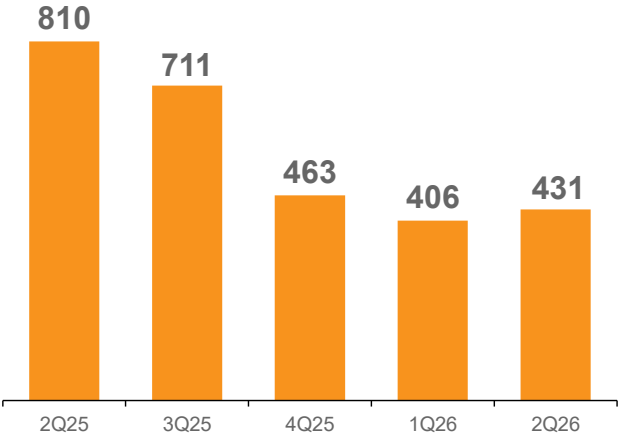


CASH FROM OPERATIONS AND CHANGES IN WORKING CAPITAL (\$ MILLION)



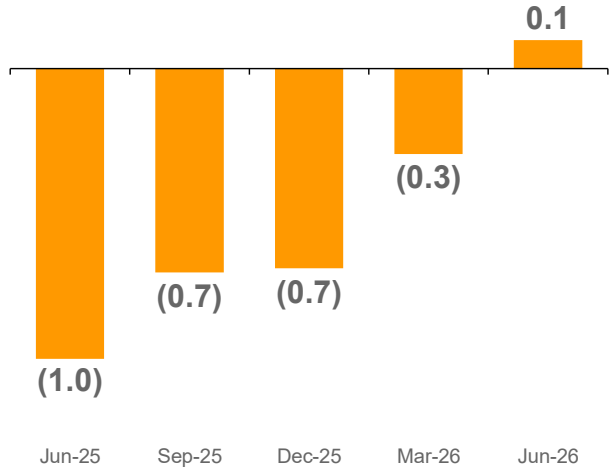
Strong cash generation included a working capital build, driven by higher sales and increased costs.

CAPEX (\$ MILLION)



CAPEX reflected progress on the new steel shop at the Pesquería industrial center.

NET DEBT POSITION (\$ BILLION)



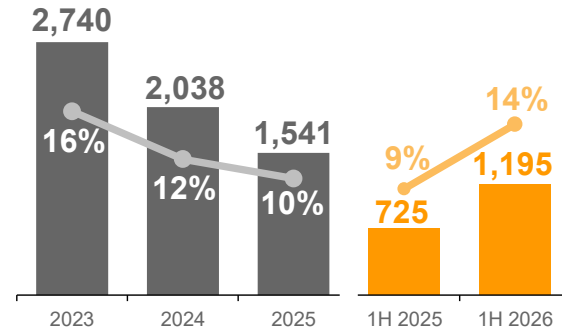
The shift to a net debt position mainly reflected still high capex levels, a dividend payment and the working capital build.

First Half of 2026

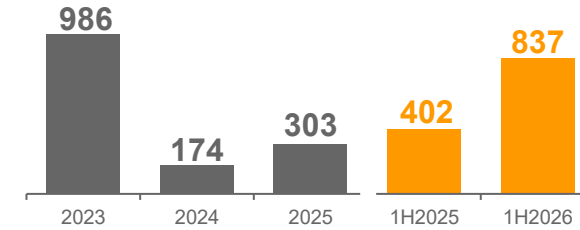
Performance Summary

- 1H26 Adjusted EBITDA rose year-over-year, with the margin expanding to 14%, on higher realized steel prices and lower steel costs per ton.
- Net income more than doubled year-over-year, driven by stronger operating income on higher steel margins.
- Cash from operations reflected higher working capital needs versus a release in the prior year.

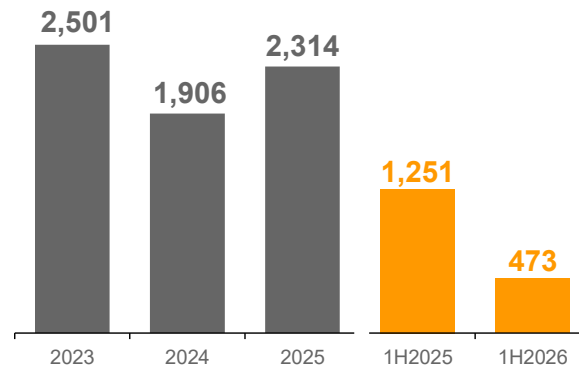
ADJUSTED EBITDA (\$ MILLION) AND ADJUSTED EBITDA MARGIN (%)



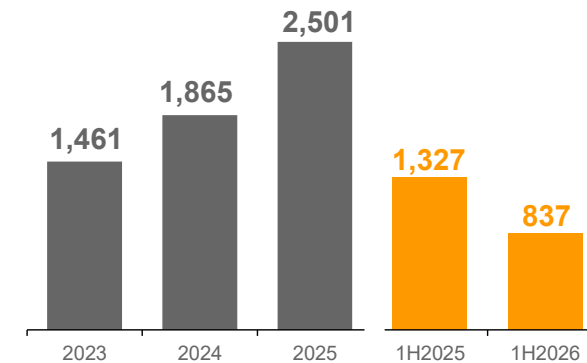
NET INCOME (\$ MILLION)



CASH FROM OPERATIONS (\$ MILLION)



CAPEX (\$ MILLION)



An aerial photograph of a long bridge spanning a wide river. In the center of the river, there is a large, lush green island. The bridge has several vehicles on it. The background shows a dense forest on a hillside.

Sustainability

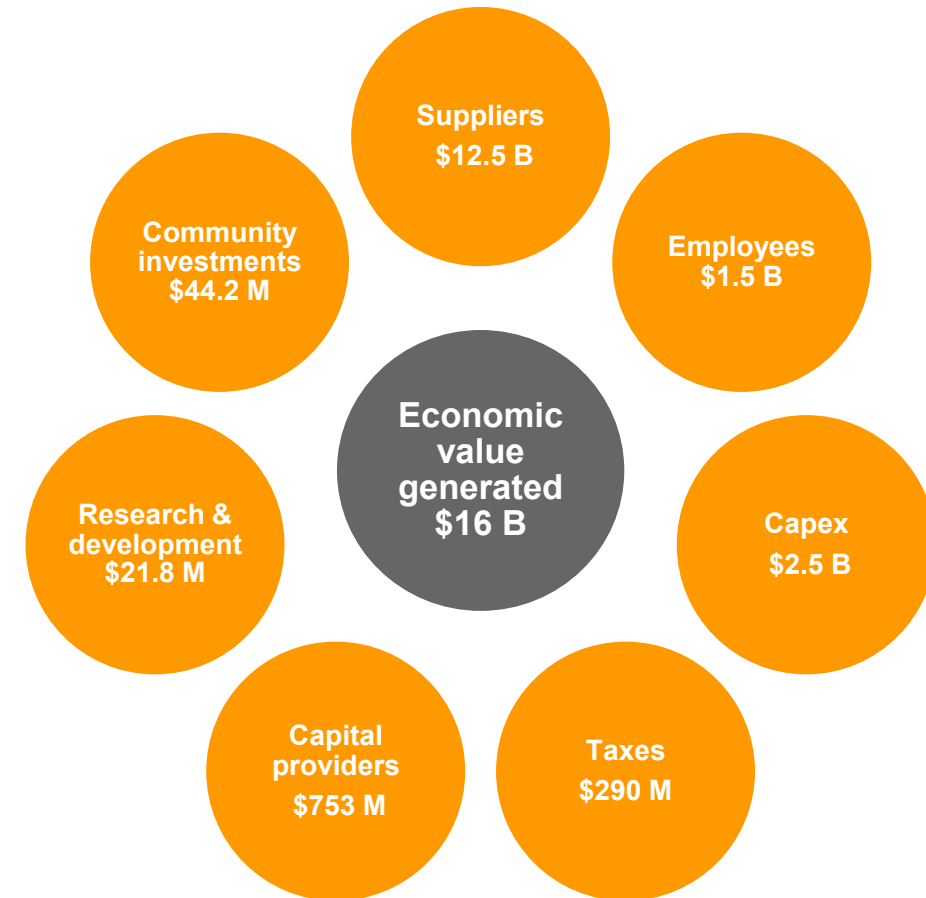


Sustainable Profitability

A comprehensive approach to value creation

- Quest for excellence in industrial management and technology
- Focus on differentiation through sophisticated products and services
- Proactive approach to environment, health and safety
- Recruitment, training, and retention of talent
- Strengthening of steel value chain
- Deep ties with our communities
- Commitment to integrity

Economic Value Generated and Distributed¹ (2025)



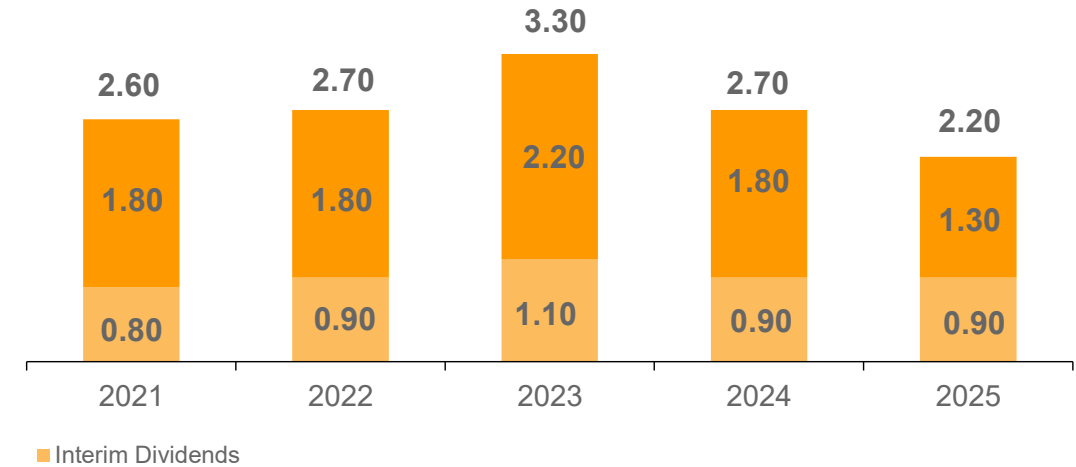
¹ According to GRI Standards

Sustainable Profitability

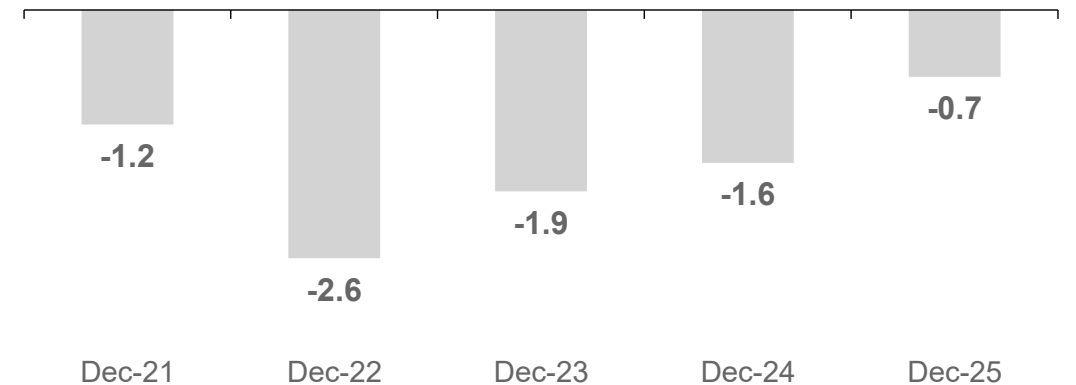
Delivering Ternium's business strategy

- Focus on high-margin value-added products
- Pursue strategic growth opportunities
- Implement Ternium's best practices
- Maximize the benefits arising from Ternium's distribution network
- Enhance Ternium's position as a competitive steel producer
- Quest for excellence in industrial management and technology

Annual Dividend (\$ per ADS)



Net Cash (\$ billion)

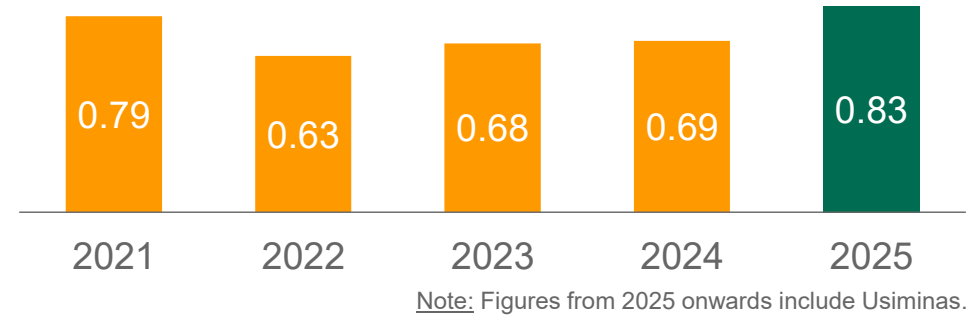


Sustainable Profitability

Improving our health and safety performance

- Occupational health and safety (OH&S) policy
- Standardized and certified OH&S management system
- Safety-focused capital expenditure plan
- Integral program for critical steel production processes and iron ore tailings dams
- Management tours at the facilities, training, workshops and conferences to raise awareness
- Extensive communication to engage and commit Ternium's and contractor's employees
- Initiatives to promote healthy and safe operations in the steel industry value chain

Lost time injury frequency rate
(# of events / million hours worked)



Sustainable Profitability

Updated decarbonization target

- Incorporation of Scope 3 emissions (C1+C10)
- Consolidated target with Usiminas
- New boundary: up to the hot-rolling process to better reflect Ternium's operational configuration
- New methodology: GHG Protocol
- New baseline: 2024

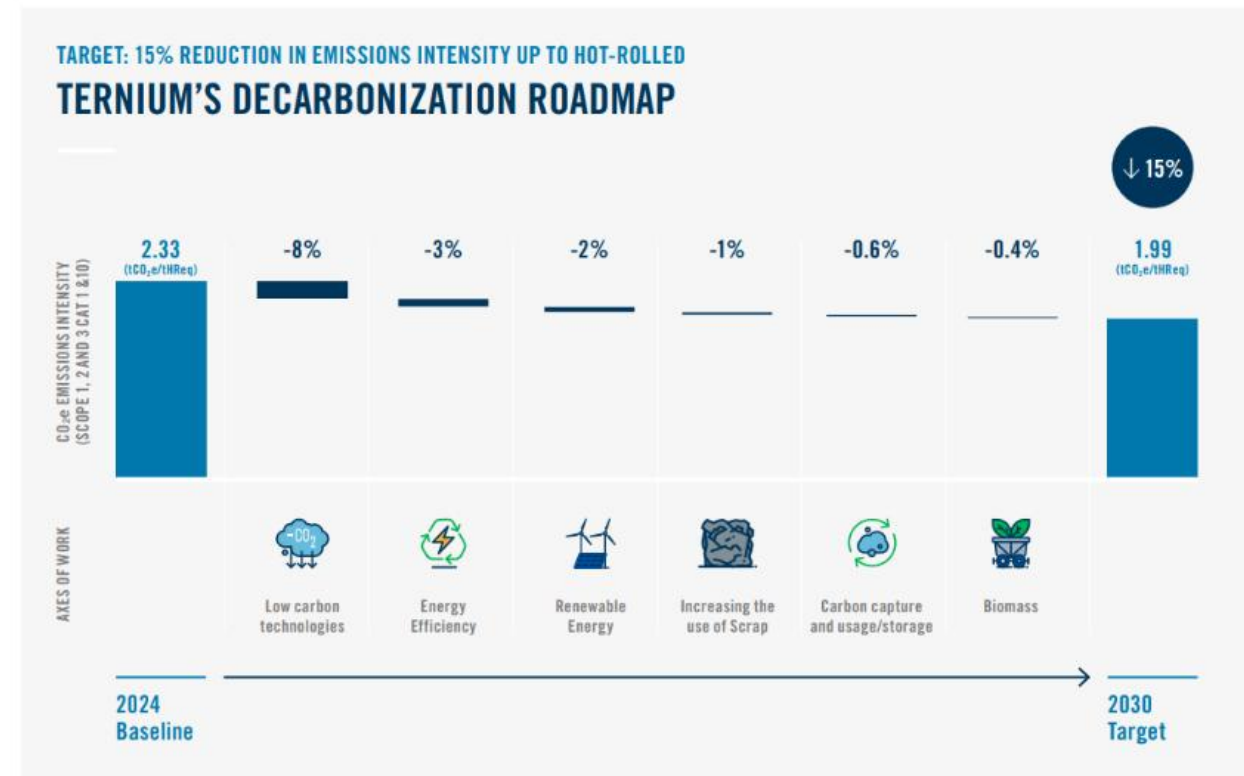
Included Scopes:

- Scope 1: Direct emissions from owned or controlled sources
- Scope 2: Indirect emissions from the generation of purchased electricity
- Scope 3 – Other indirect emissions from third parties
 - Category 1: upstream emissions (raw material production)
 - Category 10: downstream emissions (hot rolling process of semi-finished steel sold by Ternium)



15% reduction in emissions intensity by 2030 vs 2024 baseline

CONTRIBUTION OF DIFFERENT INITIATIVES



Sustainable Profitability

Progress on our roadmap to decarbonization

- New steelmaking facilities with lower specific emissions announced in the USMCA region (expected start-up: first quarter of 2027)
 - New steel shop (EAF)
 - New DRI module with CO₂ capture capabilities and readiness to switch to hydrogen
- 2024: Start-up of Ternium's First Wind Farm in Argentina replacing 90% of the purchased energy in the country
- Increase in CO₂ capture and utilization capacity at DRI modules in Mexico, along with studies for storage in Mexico and Brazil
- Successfully conducted pilot and industrial tests using biomass- and forestry-based charcoal as a substitute for mineral coal in coking facilities in Brazil and Argentina
- Increase of scrap in the metallic mix
- Improvement in performance and development of energy efficiency initiatives



Sustainable Profitability

Minimizing Ternium's environmental footprint

- Environmental investment plan:
 - encompassing Ternium's steelmaking facilities in Mexico, Brazil and Argentina
 - \$400 million capex ('24-'30)
- Responsible use of natural resources
- Focus on excellence in environmental performance
 - Certified environmental management system
 - Management performance accountability
 - Sustainable building solutions at new facilities
- Biodiversity protection



Reintroduction of endangered species, such as the *yagareté*, in Esteros del Iberá



Environmental monitoring center at Ternium's Rio de Janeiro unit in Brazil

Sustainable Profitability

Strengthening Ternium's value chain

- Promoting a collaborative network to foster excellence in performance:
 - Universities
 - Business schools
 - Government agencies
 - Industrial associations
- Helping 1,800 SMEs, customers and suppliers, grow:
 - Training programs
 - Industrial projects and business consultancy
 - Institutional initiatives
 - Commercial support and financial assistance



“ProPymes has helped create an industrial network that encourages the professionalization and quest for excellence of SMEs.”



EGADE Business School
Tecnológico de Monterrey

Sustainable Profitability

Helping our communities thrive

- Fostering education:
 - Ternium's technical school in Santa Cruz, Brazil (2025)
 - Ternium's technical school in Pesquería (2016)
 - Refurbishing of community schools
 - Special education program for children
 - Financial support to students
- Supporting initiatives that strengthen our communities:
 - Funding of health care infrastructure and equipment
 - Sponsorship of diverse cultural exhibitions and events
 - Sponsorship of city races and other sport activities



Roberto Rocca Technical School in Pesquería, Mexico



New robotic and automation laboratories at a technical school in San Nicolás, Argentina



Sustainable Profitability

Commitment to integrity through strong corporate governance

- Audit committee (all independent directors)
- Internal Audit Department reporting to the Chairman and the Audit Committee
- Business Conduct Compliance Officer reporting to the CEO
- Compliance department that oversees SOX certifications, related party transactions and conflict minerals
- Employee accountability and training to ensure a transparent behavior
- Confidential channels to report non-compliant behavior





Conclusion



Conclusion

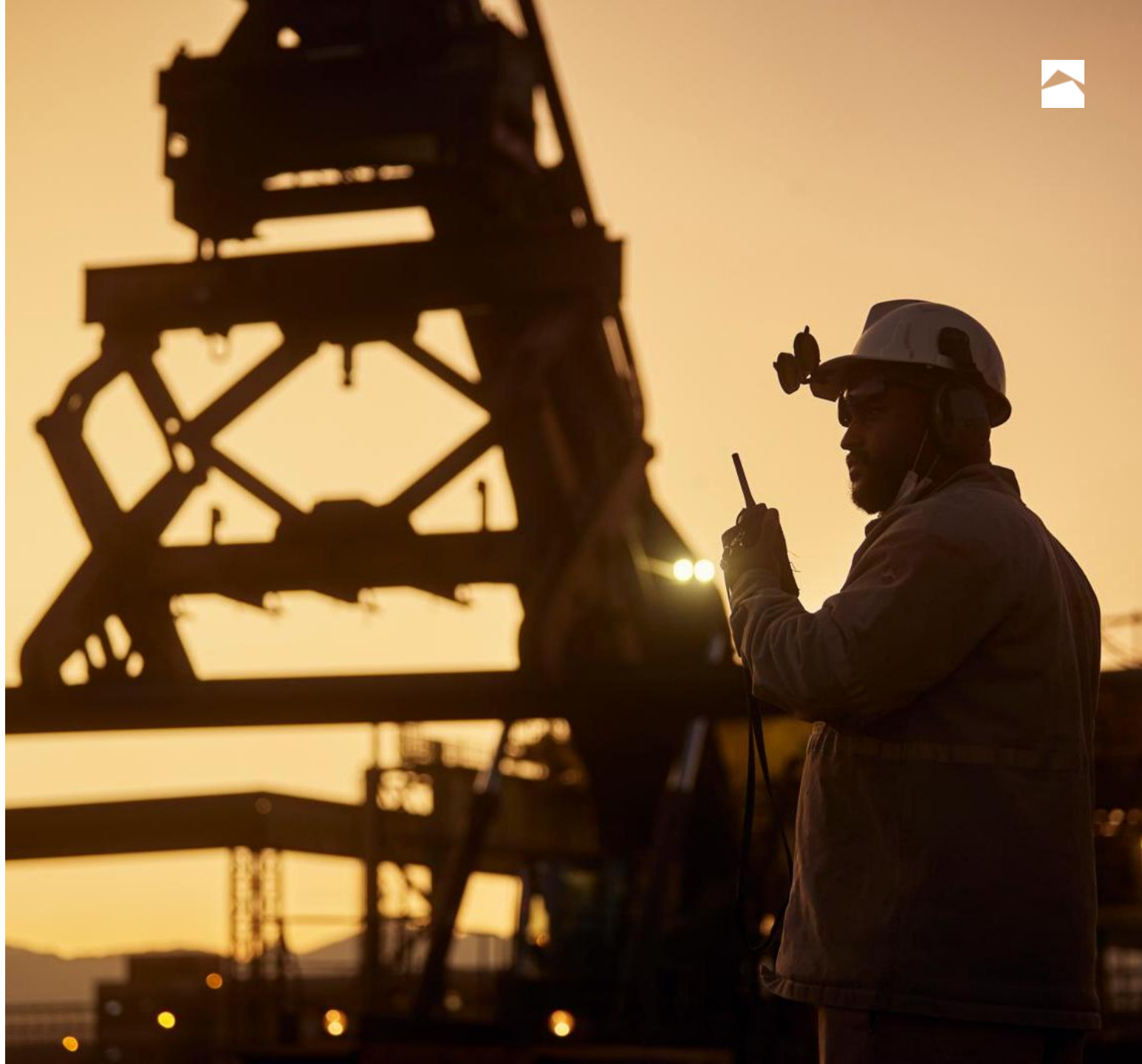
- A leading steel company in the Americas with a comprehensive management approach to value creation
- Successful implementation of business strategy geared toward sustainable profitable growth
- Well positioned to expand business in the USMCA: growth plan under development
- Significant opportunities to take Usiminas to its full potential
- Solid financial position
- Continued focus on generating long-term stakeholder value



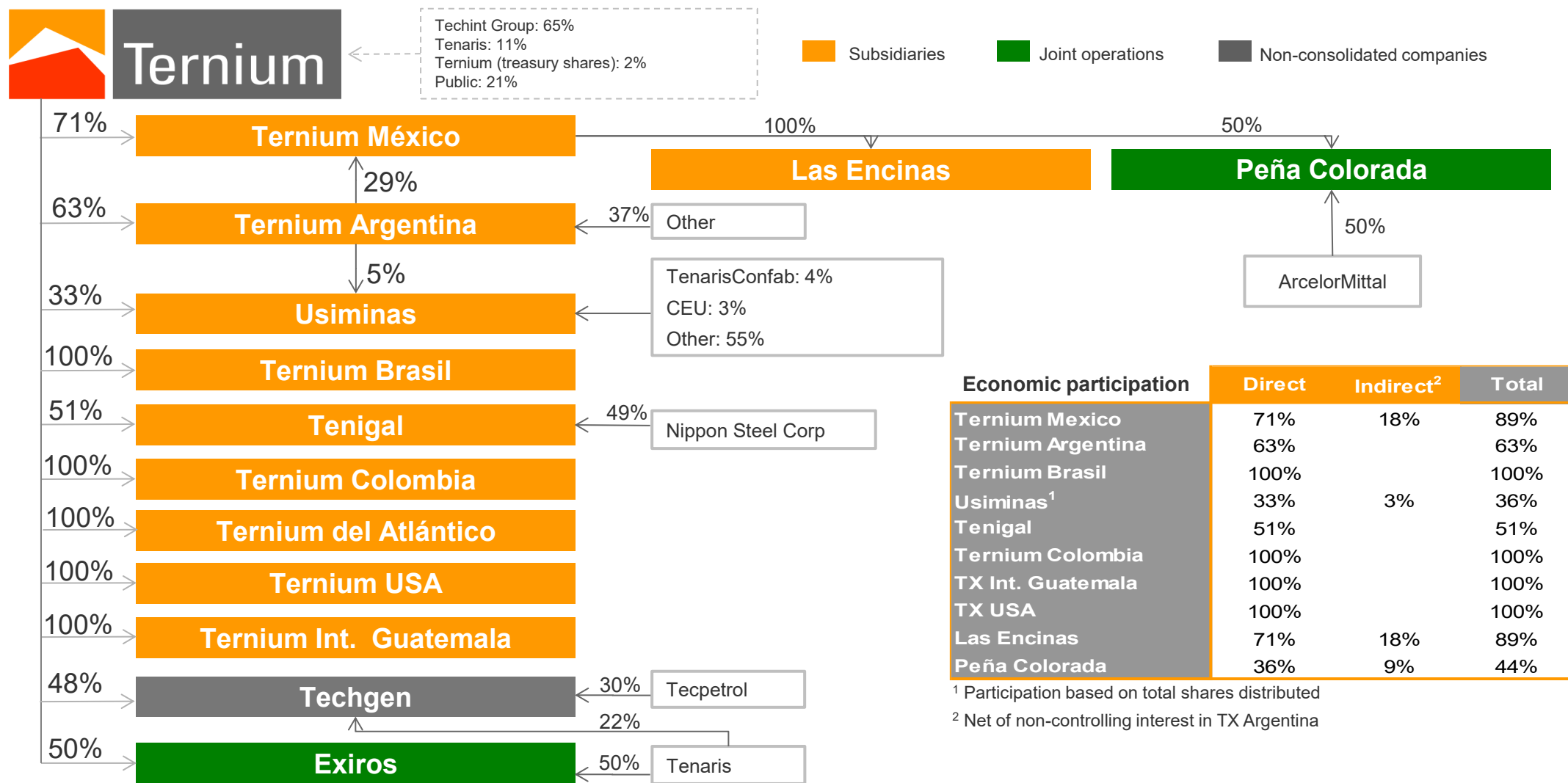


Appendix

- Corporate Structure
- Usiminas
- Production Capacity
- Shipments and Net Sales
- Income Statement
- Cash Flow Statement
- Balance Sheet
- Historical Performance
- Ternium's Debt Profile



Corporate Structure



Ternium Production Capacity as of December 2025



In million metric tons	TX Mexico (d)	TX Argentina	Tx Brasil and Others (b)	Usiminas	Total
Slabs	2.5	2.3 (a)	5.0 (c)	3.8	13.6
Billets	1.6		0.3		1.9
Thick plate products				1.0	1.0
Hot rolled coils	9.9	2.9		5.9	18.7
Rebars and wire rods	1.2		0.8		2.0
Cold rolled coils	5.5	1.8		4.1	11.4
Tinplated products		0.2			0.2
Galvanized products	3.0	0.8	0.4	1.4	5.5
Pre-painted products	0.8	0.1	0.2		1.1
Service center	4.6	2.2	1.3	1.9	10.0

(a) The capacity does not account for the utilization of Blast Furnace #1

(b) Brazil, Southern US, Colombia and Central America

(c) Corresponds to Ternium Brasil

(d) Includes Cold Rolling Mill and Galvanizing line which started up in 1Q26

Steel Segment



STEEL SEGMENT	NET SALES (\$ MILLION)					SHIPMENTS (THOUSAND TONS)					REVENUE/TON (\$/TON)				
	2Q26	1Q26	DIF	2Q25	DIF	2Q26	1Q26	DIF	2Q25	DIF	2Q26	1Q26	DIF	2Q25	DIF
Mexico	2,219	1,985	12%	1,780	25%	2,082	1,983	5%	1,784	17%	1,066	1,001	6%	997	7%
Brazil	989	919	8%	928	7%	937	945	-1%	980	-4%	1,055	972	9%	948	11%
Southern Region	551	481	15%	606	-9%	519	460	13%	566	-8%	1,061	1,044	2%	1,072	-1%
Other Markets	378	355	7%	418	-10%	320	320	0%	390	-18%	1,182	1,109	7%	1,073	10%
Total Steel Products	4,137	3,739	11%	3,733	11%	3,858	3,709	4%	3,719	4%	1,072	1,008	6%	1,004	7%
Other Products	56	75	-26%	79	-30%										
Total Steel Segment	4,192	3,814	10%	3,812	10%										

STEEL SEGMENT	NET SALES (\$ MILLION)			SHIPMENTS (THOUSAND TONS)			REVENUE/TON (\$/TON)		
	1H26	1H25	DIF	1H26	1H25	DIF	1H26	1H25	DIF
Mexico	4,204	3,546	19%	4,065	3,695	10%	1,034	960	8%
Brazil	1,908	1,869	2%	1,882	1,985	-5%	1,014	942	8%
Southern Region	1,031	1,150	-10%	980	1,055	-7%	1,053	1,090	-3%
Other Markets	733	887	-17%	640	842	-24%	1,145	1,054	9%
Total Steel Products	7,876	7,452	6%	7,567	7,577	0%	1,041	984	6%
Other Products	130	161	-19%						
Total Steel Segment	8,007	7,613	5%						

Mining Segment



MINING SEGMENT	NET SALES (\$ MILLION)					SHIPMENTS (THOUSAND TONS)					REVENUE/TON (\$/TON)				
	2Q26	1Q26	DIF	2Q25	DIF	2Q26	1Q26	DIF	2Q25	DIF	2Q26	1Q26	DIF	2Q25	DIF
Third parties	148	120	24%	135	10%	2,004	1,463	37%	1,980	1%	74	82	-10%	68	8%
Intercompany	168	164	3%	146	15%	1,343	1,364	-2%	1,343	0%	125	120	4%	108	15%
Total	316	284	11%	281	13%	3,347	2,826	18%	3,323	1%	94	100	-6%	84	12%

MINING SEGMENT	NET SALES (\$ MILLION)			SHIPMENTS (THOUSAND TONS)			REVENUE/TON (\$/TON)		
	1H26	1H25	DIF	1H26	1H25	DIF	1H26	1H25	DIF
Third parties	268	267	0%	3,466	3,771	-8%	77	71	9%
Intercompany	332	294	13%	2,707	2,611	4%	123	113	9%
Total	600	561	7%	6,173	6,382	-3%	97	88	11%

Income Statement

\$ MILLION	2Q26	1Q26	2Q25	1H26	1H25
Net sales	4,340	3,934	3,947	8,274	7,880
Cost of sales	(3,399)	(3,247)	(3,337)	(6,646)	(6,739)
Gross profit	941	687	610	1,628	1,141
Selling, general and administrative expenses	(428)	(390)	(403)	(818)	(799)
Other operating income (expense), net	15	(7)	(8)	9	(11)
Operating income	528	290	199	818	331
Financial expense	(50)	(50)	(56)	(101)	(111)
Financial income	45	64	57	109	126
Other financial (expense) income, net	(34)	9	(31)	(25)	18
Equity in earnings of non-consolidated companies	22	14	25	37	41
Provision for ongoing litigation related to the acquisition of a participation in Usiminas	(24)	(48)	(40)	(72)	(85)
Profit before income tax result	487	279	155	767	320
Income tax	(23)	93	104	70	82
Profit for the period	465	372	259	837	402
Attributable to:					
Owners of the parent	344	213	215	557	282
Non-controlling interest	121	159	44	280	119
Profit for the period	465	372	259	837	402



Cash Flow Statement

\$ MILLION	2Q26	1Q26	2Q25	1H26	1H25
Result for the period	465	372	259	837	402
Adjustments for:					
Depreciation and amortization	194	181	197	374	381
Income tax accruals less payments	3	(130)	(202)	(127)	(252)
Equity in earnings of non-consolidated companies	(22)	(14)	(25)	(37)	(41)
Provision for ongoing litigation related to the acquisition of a participation in Usiminas	24	48	40	72	85
Interest accruals less payments / receipts, net	(4)	(7)	(9)	(10)	—
Changes in provisions	(10)	1	1	(9)	4
Changes in working capital	(418)	(233)	781	(651)	727
Net foreign exchange results and others	24	—	—	24	(55)
Net cash provided by operating activities	256	217	1,044	473	1,251
Capital expenditures and advances to suppliers for PP&E	(431)	(406)	(810)	(837)	(1,327)
Decrease in other investments	288	88	319	376	562
Proceeds from the sale of property, plant & equipment	0	1	0	1	1
Dividends received from non-consolidated companies	1	1	1	2	2
Recovery of loans from non-consolidated companies	—	150	—	150	—
Acquisition of additional participation in Usiminas	—	(315)	—	(315)	—
Acquisition of business - purchase consideration	—	(24)	—	(24)	—
Acquisition of business - cash acquired	—	4	—	4	—
Repayment of additional paid in capital	—	—	(5)	—	(5)
Net cash used in investing activities	(142)	(502)	(495)	(644)	(768)



Cash Flow Statement (cont.)

\$ MILLION	2Q26	1Q26	2Q25	1H26	1H25
Dividends paid in cash to company's shareholders	(255)	—	(353)	(255)	(353)
Dividends paid in cash to non-controlling interest	(36)	(6)	(2)	(43)	(2)
Finance lease payments	(18)	(14)	(15)	(32)	(35)
Proceeds from borrowings	29	406	9	435	582
Repayments of borrowings	(19)	(39)	(162)	(58)	(547)
Net cash (used in) provided by financing activities	(300)	346	(523)	46	(356)
(Decrease) increase in cash and cash equivalents	(186)	61	26	(125)	127



Balance Sheet



\$ MILLION	JUNE 30, 2026	DECEMBER 31, 2025
Property, plant and equipment, net	10,973	10,406
Intangible assets, net	1,037	1,002
Investments in non-consolidated companies	614	563
Other investments	0	0
Deferred tax assets	1,283	1,039
Receivables, net	764	804
Trade receivables, net	5	4
Total non-current assets	14,676	13,819
Receivables, net	707	985
Derivative financial instruments	26	43
Inventories, net	4,395	4,094
Trade receivables, net	2,007	1,536
Other investments	1,301	1,600
Cash and cash equivalents	1,431	1,531
Total current assets	9,867	9,788
Non-current assets classified as held for sale	9	8
Total assets	24,552	23,615

Balance Sheet (cont.)

\$ MILLION	JUNE 30, 2026	DECEMBER 31, 2025
Capital and reserves attributable to the owners of the parent	12,300	11,944
Non-controlling interest	4,439	4,203
Total equity	16,739	16,148
Provisions	597	586
Deferred tax liabilities	23	24
Non current tax liabilities	5	13
Other liabilities	998	956
Trade payables	1	1
Lease liabilities	160	138
Borrowings	2,206	1,815
Total non-current liabilities	3,989	3,533
Provision for ongoing litigation related to the acquisition of a participation in Usiminas	599	528
Current income tax liabilities	64	39
Other liabilities	440	640
Trade payables	2,036	2,073
Derivative financial instruments	—	1
Lease liabilities	47	49
Borrowings	638	604
Total current liabilities	3,823	3,934
Total liabilities	7,813	7,467
Total equity and liabilities	24,552	23,615





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