

UNO MINDA

DRIVING THE NEW

INVESTOR PRESENTATION
November 2026

SAFE HARBOR

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INDUSTRY HIGHLIGHTS FOR Q2 FY27

Industry Growth momentum Continues

Industry grew by 18%

PV posted 25 % YoY growth led by UVs

2W Growth at 17% YoY, exports grew by 28%

EV Penetration continue to increase

Q2 FY27 EV registration surged over 70% YoY

e-PV Penetration increased to 8% vs 5% YoY

e-2W Penetration increased to 11.2% vs 7.8% YoY



New CAFE norms notified

Effective from 1st April 2027, the norms seeks improvement in fuel efficiency

Supports development of Alternative Fuels, Evs and Hybrid

Promotes new technologies for higher energy efficiency

Classification: Internal

KEY OPERATIONAL HIGHLIGHTS FOR Q2 FY27



Commissioned HPDC AW2W plant in Bawal

Four lines out of planned 6 lines starts, adding 1.0 Mn Alloy wheel capacity

AW2W at Supa also operated at higher capacity utilisation, supported by improving demand

Expansion in Sunroof facility

Additional capex of Rs 85 Cr at Bawal to serve the incremental orders received

Four strategic expansion with combined investment of Rs 1,415 Cr

Greenfield Aluminum Casting plant at Hosur Rs 510 Cr

Expansion cum Relocation of AW2W in Kharkhoda Rs 155 Cr

Molding facility in Bangalore Rs 80 Cr

JV TGSIN new plant in CSN Rs 670 Cr

Record sales for Casting vertical

AW4W grew by 64% backed by capacity enhancement

Aluminum Die casting grew by 65% supported by capacity increase in Bawal and Hosur coupled with robust demand

Impressive growth in Seating and 2W Switch

2W Switch export grew by 35% whereas seating registered 34% growth

Green Mobility vertical continue to shine

e-2W and e-3W EV systems grew by 53% posting Rs 291 Cr revenue supported by rising penetrations and new programs



FINANCIAL INFORMATION & RECENT UPDATES

Classification: Internal

KEY FINANCIAL HIGHLIGHTS FOR Q2 FY27



Group Revenues (Including JVs and Associates) (Unaudited) higher by 32% Y-o-Y

Rs 8,186 Cr

for the quarter

Consolidated Revenues increased by 38% Y-o-Y to

Rs 6,655 Cr

for the quarter

EBITDA higher by 33% Y-o-Y to

Rs 733 Cr

for the quarter

EBITDA margin at

at 11.0%

for the quarter

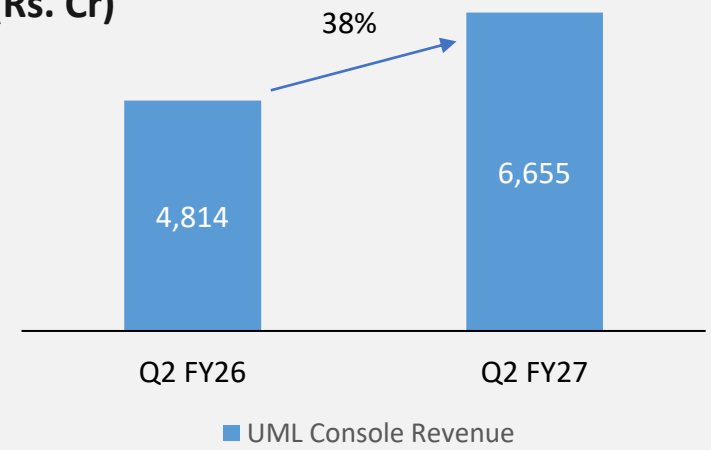
PAT (UML share excluding exceptional items) increased by 38% on Y-o-Y basis

Rs 420 Cr

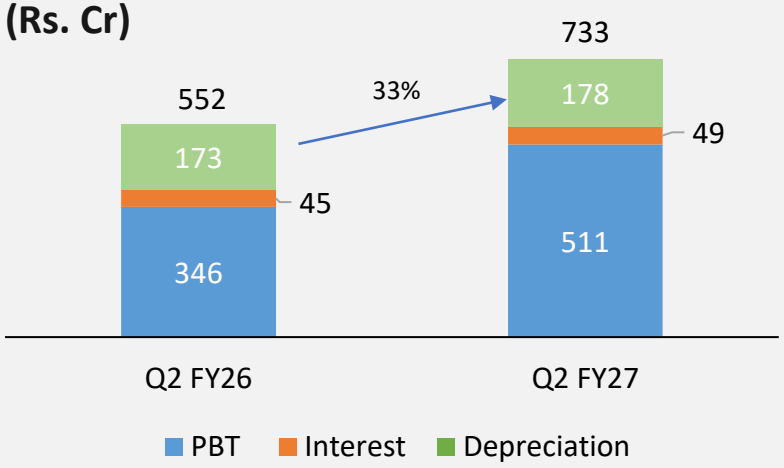
for the quarter

CONSOLIDATED FINANCIAL HIGHLIGHTS – Q2 FY27

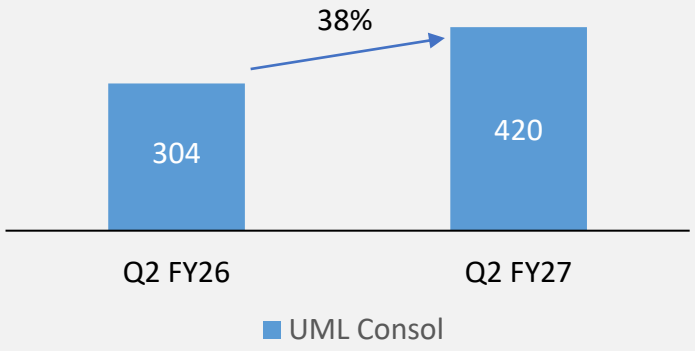
Revenue (Rs. Cr)



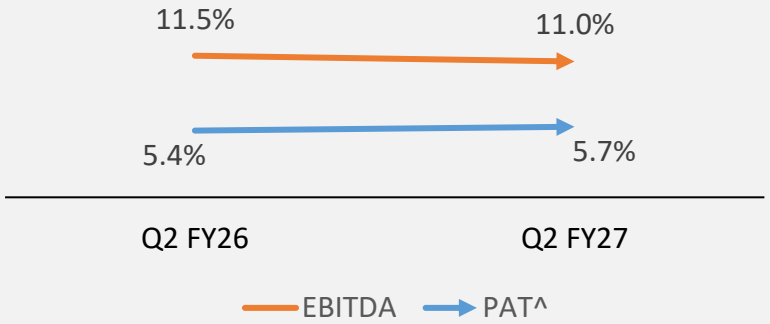
EBITDA (Rs. Cr)



PAT* (Rs. Cr)

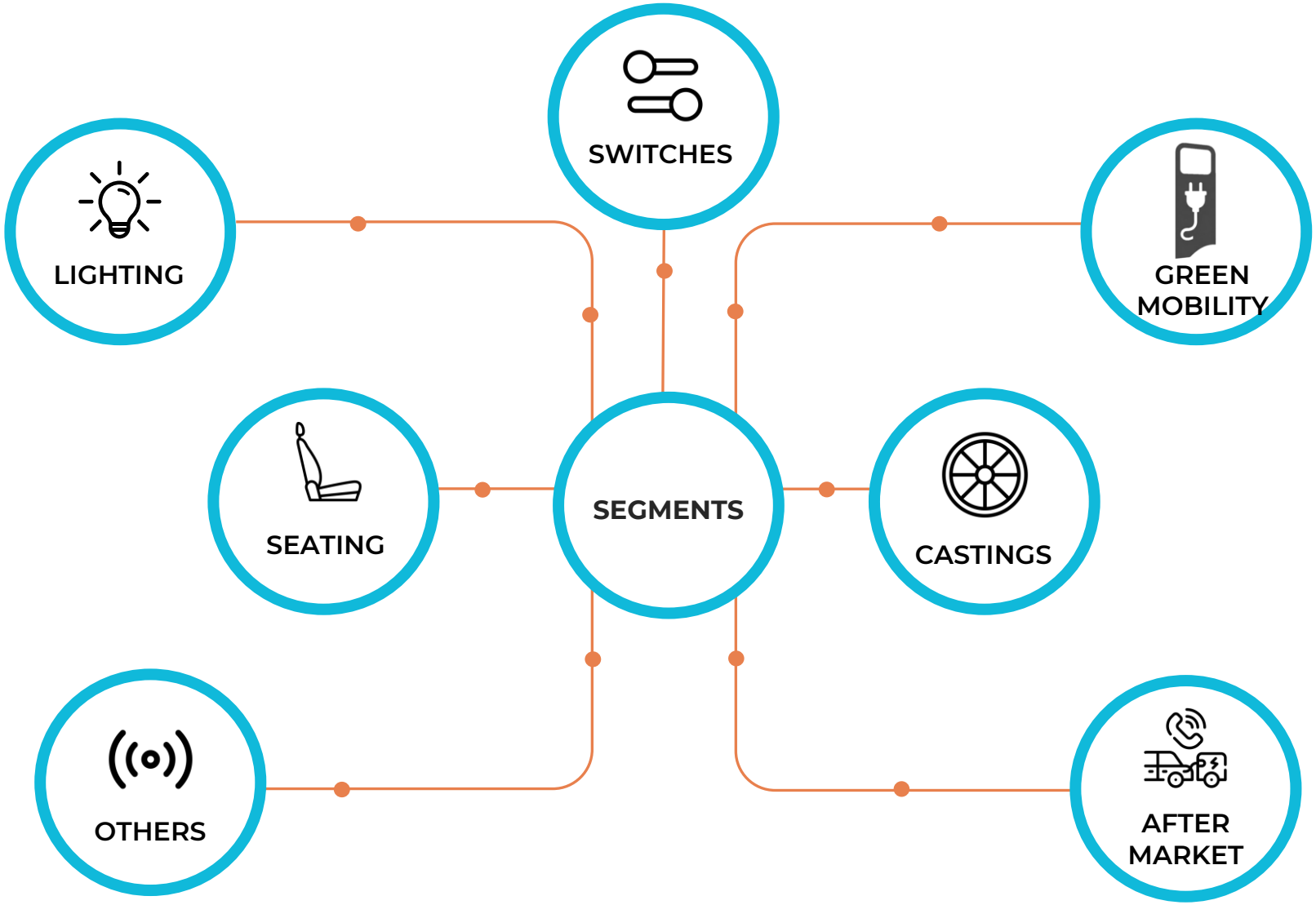


Margin (%)

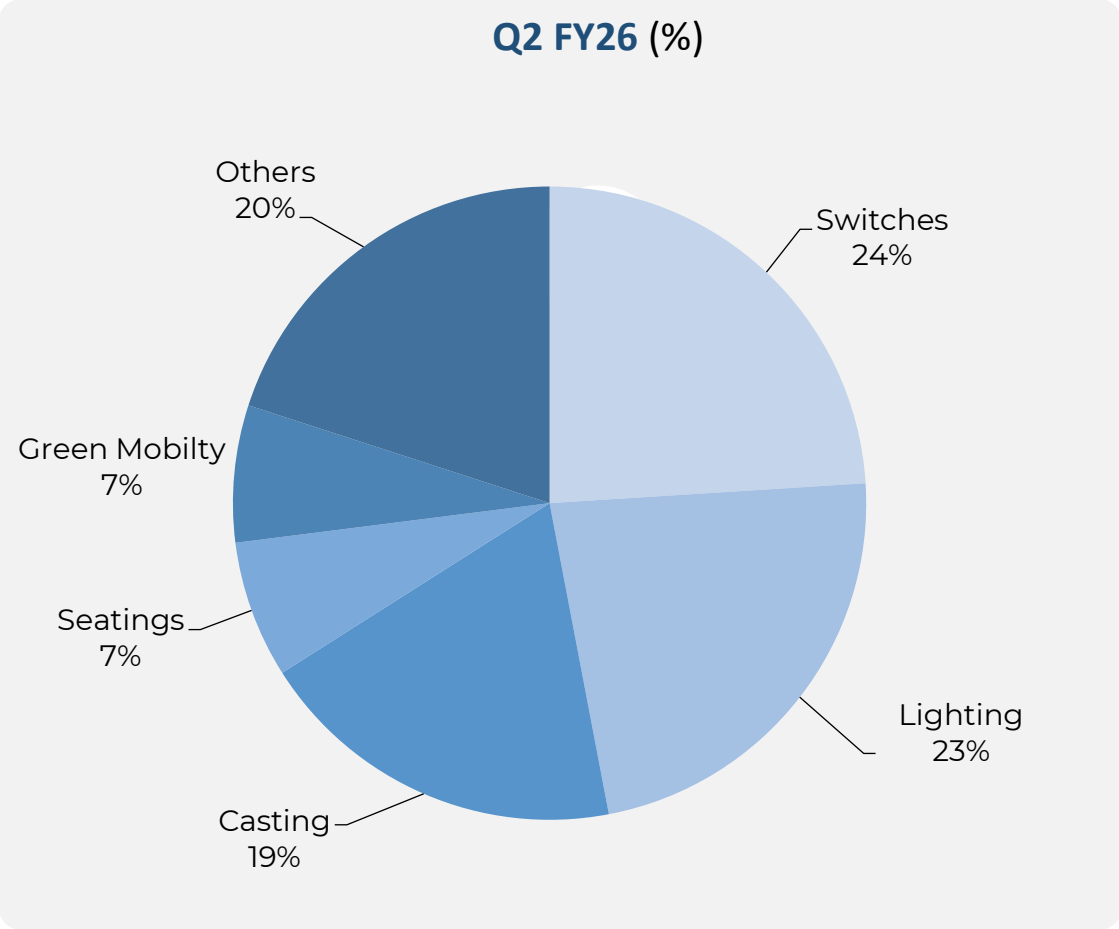


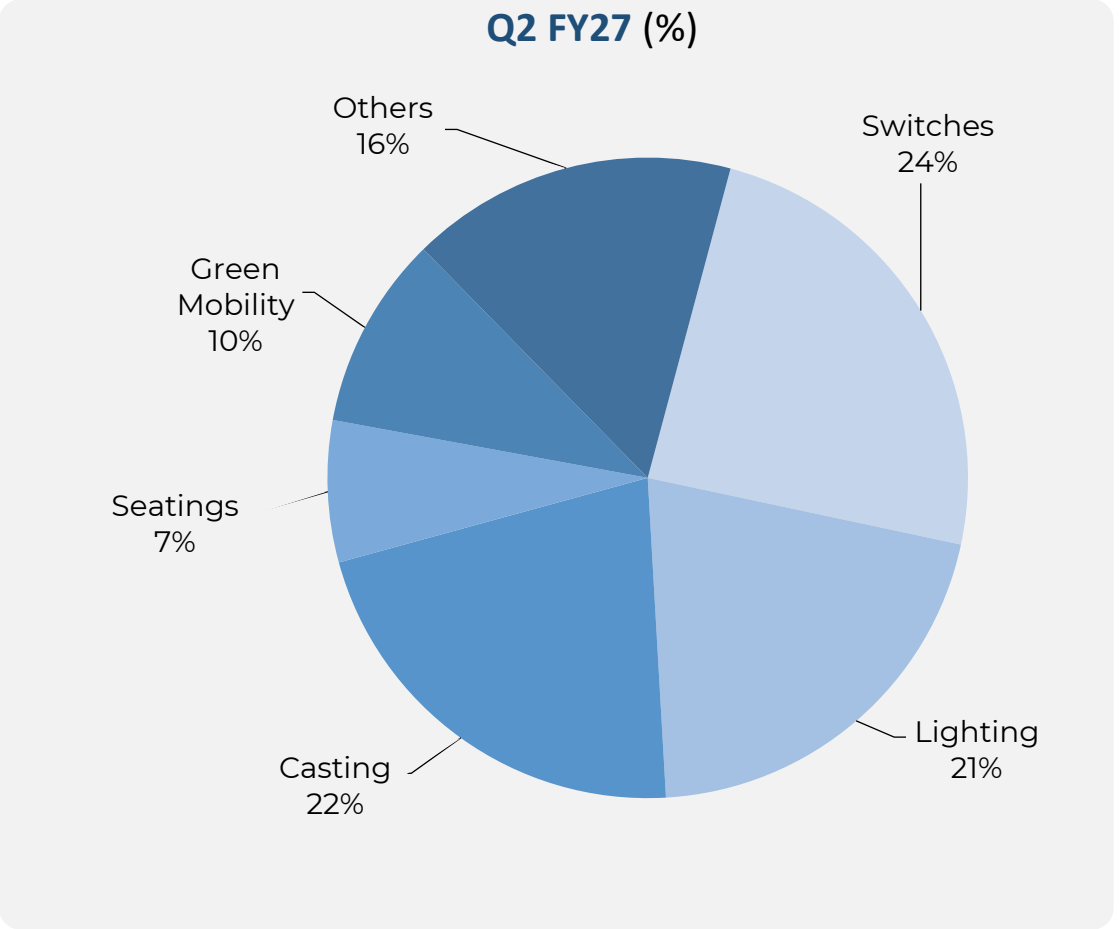
* PAT UML Share excluding exceptional income/expenses
^ PAT excluding share of JV/Associates & exceptional income

BUSINESS REVIEW

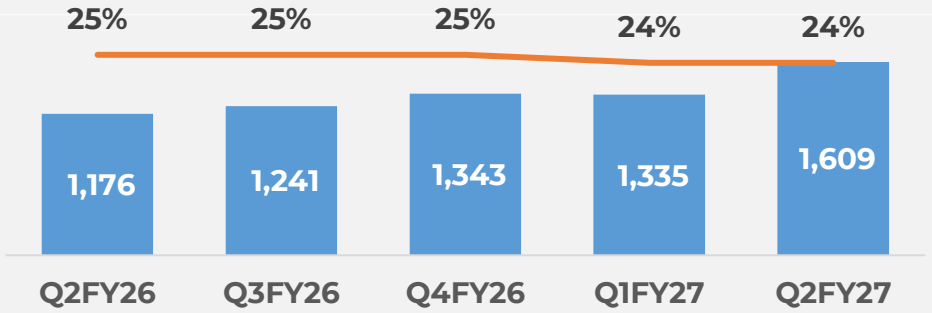
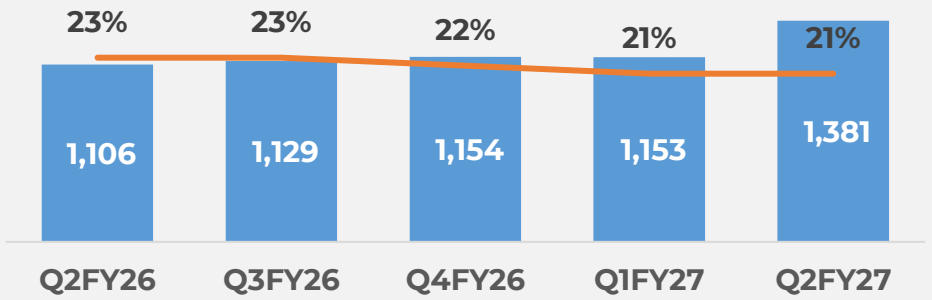
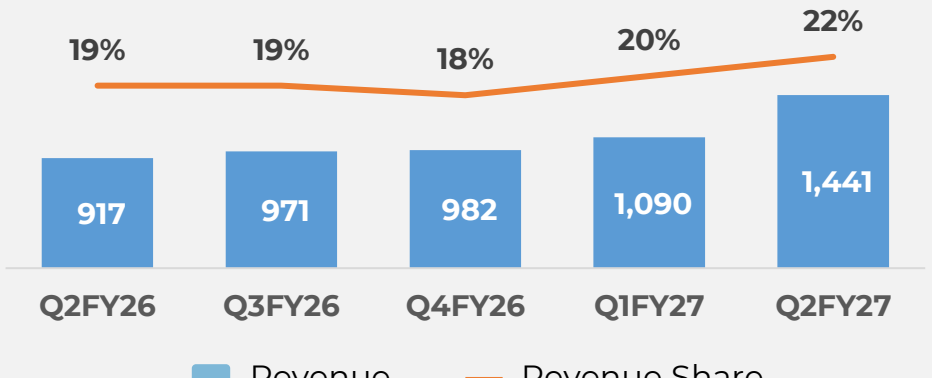


DIVISION-WISE REVENUE MIX

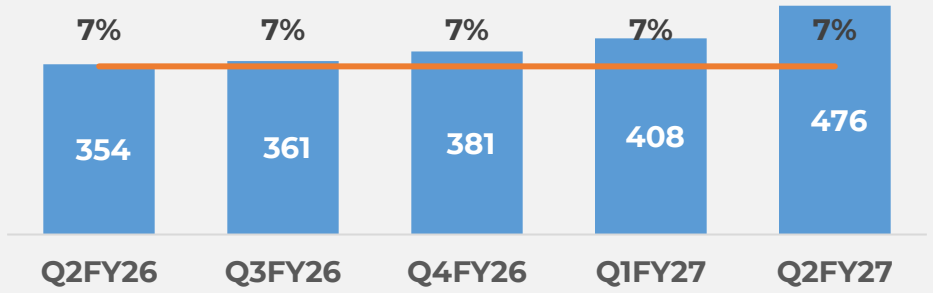
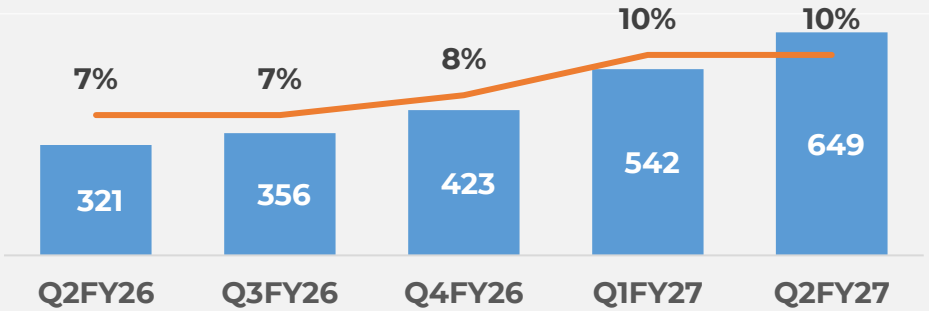
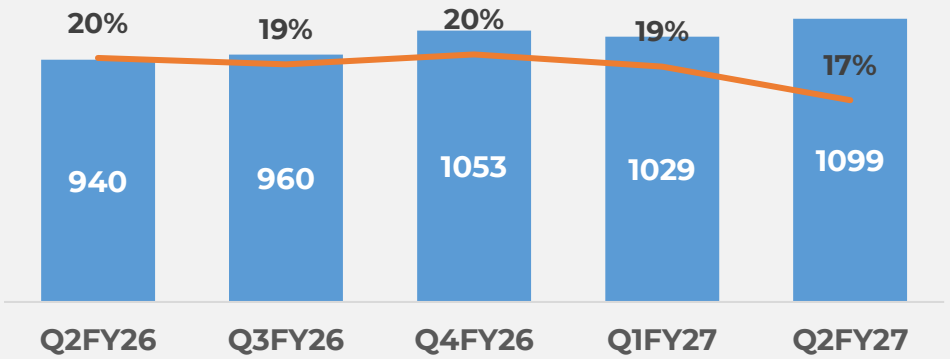




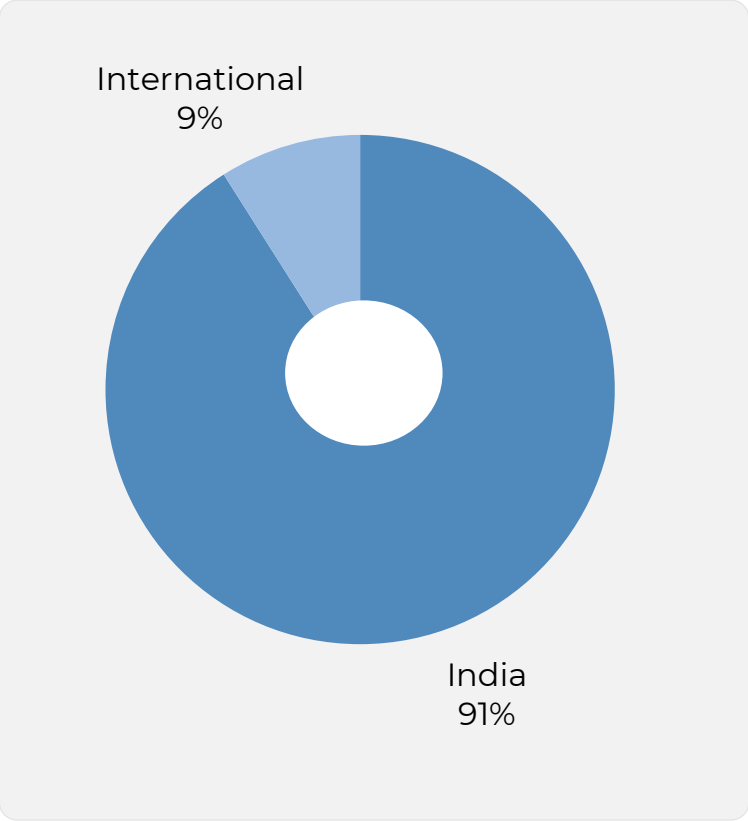
BUSINESS REVIEW

Product Segment	Revenue Growth (Figures in Rs. Cr)	Key Recent updates
Switches		• Sustained Domestic Volume and value growth in both 2W and 4W • Robust growth in 2W Exports
Lighting		• Secured additional order for pixel based headlamp and tail lamp from recently added global OEM
Castings		• 60K line in Kharkhoda ramping up, additional 30K to commence in H2FY27. • HPDC Alloy wheel manufacturing plant at Bawal commenced • Enhance Aluminium Die casting capacity at both plant i.e. at Bawal and Hosur • Announced further expansion for Die Casting and AW2W with estimated capex of Rs 665 Cr

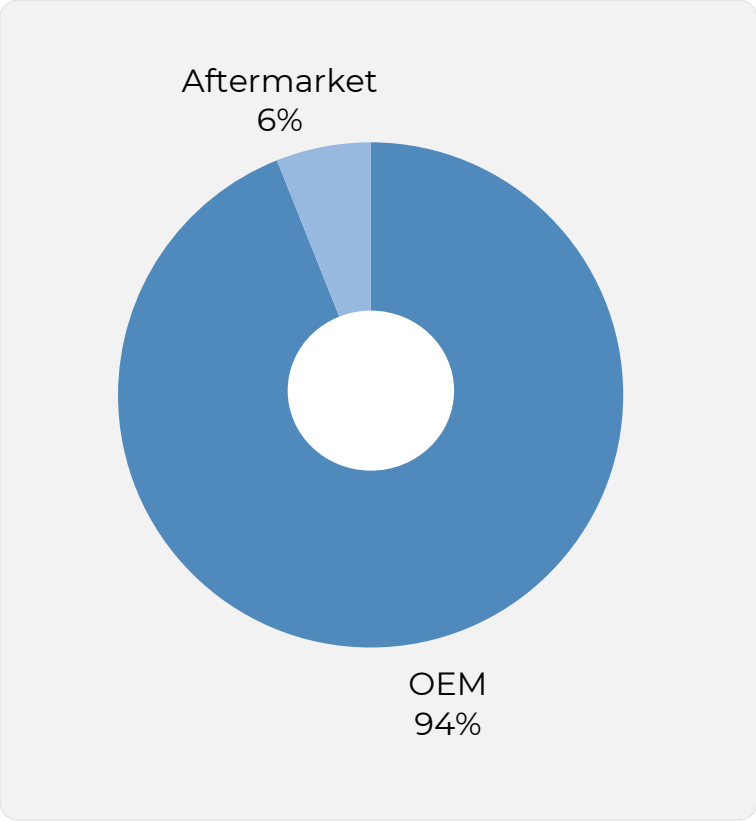
BUSINESS REVIEW

Product Segment	Revenue Growth (Figures in Rs. Cr)	Key Recent updates
Seating		• Strategic entry into incumbent Japanese 2W OEM as well as in new Bus passenger seat customer. • Exports continues to grow
Green Mobility		• Alternate fuel business growth driven by increasing CNG penetration • e-2W and e-3W EV Systems growth supported by rising penetrations and new programs
Others		• Additional capex of Rs 85 Cr for Sunroof facility at Bawal • TGSIN announced setting up of New facility at CSN Rs 670 Cr • Expansion at Moulding facility at Bangalore Rs 80 Cr

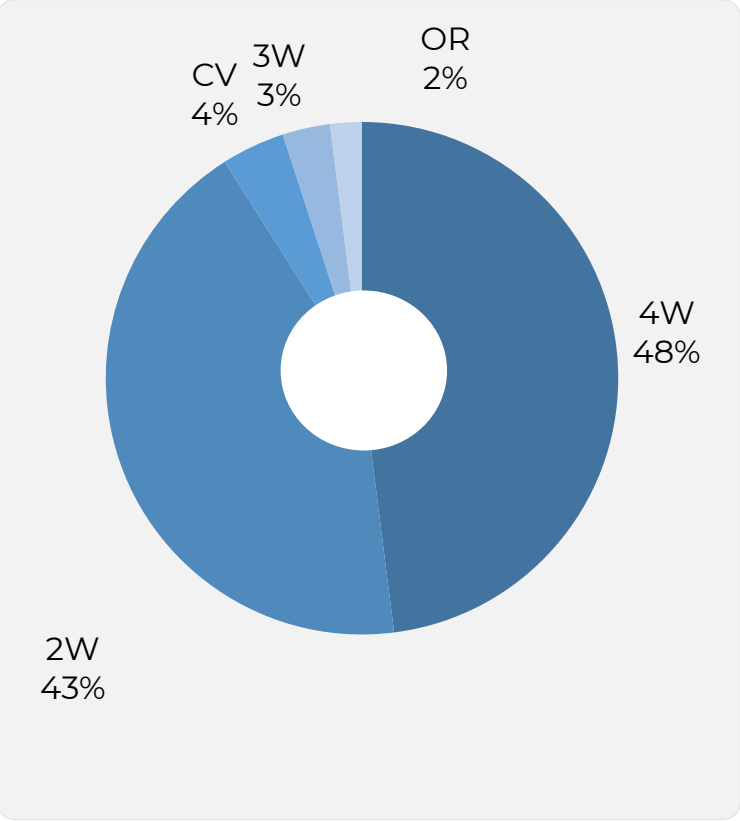
REVENUE BREAKUPS Q2 FY27



Geography-wise Breakup



Channel-wise Breakup



Segment -wise Breakup

Strategic Expansions Across Multiple Divisions

Aluminum Casting

- **Location:** Hosur
- **Rational:** To meet committed orders and emerging opportunities
- New Plant
- **Product:** Various structural and general application incl EV/powertrain applications & ~ 1.0 Mn HPDC AW2W
- **Capex:** Rs 510 Cr
- **SOP:** Phase 1 Q4FY28
- Existing Hosur facility to be relocated to this new location by Q1FY29

AW2W

- **Location:** Kharkhoda
- **Rational:** Enhancing AW2W presence in North India
- New Plant
- **Product:** AW2W 3.3 Mn pa including strategic relocation of 2.0 Mn from Supa
- **Capex:** Rs 155 Cr
- **SOP:** Phase 1 Q4FY28

Moulding

- **Location:** Bangalore
- **Rational:** To cater to increased demand
- Expansion in existing plant
- **Product:** Blow Moulding and Injection Moulding
- **Capex:** Rs 80 Cr
- **SOP:** Q1FY28

TGSIN

- **Location:** Chhatrapati Sambhajinagar
- **Rational:** To cater to increased demand
- New Plant
- **Product:** interior and exterior automotive parts, airbags, hoses, and body sealing parts
- **Capex:** Rs 670 Cr
- **SOP:** Q4FY29

Sunroof

- **Location:** Bawal
- **Rational:** To cater to incremental orders received
- Further expansion of under construction plant
- **Product:** Sunroof
- **Capex:** Rs 85 Cr
- **SOP:** Phase 1 Q2FY28

Project Expansion Update

Sr	Product Line	Entity	Total Cost (In Rs Crs)	Cost incurred till 30.09.2026 (In Rs Crs)	Location	Capacity	Expected SOP	Status
1	4W Alloy Wheels	Uno Minda Ltd	542	479	Kharkhoda	120k Wheel p.m.	Q4 FY28 Phase 2	Phase 1 for 60k Wheel p.m. commissioned
2	4W Alloy Wheels	Uno Minda Ltd	792	74	Chhatrapati Sambhajinagar	1.8 Mn Wheel pa	Q2 FY28 Phase 1	To be implemented over next 4 years in multiple phases
3	4W Switches	Uno Mindarika	116	114	Farrukhnagar	Shifting Cum Expansion	Q3 FY27	Project under implementation
4	Sunroof	Uno Minda Ltd	63	43	Bawal	New Facility	Q4 FY27	Project under implementation
5	Airbags	TG Minda (JV)	283	237	Harohalli	New Facility	Q1 FY27	Commissioned
6	2W Alloy Wheels	Uno Minda Ltd	196	177	Bawal	Expansion	Q2 FY27	Partly Commissioned
7	4W EV Powertrain Products	Uno Minda Auto Innovations	437	218	Khed	New Facility	H2 FY27 Phase 1	Project under implementation
8	2W Lighting	Uno Minda Ltd	279	179	Kharkhoda	Shifting cum Expansion	Q3 FY27	Project under implementation
9	EV Casting Products	Uno Minda Ltd	210	106	Chhatrapati Sambhajinagar	New Facility	H2 FY27 Phase 1	Project under implementation
10	4W EV Powertrain Products	Uno Minda Auto Innovations	549	0	Chhatrapati Sambhajinagar	New Facility	Q2 FY28	Project Announced

Project Expansion Update (Continued...)

Sr	Product Line	Entity	Total Cost (In Rs Crs)	Cost incurred till 30.09.2026 (In Rs Crs)	Location	Capacity	Expected SOP	Status
11	Seating	Uno Minda Tachi-S Seating	320	1	Chhatrapati Sambhajinagar	New Facility	Q4 FY28	Project Announced
12	Casting Products	Uno Minda Ltd	510	0	Hosur	Shifting Cum Expansion	Q1 FY29 Phase 1	Project Announced
13	2W Alloy Wheels	Uno Minda Ltd	155	0	Kharkhoda	Shifting Cum Expansion	Q4 FY28	Project Announced
14	Molding	Uno Minda Kyoraku Ltd	80	0	Harohalli	Expansion	Q1 FY28	Project Announced
15	Interior/Exterior Parts/Airbags	TG Sin (JV)	670	0	Chhatrapati Sambhajinagar	New Facility	Q4 FY29	Project Announced
16	Sunroof	Uno Minda Ltd	85	0	Bawal	Expansion	Q4FY28	Project Announced
	Total		**5,287**	**1,628**				

ANNEXURES



Classification: Internal

CONSOLIDATED PROFIT & LOSS STATEMENT

Particulars (Rs. Cr)	Q2 FY27	Q2 FY26	YoY%	Q1 FY27	QoQ%	H1 FY26	H1 FY26*	YoY%
Revenue from Operations	**6,655**	**4,814**	**38%**	**5,557**	**20%**	**12,212**	**9,234**	**32%**
Raw Material	4,499	3,092		3,706		8,206	5,928	
Employee Cost	753	636		719		1,472	1,260	
Other Expenses	670	535		560		1,230	1,021	
EBITDA	**733**	**552**	**33%**	**572**	**28%**	**1,305**	**1,026**	**27%**
EBITDA Margin	**11.0%**	**11.5%**	**-44 bps**	**10.29%**	**73 bps**	**10.7%**	**11.1%**	**-42 bps**
Other Income	4	13		6		11	25	
Depreciation	178	173	**3%**	177	**1%**	355	333	**7%**
EBIT	**560**	**391**	**43%**	**401**	**39%**	**961**	**718**	**34%**
EBIT Margin	**8.4%**	**8.1%**	**28 bps**	**7.2%**	**119 bps**	**7.9%**	**7.8%**	**9 bps**
Finance Cost	49	45	**7%**	46	**6%**	95	89	**6%**
Exceptional Profit/(Loss)	0	0		0		0	0	
Profit before Share of Profit/Loss of JVs and Tax	**511**	**346**	**48%**	**355**	**44%**	**866**	**629**	**38%**
PBT Margin	**7.7%**	**7.2%**	**49 bps**	**6.4%**	**128 bps**	**7.1%**	**6.8%**	**28 bps**
Tax	130	86		87		217	159	
Profit before Share of Profit/Loss of JVs	**381**	**259**	**47%**	**268**	**42%**	**649**	**470**	**38%**
PAT Margin %	**5.7%**	**5.4%**	**34 bps**	**4.8%**	**90 bps**	**5.3%**	**5.1%**	**23 bps**
Share of Profit/Loss of JVs	60	63	**-6%**	48	**26%**	107	111	**-3%**
Net profit/(loss) after share of profit/(loss) of associates / JVs (A)	**441**	**323**	**37%**	**316**	**40%**	**756**	**580**	**30%**
PAT attributable to:								
- Owners of Uno Minda	**420**	**304**	**38%**	**296**	**42%**	716	543	**32%**
- Non Controlling Interests	21	19		20		41	37	
Earnings Per Share (Diluted)	**7.25**	**5.27**	**38%**	**5.11**	**42%**	**12.39**	**9.43**	**31%**

* Excluding Prior Period Income and exceptional expenses

Financial Summary (Last 5 Years)

Figures in Rs Crore

Particulars	FY26	FY25	FY24	FY23	FY22
Consolidated Revenue	19,658	16,775	14,031	11,236	8,313
EBITDA	2,252	1,874	1,585	1,242	885
EBITDA Margin	11.5%	11.2%	11.3%	11.1%	10.6%
PAT (UML Share)	1,197	943	880	654	356
Net UML profit margin	6.1%	5.6%	6.3%	5.8%	4.3%
Net Worth	7,260	6,113	5,265	4,434	3,765
EPS	21	16	15	11	6
Dividend Payout ratio	12.8%	13.7%	13.0%	13.1%	12.0%
ROCE	19.2%	18.9%	19.8%	19.2%	15.8%
ROE	19.1%	17.7%	19.4%	17.2%	12.5%
Net Debt to Equity	0.3	0.3	0.2	0.2	0.2
Current Ratio	1.2	1.3	1.2	1.2	1.3
Debt Service Coverage Ratio	4.0	3.8	4.3	4.0	2.2
Fixed Assets Turnover Ratio	4.1	4.2	4.3	4.1	3.3

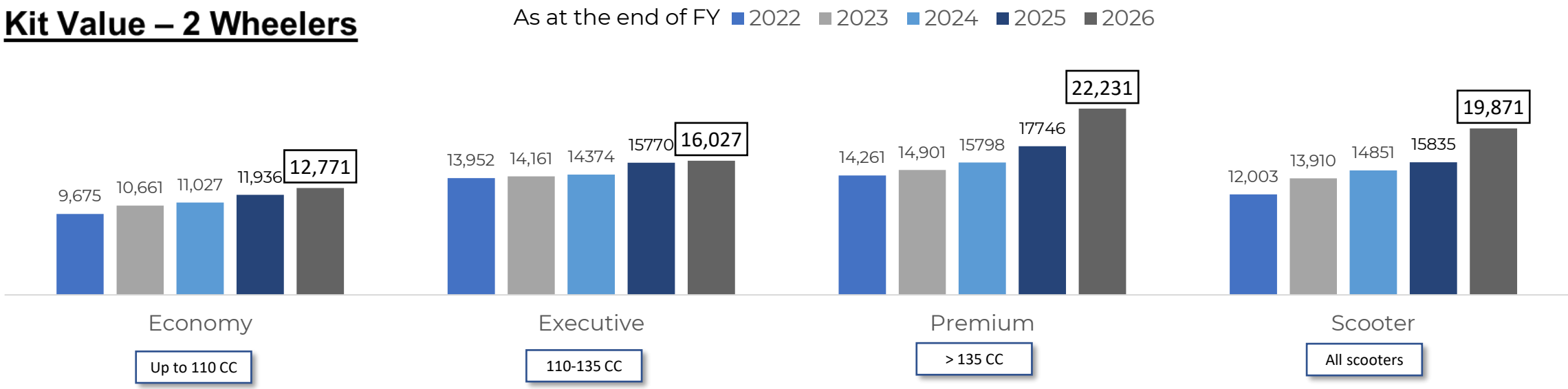
Generating healthy FCF reinvested for growth

Figures in Rs Crore

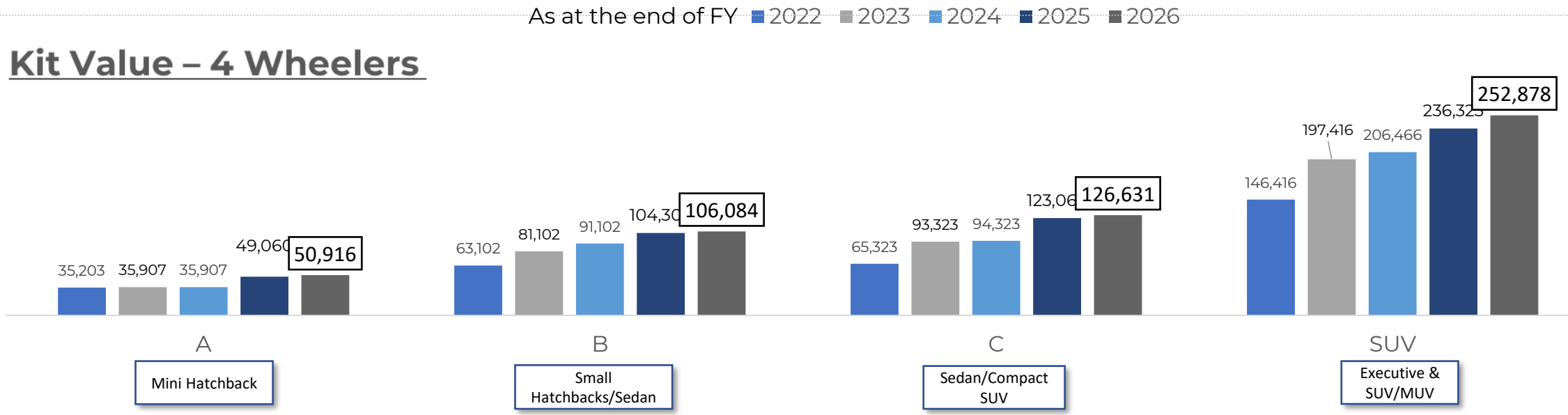
Particulars	H1FY27	FY26	FY25	FY24	FY23	FY22
Net cash flows generated from operating activities	711	1,722	1,071	979	803	383
Sustaining Capex	307	562	405	424	516	31
Free Cash flows	**404**	**1,160**	**666**	**555**	**287**	**352**
Growth/Strategic Capex including Land	500	1,010	1,251	625	459	547
Cash flows after Sustainig and Growth capex	**(96)**	**150**	**(585)**	**(70)**	**(172)**	**(195)**

POTENTIAL KIT VALUE* (Excluding EV Specific Components)

Kit Value – 2 Wheelers



Kit Value – 4 Wheelers



*Potential is calculated on basis that all products manufactured by Uno Minda which can be supplied in the vehicle.

ABOUT UNO MINDA



Classification: Internal

ABOUT UNO MINDA

UNO MINDA
A Leading Auto Component Player, Since 1958

₹ 250B ($ 2.60 B)* *Group Turnover (FY25-26)	TOP 200 BSE/NSE listed companies	78 Plants Globally
17 Joint Venture / TLA	41,000+ Employees	24 Product Group

VISION

To be a **Sustainable Global** organization that **enhances** value for all its **Stakeholders**, attains **Technology Leadership** and cares for its people like a **Family**.

VALUES

- **Customer is Supreme**
- **Live Quality**
- **Respect for Individual**
- **Respect for Work-place Ethics**
- **Encourage Creativity and Innovation to drive people, process & products**

Uno Minda Limited is one of the leading manufacturers and suppliers of auto components and systems with leadership across key product segments.

The company has a well diversified product portfolio with marquee clientele, both globally and domestically

Diversified across product divisions (Acoustics, Switches, Castings, Lighting and others), segments (4Ws & 2Ws) and geographies (International & Domestic) and channels (replacement & OEM)

Product portfolio is well insulated from any foreseeable market disruptions, with an ICE-EV agnostic product portfolio and constantly increasing kit value, leading to higher wallet share with OEMs

The company has been steadily growing its global presence through sustained capacity additions and channel expansions

Strong R&D focus and infrastructure helps in in-house product development and localization of products

Track record of robust financial performance and delivering strong shareholder returns, supported by reputed promoters with rich experience and backed by professional management team

Domains & Product Groups – 4W

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UML – 4W Lighting

Front Lighting | Rear Lighting | Ambient Lighting | Logo Projector | OHC | Illuminated Logo Badge



Uno Minda Westport

CNG | Hydrogen - ECU, Valve, Regulator



UML - Sensor & ADAS Division

Engine & Exhaust | EV Sensors | Transmission & Suspension | Active Safety & Comfort | Camera | Ultrasonic Sensor | RADAR | ADAS Control System



UML - Controller Division

USB Chargers | EVSE | Telematics | Wireless Charger



Uno Minda Densoten

Basic Audio | Display Audio



Minda Onkyo

Speakers



Tokai Rika Minda

Seatbelt | SBW | Lock Set | Shifter | Keyless Entry | Smart Access System



Uno Mindarika

HVAC Control | Power Seat Switch | Steering Mounted | Panel Mounted | Combination | Window Regulator



Uno Minda Auto Innovations

6-in-1 | E-Axle | 6.6 kW OBC +DCDC+PDU | Rotor | Stator | Dual Invertor | Range Extender for EV | INOPACK



UML - 4W Alloy Wheels

Gravity Die Casting Alloy Wheel | LPD Casted Alloy Wheel



Roki Minda

Filtration & Canister



UML - Casting Division

Casting Products



Uno Minda Tachi-S Seating

Seats | Accessories | Slider / Recliner



UML - Sunroof

Sunroof



Toyoda Gosei Uno Minda

Bumpers | Steering Wheel | Front Grill | Airbag | Weather -strips | Interior Parts | Hoses



UML - Acoustics Division

Horns



Uno Minda Kyoraku

EA Pad | Washer / Reserve tank | Ducts / Foam ducts | Foot step | Luggage board | Rear spoiler





Domains & Product Groups – 2W/3W

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UML – 2W Lighting

Front Lighting | Rear Lighting | Turn Indicators








Uno Minda Westport

CNG | Hydrogen




LAS
Lighting & Alternate Fuels Systems

Uno Minda EV Systems

Hub Motor | Mid Drive Motor




Off-Board Chargers | Onboard Chargers | Motor Controller | DC-DC Convertor | BMS







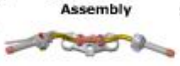
ECS
Electronic & Control Systems

UML – 2W Switch

Hand Control | Safety | USB Chargers | Lever Holder | Handle Bar Assembly | Noise Cap Suppressor | Grips









UML - Sensor & ADAS

Engine & Exhaust | EV Sensors | Transmission & Suspension | Active Safety & Comfort






Camera | RADAR | Ultrasonic Sensor | ADAS Control System






Minda Onkyo

Speakers




UML - Controllers

Telematics | On-Board Chargers | Body Electronics






USB Charger | Silver Box Display TCU | EVSE | Battery Management System | Wireless Charger




ACS
ADAS, Controllers & Sensors Systems

LPS
Light Metal & Powertrain Systems

UML – 2W Alloy Wheel

Motorcycle | Scooter

Roki Minda

Air Intake System | Canister

UML - Casting Division

Engine Application | General Application | EV Specific | Brakes & Transmission

SCS
Safety & Comfort Systems

UML - Acoustics

Horns

Toyoda Gosei Uno Minda

Hoses

UML - Seating Systems

Motorcycle | Scooter | Accessories | 3W Cabin Seat | Micro Cellular Urethane (MCU)

Domains & Product Groups – CV/OR

UNO MINDA
DRIVING THE NEW

UML - Lighting Division

Front Lighting | Rear Lighting | Overhead Console | Logo Projector



Uno Minda Westport

CNG | Hydrogen | LNG Regulator



UML - Sensor & ADAS Division

Engine & Exhaust | EV Sensors | Transmission & Suspension | Active Safety & Comfort | Camera | RADAR | Ultrasonic Sensor | ADAS Control System



UML - Controller Division

USB Charger | Wireless Charger | Telematics | On-Board Charger | EVSE



Minda Onkyo

Speakers



Uno Minda Densoten

Basic Audio | Display Audio



Uno Mindarika

Lever Combination | Centre Console | Panel Mounted



UML - Switch Division

Off-road Switch



LAS – Lighting & Alternate Fuels Systems

4W EV – Powertrain

ACS – Controllers & Sensors Systems

LPS – Light Metal & Powertrain Systems

ECS – Electronic & Control Systems

SCS – Safety & Comfort Systems



Uno Minda Auto Innovations

E-Axle | 6.6 kW OBC + DCDC + PDU | Multi- Controller



UML - Casting Division

Brakes & Transmission



UML - Acoustic Division

Horn



UML - Seating Division

Composites | SCV Cabin | Accessories

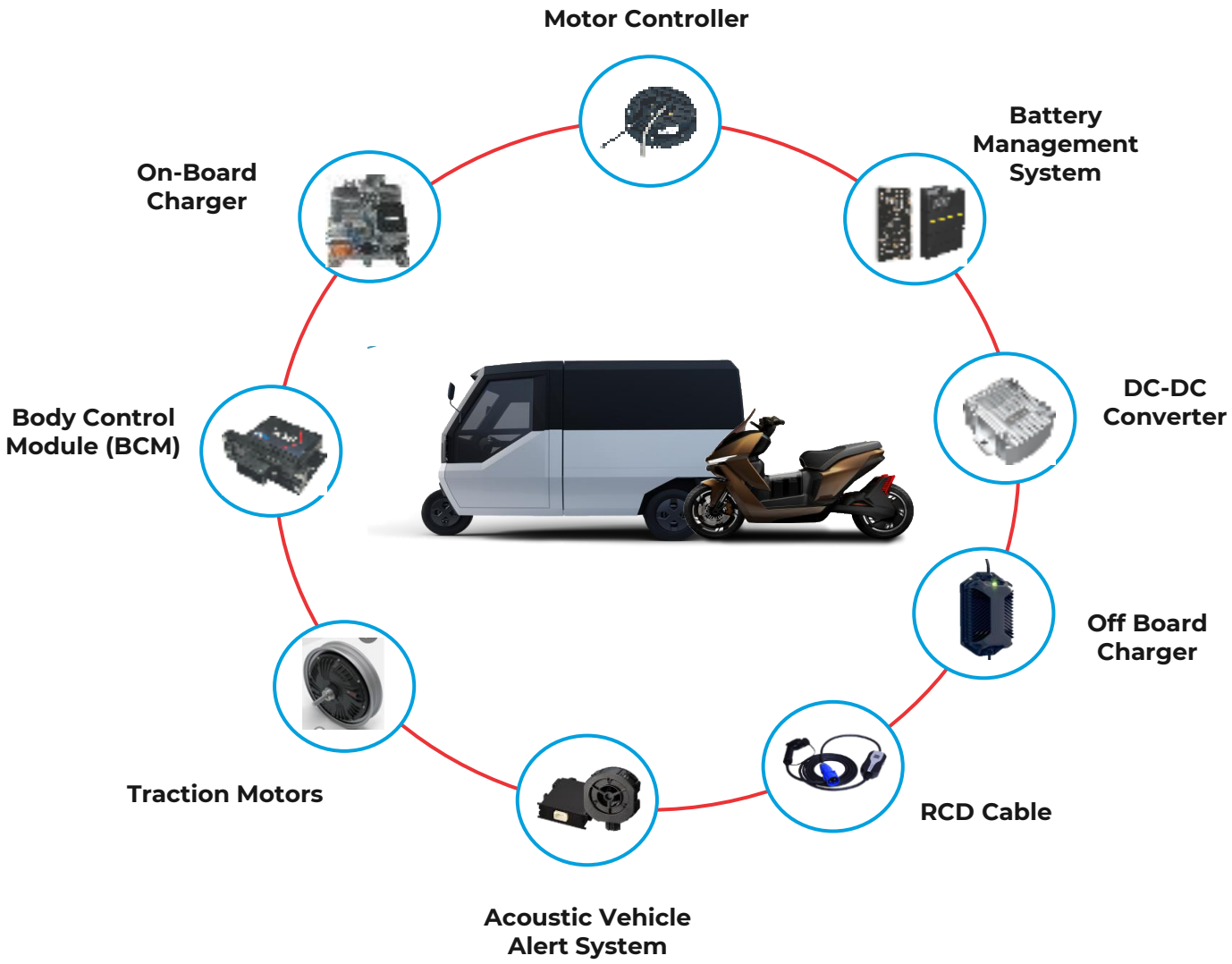


M&HCV Cabin | Cabin OR | LCV Cabin | Bus Passenger

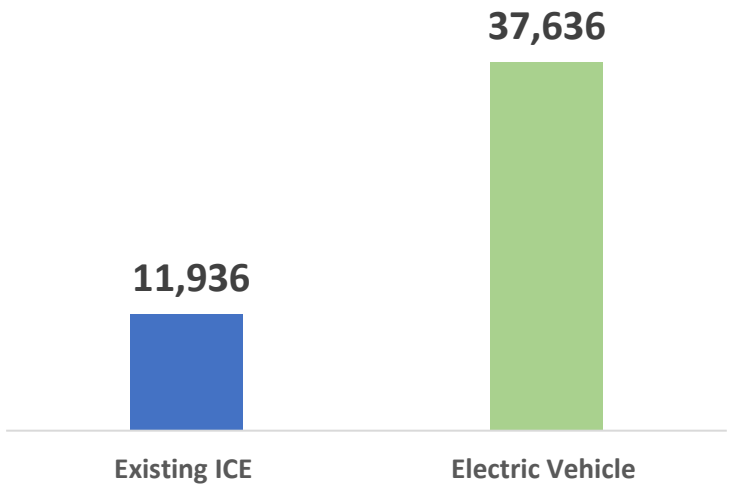


UNO MINDA's EV PRODUCT PORTFOLIO (2W & 3W)

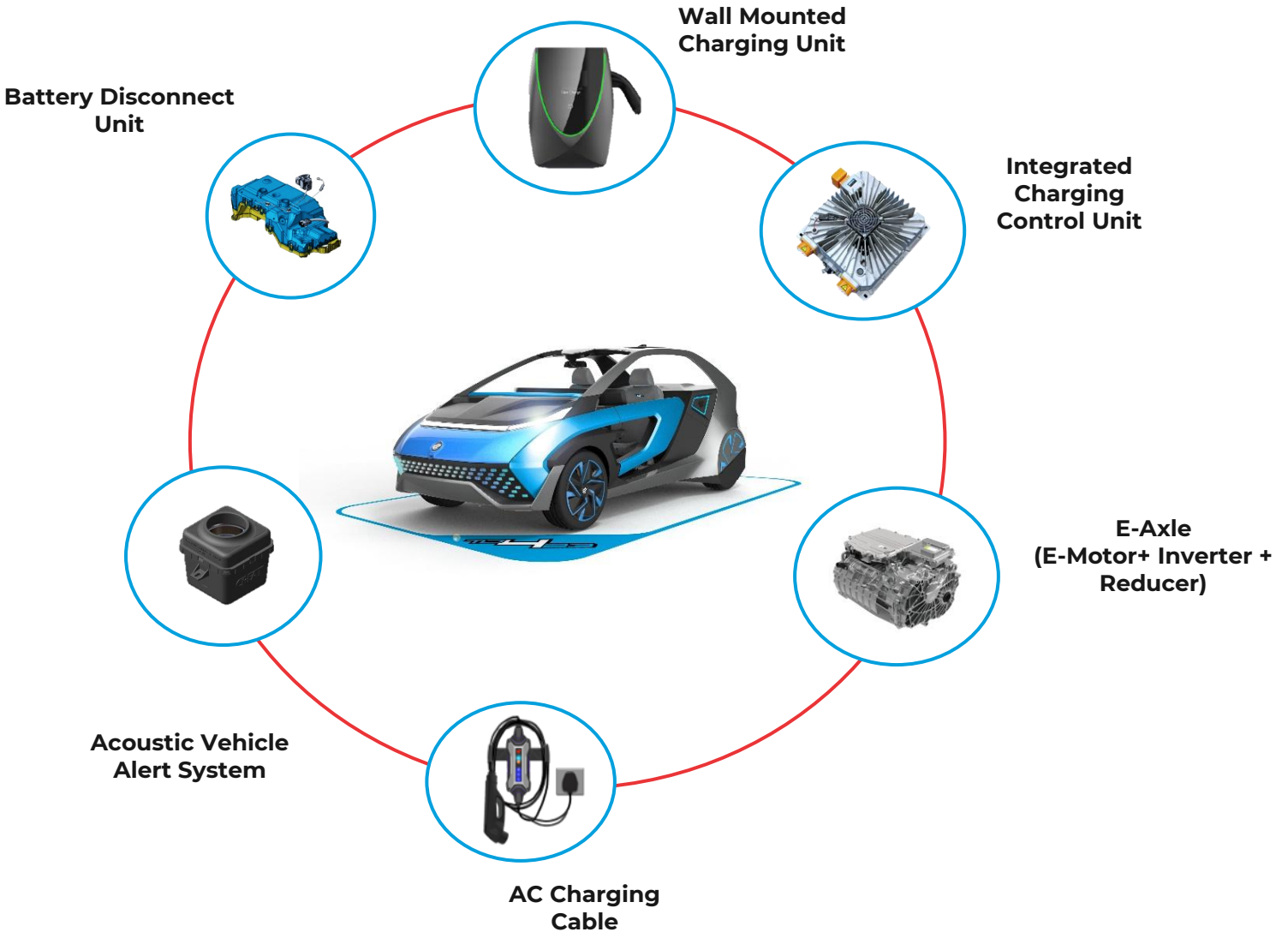
Low Voltage EV Products (48V to 96V)



Potential Kit Value of 2W (ICE vs EV)



EV Strategy for Four Wheeler



Under Production/Orders Won

1	Battery Disconnect Unit
2	AC Charging Cable
3	Integrated Charging Control Unit (OBC + DC DC + PDU) (Low Voltage)
4	EVSE-Wall Mount Charging Unit
5	Electric Drive Unit (EDU)/e-Axle (E-Motor+ Inverter+ Reducer)
6	Acoustic Vehicle Alert System
7	Integrated Charging Control Unit (OBC + DC DC + PDU) (High Voltage)

Engine agnostic portfolio with potential upside from EV transition

Domains	Product Lines	ICE	Alternate Fuel Systems	Hybrid	BEV
Electronic & Control Systems	*4W Switches & HVAC*				
	Seat Belts				
	Shifters				
	Infotainment Systems				
ADAS, Controllers and Sensors	*Sensors*				
	Controllers				
	RPAS & ADAS				
	Cameras				
	Telematics & TCU				
Safety & Comfort Systems	*Steering Wheel with Airbags*				
	Body Sealing				
	EA Pad				
	Air Ducts & Washer Bottle				
	Spoiler				
	Seats				
	Horns				
	Speakers				
	Brake Hoses				
Lighting & Alternate Fuel	*Lamps*				
Light Metal & Power Train	*Alloy Wheels*				
	Casting				
Battery	*Lead Acid Battery*				

More than 95% of our product portfolios are powertrain agnostic

UML's Powertrain Focused Portfolio

Domains	Product Lines	ICE	H2 ICE	CNG	PHEV	HEV	BEV
Electronic & Control Systems	*Portable Charging Unit*				●		●
	Wall Mount Charger (EVSE)				●		●
Safety & Comfort Systems	*Fuel Hoses/Fuel cap*	●		●	●	●	
Lighting & Alternate Fuel	*Alternate Fuel Systems*		●	●			
Light Metal & Power Train	*Air Filtration Systems*	●	●	●	●	●	
	Canisters	●		●	●	●	
4W EV*	*Combined Charging Unit (CCU)*				●		●
	E-Motor/Generator				●	●	●
	E-Axle (EDU)				●	●	●
	Inverter				●	●	●
	Multi function Controllers						●

** Upcoming portfolio*

AFTERMARKET- EXPANDING B2C BUSINESS

Uno Minda - Aftermarket, headquartered at Delhi, India has built a very strong distribution network across 5 continents. It enjoys leadership position in major product categories with a strong brand recall.



1600+ Business Partners
45K+ Retailers



600+ Districts
7K+ Pin Codes



150K+ Workshops
8K+ SKUs

Key Products

Switch, Light, Horn, Filter, RVM, Braking, Seating, Oil & Fluids, Battery, Car Accessories & Alloys

Locations



HO - Delhi



Sale Office - Dubai



30+ Branch offices PAN India

300+ Sales Team Globally
50+ on ground Service Engineers

Customer Management System

ORDER MANAGEMENT SYSTEM
Primary Sales

SALES APP
Secondary Sales

UNO STAR
Mechanic & Retailer Loyalty Program

CATALOGUE APP
Online Product Portfolio

Process Automation

- AI/ML based demand forecasting tool
- WMS - IoT enabled SCM
- Infor - BAAN ERP
- Drishyam - BI & Data Analytics
- Digital Warranty



WAREHOUSE
- 2L+ Sq. Ft. Area
- 7K+ Boxes Handled daily
- 200 + Manpower
- Global Servicing



GLOBAL DISTRIBUTION
- 1L+ touch points globally
- Presence in USA, EU, LATAM, MEA, ASEAN & SAARC
- Office in Dubai



CHANNEL MARKETING
- 3K+ PAN India SPA Activities e.g. Retailer & Mechanic meets, Van campaign, Corner meets
- Yearly FTS Scheme
- 300+ Sales Team Members



BRAND & MARKETING
- Uniform Brand Identity
- 500+ NPD Yearly
- Presence in all 5 Segments 2W, 3W, Car, CV, Tractor & OR



UNOMINDAKART.COM
- 24+ Categories
- PAN India doorstep delivery
- Alloy & 3D Visualizer
- Toll Free- 1800 102 7977

11cr+ Monthly Impressions

Scan for Digital Catalogue

Group Presence

Strategic Manufacturing Location

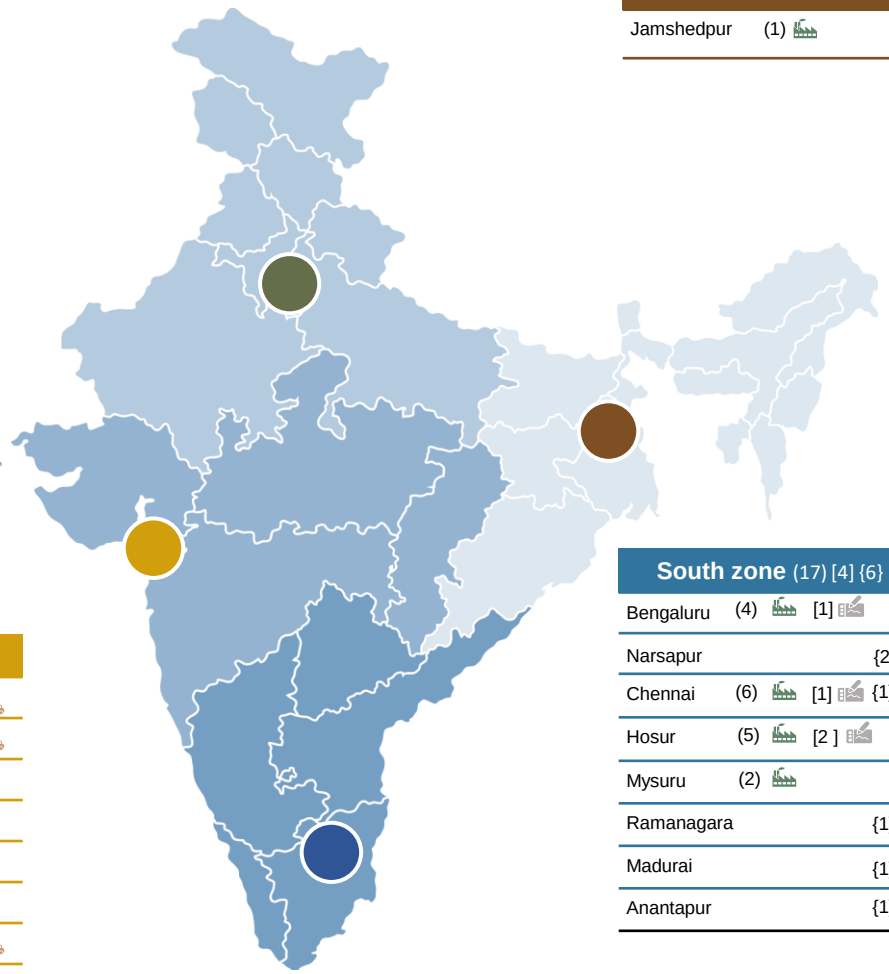
72 Plants	29 Engg. Centers	HO Head Office	RO Reg. Office	17 Warehouses

North zone. (33) [17] {3}

Manesar	(7)	[6]	HO
Bawal	(11)	[5]	
Neemrana	(2)		
Nalagarh	(1)		
Delhi	RO	{1}	
Bahadurgarh	(2)	[1]	
Sonipat	(1)	{1}	
Pantnagar	(3)	[1]	
Haridwar	(1)		
Farukhnagar	(2)	[1]	
Gurugram		[3]	{1}
Baddi	(1)		
G. Noida	(1)		
Kharkoda	(1)		

East zone (1)

Jamshedpur	(1)	



West zone (21) [8] {8}

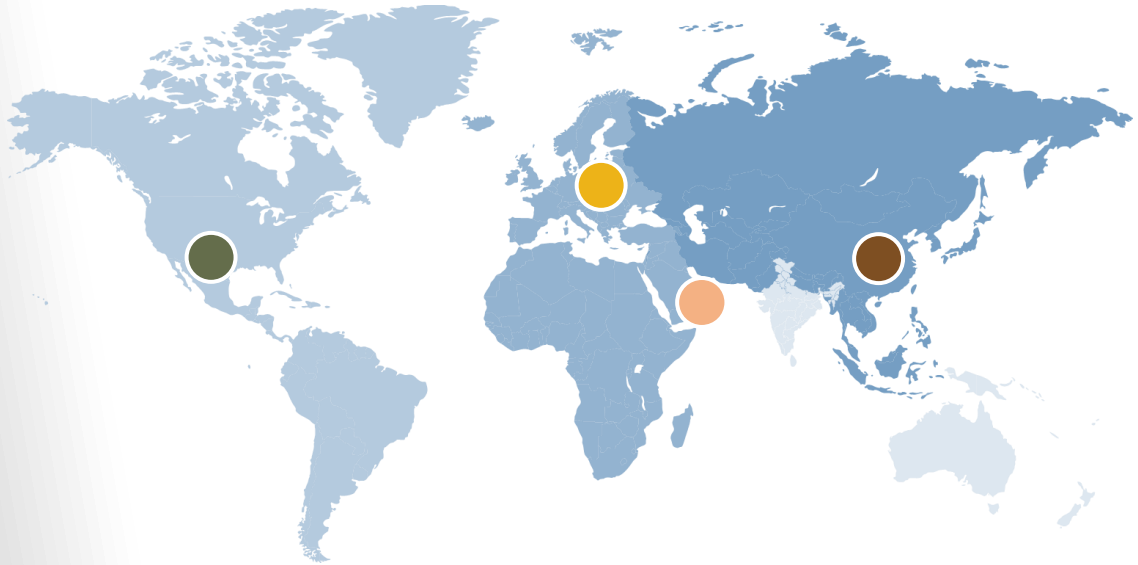
Gujarat	(8)	[8]	{5}
Pune/Chakan	(8)		{2}
Waluj	(1)		
Pithampur	(1)		
Ranjangaon	(1)		
Supa	(1)		
Nasik			{1}
Khed	(1)		

South zone (17) [4] {6}

Bengaluru	(4)	[1]	
Narsapur			{2}
Chennai	(6)	[1]	{1}
Hosur	(5)	[2]	
Mysuru	(2)		
Ramanagara			{1}
Madurai			{1}
Anantapur			{1}

Growing International Presence

6 Plants	8 Sales Office	8 Engg. Centers	1 Warehouse



North & South America (2)

Mexico (Queretaro)	(1)	
Colombia (Manizales)	(1)	

Middle East (1)

UAE (Dubai)	(1)	

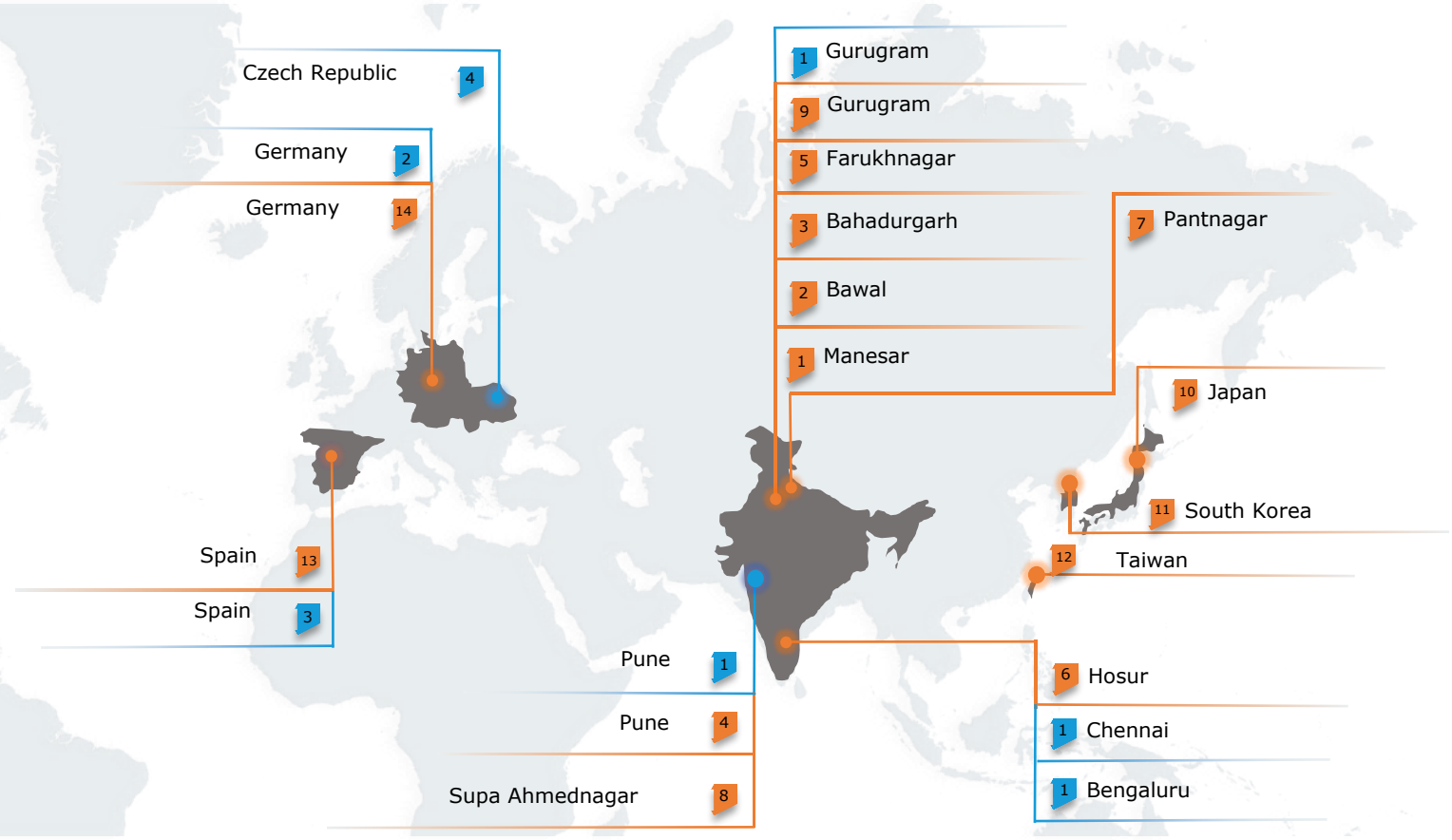
Europe (2) [7] {1}

France (Epernon)	(2)		
Spain (La Carolina, Bilbao)	(1)	[1]	
Germany (Reutlingen, Munich)	(1)	[6]	{1}

Asia (w/o India) (2) [1]

Indonesia (Karawang)	(1)		
Taiwan (Tainan).			(1)
Thailand (Bangkok)			
Vietnam (Vin Phuc)	(1)		
Japan (Nagoya)			
South Korea (Pyeongtaek)			

UNO MINDA - Engineering and R&D



Central R&D Centre With A Focus On Advanced & Future Technology

1	Pune, Gurugram, Chennai & Bengaluru	**India**
2	Munich, Ingolstadt, Wolfsburg	**Germany**
3	Bilbao	**Spain**
4	Ostrava	**Czech Republic**

Product-focused Business Engineering Teams

1	2W Switch, Uno Mindarika, 4W Lighting, Uno Minda Westport, Acoustic	**Manesar**
2	Uno Minda Kosei, Uno Minda Kyoraku, Toyoda Gosei Uno Minda, Minda Onkyo, Uno Minda Buehler Motors	**Bawal**
3	2W Lighting	**Bahadurgarh**
4	Sensor, Controller, 2W Switch, 4W Lighting, ADAS, Uno Mindarika	**Pune**
5	Uno Minda EV Systems	**Farukhnagar**
6	Seating	**Hosur**
7	Uno Minda Storage Batteries	**Pantnagar**
8	2W Alloy Wheels	**Supa, Ahmednagar**
9	Uno Minda Densoten	**Gurugram**
10	4W Lighting	**Japan**
11	4W Lighting	**South Korea**
12	4W Lighting	**Taiwan**
13	Clarton horn	**Spain**
14	Uno Minda Systems GmbH (ECUs, Logo Projectors & HIL Testing)	**Germany**
15	UMEVS	**Germany, Vietnam**

>1200
NPD Engineers

252
Patents Granted

37
R&D and Engineering Centers

444
Patent Filed

463
Design Application Filed

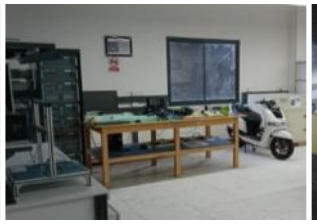
State Of Art Validation & Test Facilities



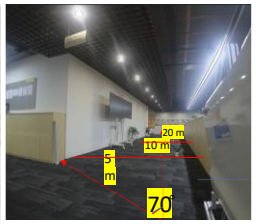
Camera Lens Active Alignment



Acoustics Lab



EMI/EMC Electrical Test Facility



ADAS Lab





HIL@Uno Minda System GmbH



Photometric Testing Lab, LSTC, Spain





EE / Testing (Manual)

UNO MINDA - Central R&D and Design Studio

CREAT
UNO MINDA ENTERPRISE

Uno Minda's first flagship centre for research engineering and advance technologies.

MISSION: Attain Technology Leadership with Ingenious CREATors to **Innovate for the future of mobility** focusing on Value Creation, Quality, and Process.

423 Engineers

5 Locations

50+ Average R&D Project count per year

Locations


Pune, India


Gurgaon, India


Chennai, India


Bangalore, India


Ingolstadt, Germany

Focus

P — PERSONALIZED
Automotive Wireless Chargers | USB & Data Port Chargers | Smart Switches | Seats with Mechanisms | Interior & Exterior Lighting | Silver Box Display TCU | Hands off Detection

A — AUTONOMOUS
Automotive Cameras |Ultrasonic Sensors | ADAS Controllers | TPMS

C — CONNECTED
Telematics Control Unit | IoT Platform | Display | Digital Key

E — ELECTRIFIED
AC Chargers | AC-DC Chargers| DC-DC Converter | AVAS

Key functional Competencies

- Product Planning
- Technical Sales
- Simulation based Engineering
- Prototyping
- System Req & Architecture
- Functional / Sys Validation
- Mechanical
- Hardware & Layout
- Software
- Functional Safety
- New Product Control
- Engineering Quality
- Product Costing
- Manufacturing Engineering
- Optics & Acoustics

INITIA

An independent creative design studio that offers best-in-class creative services for mobility products and systems.


DESIGN STRATEGY


TRANSPORTATION DESIGN


DIGITAL SCULPTING


UI/UX DESIGN


PROTOTYPING

Strengthening R&D

Global Centre for Embedded & Software Technology

Focused on supporting embedded competency build-up for business

Advanced Technology Group

Focused on long horizon Technology projects (>3 Years)

Nurturing Partnerships and Affiliations

1995-2010

- JV - Panel & Control Switches, Seatbelts Gear Shifters
- JV - Air Filters & Canisters
- TLA for Alloy Wheels

2011-2012

- JV - Steering Wheel with Airbags, Body Sealing, Fuel Caps, Hoses
- JV - Blow Molding Components
- JV - Raw Material Trading
- JV - Car Infotainment Systems

2013-2016

- M&A Horns
- TTE DAPS
  Strategic Business Alliance
- M&A 2W Light &
  M&A LSTC
- M&A- Lighting Colombia

2017-2018

- JV - Printed Circuit Boards (PCB)
  Box Build Assemblies
- M & A Embedded Systems
- Strategic Business Alliance
  (Cam, Crank, WSS, HTS Sensors)

2019-2020

- M & A Lighting Solutions
- M & A Seating Systems
- TLA for LPDC Alloy Wheels
- JV - CNG & LPG Kits
  (Westport Acquired Emer)

2021-2023

- JV - PV Seats
- TLA for Traction Motor for EVs

2023-2024

- TLA for EV Supply Equipment's

2024-2025

- TLA for Speakers
- TLA for TPMS
- JV for 4W EV Products
- TLA for Sunroof
- M&A- 2W/3W Business

Joint Venture Partners = 10

- 8 Japanese
- 1 Canadian
- 1 China

Mergers and Acquisitions = 7

- 5 European
- 2 Indian

Technical License Agreements = 8

- 1 European
- 3 Japanese
- 2 S.Korean
- 1 China
- 1 American

Strategic Business Alliance= 2

- 1 American
- 1 Taiwan

Environmental, Social & Governance (ESG)

Environmental

More than 90% of plants ISO 14001 & ISO 45001 certified
(Environmental & OHS Management System)

- Energy and Emissions
- Water Management
- Waste Management

Social

Vision to enable Employee and Community Well-Being with following organizational goals:

- Community Well Being (CSR)
- Employee Well Being

Corporate Governance

Strong Corporate Governance and Board members

- Policies governing our business
- Ethics and compliances
- Economic Value Creation

CO^2 FOOTPRINT

30% renewable energy share

- 60% renewable energy by 2030
- Carbon neutral by 2040
- Net Carbon Zero by 2050

Our Journey

2007



Seva Kendra, Bagla, Hisar Haryana, Skills Centre

2010



MDMMS, Bagla Haryana Sr. Sec. School

2012



Samarth - Jyoti Project

2016



SLMCH, Bagla Haryana Charitable Hospital

2019



TSNMS, Kadi Gujarat Sr. Sec. School

2024



TSNMS, Poonapalli, Hosur Sr. Sec. School

The Suman Nirmal Minda Foundation is actively engaged in the areas of **Education, Skill development, Preventive and curative Healthcare, and Community wellbeing**. Its key initiatives include operating **community schools, remedial education programs, IT skill development, and vocational training** tailored for underprivileged children, girls, boys, and women. With a network of **19 centers across 7 states**, the Foundation also manages **three senior secondary schools and a hospital**, delivering quality education and accessible healthcare to underserved communities.

Thematic Areas



Skill Development



Education



Community Wellbeing



Preventive & Curative Health Care

Awards & Recognitions

Customer Awards 2025-26

QUALITY
DELIVERY
BEST SUPPLIER
PARTNER AWARD
COST COMPETITIVENESS
BUSINESS EXCELLENCE

48*



Mr. Nirmal Minda has been honored with **the India's Best CEO 2025 Award** in the **Auto & Auto Ancillary category** by **Fortune India** .
This recognition celebrates his visionary leadership, strong industry foresight, and unwavering commitment to innovation and excellence.



Uno Minda has been honored with **CII Awards for Excellence in Industrial R&D 2026.**

Great Place To Work. Certified OCT 2026-OCT 2027 INDIA

Uno Minda is proud to secure the **Great Place To Work® (GPTW)** Certification for the sixth consecutive year!



Uno Minda has been honored with the **Best Governed Company in the Listed Segment** (Medium Category) at the 25th **The Institute of Company Secretaries of India National Awards for Excellence** in Corporate Governance.



Dr. Suman Minda, Chairperson - CSR Wing of **Uno Minda** has been honoured with **Global Education Leadership Award** at **NYC Green School Conference 2026**



Uno Minda has been **recognized among the Top 50 Innovative Companies for 2025** at the recently held **CII Industrial Innovation Awards 2025.** This honor reflects our unwavering commitment to innovation excellence—delivering cutting-edge solutions, strengthening our innovation management systems, and driving transformative and sustainable technologies for the future.

Certifications

IATF 16949:2016 · ISO 9001:2015 · ISO 14001:2004 · ISO 27001 · ISO 27701 · ISO 45001:2018 · ISO 26262 · IATF 17025:2005 · TISAX

Group Strengths

Long Standing Relationships With OEMs

6 decades of preferred supplier status with major OEMs across all segments.

Located Close To Customer

- Located in major automotive hubs in India, growing global presence.
- Land bank in major hubs to set up green field project.

Made In India For India And Globe

Strong manufacturing base in India with 78 manufacturing plants.

Strong R&D Capabilities

37 R&D and engineering centers globally.

Strategic & Technology Driven Alliances

With global technology leaders supporting various product lines.

Robust Systems And Governance Mechanism

Strong system, processes with experienced board to drive governance and ethical practices.

Extensive Aftermarket Distribution And Service Network

1500 business partners, 35000 retailers & 75000 service points.

Human Resources

- Great Place To Work® (GPTW) certified.
- Focus on promoting in-house talent & succession management.

Trustworthy And Capable Supplier Base

More than 1500 suppliers spread across geographies.

Cyber Risk Management

- Strong & robust security management & cyber risk management framework to safeguard company from cyber threats.



UNO MINDA
DRIVING THE NEW

Thank You

Corporate Office

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Website: www.unominda.com

For further information, please contact

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Head – Treasury, IR and Communication
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