ISGEC Heavy Engineering Ltd.

Investor Presentation

Q1 FY27



One of the world's largest cement waste heat recovery boilers, generating 34.5 MW of power from a single line

Safe Harbor

This Presentation and the accompanying slides (the "Presentation"), which have been prepared by Isgec Heavy Engineering Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from this Presentation is expressly excluded.

This Presentation contains certain forward-looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

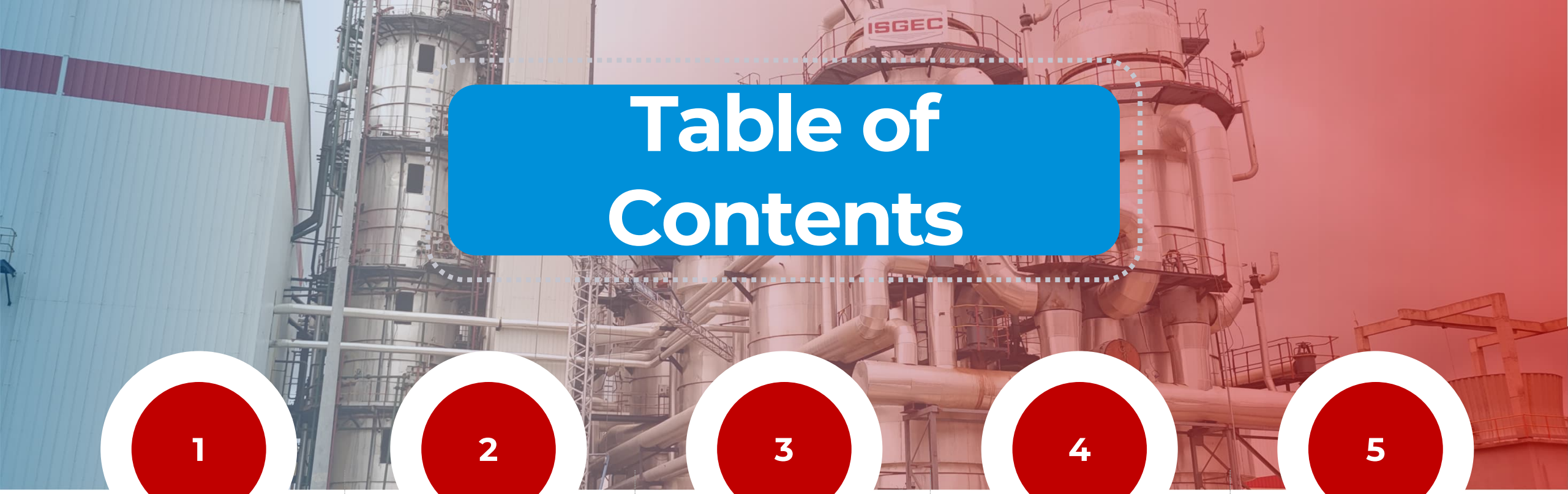


Table of Contents

1 Company Overview

2 Performance Highlights Q1 FY27

3 Annual Performance Highlights

4 Order Book

5 Annexures

ISGEC

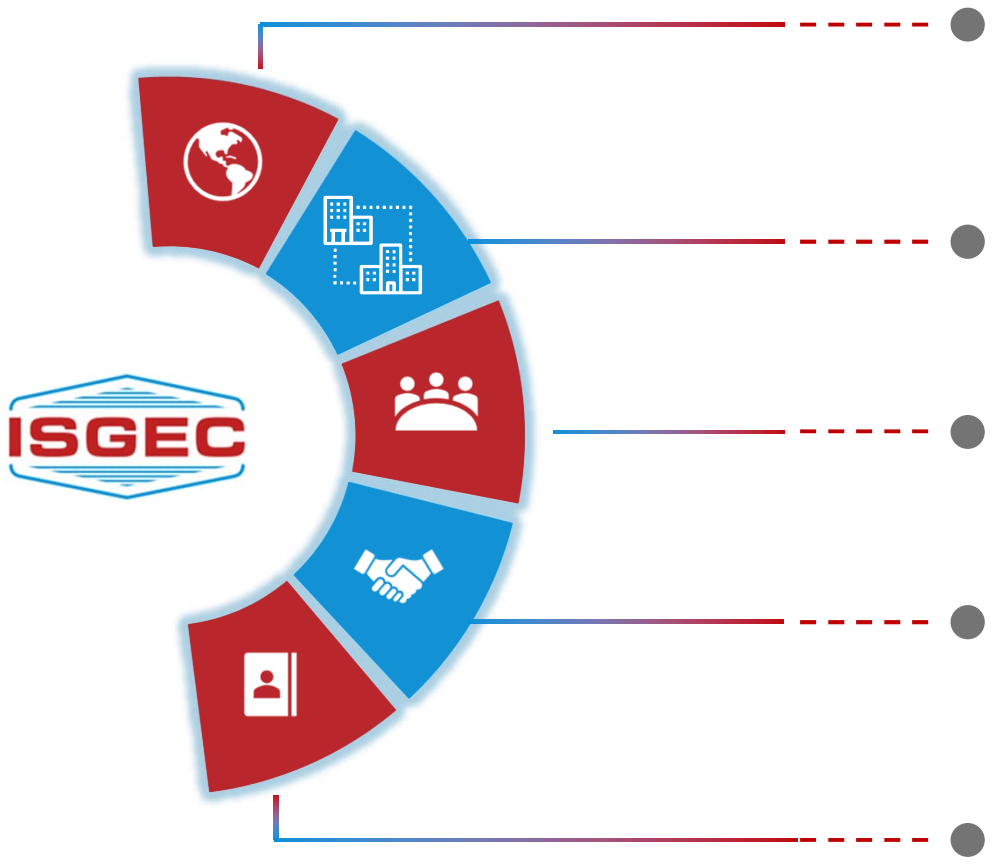


Company Overview

1

ISGEC at a Glance

93+ Years and Going Strong



- Global Reach with Clients across 99 Countries, 6 continents
- Diversified Company (Manufacturing of Machinery & Equipment, Industrial Projects and Sugar & Ethanol) Serving Marquee Clients
- Distinguished Board and Management Team
- Technology Partnerships with Leading Global Companies
- Robust Order Book & Strong Credit Profile (AA Stable and A1+ by ICRA)

93+ Years & Going Strong

Incorporated in 1933 as a **Sugar Manufacturing Company**. Transformed into a **Diversified Heavy Engineering Company** with 87% Consolidated Revenue* from Engineering Products and Projects

1933
Isgec, then known as Saraswati Sugar Syndicate Ltd., was founded

1946
Started manufacturing engineering goods

1965
Isgec John Thompson Ltd. (IJT) was established for Industrial boilers

1977
Listed on Delhi Stock Exchange

1981
Isgec acquired a steel castings unit in Muzaffarnagar, Uttar Pradesh

1985
Entered into a technology transfer agreement with Rovetta Presse Spa, Italy for manufacturing mechanical presses

1988
Isgec Thompson Ltd. (IJT) signed a technology tie-up with Pyropower of A. Ahlstrom Corporation for Circulating Fluidised Bed Combustion (CFBC) boilers

1998
- Licensing agreement for CFBC (Circulating Fluidised Bed Combustion) Boilers up to 60 MW with Amec Foster Wheeler North America Corp.
- Licensing agreement with Bellell, Italy for manufacture of High-Pressure Reactors for Oil Refineries and other Petrochemical Plants

2007
Group turnover crossed INR 10,000 Mn. (USD 248 Mn.)

2009
- Bawal Plant was founded to manufacture Standard Presses
- Group Turnover crossed INR 20,000 Mn. (USD 424 Mn.)

2015
- JV with Sumitomo SHI FW Energia, Finland (then known as Foster Wheeler) for detailed design and engineering of boilers
- JV with TITAN Metal Fabricators, USA for manufacturing process plant equipment using reactive metial & high nickel alloys
- JV with Redecam, Italy for bag filters & non-fossil fuel ESPs

2020
Group turnover crossed INR 50,000 Mn. (USD 598 Mn.)

2023
Ethanol capacity Plant at Saraswati Sugar Mills, Yamunanagar enhanced to 160 KLPD

2025-26
- Group turnover crossed INR 67,800 Mn.
- Clients across 99 countries

2024
Cavite Biofuel Producers Inc. (Philippines) ethanol plant commissioned - our first overseas manufacturing operation

2021
- Listed on the National Stock Exchange
- Commissioned 100 KLPD Ethanol Plant in Saraswati Sugar Mills (subsidiary), Yamunanagar

2018
Acquired 100% stake in Eagle Press & Equipment Co. Ltd., Canada

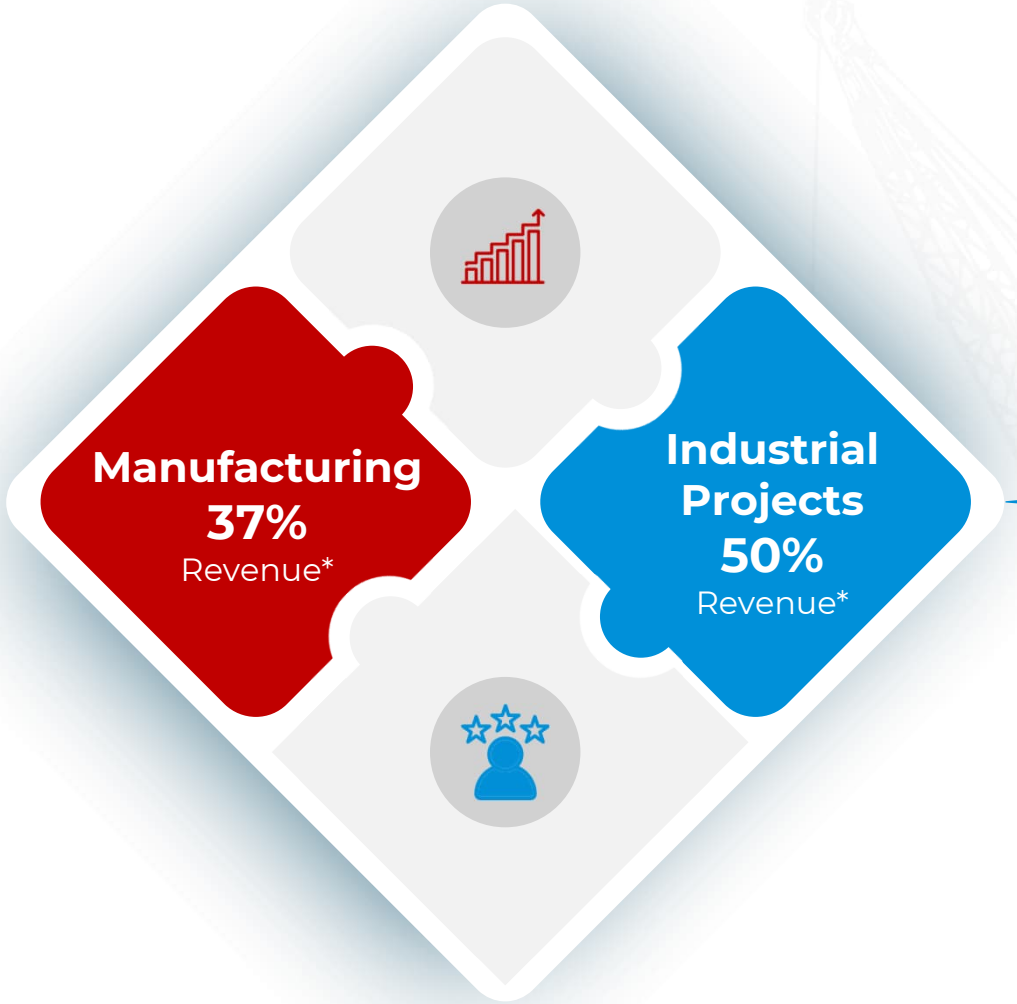
2012
- JV with Hitachi Zosen, Japan to manufacture critical process equipment
- Group turnover crossed INR 30,000 Mn. (USD 564 Mn.)

2008
- Listed on Bombay Stock Exchange, India
- Dahej Plant in Gujarat set up for large Process Plant Equipment

*FY25 Consolidated Revenue

Diversified Business Model

- Process Plant Equipment
- Iron & Steel Castings
- Boiler Tubes & Panels
- Presses & Press Brakes
- Contract Manufacturing
- Liquified Gas Containers

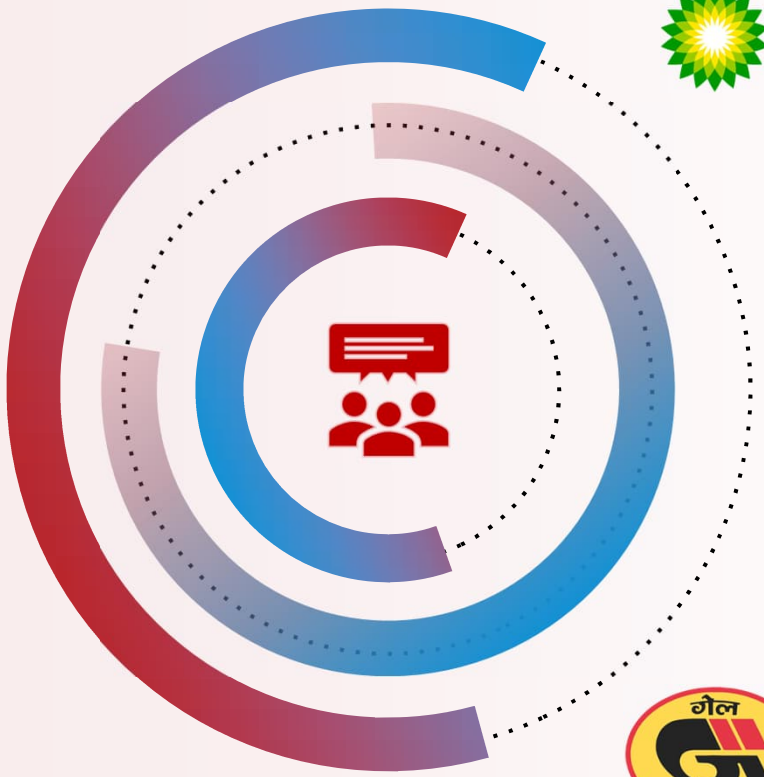


- Sugar Plants & Distilleries
- Air Pollution Control Equipments
- Industrial Boilers
- Power Plants
- Bulk Material Handling Equipment
- Civil Construction including Factories
- Industrial Wastewater Treatment Projects

Sugar and Ethanol contributed 13% to Consolidated Revenue in FY26

**FY26 Consolidated Revenue*

Serving Marquee Clientele across Sectors



bp
Technip
ABB
ALSTOM
IndianOil
Ford
vedanta
transforming for good
ADITYA BIRLA GROUP
Mahindra
Reliance
SIEMENS
TOYOTA
EIL
MITSUBISHI
thyssenkrupp
Bharat Petroleum
NUVOCO
Shaping a new world
एनटीपीसी
NTPC
Dalmia
Bharat Group
बी एच ई एल
BHEL
TOYO
ENGINEERING
गेल
GAIL
हिन्दुस्तान पेट्रोलियम
HP
DCM SHRIRAM
Growing with trust
ExxonMobil
RITES
THE INFRASTRUCTURE PEOPLE
adani
wilmar
AIR
PRODUCTS
सेल SAIL
MARUTI
SUZUKI
TOSHIBA

Successfully Executed Orders



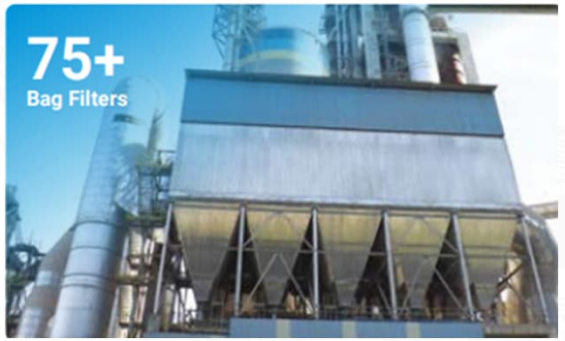






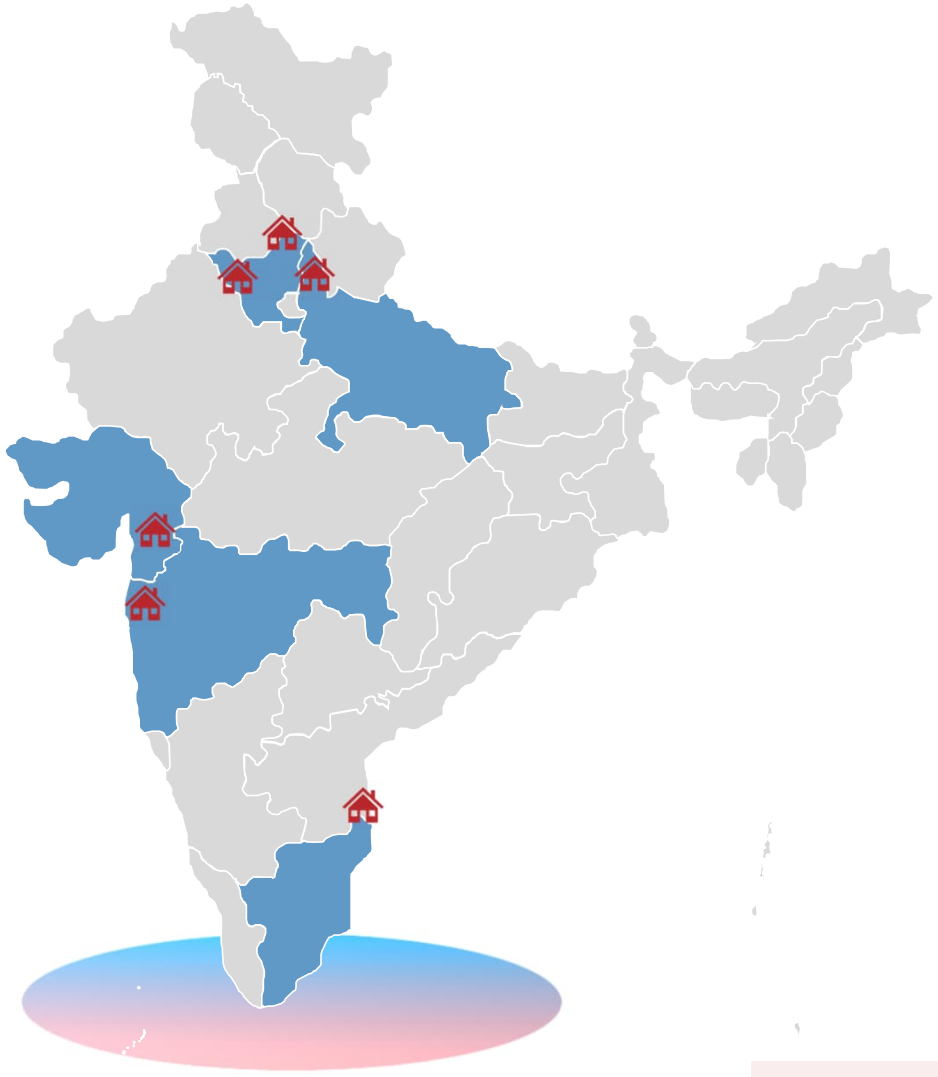






Manufacturing Excellence Powering a Global Client Base

World-Class Manufacturing Facilities Powering Global Operations



Manufacturing Facilities

Yamunanagar, Haryana	Pressure Vessels & Heat Exchangers, Presses– Mechanical & Hydraulic, Boilers, Container, Castings, Sugar and other Industrial Machinery
Bawal, Haryana	Standard Mechanical Presses and other Industrial Machinery
Dahej, Gujarat	Pressure Vessels, Columns, Heat Exchangers
Saraswati Sugar Mills (Wholly Owned Subsidiary) **Yamunanagar, Haryana**	Sugar Manufacturing & Ethanol Distillery
Damla, Haryana	Fabrication of Piping Spools
Rattangarh, Haryana	Boiler Pressure Parts, Process Skids & Modules, Prefabricated Piping Spools
Muzaffarnagar, Uttar Pradesh	Castings - Steel & Iron
Dahej SEZ, Gujarat	Process Equipment (Under Construction)
Bhartauli, Haryana	Machine Building, Castings, & other Industrial Machinery — Under Construction
Aurangabad, Haryana	Fabrication of Piping Spools

Industrial Projects Offices

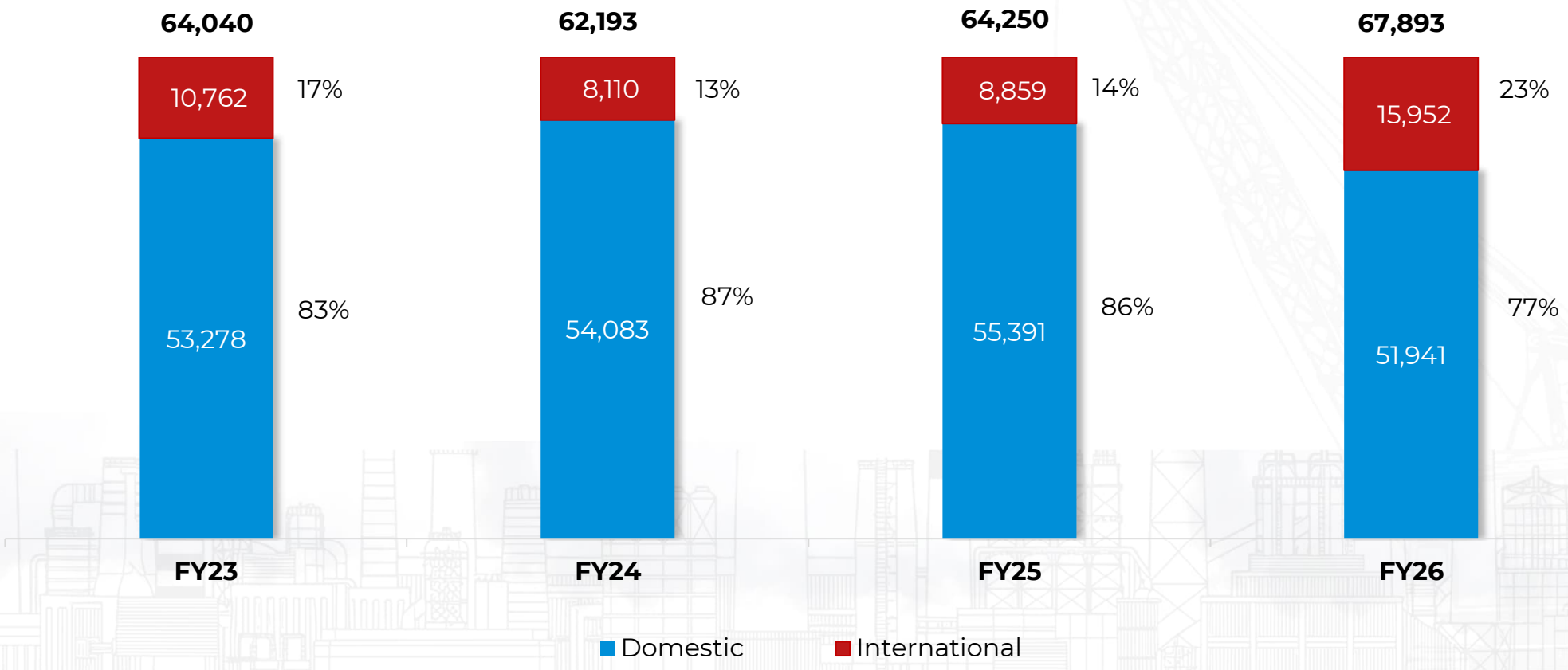
Noida, Uttar Pradesh | **Pune, Maharashtra** | **Chennai, Tamil Nadu**

Overseas Facilities: **Eagle Press & Equipment Co. Ltd., Windsor, Canada** | **Cavite Biofuel Producers Inc. (CBPI), Philippines**

Revenue Diversification across Geographies

Equipment supplied in 99 countries across 6 continents

Consolidated Revenue (in Rs. Mn)



Strategic Technology Partnerships

NEM Energy B.V., *Netherlands*

CB&I Technology Inc., *USA*

Babcock Power Environmental Inc., *USA*

Thermal Engineering International (TEi), *USA*

Fuel Tech Inc., *USA*

Amec Foster Wheeler, *(now with Wood Group, UK) USA*

AP&T, Sweden

Sumitomo SHI FW Energia Oy, Finland

BHI FW Corporation, South Korea

Envirotherm Gmbh, Germany

Distinguished Board of Directors



Mr. Ranjit Puri

Chairman

Education – B.Sc. Industrial Management from MIT, USA

Experience:
Over 60 years of rich and versatile experience in the company. Guiding the Company and its Executive Management for the past many decades. Has played a pivotal role in the development of the sugar industry in India, both as a manufacturer of sugar, as well as a manufacturer of sugar plants & machinery. On the Board of other group companies



Mr. Aditya Puri

Managing Director

Education – B.A. (Hons.) from St. Stephen's College, India, and M.A. Economics from Cambridge University, U.K.

Experience:
Over 35 years of experience with the company. Joined the company as Controller of Finance and has worked his way up to be the Managing Director. On the Board of other group companies



Mr. Kishore Chatnani

Joint Managing Director
and
Chief Financial Officer

Education – B.E (with specialization in Industrial Production Engineering) from University of Nagpur, India and MBA (with specialization in Finance), from IMS, Indore University, India

Experience:
Over 35 years of experience in finance, operations, treasury, investment management, M&A. With the Company since 1998



Mr. Sanjay Gulati

Joint Managing Director
and
Head – Manufacturing Units

Education – B.E (with specialization in Industrial Production Engineering) from SGSITS, Indore, India

Experience:
Over 35 years of experience in marketing, exports, manufacturing, projects and planning, HR & administration, greenfield projects, joint ventures, and team leadership. Is also the Managing Director of Isgec Hitachi Zosen Ltd., a JV company

Distinguished Board of Directors



Mr. Arvind Sagar

Independent Director

Education – B.Tech. in Mechanical Engineering from IIT (Banaras Hindu University), Varanasi, and PGDBM in Operations & Marketing from XLRI Jamshedpur

Experience:
Over 35 years of experience in process excellence, change management, business consulting, program management & operations, and supply chain management



Mrs. Rashi Sikka

Independent Director

Education – PGD in Management (Finance) from IIM, Kolkata, and B.Com (Hons.) from Delhi University

Experience:
Work experience in Banking and Credit Rating, with expertise in financial management, financial investments, financial control, taxation, and HR development



Mr. Rajiv Roy Chaudhury

Independent Director

Education – MBA and BA in Economics from the University of San Francisco, including study at The American University in Cairo

Experience:
Over 30 years of leadership experience across the defence, pharmaceuticals, consulting, and FMCG sectors



Mr. Vivek Dhir

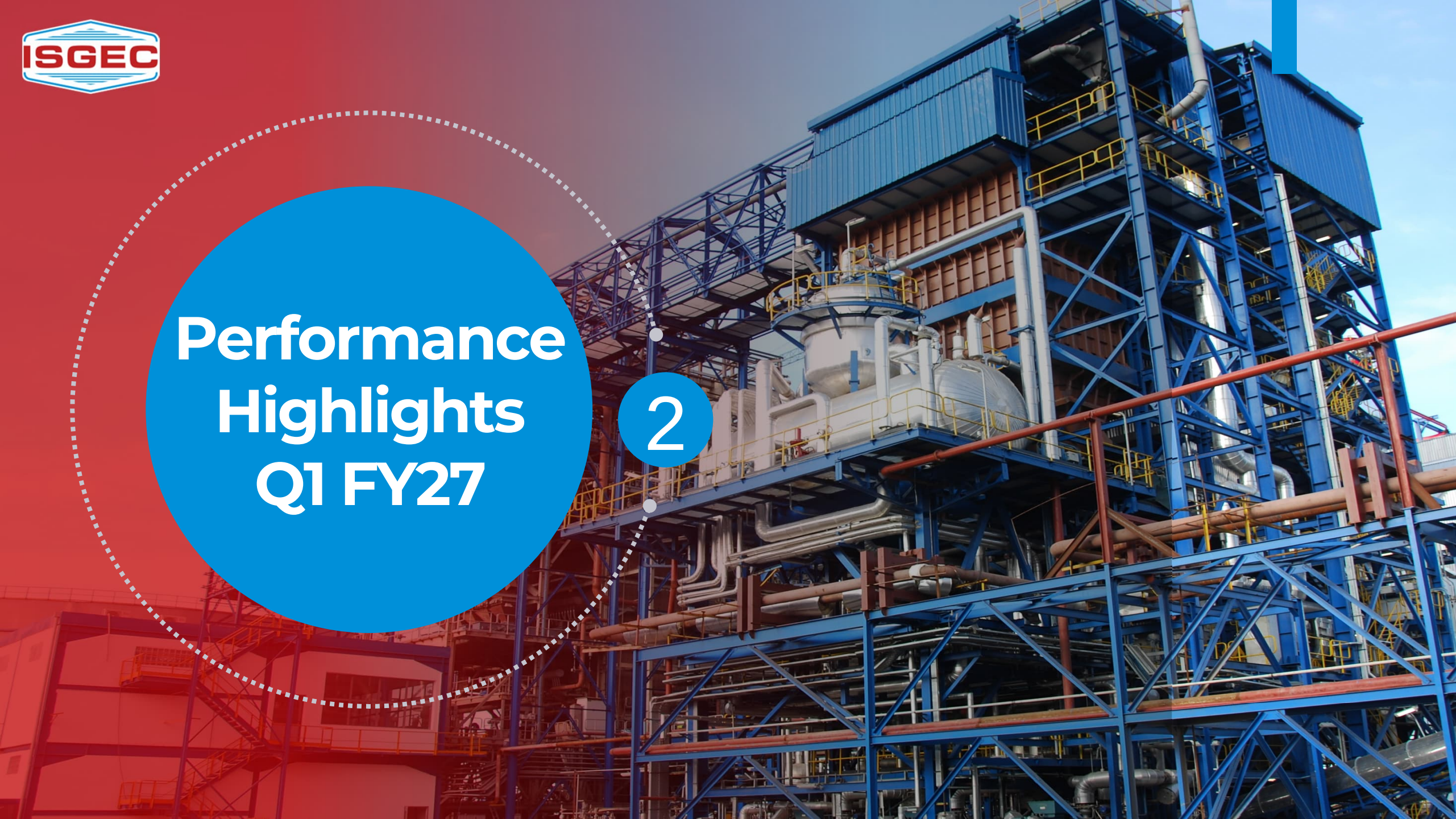
Independent Director

Education – Chemical Engineering from Punjab University with an MBA from XLRI Jamshedpur

Experience:
Over 40 Years of experience across industries including FMCG, telecom, technology, and media

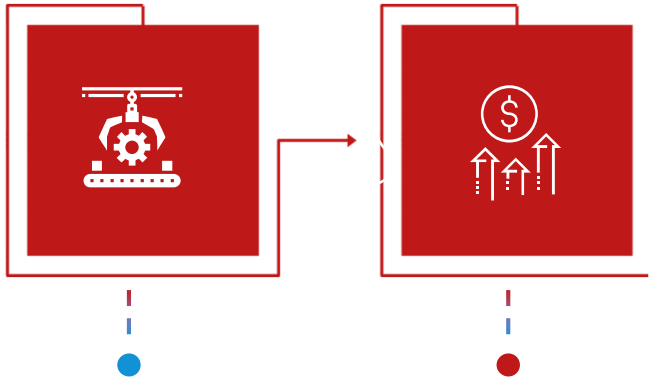
Performance Highlights Q1 FY27

2



Q1 FY27 Snapshot - Standalone

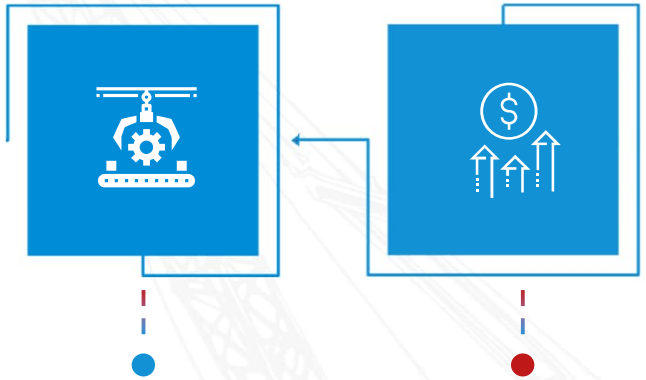
Key Financials



52%
Total Income Growth YoY

6%
PAT Growth YoY

Segmental

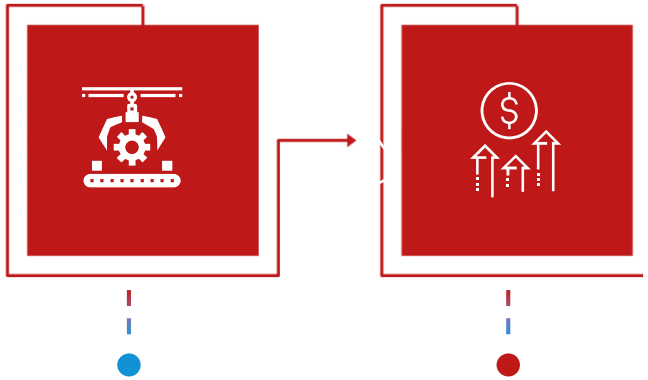


68%
Manufacturing of Machinery & Equipment Revenue Growth YoY

54%
Industrial Projects Revenue Growth YoY

Q1 FY27 Snapshot - Consolidated

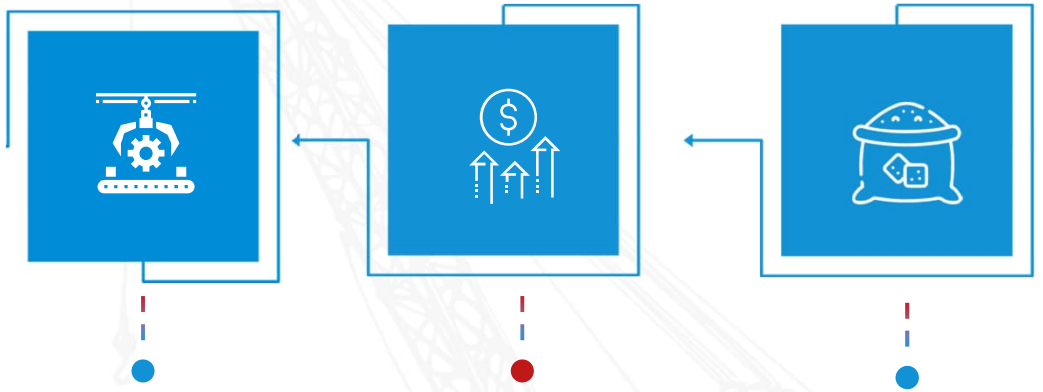
Key Financials



45%
Total Income Growth YoY

31%
PAT Growth YoY

Segmental



67%
Manufacturing of Machinery & Equipment Revenue Growth YoY

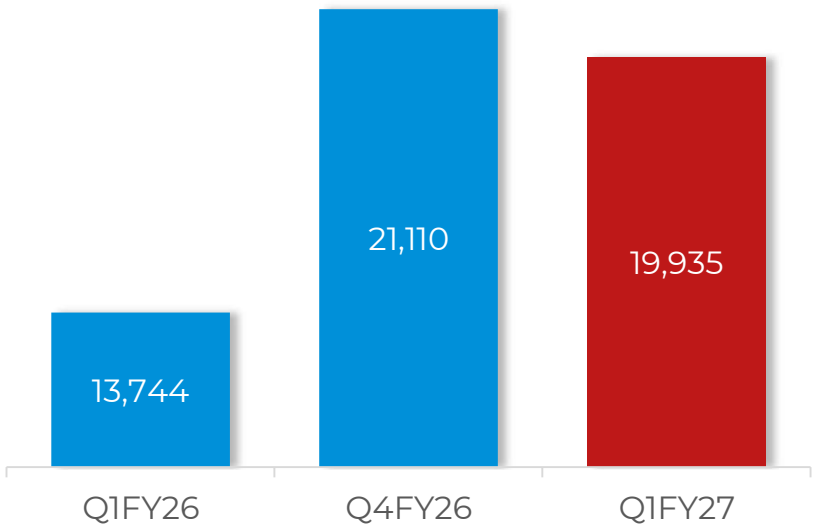
54%
Industrial Projects Revenue Growth YoY

41%
Sugar & Ethanol Revenue Growth YoY

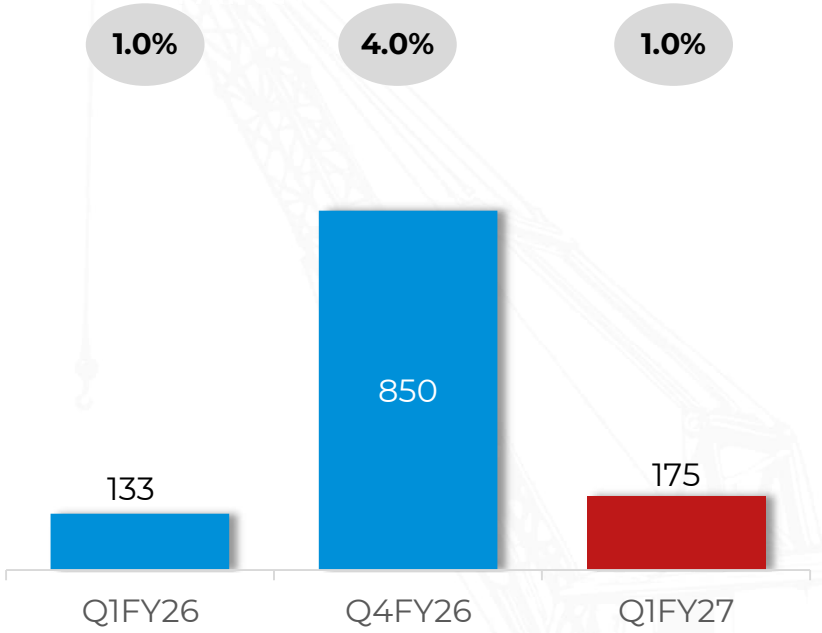
Key Financial Highlights – Q1 FY27 (in Rs. Mn)

Consolidated Financials

Total Income



PAT & PAT Margin (%)

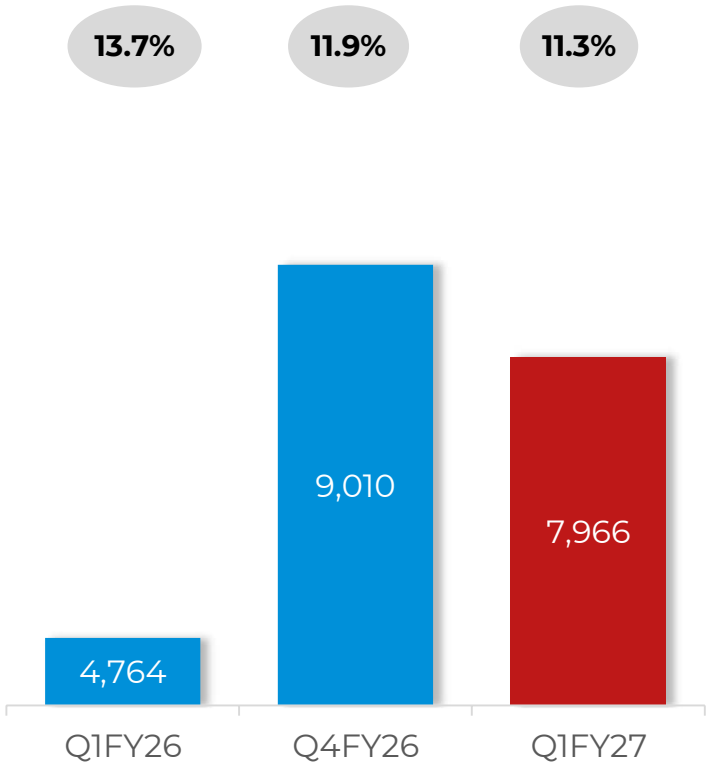


Segmental Highlights – Q1 FY27 (in Rs. Mn)

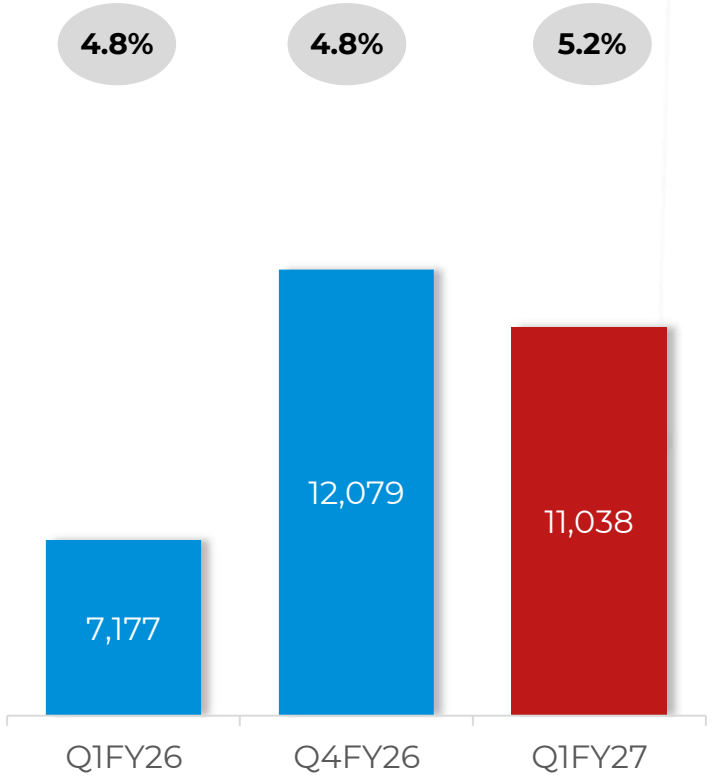
Revenue & EBIT Margin (%)

Consolidated Financials

Manufacturing of Machinery & Equipment

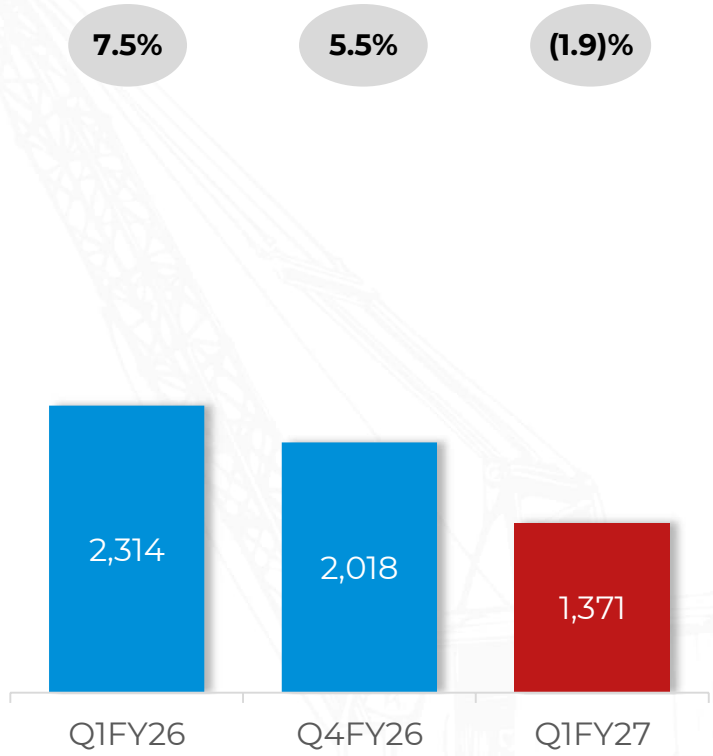


Industrial Projects



Sugar & Ethanol

(Excludes Ethanol Plant at Philippines)



Annual Performance Highlights

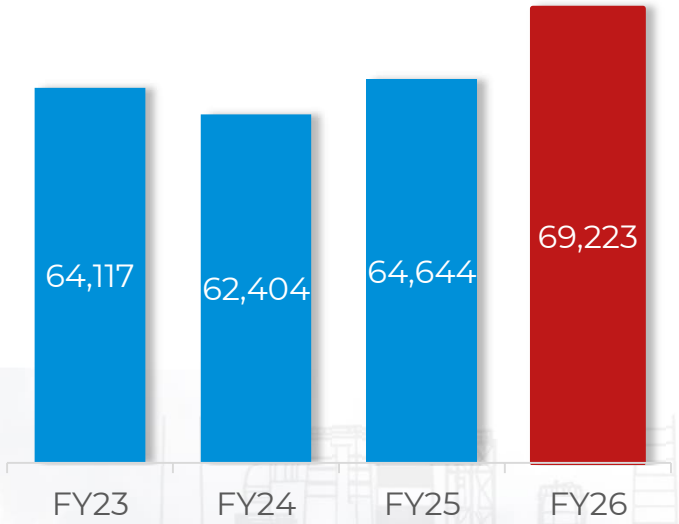
3



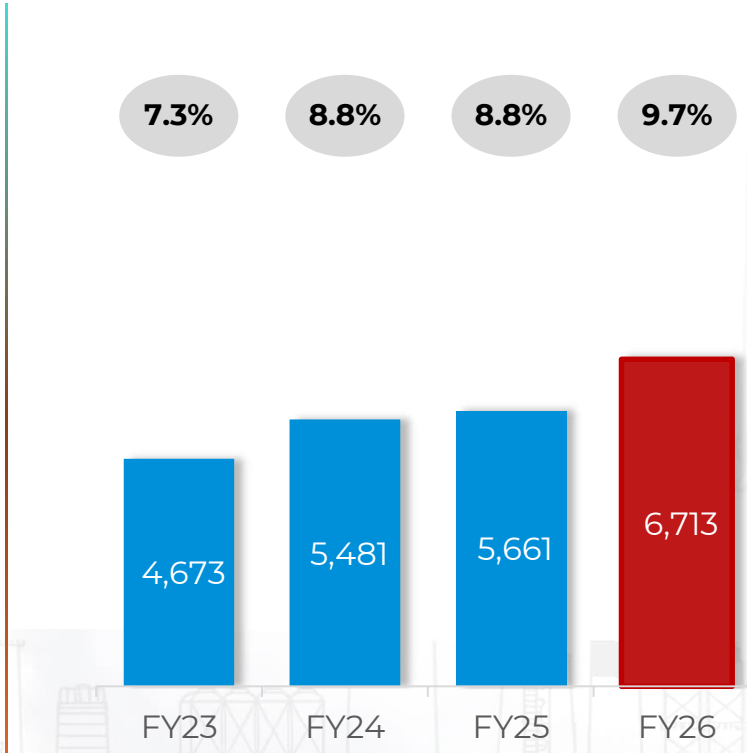
Key Financial Highlights – Annual (in Rs. Mn)

Consolidated Financials

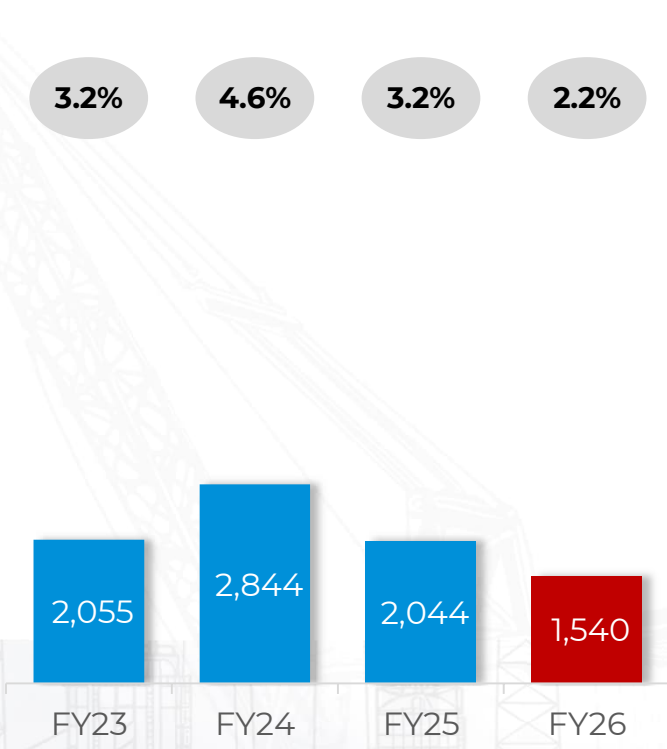
Total Income



EBITDA* & EBITDA Margin (%)



PAT & PAT Margin (%)



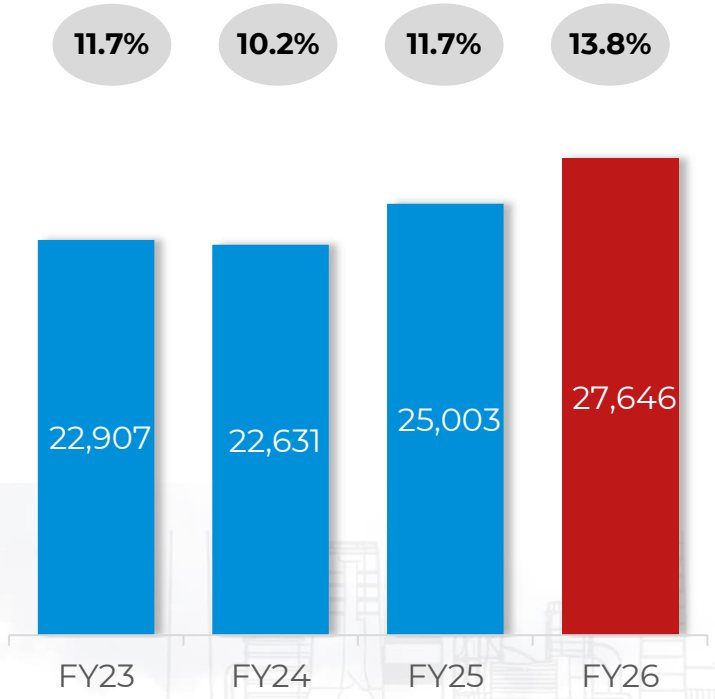
** EBITDA includes Other Income*

Segmental Highlights – Annual (in Rs. Mn)

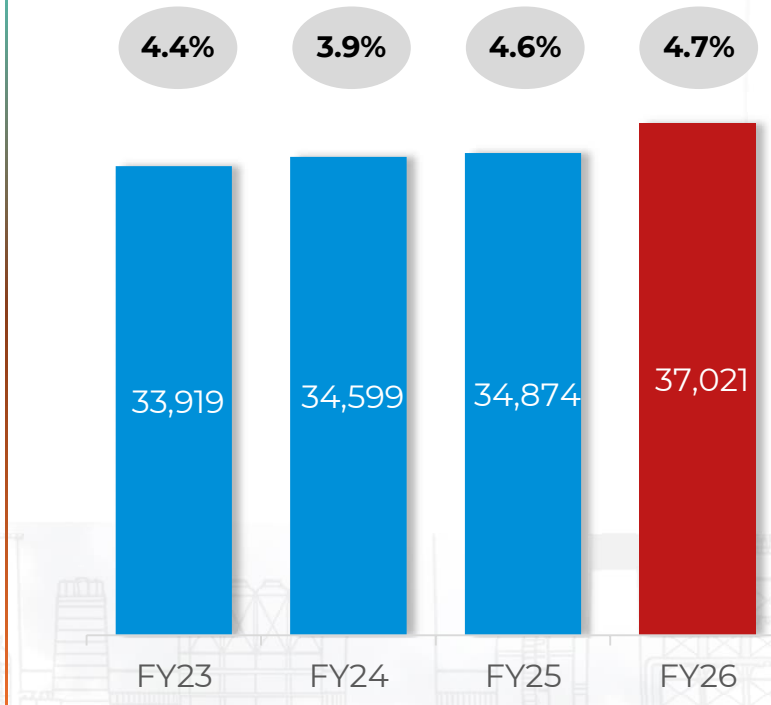
Revenue & EBIT Margin (%)

Consolidated Financials

Manufacturing of Machinery & Equipment

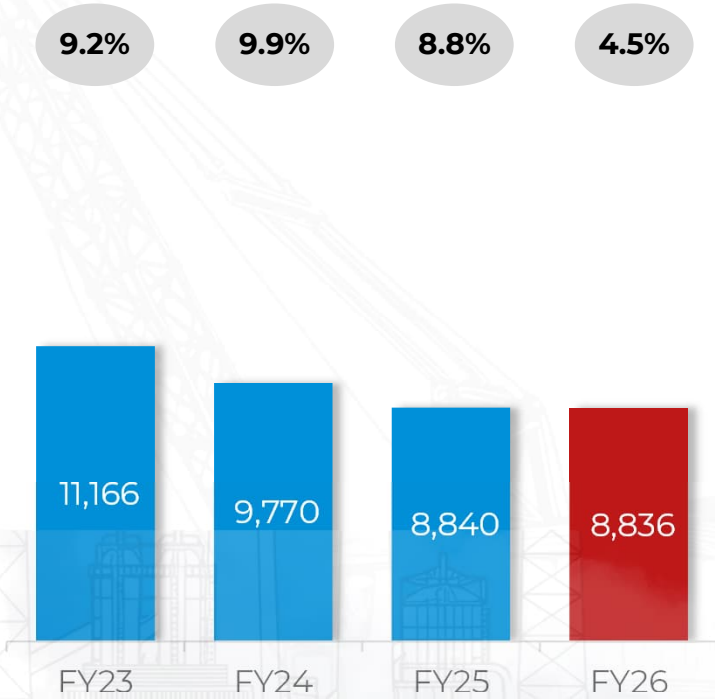


Industrial Projects



Sugar & Ethanol

(Excludes Ethanol Plant at Philippines)



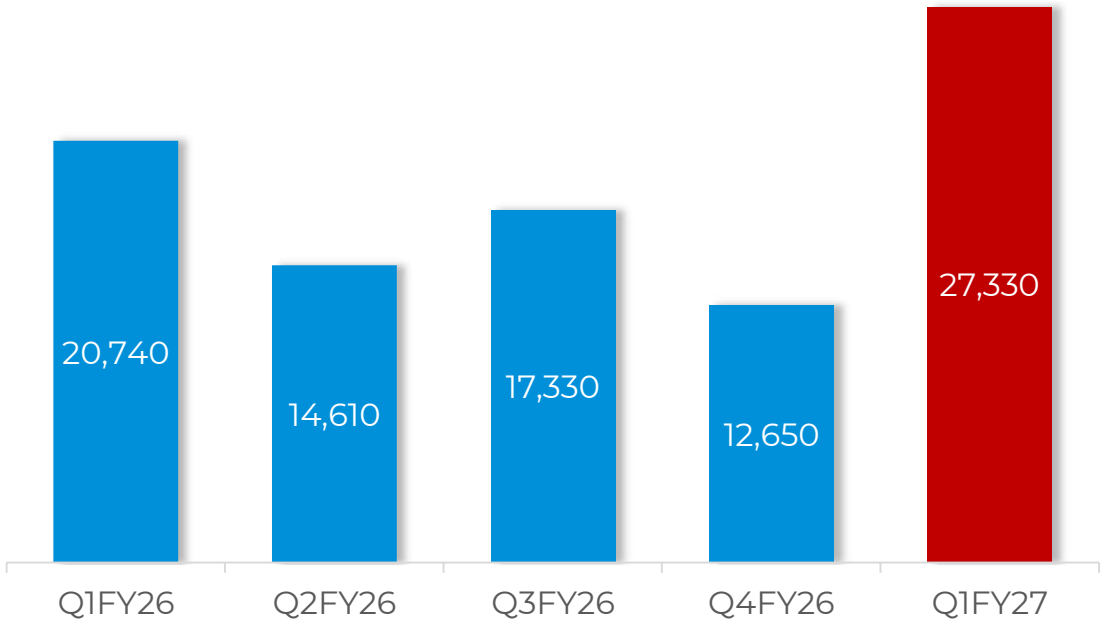
Order Book

4

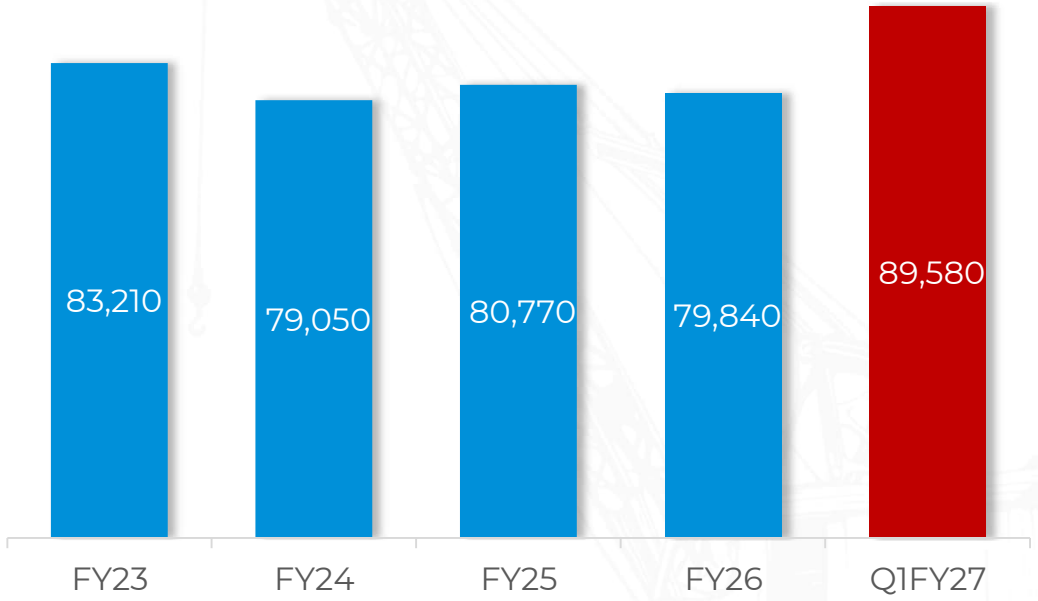


Robust Order Book (Consolidated)

Orders Booked during the Quarter (in Rs. Mn)



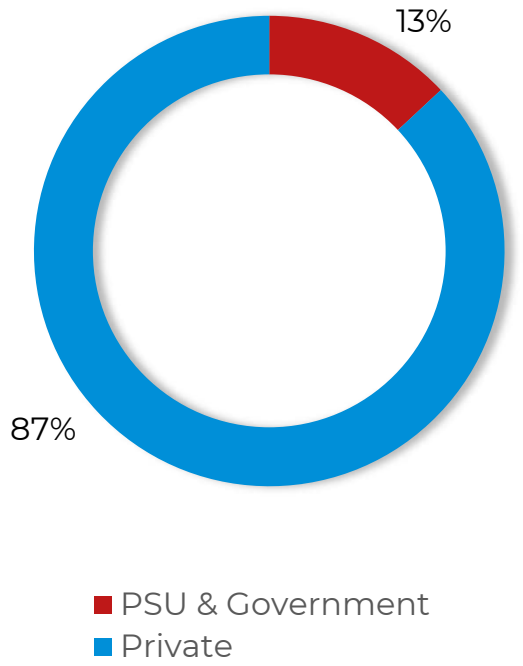
Order Book as at end of Quarter/Financial Year (in Rs. Mn)



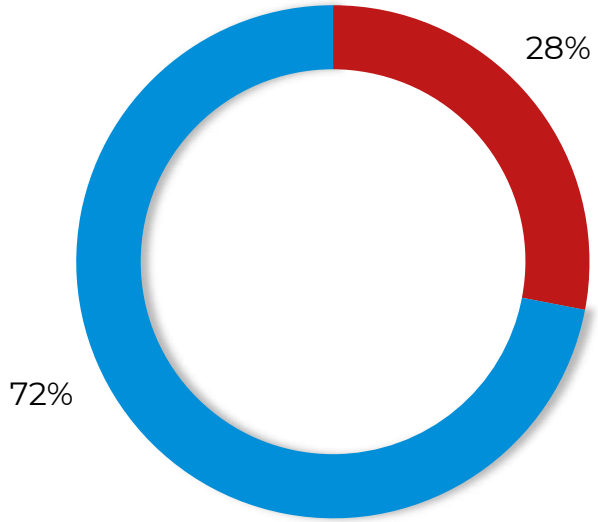
Order Book Composition (Consolidated)

Order Book : Rs. 89,580 Mn (as on 30th June 2026)

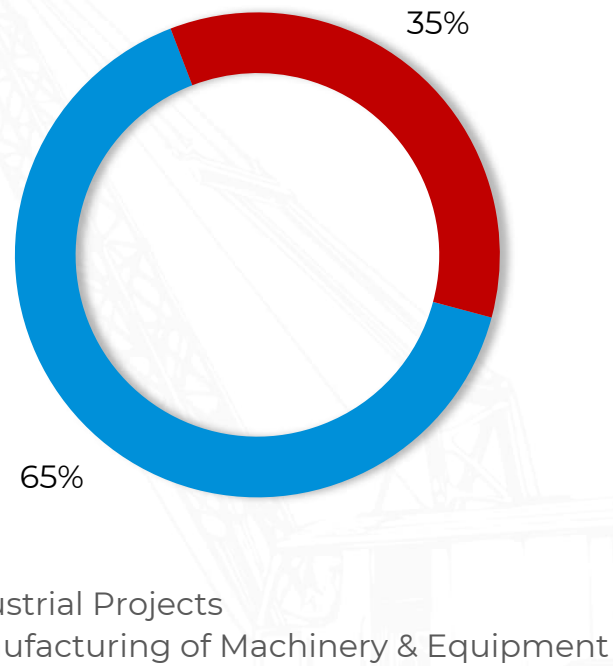
Sector wise



Geography wise



Segment wise



Diversified across Sectors

Consolidated Order Book
Rs. 89,580 Mn *

Railways | Power | Fertilizer | Cement | Mines | Ports | Oil & Gas | Steel



Chemical | Space | Automobile | Defence | Sugar | Distillery | Paper | Water Treatment

Composition by Industry

Refineries	Power	Steel, Cement & Aluminium	Sugar	Chemicals & Fertilizers	Automobile	Others
11%	16%	17%	21%	9%	10%	16%

Comfortably placed to counter the Cyclicality of any specific industry

** as on 30th June 2026*



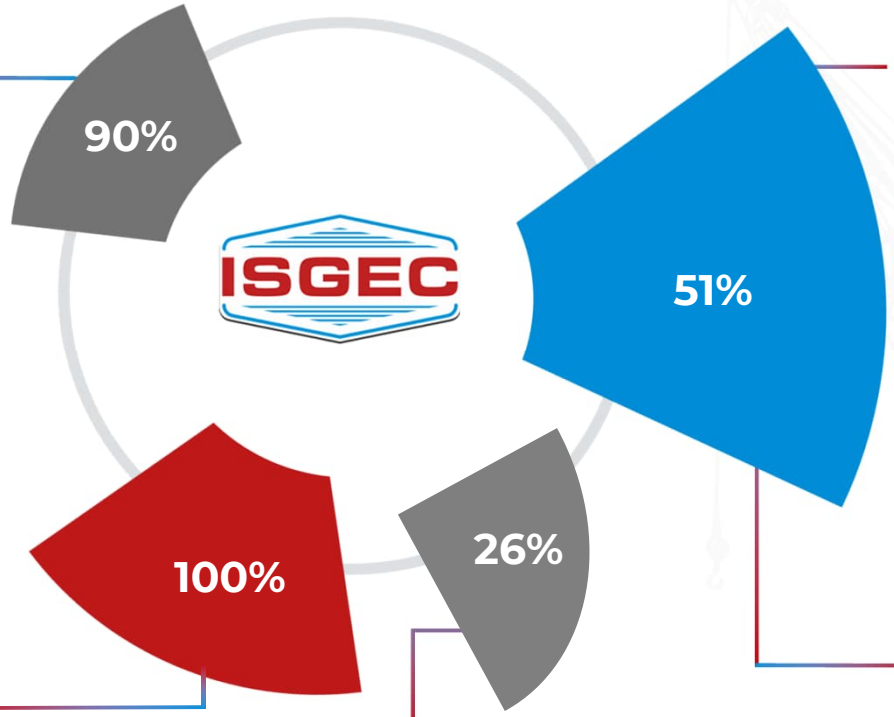
Annexures

5

Corporate Structure : Subsidiaries, Joint Ventures & Associates

Cavite Biofuel Producers Inc., Philippines * - 2019

Step-down subsidiary in Cavite Philippines, producing 130 KLPD of ethanol from sugarcane juice and molasses



Isgec Titan Metal Fabricators Pvt. Ltd., India – 2015

JV with Titan Metal Fabricators USA, based in Yamunanagar, India, for manufacturing corrosion-resistant process plant equipment using reactive metals and high nickel alloys

Isgec Hitachi Zosen Ltd., India - 2012

JV with Hitachi Zosen Corporation Japan, based in Dahej, India, for manufacturing critical and heavy process plant equipment

Isgec Redecam Enviro Solutions Pvt. Ltd., India - 2017

JV with Redecam Group SpA Italy, for providing SOx and Particulate Matter emission control solutions like Dry & Semi-Dry FGDs, Bag Filters, Hybrid Filters, and ESPs for Steel, Cement, Biomass, Waste to Energy, and other Industrial Applications

Saraswati Sugar Mills Ltd., India -1933

Wholly owned subsidiary in Yamunanagar, India producing refined sugar and ethanol

Eagle Press & Equipment Co. Ltd., Canada - 2018

Wholly owned subsidiary, in Windsor, Canada, for manufacturing Mechanical Presses for the North American market

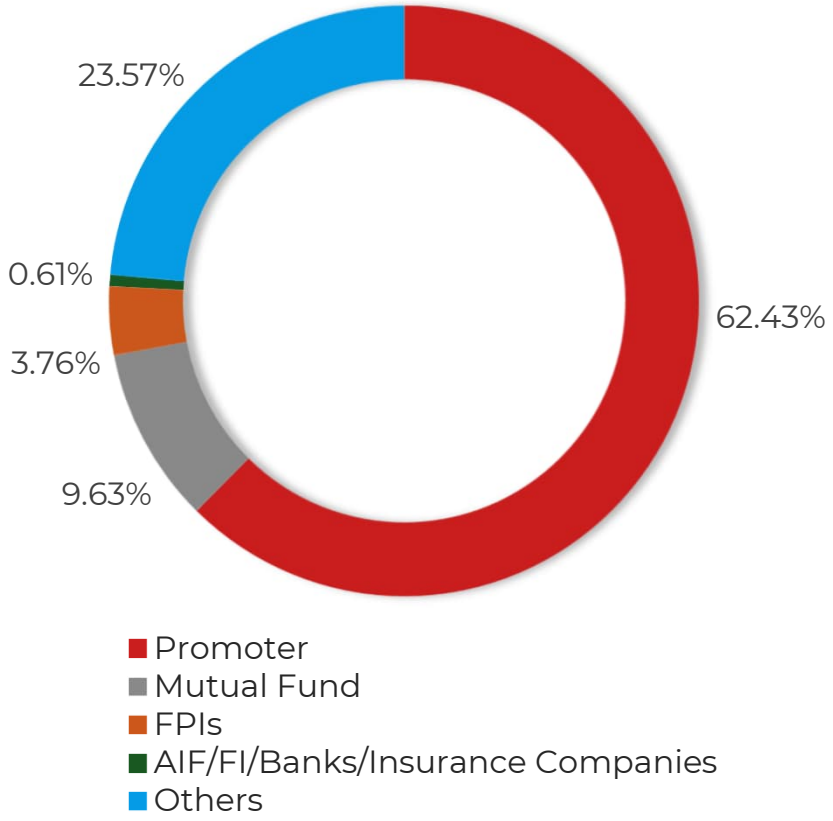
SFW Isgec Energy Pvt. Ltd., India – 2026 *(Formerly Isgec SFW Boilers Pvt. Ltd. – 2015)*

Associate company & JV with Sumitomo SHI FW Energia Oy, Finland, for proposals and detailed engineering of Sumitomo SHI FW Oy's boilers.

**Stepdown Subsidiary of Isgec Investments Pte. Ltd.*

Shareholders Information

Shareholding Structure – 30th June 2026



Shareholder Information as on 30th June 2026	
BSE Ticker	533033
NSE Symbol	ISGEC
Market Cap (in Rs. Mn)	69,140
% Free- float	37.57%
Free Float Market Cap (in Rs. Mn)	25,600
Shares Outstanding (Mn)	73.5
3M ADTV (Shares)	80,226
3M ADTV (in Rs. Mn)	80.1
Industry	Industrial Machinery

Driving Sustainable Growth through a Steadfast Commitment to ESG

Transitioning to a comparatively clean fuel (shift from Diesel to RLNG) in our factories

Utmost importance to the health and safety for everyone working at the site or factory

Over the years, increased the mix of renewable energy in total capacity

Ensuring no human rights get violated across operations

Significantly decreased the water consumption

Regular trainings on skill upgradation

Managing the waste-water efficiently through STP cum ETP

Formulating policies on all good governance aspects

Promoting circular economy by reusing scrap and minimising the amount of waste

Appropriate systems and processes in place to address grievance of all stakeholders



Thank You

Isgec Heavy Engineering Limited, INDIA
chatnani@isgec.com | www.isgec.com

Registered Office
Radaur Road, Yamunanagar - 135001, Haryana,
India CIN No.: L23423HR1933PLC000097



For more information contact:

Ernst & Young LLP
Rohit Anand I Riddhant Kapur
rohit.anand4@in.ey.com I riddhant.kapur@in.ey.com