Financial Results Material for the Second Quarter of the Period Ending March 2027

November 11, 2026

DAI-DAN

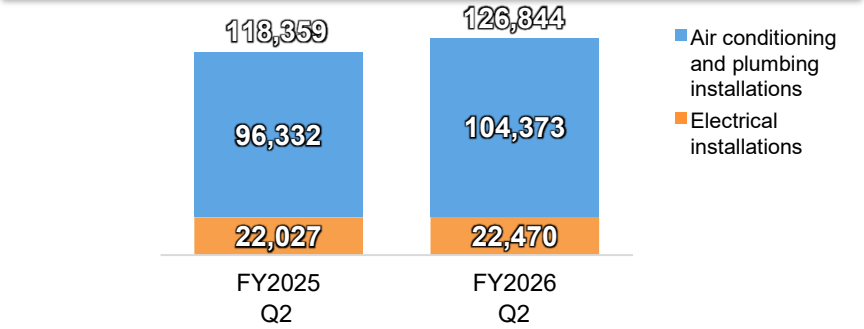
Consolidated Performance Summary

Sales and profits increased, and a significant rise in orders received also resulted in an increase in period-end net sales (uncompleted)

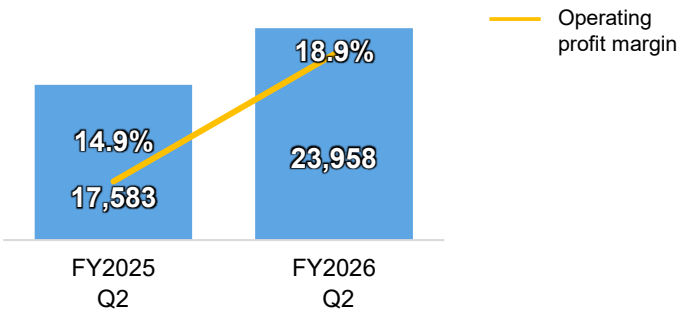
Net sales (completed)	**126,844** million yen	YoY change (7.2%)
Operating profit	**23,958** million yen	YoY change (36.3%)
Orders received	**252,685** million yen	YoY change (38.2%)
Period-end net sales (uncompleted)	**481,114** million yen	YoY change (49.0%)

In the second quarter, all items reached record highs.

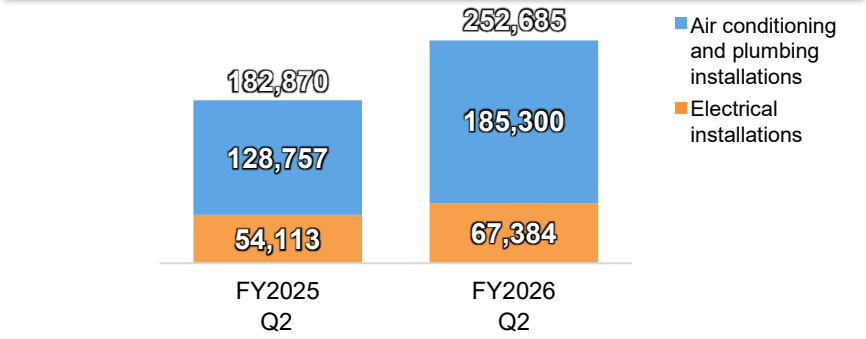
Net sales (completed)



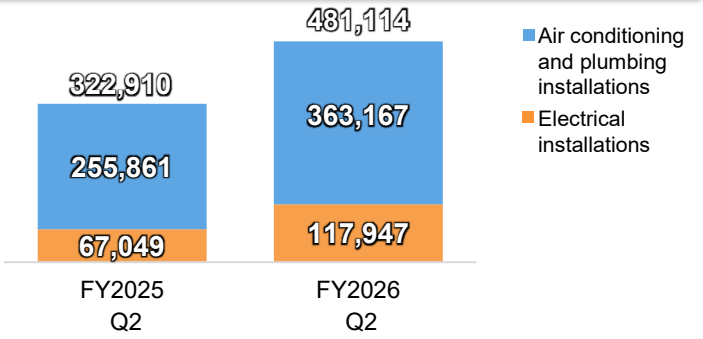
Operating profit



Orders received



Period-end net sales (uncompleted)



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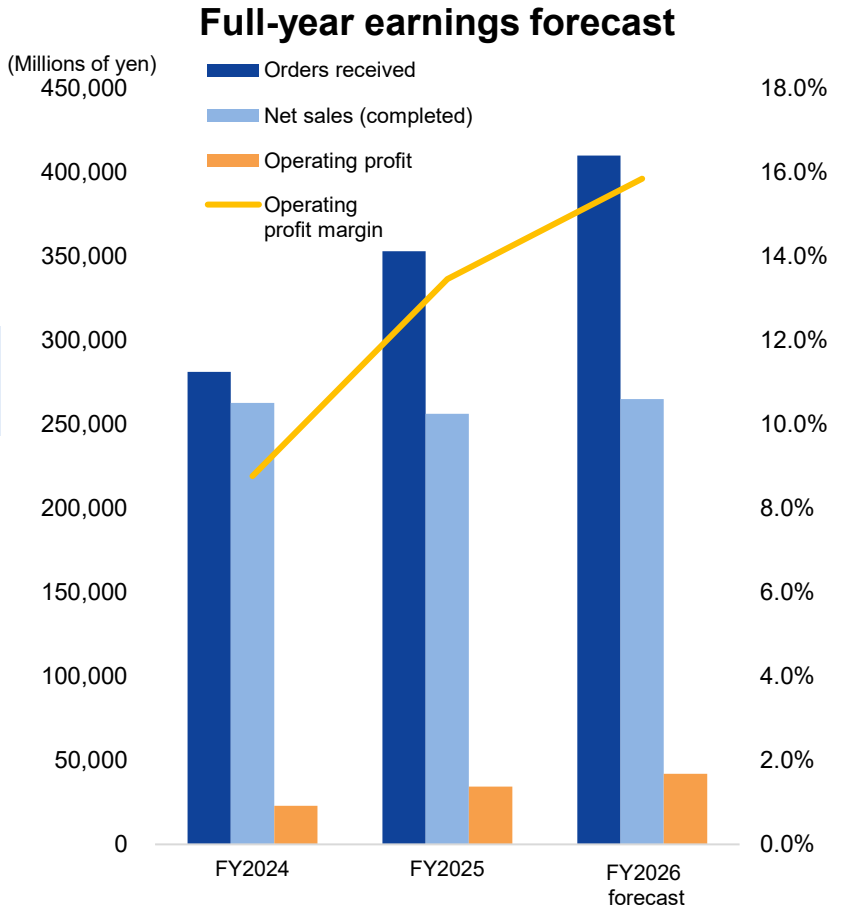
Consolidated Full-Year Earnings Forecast

Revision to consolidated full-year earnings forecast for the period ending March 2027

- ✓ Orders received are expected to increase by 50,000 million yen to 410,000 million yen, supported by continued strong order activity in Japan. Please note that the increase in orders received will progress in the following fiscal year and beyond, and there is no change to the net sales of completed construction contracts for the current fiscal year.
- ✓ Operating profit is expected to increase by 6,000 million yen to 42,000 million yen, mainly because improvement in profits from unfinished construction work is likely to be above our forecast made at the beginning of the fiscal year.
- ✓ Consequently, all items are expected to reach record-high levels.

* For details, see “Notice Concerning Revision to Earnings Forecast and Dividend Forecast (Dividend Increase) for the Fiscal Year Ended March 31, 2027” announced on November 11, 2026.

Orders received	**410,000** million yen	YoY change (16.1%)
Previous forecast	(360,000)	
Period-end net sales (uncompleted)	**500,273** million yen	YoY change (40.8%)
	(450,273)	
Net sales (completed)	**265,000** million yen	YoY change (3.4%)
	(265,000)	
Operating profit	**42,000** million yen	YoY change (21.8%)
	(36,000)	
Ordinary profit	**42,500** million yen	YoY change (18.8%)
	(36,500)	
Profit attributable to owners of parent	**30,000** million yen	YoY change (12.1%)
	(27,300)	



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Consolidated Full-Year Earnings Forecast

[Reference] Details of FY2025 results and FY2026 earnings forecast

(Millions of yen)

	FY2025 (period ended March 2026)			FY2026 (period ending March 2027)				YoY change, full year		FY2026 (period ending March 2027)
	First half year	Second half year	Full year	Full year (Previous forecast)	First half year	Second half year (Forecast)	Full year (Current forecast)	Increase (Decrease)	Change rate	Full-year forecast (Non-consolidated)
Net sales of uncompleted construction contracts at the beginning of period	—	—	258,400	355,273	—	—	355,273	96,873	37.5%	326,955
Net sales of construction contract orders received	182,870	170,232	353,102	360,000	252,685	157,315	410,000	56,898	16.1%	375,000
Net sales of uncompleted construction contracts at the end of period	322,910	290,763	355,273	450,273	481,114	374,432	500,273	145,000	40.8%	461,955
Net sales of completed construction contracts	118,359	137,869	256,228	265,000	126,844	138,156	265,000	8,772	3.4%	240,000
Gross profit on completed construction contracts	27,470	28,613	56,083	59,800	35,015	30,985	66,000	9,917	17.7%	—
Gross profit margin of completed construction contracts (%)	23.2%	20.8%	21.9%	22.6%	27.6%	22.4%	24.9%	3.0p	—	—
Operating profit	17,583	16,896	34,479	36,000	23,958	18,042	42,000	7,521	21.8%	41,500
Operating profit margin (%)	14.9%	12.3%	13.5%	13.6%	18.9%	13.1%	15.8%	2.4p	—	17.3%
Ordinary profit	18,137	17,633	35,770	36,500	24,384	18,116	42,500	6,730	18.8%	42,000
Profit attributable to owners of parent	12,520	14,252	26,772	27,300	16,362	13,638	30,000	3,228	12.1%	29,700
Return on equity (ROE)	—	—	22.5%	19.8%	—	—	21.6%	-0.9p	—	—

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Second Quarter Financial Results
for the Period Ending March 2027

Progress Status of Mid-Term Management Plan

"Refining Stage" FY2024–FY2026

Numerical Targets for the Mid-Term Management Plan “Refining Stage”

- For the period ending March 2027, the final year of the Mid-Term Management Plan, we aim to achieve the earnings forecasts announced at the beginning of the fiscal year and expect to achieve our targets for consolidated net sales, consolidated operating profit, and ROE.

	“Preparation Stage”	“Refining Stage”		
	Period ended March 2024	Period ended March 2025	Period ended March 2026	Period ending March 2027
Consolidated net sales	197.4 billion yen	Target 250.0 billion yen Result **262.7 billion yen**	Target* 260.0 billion yen Result **256.2 billion yen**	Target 265.0 billion yen Forecast **265.0 billion yen**
Consolidated operating profit	10.8 billion yen	Target 15.0 billion yen Result **23.0 billion yen**	Target* 23.5 billion yen Result **34.4 billion yen**	Target 36.0 billion yen Forecast **42.0 billion yen**
ROE	10.3%	Target 10% or more Result **17.4%**	Target* 12% or more Result **22.5%**	Target 19.8% Forecast **21.6%**

* Target figures for the period ended March 2026 are based on “Notice Concerning Revision of the Performance Targets and Financial Strategy Indicators of the Mid-Term Management Plan ‘Refining Stage’” announced on May 9, 2025.

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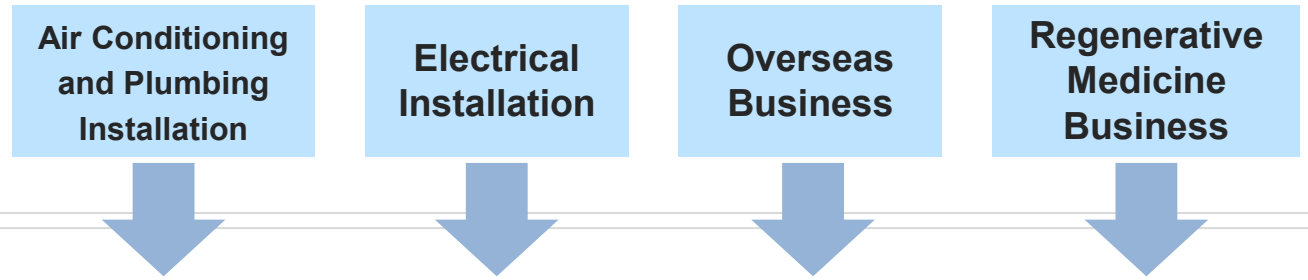
Mid-Term Management Plan “Refining Stage”

- A “Refining Stage” to reinforce the group’s overall strength toward the Long-term Vision 2030
- Aiming to become a “company that creates value in spaces,” we deliver value to a wide range of customers.

“Refining Stage” Management policy

Enhancing Corporate Value by Developing Our People Through Our Human Resource Strategy

Business Domains



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Disclaimer

The forecast concerning future business results, including future plans and strategies, disclosed by the Company is based on assumptions deemed reasonable at the time of announcement. Therefore, actual business results may differ from the forecast due to various factors.

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