Nippon Life India Asset Management Ltd

INVESTOR PRESENTATION

Q2 FY27

For the quarter ended Sep-2026

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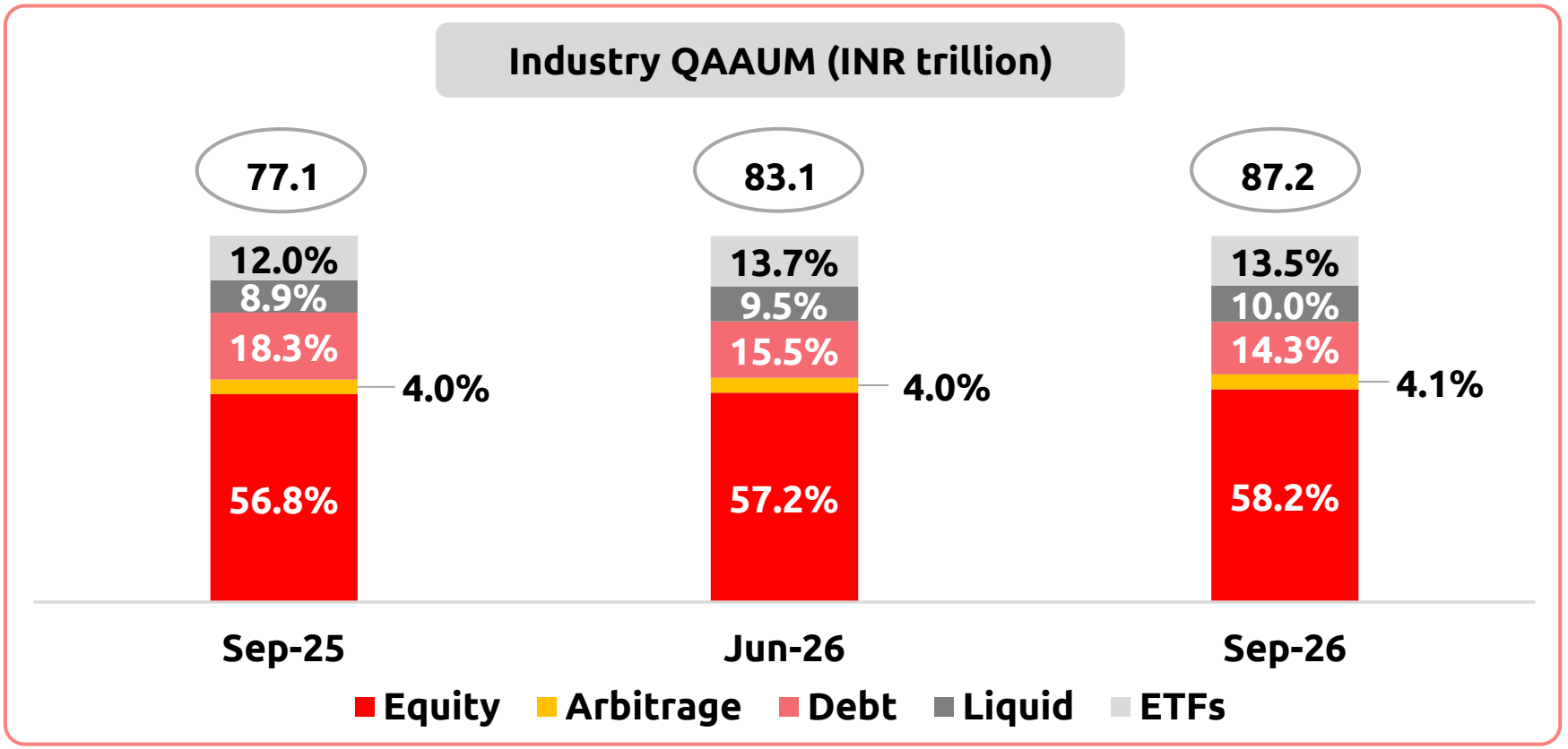
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Mutual Fund Industry



Quarterly AUM Trend

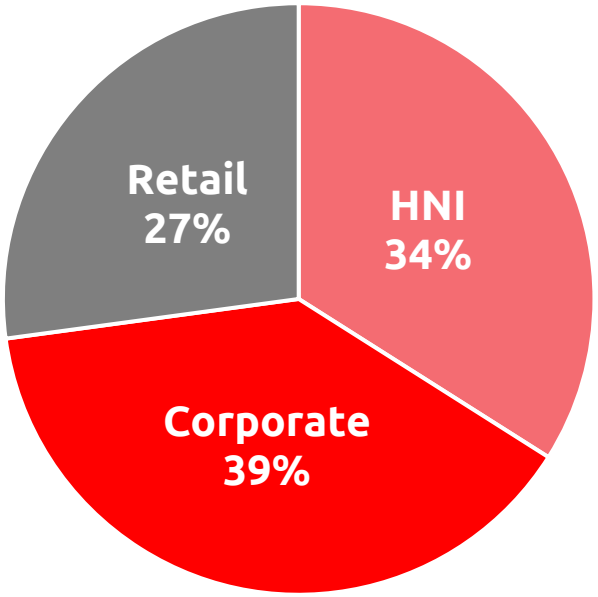


- Proportion of Equity assets has increased over the last year
- Growth in Equity assets has been aided by strong retail participation

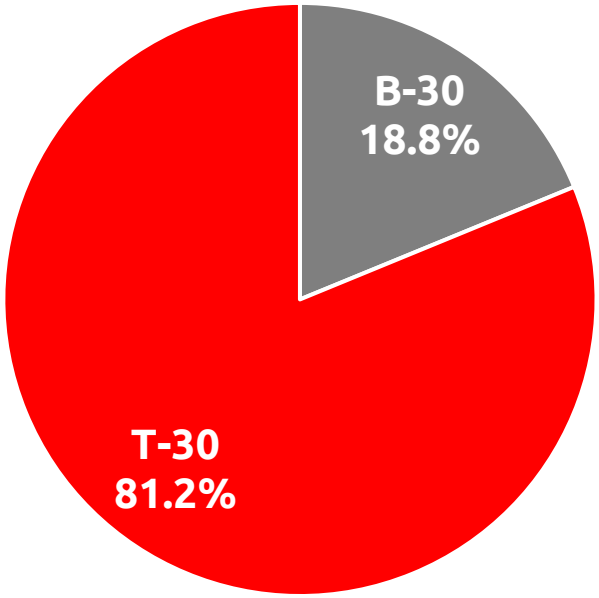
Source: AMFI

Segment-wise Mix & Geographic Spread

Segment-wise MAAUM



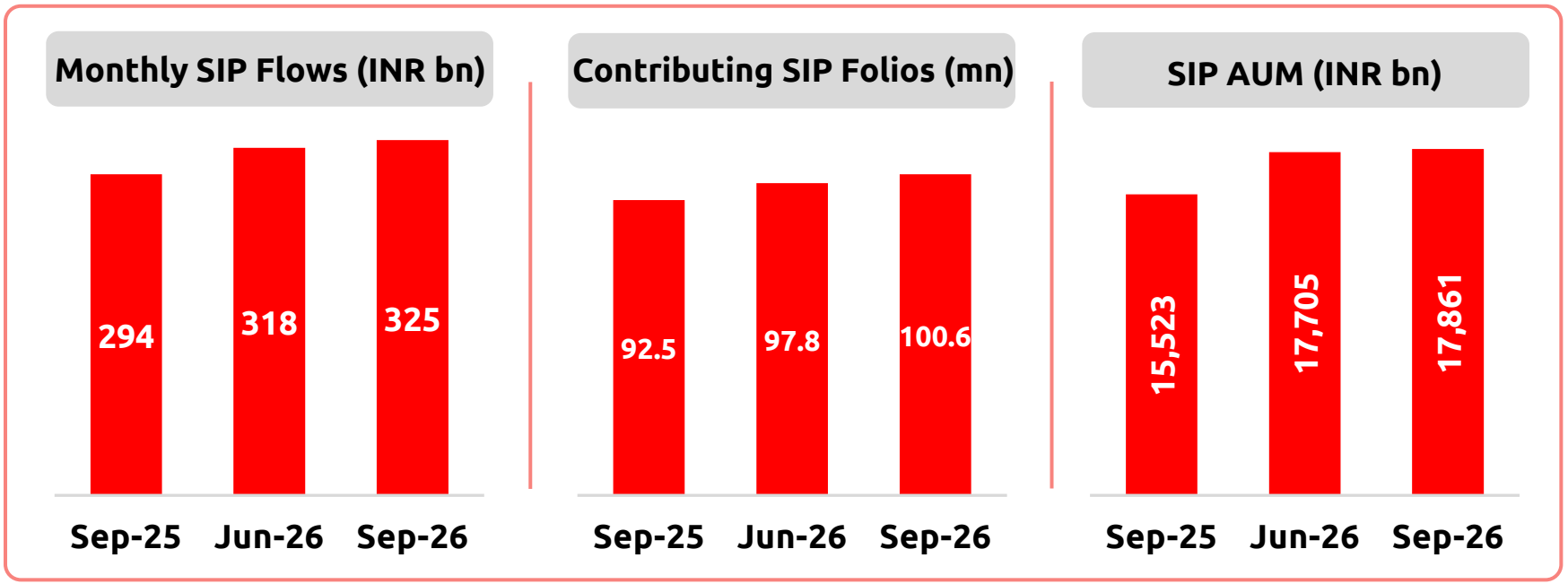
Location-wise MAAUM



- Individual segment contributes 61% of AUM
- B-30 locations contribute 18.8% of AUM

Source: AMFI
Note: Data based on MAAUM for the last month of the quarter

Systematic Investments



- Steady growth witnessed in the monthly SIP flows (+11% YoY)
- Monthly SIP flows in Sep-2026 at INR 325 bn – an all-time high
- Contributing SIP folios increased by 9% YoY
- SIP AUM increased by 15% YoY

Source: AMFI

Nippon Life India Asset Management

NAM India At A Glance

One of the largest Asset Managers in India, with track record of 30+ years

AUM (Closing)	NAM India **INR 8.68 trn**	Mutual Funds **INR 7.54 trn**	Managed Accounts **INR 1.00 trn**	International **INR 135 bn** (Advisory INR 15 bn) GIFT City – **INR 4.3 bn**
Reach	Locations **271**	Distributors **1,26,600+**	Folios **40.6 mn**	Employees **1,222**
Retail Strength	B-30 assets **INR 1.63 trn**	Individual AUM **INR 4.88 trn**	Systematic Flows (Quarterly) **INR 111 bn**	Unique Investors **24.3 mn** **Over 1 in 3 MF investors** in India invests with us
Financials	Q2 FY27 Profit After Tax at **INR 3.24 bn** **(-6% YoY / -36% QoQ)**			

Key Highlights (1/2)

1

Rank

Maintained rank of **4th Largest AMC** based on Total and Equity QAAUM

No.1 Non-Bank Sponsored AMC and Foreign Owned AMC in India

2

AUM & Market Share

QAAUM INR 7,871 bn, +20% YoY/+5% QoQ

MS **9.02%, +51 bps YoY/-1 bp QoQ**

Fastest growing AMC YTD in Top-10 AMCs

Highest MS increase YTD in Top-10 AMCs

Equity MS **7.40%, +27 bps YoY/+2 bps QoQ**

3

Unique Investor & Folio Base

Among Industry's highest investor base

Unique investors - **24.3 mn**, 38.4% mkt. share

Total folios – **40.6 mn**, 0.4 mn added QoQ

4

Systematic Flows

Q2 FY27 Systematic Flow - **INR 111.5 bn**, +4% YoY / +1% QoQ

Annualised Sys. Book of **INR 445 bn**

Key Highlights (2/2)

5

ETF

QAAUM INR 2,486 bn

+36% YoY / +2% QoQ

Market share at 21.12%

+135 bps YoY

6

Profitability

Q2 FY27 **Profit After Tax at INR 3.24 bn**

(-6% YoY / -36% QoQ)

7

Digital

9.00 Mn Digital transactions in H1 FY27

Contributed **78%** to overall purchase + new SIP transactions for H1 FY27

50 new digital Purchases/New SIPs every minute in H1 FY27

8

Employee Focus

GOLD accreditation on **India's Iconic Workplaces'26** by Mint & Deloitte

Aon/Kincentric **"India's Best Employers"** 6 times in 8 years – **2016/18/19/21/22/23**

Part of the inaugural and subsequent **"Kincentric Best Employers Club"**

A Complete Asset Manager

Comprehensive Product Bouquet
Offerings across MF, AIF/PMS and Offshore
Diverse MF offerings in active/passive space

AUM Spread Across Asset Classes
Equity constitutes 48% of MF AUM
ETFs constitute 32% of MF AUM

Wide Reach
Largest investor base in the industry
Strong presence in B-30 segment

Strong Physical & Digital Distribution
Large base of Mutual Fund Distributors
Digital/total purchase transactions: 78%

Optimal Mix of Investors
Higher share of retail AUM vs industry
HNI segment gaining traction

Steady Systematic transactions
Annualised book: INR 445 bn
Higher longevity of SIP AUM vs. industry

Comprehensive Product Bouquet

Mutual Fund

Active – 47 Schemes

- **Equity**
  Market Cap based
  Sector
  Thematic
  International
- **Fixed Income**
  High grade
  High yield
  Fixed Maturity Plans
- **Hybrid**
  Asset Allocation
  Arbitrage
  Other Hybrid
  Strategies
- **Fund of Funds**

Passive – 55 Schemes

- **Equity (Index Funds/ ETFs)**
  Broad Market
  Sector
  Thematic/Strategy
  International
- **Fixed Income (Index Funds/ ETFs)**
  Target Maturity Funds
  Liquid
  Gilt
- **Commodity**
- **Fund of Funds**

AIF – 14 Schemes

- **Public Equity**
- **Real Estate Credit**
- **Structured Credit**
- **Tech VC**

PMS - 7 schemes

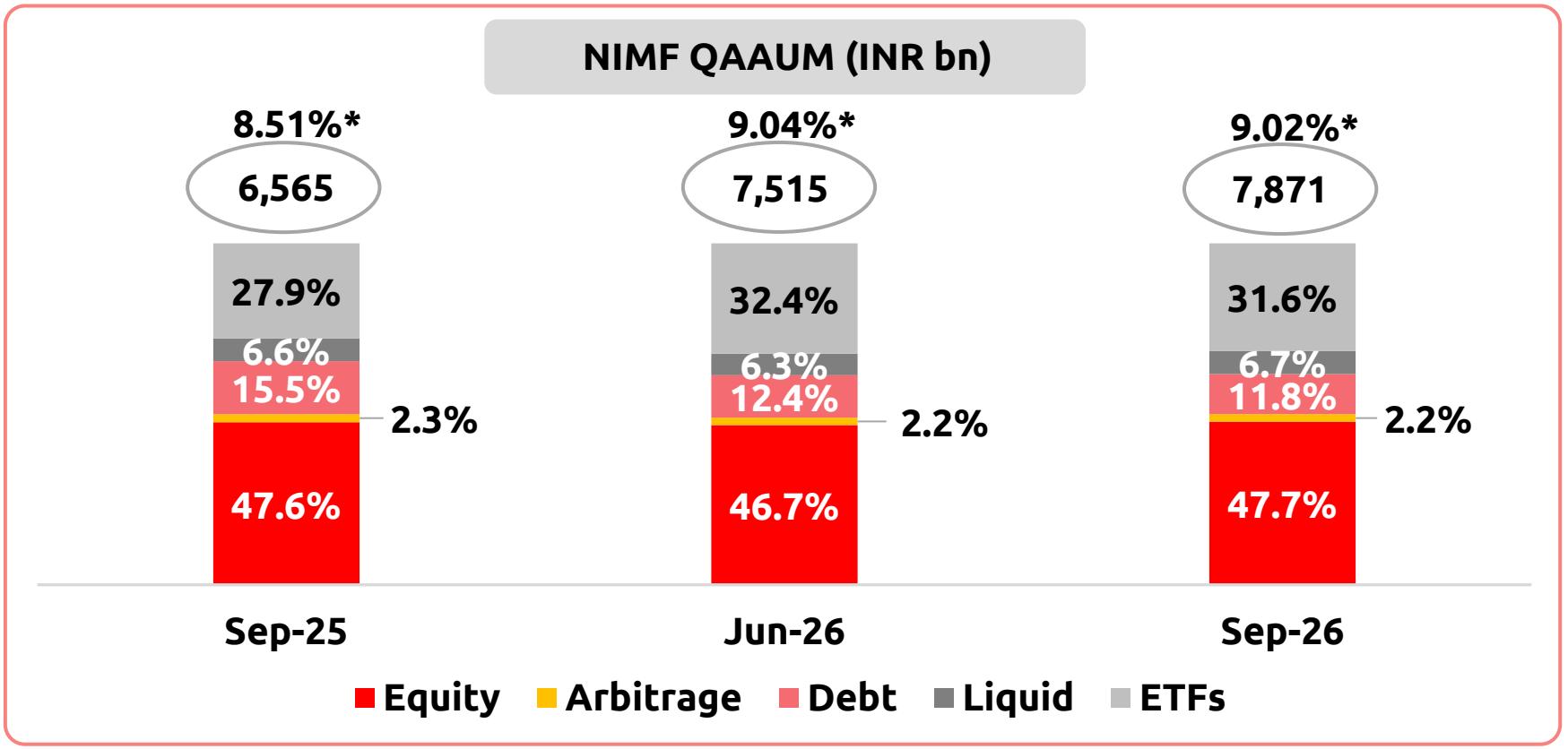
Offshore - 5 schemes

- **UCITS Equity Funds**
- **UCITS Fixed Income Fund**
- **India Fixed Income ETF (Co – Investment Manager)**
- **Managed Accounts**

GIFT City - 3 schemes

Note: MF scheme data is based on Open-ended schemes

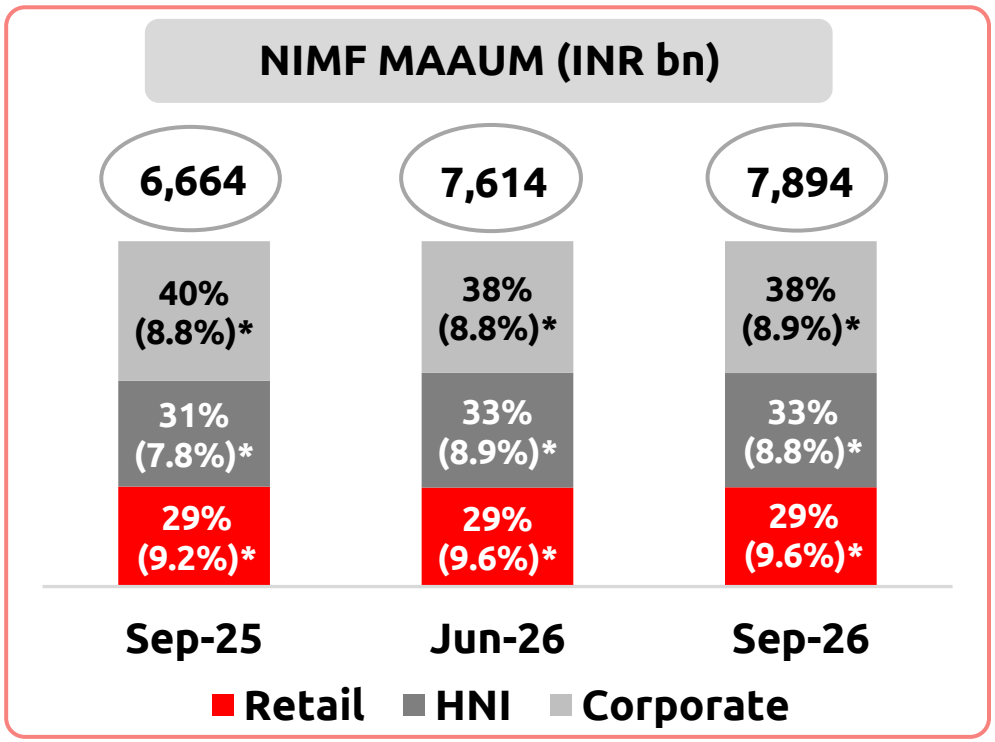
MF AUM Spread Across Asset Classes

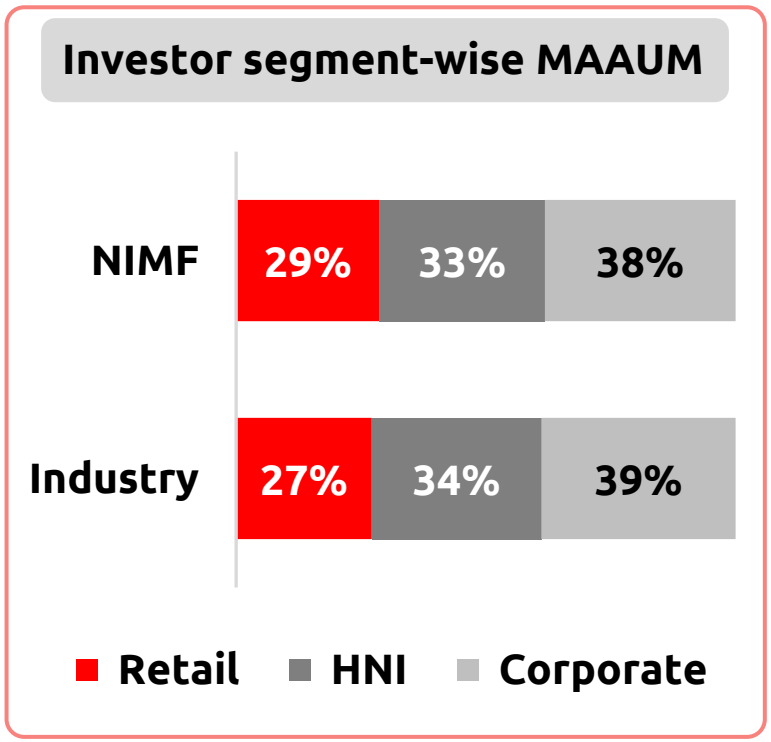


- Share of Equity AUM remained relatively stable on a YoY basis
- Share of ETF AUM has increased YoY to ~32%

Source: AMFI
Notes: a) * Represents NIMF Market Share, b) Geographical Closing AUM Spread (%): Top 5 Cities: 56.65 | Next 10 Cities: 12.05 | Next 20 Cities: 5.88 | Next 75 Cities: 8.08 | Other: 17.34

Optimal Mix Of Investors

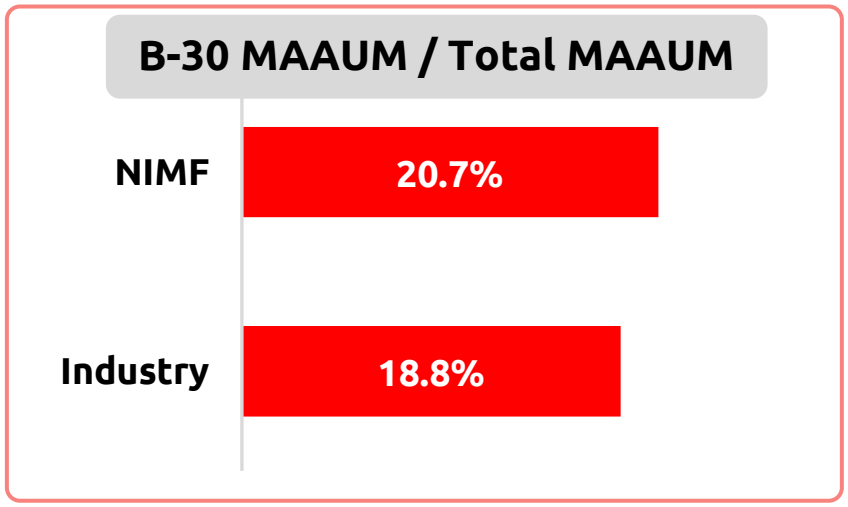


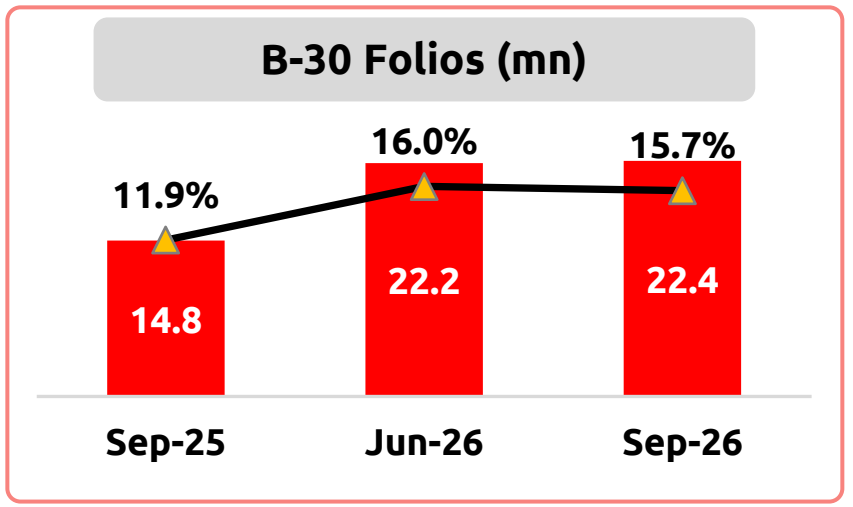


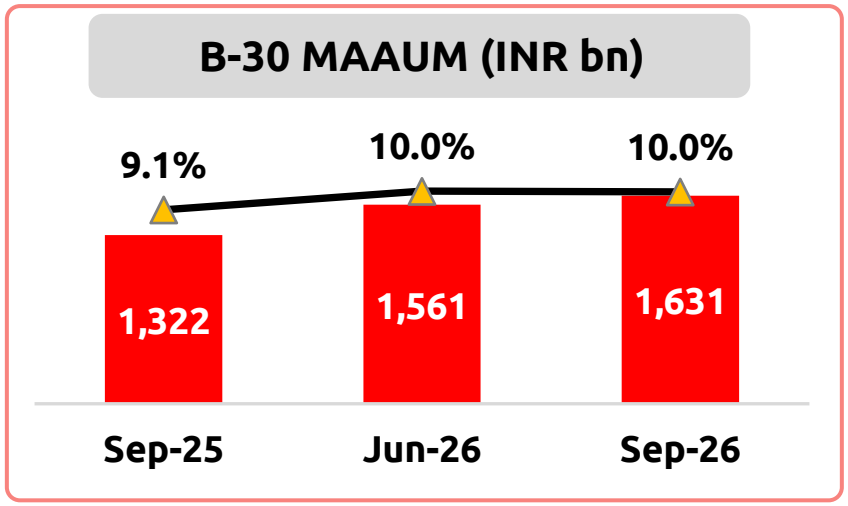
- NIMF's Retail share at 29% is higher than the industry average of 27%
- NIMF has seen a steady uptick in HNI market share

Source: AMFI
Note: *Market Share based on MAAUM

Wide Reach



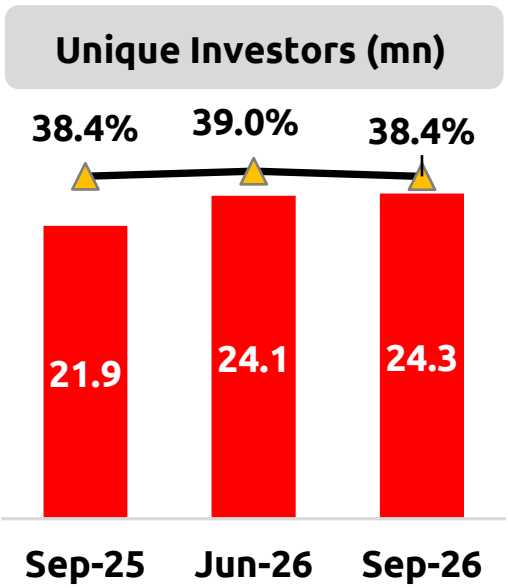


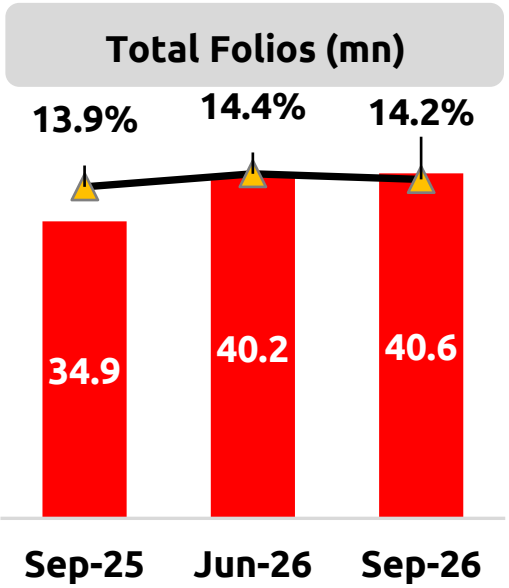


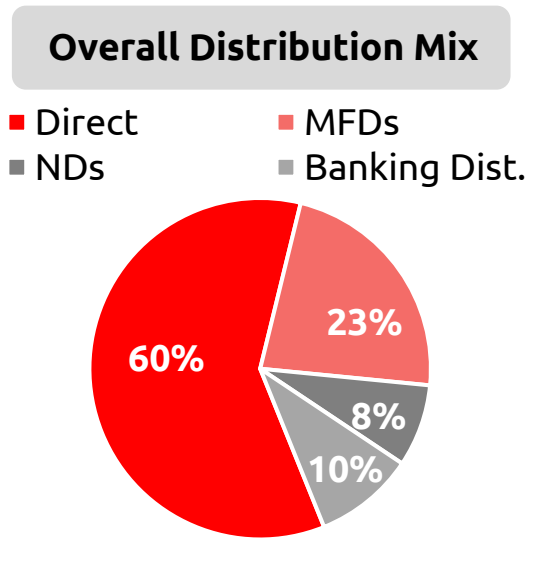
Market Share

Source: AMFI

Wide Reach







- NIMF has among the largest investor bases in the industry
- NIMF's market share in terms of unique investors was stable YoY
- No. of Branches: 207

Market Share

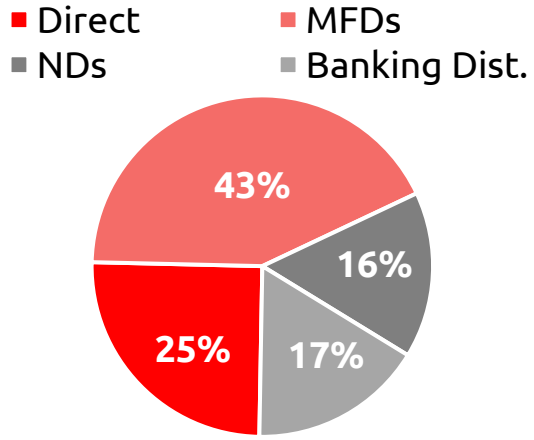
Note: Distribution mix based on MAAUM for the last month of the quarter

Strong Physical Distribution

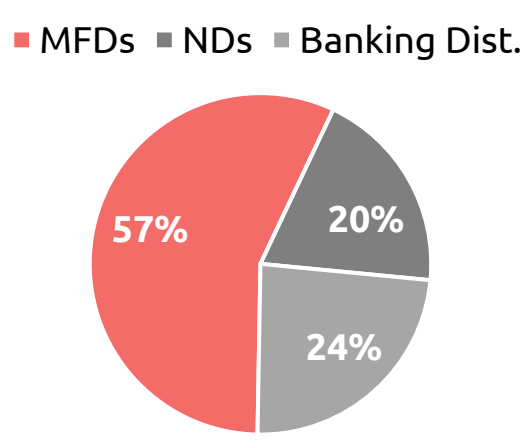
Total base of empaneled distributors at over 1,26,600 with highest single distributor concentration at <5% of assets

103	70	95	1,26,400+
Banking Distributors	National Distributors	Alternate (incl. PSU banks)	Mutual Fund Distributors

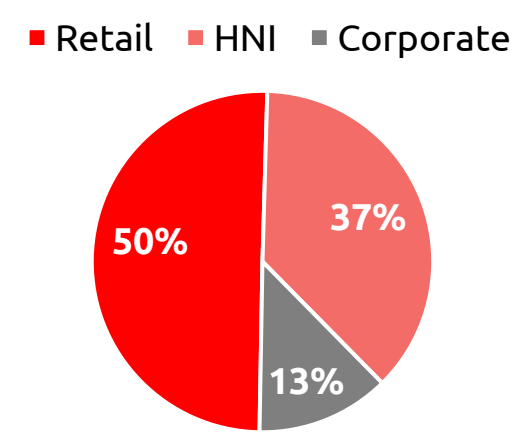
Equity Distribution Mix



Distributed Assets (channel-wise)



Distributed Assets (investor-wise)



Note: Single Dist. Conc. calculated on closing AUM
Distribution mix based on MAAUM for the last month of the quarter

Strong Domestic Presence

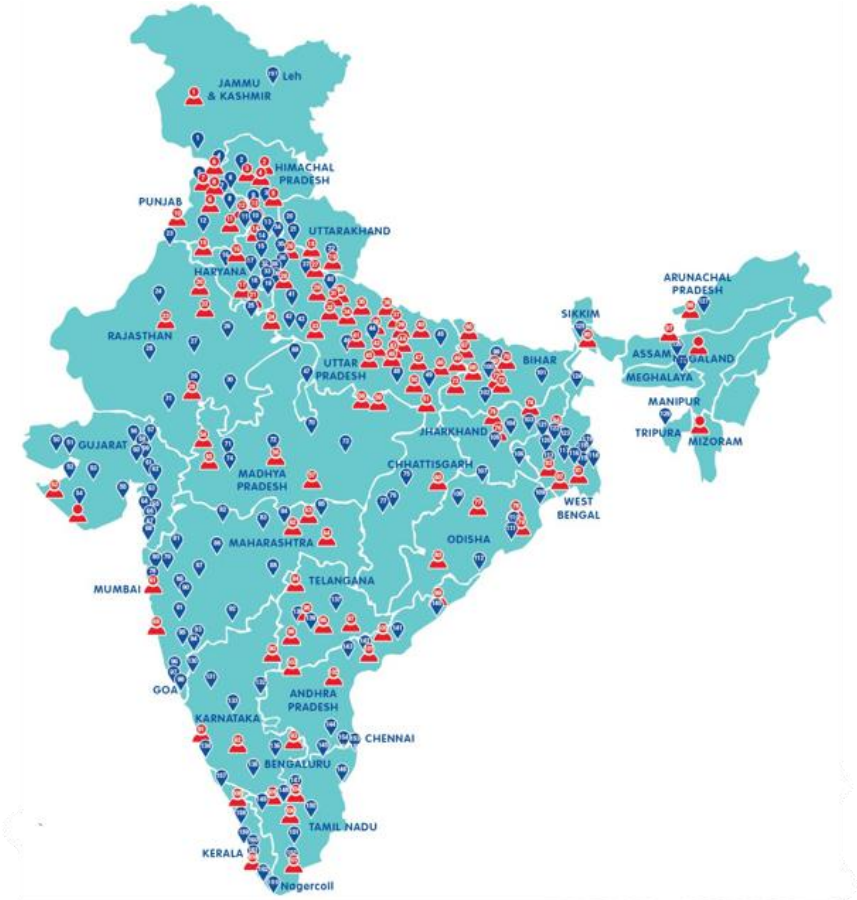
Well diversified presence with touchpoints spread across India

100%

Of India's **750** Districts serviced

97%

Of India's **19,500+** Pincodes serviced



271

Offices and touchpoints

207/64

Branches/ REMG Locations

Note: Branches in Blue, REMG locations in Red

Segment-Focused Business Verticals



Key Clients Group (KCG)
Experienced Institutional sales team managing specific target segment of clients with focused business approach by maintaining relationship with Large corporate groups, Banks and financial Institutions and aim to enhance market share from these investors



Elite Partners and Client Group (EPCG)
Goal is to have a unified approach to build market share with Mid-size corporates & HNI segment of Investors by engaging with the said category of investors & also with Private wealth advisors/distributors (that cater to same investor segment)



Retail Business Development (RBD)
Work with PSU Banks, Old Pvt Banks, Co-operative Banks, Gold Loan Companies and New Age Banks i.e. Small Finance Banks to capitalize on their large untapped Customer base of Retail, HNI's/Ultra HNI's & MSME



Rural and Emerging Market Group (REMG)
Focus on the B-100 markets through a dedicated structure ensuring a focused approach to build and develop the Tier 2 & Tier 3 towns of India

NIMF AI Framework catering to Investors & Distributors of Bharat

How AI is working for us Externally

GEO Strategy to dominate AI Search Results

- Uptake in **AI mentions and citations** on Gen AI Platforms

AI Enabled Campaigns

- **AI enabled** Gen Z and Gen M **audience targeting** across paid media
- **Featured** by **Google** in **Global Case Study** for AI Max usage

Multi-lingual Content



- AI powered videos in regional languages to **reach Real Bharat**
- **Gujarati Videos** pilot project

Microsites with Simulators

- Microsites **made in house** by **AI** to **target different cohorts**

How AI is working for Existing Investors



Fund level Propensity

- Identifying investors with **high propensity** for a specific fund
- **Unlocking cross-sell opportunities** across fund categories



Journey Optimization

- Personalized **CTAs** and streamlined **digital journeys**

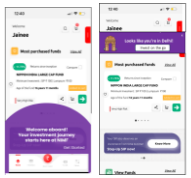


Channel Level Propensity

- Channel orchestration to determine the most **effective digital channel**

AI at Forefront of our Digital Assets

Adobe Target Nudges



- **Leveraging Adobe AI** analysis to identify **investor segmentations and targeting** them with relevant nudges

Funds that might interest you



- Funds can be **shown basis AI, Anchor Products, Next Best Products** & Customer profile models

Personalized Dashboard



- Basis the investor category displaying **personalized dashboard for a more defined & relevant portfolio view**

Reminders & Alerts



- Event based **interventions for driving timely investor action**

Strong Digital Presence

Lumpsum & New SIP Registration

Digital Purchases (Mn)*



9 Mn H1 FY27

Digital Business transactions (New purchase + New SIP registrations)

78% H1 FY27

Digital contribution to total NIMF Purchases & New SIP Registrations

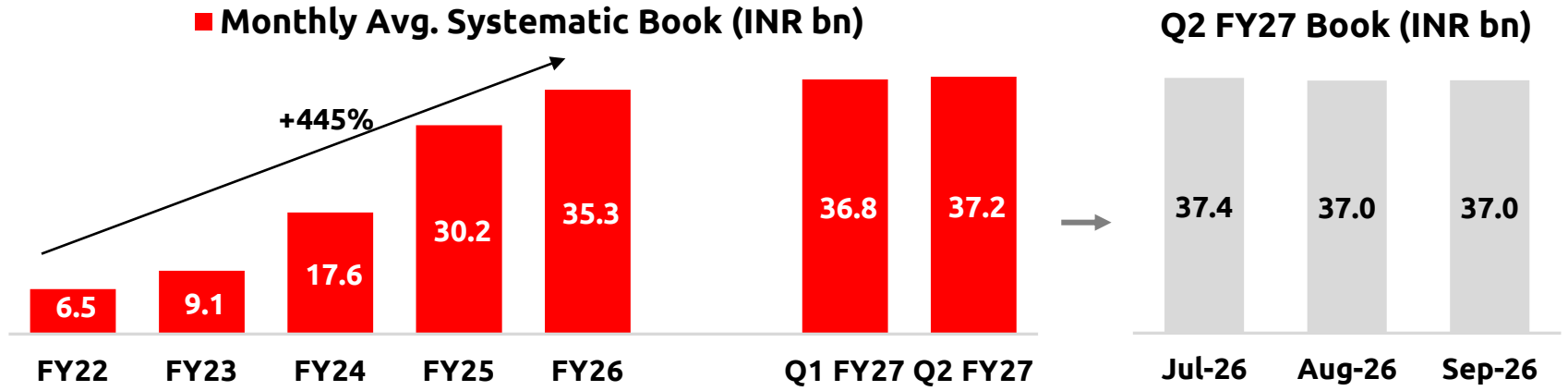
50/min H1 FY27

Every five seconds, more than four Lumpsum Purchases or New SIP registrations happened through Digital Business

9 Mn New Purchase and New SIP transactions driven by Digital Business in H1 FY27

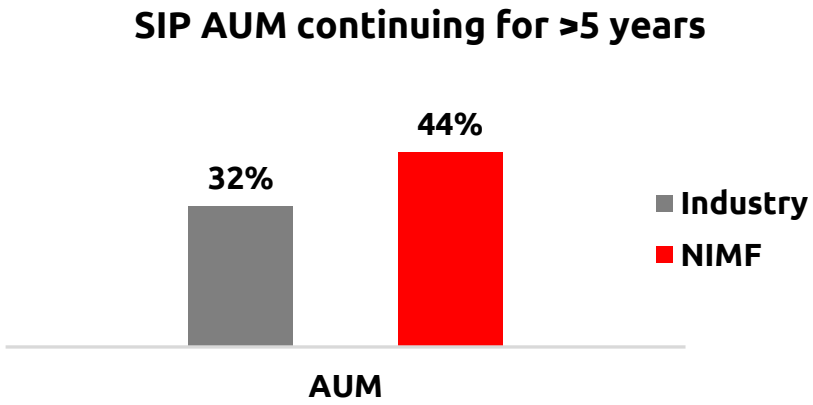
* Including New SIP registrations
* Digital purchases through NIMF-owned digital assets and digital integrations with distribution partners

Steady Systematic Transactions



As of Sep-2026

- Folios at 11.0 mn (+5% YoY)
- AUM at INR 1.86 trn (+19% YoY)
- Annualized book of INR 445 bn



Note: Systematic Book is based on actual cash recd.

ETF - Leadership Position Maintained

One of the largest bouquet of 26 ETFs in the industry across Equities, Debt & Commodities

46%	45%	21%	INR 2,486 bn	INR 563 bn
Volume Share*	Share of folios^	Market Share^	ETF QAAUM	Gold ETF QAAUM

NSE volume (Jul - Sep 2026) (INR mn)**

Mutual Funds	Nifty 50 ETFs (22)#	Nifty Bank ETFs (14) #	Liquid ETFs (20) #	Gold ETFs (26) #	Silver ETFs (19) #
NIMF	1,606	403	3,654	2,933	4,800
MF1	212	74	2,124	738	984
MF2	177	39	1,032	666	696
MF3	80	39	628	591	666
MF4	76	22	576	452	239
Others	171	51	2,085	1,404	1,069
Total	2,321	628	10,099	6,785	8,455
'Industry Avg.' (excl. NIMF)	34	17	339	154	203
NIMF's volume (vs. 'Industry Avg')	47x	23x	11x	19x	24x

NIMF remains the Category leader - ETFs with highest liquidity in the Industry

MFs ranked in terms of volume in each category | ** Average Daily Turnover | # Figures in bracket represent AMC scheme count in respective categories

* Volume Share on the NSE and BSE for Q2 FY27
^ Folio Share and Market Share as on Sep 30, 2026 |
Liquid ETF considered for NIMF is the IDCW variant

Nippon India Alternative Investments (NIAIF)

Total Commitment Raised (Till date)		
Sep-25	Jun-26	Sep-26
INR 87.2 bn	INR 95.8 bn	INR 99.8 bn

- Currently offers products across four business lines namely Public Equity, Real Estate, Private Credit & Venture Capital
- Fund raising currently underway for:
  - Public Equity AIFs - “Undiscovered India Opportunity Fund 2” & “Nippon India Equity Opportunities AIF Scheme 11”
  - Venture Capital AIF “Nippon India Digital Innovation AIF Scheme 2A”; a direct VC fund targeting investments in early to growth stage start-ups
  - Private Credit AIF “Nippon India Credit Opportunities AIF - Scheme 2”; which endeavours to generate meaningful risk-adjusted returns over traditional fixed-income options

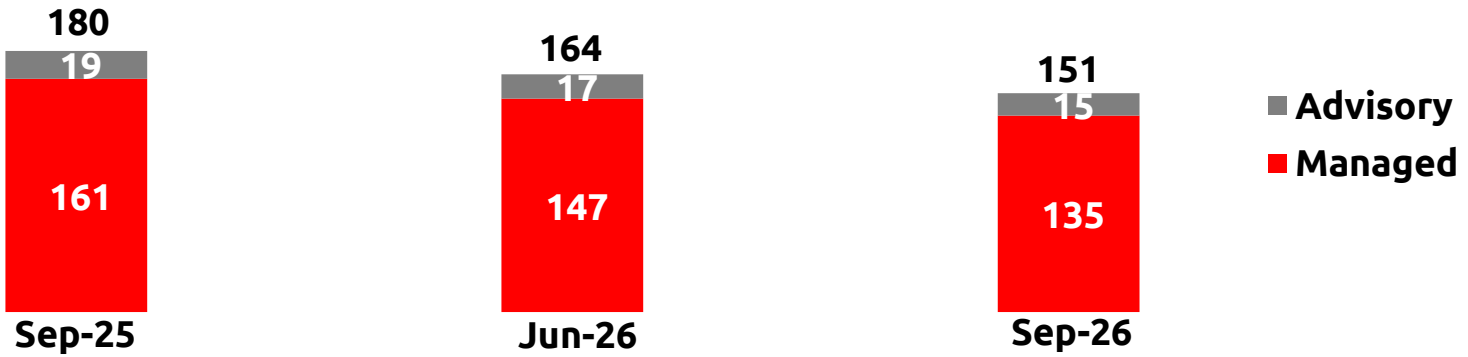
Facilitating Japanese Inflows Into India Via GIFT City

Assets Under Management		
Sep-25	Jun-26	Sep-26
INR 2.7 bn	INR 4.5 bn	INR 4.3 bn

- GIFT City funds have AUM of ~**USD 45 mn** across below mentioned schemes:
  - **Nippon India Large Cap Fund GIFT**, a feeder fund investing in existing Nippon India Large Cap Fund
  - **Nippon India Nifty 50 Bees GIFT (Fund)** which is a feeder fund into Nippon India ETF Nifty 50 Bees. This launch is in collaboration with our partner Nissay Asset Management Corporation, Japan (wholly owned by Nippon Life Insurance Company), which launched Nissay India Equity Fund in Japan to feed into this fund
  - **Nippon India SHARP Equity Fund**, an actively managed fund by taking exposures towards long, short, and hedge positions in various securities
- **Fund Pipeline:** Nippon India Digital Innovation Fund 2B: Fund of Funds which shall invest in India-focused venture capital funds

Offshore Business - Creating 'Expressways' Globally

Key presence



Other International Tie Ups

- Xtrackers India Govt. Bond UCITS ETF (Europe)
- Godo Kaisha Genkai India Investment (Japan)
- Bualuang Bharata Fund (Thailand)
- Nippon India Taiwan Equity Fund (Taiwan)
- Nissay India Mid and Small Cap Fund (Japan)



Process Orientation - Investments

Risk Rating of Securities
Quantitative Assessment considering Business Risk and Management Risk

Factor Analysis
Risk Optimisation tool analysing key factors and comparing the portfolio & benchmark construct

Fund Casing
Detailed framework for every fund to ensure adherence to its objective

Investment Philosophy – The Nippon Way

Objective Analyst Output System
Capturing calls of varying levels of conviction

Monitoring & Corrective Actions
Risk monitoring and review

Fund Scorecard
Ongoing performance monitoring to act on early warning signals

PDCA Approach

Plan

- Within fund mandate (target return, risk, benchmark, investment theme, etc.), each Fund Manager makes an investment plan on how to achieve the target return

Do

- Analysis and prediction of macro economy and market
- Portfolio construction based on analyst research, valuation, fund casing, style analysis, etc.

Check

- Monthly fund review by the Fund Management Team
- Risk and return measurement
- Interactive discussion on each Fund Manager's investment portfolio

Act

- Adjustment in portfolio for better risk-return
- Refine performance improvement and reproducibility
- Communicate the outcome of the Check and Action to the IC

Investment Team

79 Members Investment Team Strength

30 Equity MF	**17** Fixed Income MF
27 Managed Accounts	**3** SIF
2 Offshore Business	

- **~1,100 years** cumulative experience of Investment Team
- **22+ years** average tenure of CIOs with NAM India
- Dedicated Teams for Credit Research, Real Estate, and Venture Capital

ESG Focus



ESG - Driving Responsible Growth



To create a sustainable future for our stakeholders by integrating environmental, social and governance (ESG) principles into our business operations, investment processes and stewardship

Environment Stewardship

- Achieved 14.5% renewable energy share for the first time; GHG intensity per employee reduced 35% YoY
- Reduced operational carbon emission intensity by 6.9% YoY despite 29% expansion in office footprint
- Scope 3 emissions calculations incl. financed emissions disclosed in our ESG report
- LEED certification for our largest office in progress
- 100% e-waste responsibly disposed; plastic & paper cups fully eliminated at new corporate office

Governance Excellence

- Maintained 100% compliance with SEBI ESG disclosure norms
- Successfully obtained Reasonable Assurance on BRSR Core for second consecutive year – audited by S.R. Batliboi & Associates LLP
- Voted on 6,470 resolutions as a part of active stewardship; Stewardship Policy revised June 2025

Social Responsibility

- Reached 35,900+ participants through financial literacy programs; 730+ Distributor Engagement Programs conducted
- Female hiring up 7%; gender diversity maintained at 23% in FY26
- Skill upgradation coverage scaled from 68% to 89%; zero work-related injuries; 91% parental leave return-to-work rate
- CSR spend of INR 230 mn in FY26

Our Commitments

- Advancing BRSR ESG Value Chain assessment in FY27
- Committed to 45% GHG reduction by 2030, 70% by 2050, and Net Zero by 2070
- NAM India became a UN PRI Signatory in 2021. Targeting full continued disclosure for FY27

Note: Data as of Mar 31, 2026

CSR

NAM India to allocate up to INR 300 mn towards CSR initiatives in FY27

CSR Core Pillars	Focus Areas	NGO Partners	Estimated Beneficiaries in FY27*	SDG Linkage
People	▪ Supporting dependents Supporting dependents of Armed forces personal ▪ Supporting Athletes + para-athletes ▪ Education & Skill Development	▪ Army Welfare CSR Fund ▪ Foundation for Promotion of Sports and Games – OGQ ▪ Ekam Foundation Mumbai	▪ ~ 2,000 Dependant of Army personal ▪ ~ 250 Athletes and Para-athletes ▪ ~ 6,300 Students from economically weaker sections	
Community and Environment	▪ Rural Development and Environmental Sustainability	▪ Swades Foundation ▪ People's Action for National Integration (PANI)	▪ ~ 10,200 individuals from marginalized communities	
Other-Strategic Initiatives	▪ Improving access to quality Healthcare for vulnerable communities	▪ Tata Memorial Centre - ACTREC ▪ Vision Foundation of India	▪ ~46,600 Community members from economically weaker sections	

Note: *Estimated data from FY26 ongoing projects and FY27 projects

Financial Overview



Financial Summary

Consolidated

Particulars (INR mn)	Q2 FY27	Q2 FY26	Change (YoY)	Q1 FY27	Change (QoQ)	H1 FY27	H1 FY26	Change (YoY)	FY26
Revenue from Operations	**7,958**	**6,581**	**21%**	**7,669**	**4%**	**15,626**	**12,647**	**24%**	**27,087**
Operating Expenditure	**2,723**	**2,392**	**14%**	**2,726**	**0%**	**5,449**	**4,679**	**16%**	**9,611**
Finance cost	16	18	-9%	16	4%	32	36	-11%	70
Fee & Commission	220	198	11%	203	8%	424	384	10%	783
Employee benefits	1,388	1,233	13%	1,388	0%	2,776	2,459	13%	5,053
Depreciation	124	88	41%	120	4%	244	173	41%	403
Other Expenses	974	855	14%	999	-3%	1,973	1,627	21%	3,302
Core Operating Profit	**5,234**	**4,189**	**25%**	**4,943**	**6%**	**10,177**	**7,968**	**28%**	**17,476**
Other Income	231	366	-37%	1,702	-86%	1,934	1,826	6%	2,243
Profit Before Excep. Items & Tax	**5,466**	**4,555**	**20%**	**6,645**	**-18%**	**12,111**	**9,794**	**24%**	**15,233**
Exceptional Items	968	0	NA	0	NA	968	0	NA	0
Profit Before Tax	4,498	4,555	-1%	6,645	-32%	11,143	9,794	14%	19,720
Profit After Tax	**3,244**	**3,446**	**-6%**	**5,037**	**-36%**	**8,281**	**7,408**	**12%**	**15,294**

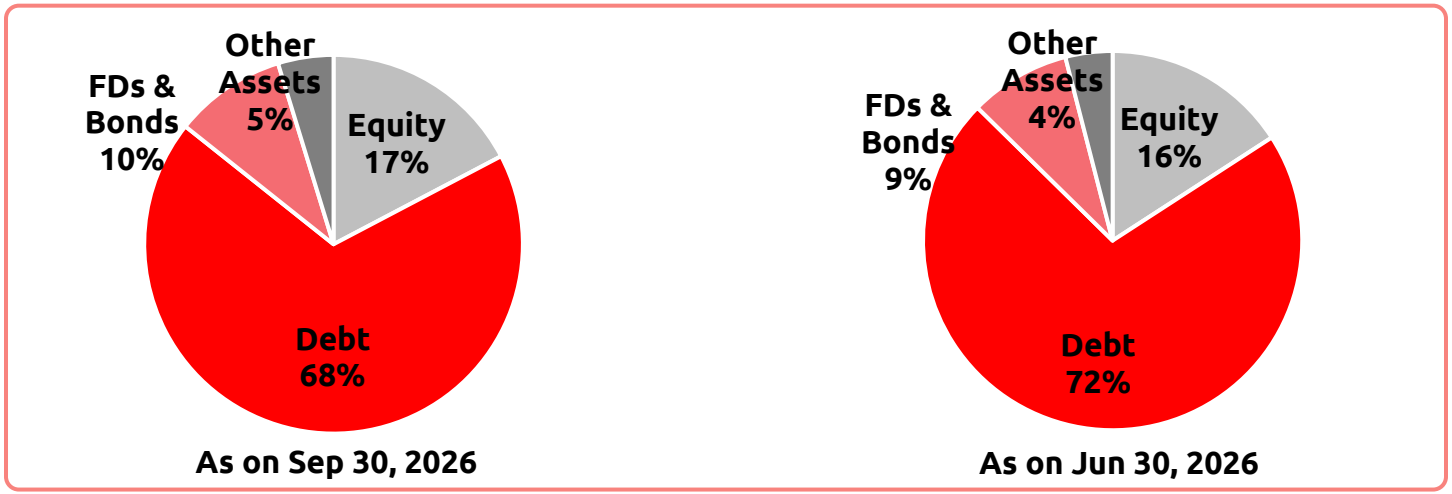
Standalone

Particulars (INR mn)	Q2 FY27	Q2 FY26	Change (YoY)	Q1 FY27	Change (QoQ)	H1 FY27	H1 FY26	Change (YoY)	FY26
Revenue from Operations	7,468	6,117	22%	7,207	4%	14,675	11,752	25%	25,276
Core Operating Profit	5,190	4,111	26%	4,895	6%	10,084	7,854	28%	17,197
Exceptional Items	968	0	NA	0	NA	968	0	NA	0
Profit After Tax	**3,167**	**3,384**	**-6%**	**4,864**	**-35%**	**8,031**	**7,237**	**11%**	**14,978**

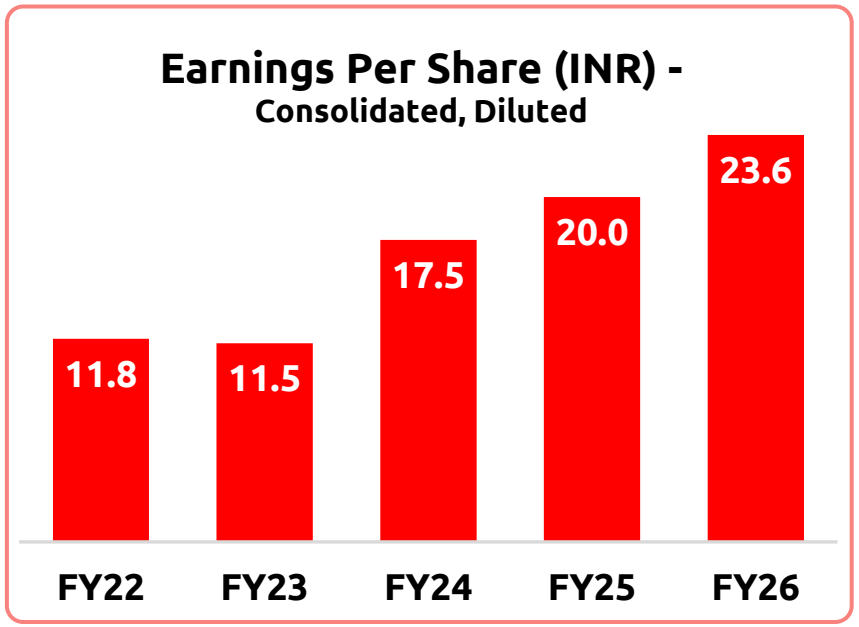
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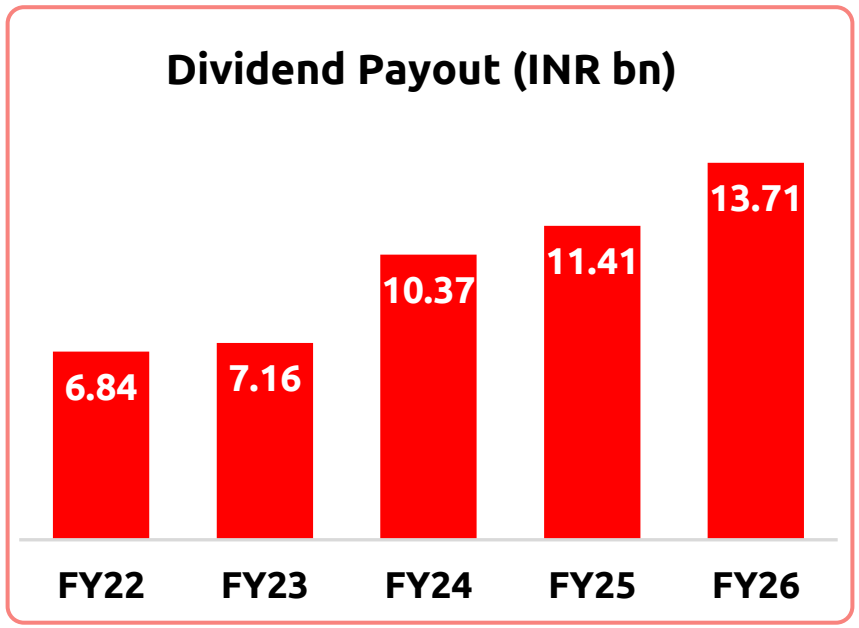
Investment Book

Particulars (INR mn)	Sep 30, 2026	Jun 30, 2026
Investment in NIMF's schemes	**33,806**	**38,279**
- *Debt*	*28,027*	*32,379*
- *Equity*	5,779	5,900
Bank FDs and tax-free bonds	**3,920**	**3,901**
Other assets	**3,253**	**3,092**
- *Equity (AIF Schemes + Others)*	1,312	1,276
Total	**40,979**	**45,272**



Dividend History





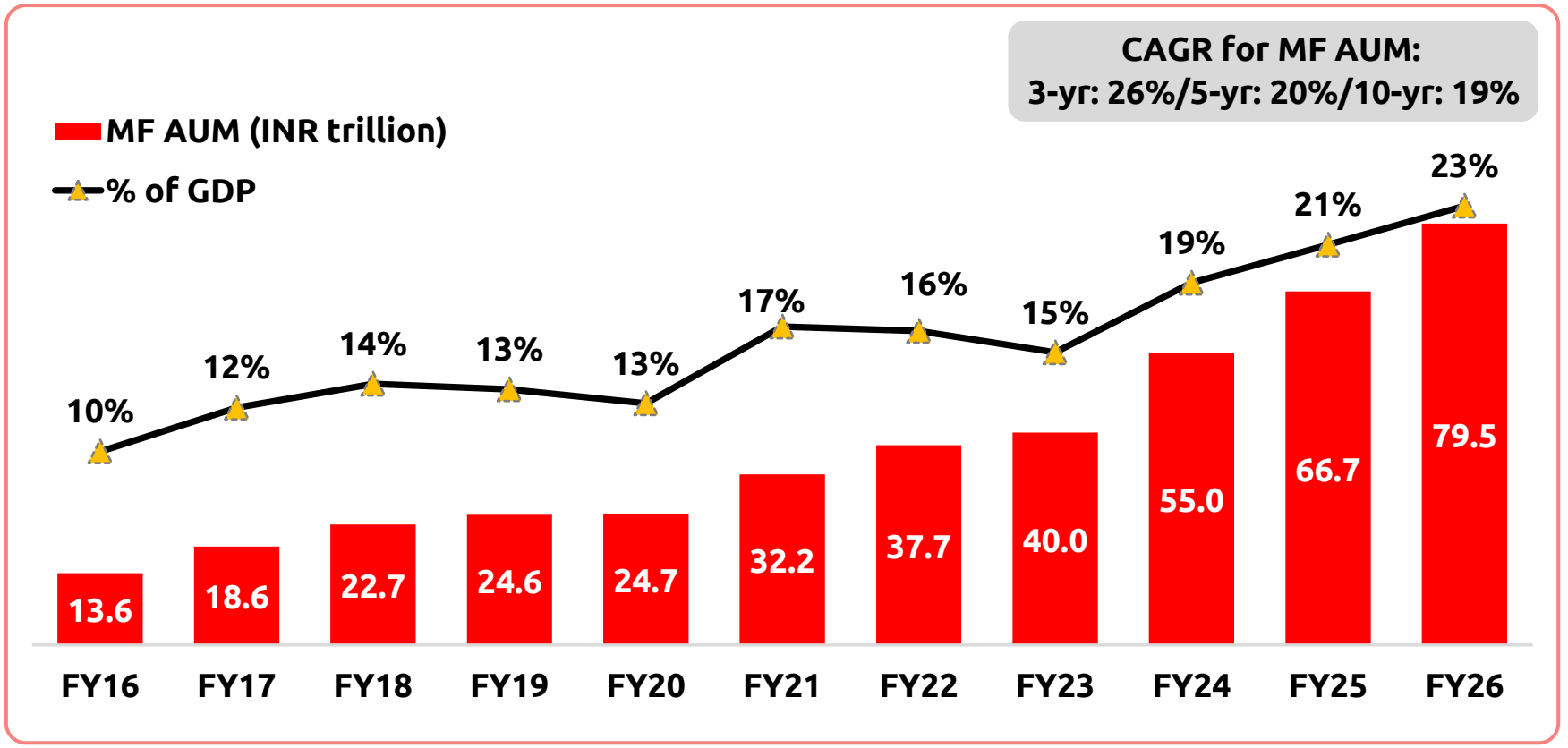
- Total Dividend INR 21.50 per share in FY26
- ~91.5% of FY26 standalone earnings shared with shareholders
- Cumulative dividend of ~INR 76 bn in last 12 financial years

Thank you for your time!

Annexures

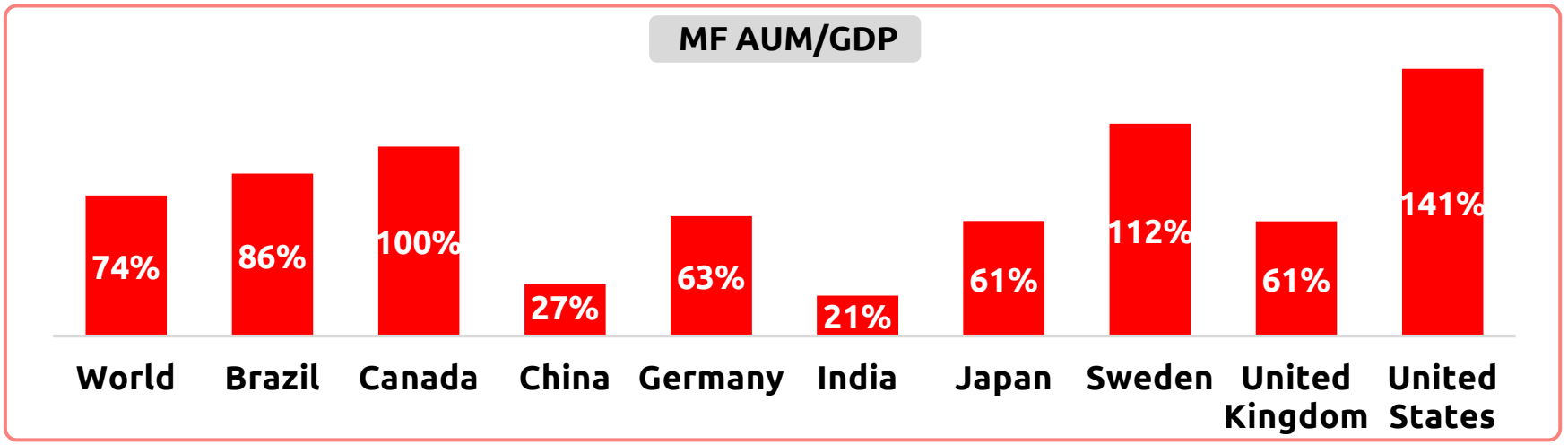


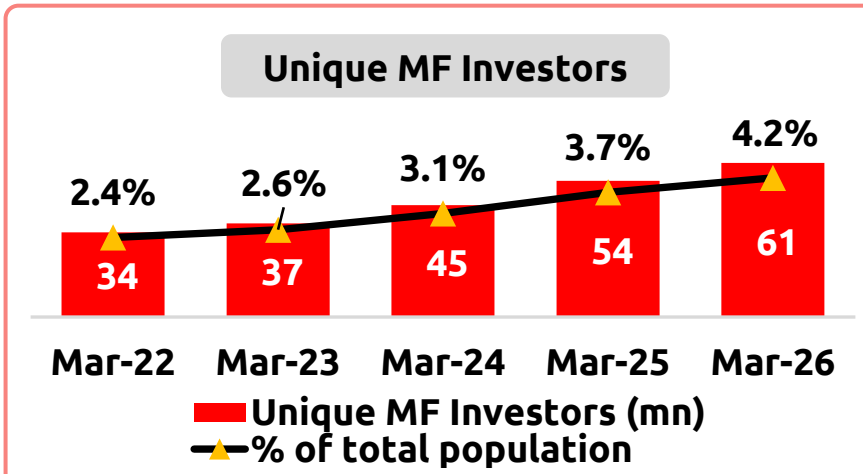
Indian MF Industry – Sustained High Growth Rate



Source: AMFI, MOSPI
Note: a) AUM is based MAAUM for March, b) FY26 GDP is as per Second Advance Estimates, c) GDP data is as per new series with base year FY22-23 with prior periods re-calculated

Key Enablers – MF Under-penetration

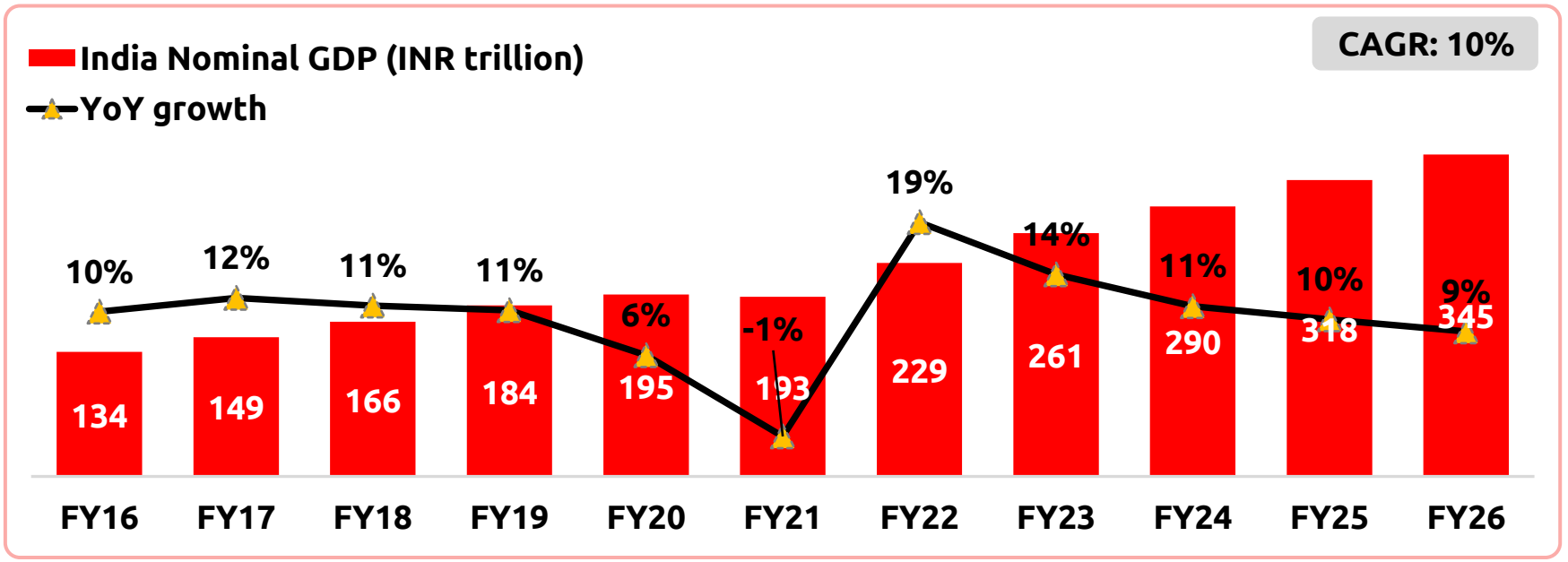




- Mutual Fund penetration in India is low as % of GDP vs global average
- Roughly 4% of India's population invests in MFs
- Mutual Fund investors increased at a 22% CAGR over FY21-26

Source: World Bank, Intl. Investment Funds Association, AMFI, Statista
Note: GDP data as of 2025, and MF AUM data as of Q4 2025

Key Enablers – Robust Economic Growth



- India is among the Top-10 largest economies in the world
- GDP growth rate is among the highest vs. developed and emerging markets
- Government policies like PLI, National Infrastructure Pipeline, Make in India, etc. have created a conducive growth platform

Source: MOSPI

Other Key Enablers

1 Financialisation of Savings

Households increasingly preferring financial assets over physical assets to achieve long term savings' goals

No. of demat accounts has increased ~4x over FY21-26 to 225 mn

2 Favourable Demographics

~60% of India's population is in the working age group

(Source: NFHS-5; 2019-21 statistics)

3 Increased Awareness

Investor education and awareness initiatives by AMFI including 'Mutual Funds Sahi Hai' have reached out to Indians across states & languages through TV, Digital, Print & other media

4 Easy accessibility

Smartphone penetration (% of population) in India is expected to reach 96% by 2040

Volume of UPI transactions grew at a 61% CAGR over FY21-26 to 242 bn

Nippon Life Group - Profile

- Largest market share in Japan among private life insurers in terms of premium income
- Total assets over JPY 119 Trillion

Key Figures[1]	
Premium income (Consolidated)[2]	JPY 9,437.3 bn
Total assets (Consolidated)	JPY 118,862.7 bn
Economic Solvency Ratio (Consolidated)	195%
Number of Customers[3]	15.34 mm
Number of sales representatives[4]	47,755

1. As of March 31, 2026
2. Revenues from insurance and reinsurance premiums
3. Sum of Nippon Life, Taiju Life, Nippon Wealth Life and Hanasaku Life
4. Sum of Nippon Life

Presence in India

(as of Mar 31, 2026)

Asset Management
Shareholding – 71.9%

Life Insurance
Shareholding - 49.0%

Nippon Life Group

◎: Subsidiary, ◇: Equity-method affiliate

Domestic Insurance Business

Further cultivate the domestic life insurance market

- Nippon Life Insurance Company (NISSAY) — Nippon Life
- TAIJU LIFE INSURANCE — Taiju Life (◎)
- Nippon Wealth Life — Nippon Wealth Life (◎)
- Hanasaku Life Insurance Co., Ltd. — Hanasaku Life (◎)
- Nissay Plus SSI Company Inc. — Nissay Plus SSI (◎)

Retail Agencies

- LHL (◎)
  - LifeSalon (◎)
  - LIFE PLAZA PARTNERS (◎)
  - HOKEN110 (◎)

Global Insurance Business

Participate in high-growth markets outside of Japan

- Acenda — Acenda Group[1] (◎)
- IndusInd Nippon Life — IndusInd Nippon Life Insurance (◇)
- กรุงเทพประกันชีวิต — Bangkok Life Assurance (◇)
- Sequis — PT Asuransi Jiwa Sequis Life (◇)
- Nippon Life Benefits — Nippon Life Insurance Company of America (◎)
- GGI NIPPON LIFE INSURANCE — Grand Guardian Nippon Life Insurance (◇)
- 长生人寿保险有限公司 — Great Wall Changsheng Life Insurance (◇)
- Resolution Life — Resolution Life[2] (◎)
- corebridge financial — Corebridge Financial[3] (◇)

Asset Management Business

Capture retirement assets and global markets

- Nippon Life Asset Management — Nippon Life Asset Management (◎)
- Nippon Life India Asset Management Ltd — Nippon Life India Asset Management (◎)
- TCW — The TCW Group (◇)

Livelihood Support Business

- Nichii — Nichii Holdings (◎)
- MDV medical.data.vision — Medical Data Vision (◎[4])

Note: As of June 30, 2026; 1. On December 11, 2024, we announced our decision to acquire the remaining 20% shares in Nippon Life Australia and New Zealand, make an in-kind contribution of all Nippon Life Australia and New Zealand shares held by us to Australasian NOHC, the holding company of Australasian operations, and acquire 51% of its voting rights, and integrate Nippon Life Australia and New Zealand under Australasian NOHC. As a result of these transactions, Australasian NOHC became our wholly owned subsidiary which encompasses both Resolution Australasia and Nippon Life Australia and New Zealand. The transaction was completed on October 31, 2025; 2. On December 11, 2024, we announced our decision to make Resolution Life our wholly owned subsidiary, by making an additional investment (approx. 77%). The transaction was completed on October 30, 2025; 3. On March 26, 2026, Corebridge and U.S. insurer Equitable announced merger through a share transfer (with completion of the integration targeted by the end of 2026); 4. On December 15, 2025, we announced our decision to acquire shares and other securities of Medical Data Vision Co., Ltd. On February 9, 2026, we acquired a 53.0% stake in Medical Data Vision through a tender offer. Following this, we conducted a share consolidation, subscribed to a third-party allotment of shares, and acquired shares held by SBI Holdings, Inc. The acquisition was completed on May 14, 2026 and Medical Data Vision became our wholly owned subsidiary. The overall transaction was approximately ¥57billion

NAM India - Board Of Directors



Mr. Upendra Kumar Sinha (Ind. Director & Chairperson)
Key positions held:
- Chairman - SEBI
- Jt. Sec. - Ministry of Finance (Banking & Capital Markets)
- Chairman & MD - UTI Asset Management Company



Mr. Ashvin Parekh (Independent Director)
Key positions held:
- Senior Partner - Ernst & Young
- Exec. Director - Deloitte Touche Tohmatsu India
- Senior positions in Arthur Anderson, PWC, KPMG & HUL
- Has worked in the UK, Dubai, Australia, Germany, US on Partner secondment programs for ~11 years outside India



Mr. Minoru Kimura (Associate Director)
Sr. Managing Exec. Officer, Head of Global Business – NLI
Key positions held:
- Head of Asia Pacific – NLI
- Regional CEO for the Americas and Europe - NLI
- CEO - Nippon Deutsche Asset Management Europe Ltd.
- CEO - NLI Investments Europe Ltd.



Mr. Hiroki Yamauchi (Associate Director)
Chairman of Nippon Life Asia Pacific (Regional HQ) Pte. Ltd.
Senior General Manager and Head of Asia / Head of India - NLI
Key positions held:
- Corporate/investment planning - Nissay Asset Mgmt.
- Responsible for overseas asset mgmt. subsidiaries and affiliated companies for the NLI Group



Mr. Balasubramanyam Sriram (Independent Director)
Key positions held:
- Managing Director - State Bank of India
- Managing Director - State Bank of Bikaner & Jaipur
- Managing Director & CEO - IDBI Bank Ltd
- Part-time member, Insolvency & Bankruptcy Board of India



Mrs. Sonu Bhasin (Independent Director)
Key positions held:
- Founder of FAB - Families and Business
- COO - Tata Capital Limited - Travel Forex and Cards
- Group President (Branch Banking) - Yes Bank
- President (Retail Prod. & Sales Management) - Axis Bank



Mr. Hironao Kunita (Associate Director)
General Manager, Global Asset Mgmt. Business Unit - NLI
Key positions held:
- Led foreign equity and alternative investments - Nissay Asset Management Corporation
- Senior Managing Director - Nissay Capital Co. Ltd.



Mr. Sundeep Sikka (Managing Director & CEO)
- Currently Serving his second term as AMFI Chairman
- Over 30 years experience in the BFSI domain
- Joined NAM India in 2003
- Became one of India's youngest CEOs in 2009
- Has led several key industry committees including CII, FICCI, IFSCA, and SEBI-MFAC

For detailed profiles - click here

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