Financial Results for 1st Half of the year ending September 2026



May 25, 2026

Nissei ASB Machine Co., Ltd.

(TSE Prime market, 6284)

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Data book

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I . Financial results for 1st half of the year ending Sept. 2026

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Record-Highs for H1 Orders, Sales, and Operating Profit.

Record high

Orders

28.6 Bn JPY
(+25.1% YoY)

Strong in both machines and molds, driven by Americas, Europe, and India.

Record high

Net Sales

24.0 Bn JPY
(+9.8% YoY)

Record sales for core products; Significant growth in the Americas, Europe, and India.

Record high

Operating Profit

6.5 Bn JPY
(+18.8% YoY)

Driven by sales growth and mix improvement.

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2026年9月期 上半期 連結業績サマリー
Consolidated Financial Results Summary: 1st Half FY2026

Strong Performance: Record-high Orders, Net Sales, and Profits across all levels for H1

(Mn JPY)

		FY2025 H1 Result		FY2026 Q1 Result		FY2026 Q2 Result		FY2026 H1 Result		YoY	
		A	%	B	%	C	%	B	%	B-A	B/A
受注高	Orders received	22,906	-	**15,419**	**-**	**13,237**	**-**	**28,657**	**-**	+5,750	+25.1%
受注残高	Order backlog	19,247	-	**21,312**	**-**	**21,850**	**-**	**21,850**	**-**	+2,603	+13.5%
売上高	Net sales	21,902	100.0%	**11,341**	**100.0%**	**12,699**	**100.0%**	**24,041**	**100.0%**	+2,139	+9.8%
売上原価	Cost of sales	11,637	53.1%	**5,887**	**51.9%**	**6,261**	**49.3%**	**12,149**	**50.5%**	+512	+4.4%
売上総利益	Gross profit	10,265	46.9%	**5,453**	**48.1%**	**6,438**	**50.7%**	**11,892**	**49.5%**	+1,627	+15.9%
販管費	SG&A	4,788	21.9%	**2,867**	**25.3%**	**2,518**	**19.8%**	**5,385**	**22.4%**	+596	+12.5%
営業利益	Operating profit	5,476	25.0%	**2,586**	**22.8%**	**3,920**	**30.9%**	**6,506**	**27.1%**	+1,030	+18.8%
経常利益	Ordinary profit	5,745	26.2%	**2,735**	**24.1%**	**3,945**	**31.1%**	**6,680**	**27.8%**	+935	+16.3%
純利益(*1)	Net income	4,008	18.3%	**1,899**	**16.7%**	**2,884**	**22.7%**	**4,784**	**19.9%**	+775	+19.3%
設備投資	Capital investment	547	2.5%	**516**	**4.5%**	**541**	**4.3%**	**1,057**	**4.4%**	+510	+93.2%
減価償却費	Depreciation	930	4.2%	**483**	**4.3%**	**514**	**4.0%**	**997**	**4.1%**	+67	+7.2%
研究開発費	R&D expenses	458	2.1%	**74**	**0.7%**	**78**	**0.6%**	**152**	**0.6%**	-306	-66.8%
FX rate (期中平均) Average rate	USD	152.52	-	**154.15**	-	**156.86**	-	**155.51**	-	+2.99	+2.0%
	EUR	161.55	-	**179.39**	-	**183.65**	-	**181.52**	-	+19.97	+12.4%
	INR	1.79	-	**1.75**	-	**1.73**	-	**1.74**	-	-0.05	-2.8%

上半期として過去最高
Record high for H1

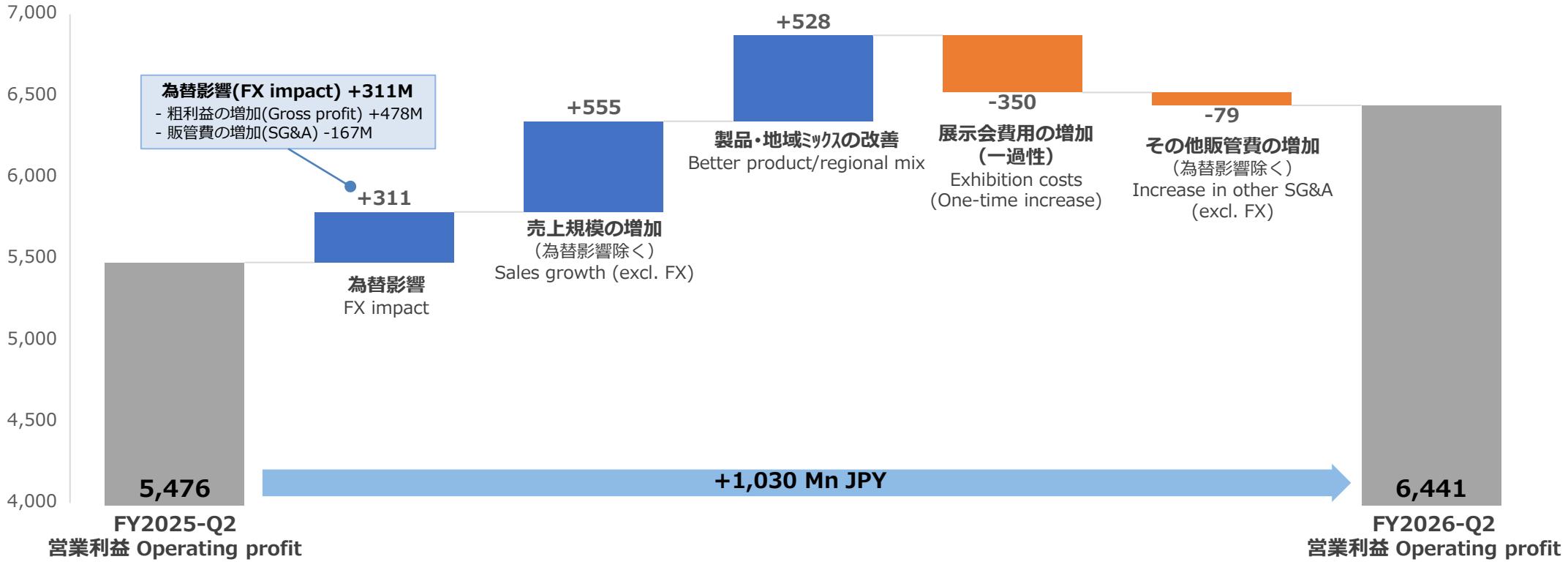
(*1: 親会社株主に帰属する当期純利益, Net income : Profit attributable to owners of parent)

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営業利益の増減要因（対前年同期比）
Factors for Changes in Operating Profit (YoY)

Significant profit growth as sales gains and favorable mix offset increased exhibition costs

(Mn JPY)



参考：為替ﾚｰﾄ（期中平均ﾚｰﾄ）
Note : Average rate

Rate	FY25-Q2	FY26-Q2	change	
USD	152.52	155.51	2.0%	円安 Weak yen
EUR	161.55	181.52	12.4%	円安 Weak yen
INR	1.79	1.74	-2.8%	
MXN	7.53	8.68	15.3%	円安 Weak yen
BRL	26.11	29.22	11.9%	円安 Weak yen

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セグメント別受注高
Orders Received by Segment

Orders up across all products; Western markets and India maintain momentum

(Mn JPY)

			FY2025 H1 Result		FY2026 Q1 Result		FY2026 Q2 Result		FY2026 H1 Result		YoY		Notes
			A	%	B	%	C	%	B	%	B-A	B/A	
製品別 / Product	成形機	Machine	11,268	49.2%	**8,470**	**54.9%**	**6,564**	**49.6%**	**15,035**	**52.5%**	+3,767	+33.4%	中小型機は好調, 大型機は堅調
	金型	Molds	7,287	31.8%	**4,514**	**29.3%**	**4,246**	**32.1%**	**8,760**	**30.6%**	+1,473	+20.2%	ほぼ全地域で好調
	付属機器	AUX	1,374	6.0%	**801**	**5.2%**	**677**	**5.1%**	**1,478**	**5.2%**	+104	+7.6%	
	部品その他	Parts	2,976	13.0%	**1,633**	**10.6%**	**1,748**	**13.2%**	**3,382**	**11.8%**	+405	+13.6%	ほぼ全地域で好調
	合計	Total	22,906	100.0%	**15,419**	**100.0%**	**13,237**	**100.0%**	**28,657**	**100.0%**	+5,750	+25.1%	

【Note】**Machine**: Strong demand for Small/Mid sized machines; steady performance for large-sized models. **Molds**: Strong performance in almost all regions.
Parts: Strong performance in almost all regions.

地域別 / Region	米州	Americas	7,167	31.3%	**5,661**	**36.7%**	**4,944**	**37.4%**	**10,606**	**37.0%**	+3,439	+48.0%	北米好調, 中南米は堅調
	欧州	Europe	4,767	20.8%	**2,878**	**18.7%**	**2,939**	**22.2%**	**5,817**	**20.3%**	+1,050	+22.0%	好調維持
	南･西ｱｼﾞｱ	South/West Asia	7,097	31.0%	**4,526**	**29.4%**	**4,272**	**32.3%**	**8,798**	**30.7%**	+1,701	+24.0%	ｲﾝﾄﾞ･中東好調, 東南ｱｼﾞｱ回復待ち
	東ｱｼﾞｱ	East Asia	3,875	16.9%	**2,353**	**15.3%**	**1,081**	**8.2%**	**3,434**	**12.0%**	-440	-11.4%	日本は一時的に減少, 中国は低迷継続
	合計	Total	22,906	100.0%	**15,419**	**100.0%**	**13,237**	**100.0%**	**28,657**	**100.0%**	+5,750	+25.1%	

【Note】**Americas**: Strong in North America, steady in Latin America. **Europe**: Maintained strong momentum.
South/West Asia: Strong in India and Middle East. Southeast Asia is awaiting recovery. **East Asia**: Japan: Temporary decrease (due to order timing); China: Remaining weak.

上半期として過去最高
Record high for H1

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セグメント別売上高
Net sales by Segment

Strong sales for almost all products; Significant growth in the Americas, Europe, and India

(Mn JPY)

			FY2025 H1 Result		FY2026 Q1 Result		FY2026 Q2 Result		FY2026 H1 Result		YoY		Notes
			A	%	B	%	C	%	B	%	B-A	B/A	
製品別 / Product	成形機	Machine	11,540	52.7%	**5,405**	**47.7%**	**6,634**	**52.2%**	**12,039**	**50.1%**	+499	+4.3%	中小型機は増加, 大型機は反動減
	金型	Molds	6,222	28.4%	**3,709**	**32.7%**	**3,727**	**29.4%**	**7,437**	**30.9%**	+1,214	+19.5%	ほぼ全地域で増加
	付属機器	AUX	1,287	5.9%	**623**	**5.5%**	**639**	**5.0%**	**1,262**	**5.3%**	-25	-2.0%	
	部品その他	Parts	2,851	13.0%	**1,603**	**14.1%**	**1,698**	**13.4%**	**3,301**	**13.7%**	+450	+15.8%	ほぼ全地域で増加
	合計	Total	21,902	100.0%	**11,341**	**100.0%**	**12,699**	**100.0%**	**24,041**	**100.0%**	+2,139	+9.8%	

【Note】**Machine**: Small to mid-sized: Increase; Large-sized: Rebound decline. **Molds**: Increases in almost all regions. **Parts**: Increases in almost all regions.

地域別 / Region	米州	Americas	6,957	31.8%	**3,732**	**32.9%**	**4,400**	**34.7%**	**8,133**	**33.8%**	+1,175	+16.9%	北米増加, 中南米は微増
	欧州	Europe	3,816	17.4%	**2,393**	**21.1%**	**2,735**	**21.5%**	**5,129**	**21.3%**	+1,312	+34.4%	欧州全域で増加
	南･西ｱｼﾞｱ	South/West Asia	6,382	29.1%	**3,364**	**29.7%**	**3,576**	**28.2%**	**6,940**	**28.9%**	+558	+8.7%	ｲﾝﾄﾞ･中東は増加, 東南ｱｼﾞｱ減少
	東ｱｼﾞｱ	East Asia	4,745	21.7%	**1,851**	**16.3%**	**1,986**	**15.6%**	**3,838**	**16.0%**	-907	-19.1%	日本は大型機の反動減, 中国は低迷継続
	合計	Total	21,902	100.0%	**11,341**	**100.0%**	**12,699**	**100.0%**	**24,041**	**100.0%**	+2,139	+9.8%	

【Note】**Americas**: North America: Increase; Latin America: Slight increase. **Europe**: : Increase across Europe.
South/West Asia: India & Middle East: Increase; Southeast Asia: Decrease. **East Asia**: Japan: Rebound decline in large machines; China: Declining.

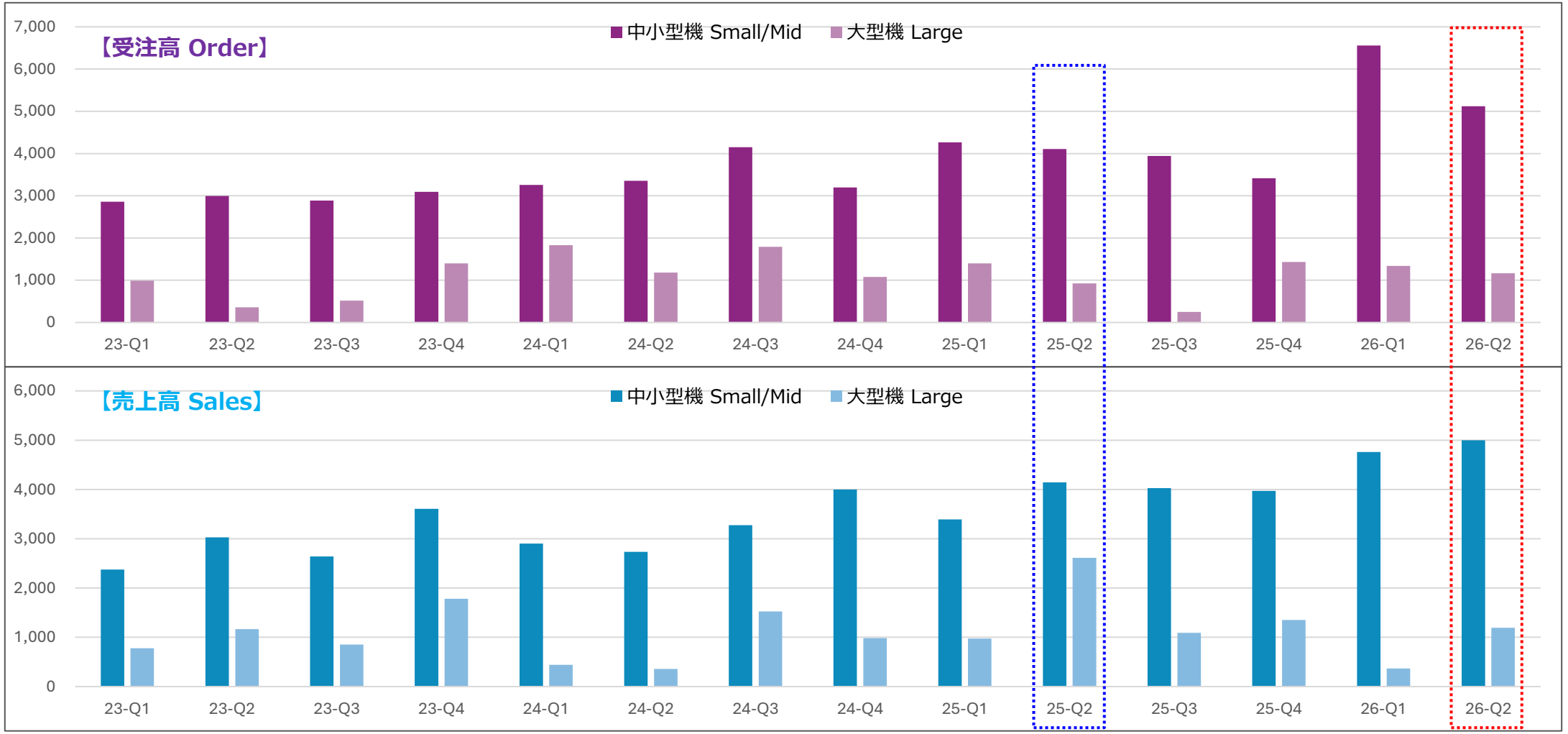
上半期として過去最高
Record high for H1

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【成形機サイズ別】 受注・売上高の四半期推移（主力機種）
Quarterly Trends: Orders and Sales by Machine Size (Main Models)

Strong orders and sales for Small/Mid models have created a favorable outlook for us

(Mn JPY)

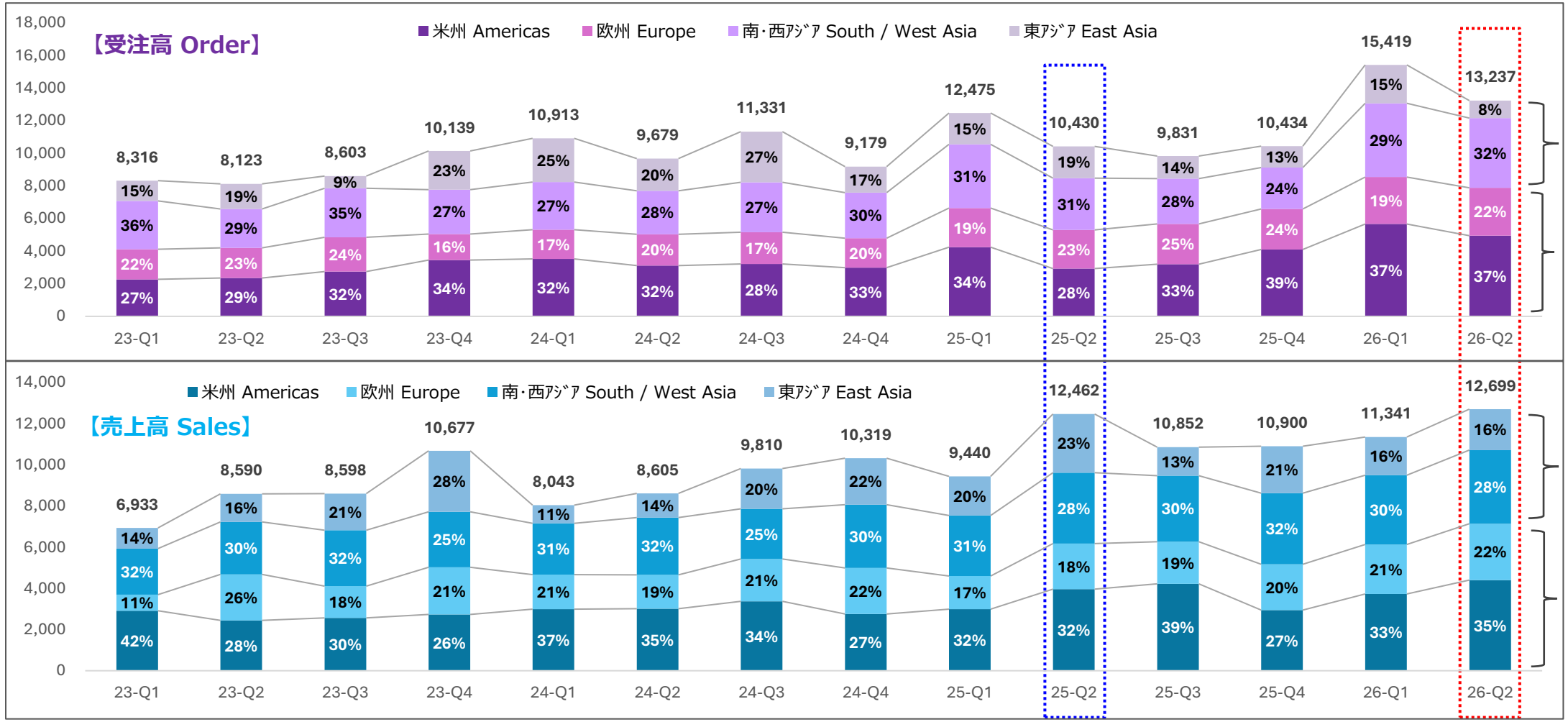


中小型機 Small/Mid Machine : ASB-70DP, ASB-50MB, ASB-12M
大型機　 Large Machine　　: ASB-150DP, ASB-650EXH, PF36

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【地域別】 受注・売上高の四半期推移
Quarterly Trends: Orders and Sales by Region

Balanced regional mix maintained, with rising Western share in orders and sales



(Mn JPY)

アジア40%
Asia

欧米60%
the Americas
& Europe

受注 Order YoY
欧米比率上昇
52%→57%
Western ratio up

アジア44%
Asia

欧米56%
the Americas
& Europe

売上 Sales YoY
欧米比率上昇
49%→55%
Western ratio up

Americas：北中南米アメリカ (North, Central, and South America)
Europe：欧州全域, ロシア, トルコ, 北部・南部アフリカ (Europe, Russia, Türkiye, Northern & Southern Africa)
South/West Asia：東南アジア, オセアニア, インド, 中東, 東部・西部アフリカ (Southeast Asia, Oceania, India, the Middle East, Eastern & Western Africa)
East Asia：日本, 中国, 韓国, 台湾 (Japan, China, South Korea, Taiwan)

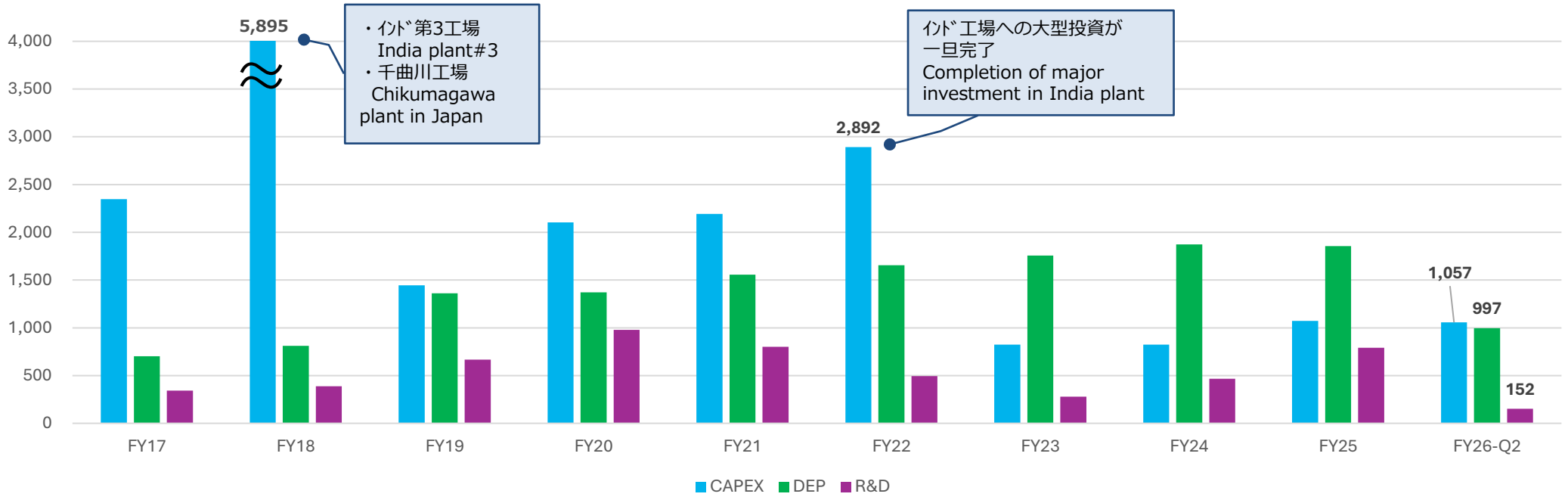
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設備投資額・減価償却費・研究開発費
CAPEX, DEP, R&D

CAPEX: Capacity expansion in India; R&D: Moderate progress after major trade show

(Mn JPY)

		FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	上期実績 FY26-Q2	通期計画 26FCST	進捗 Progress
設備投資	Capital Investment	2,348	5,895	1,445	2,103	2,192	2,892	825	823	1,073	**1,057**	**2,000**	**53%**
減価償却費	Depreciation	701	810	1,361	1,371	1,556	1,654	1,756	1,873	1,856	**997**	**2,000**	**50%**
研究開発費	R&D expenses	343	388	668	979	800	495	278	467	790	**152**	**600**	**25%**



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Ⅱ. Financial forecast for the year ending Sept. 2026

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2026年9月期　業績予想（上方修正）
Upward revision to financial forecast for the FY2026

Upward revision of earnings and dividend forecasts based on the current order situation

(Mn JPY)

		FY2025 Result		FY2026 H1 Result		FY2026 FY Forecast (Rev.)		YoY		Progress	(参考 Ref.) 期初予想 Initial est. Full Year	(参考 Ref.) 期初予想 Initial est. Change
		A	%	B	%	C	%	C-A	C/A	B/C	D	C-D
売上高	Net sales	43,654	100.0%	24,041	100.0%	**50,000**	**100.0%**	+6,345	+14.5%	48%	46,800	+3,200
営業利益	Operating profit	10,641	24.4%	6,506	27.1%	**13,000**	**26.0%**	+2,358	+22.2%	50%	11,500	+1,500
経常利益	Ordinary profit	10,912	25.0%	6,680	27.8%	**13,100**	**26.2%**	+2,187	+20.0%	51%	11,600	+1,500
純利益(*1)	Net income	7,740	17.7%	4,784	19.9%	**9,100**	**18.2%**	+1,359	+17.6%	53%	8,100	+1,000
1株純利益	EPS (JPY)	516.36	-	319.14	-	**607.03**	-	+90.66	+17.6%	53%	540.32	+66.71
1株配当金	DPS (JPY)	200.00	-	-	-	**240.00**	-	+40.00	+20.0%	-	200.00	+40.00
配当性向	DPR (%)	38.7	-	-	-	**39.5**	-	+0.80	-	-	37.0	+2.5
ROE	ROE (%)	13.9	-	-	-	**14.7**	-	+0.8	-	-	13.2	+1.5
ROIC	ROIC (%)	11.4	-	-	-	**13.0**	-	+1.6	-	-	11.7	+1.3
設備投資	Capital investment	1,073	2.5%	1,057	4.4%	**2,000**	**4.0%**	+927	+86.4%	+0.0%	2,000	0
減価償却費	Depreciation	1,856	4.3%	954	4.0%	**2,000**	**4.0%**	+144	+7.8%	+0.0%	2,000	0
研究開発費	R&D expenses	790	1.8%	152	0.6%	**600**	**1.2%**	-190	-24.1%	+0.0%	600	0
FX rate (期中平均)	USD	149.28	-	155.51	-	**150.00**	-	+0.72	+0.5%	-	145.00	+5.00
	EUR	164.80	-	181.52	-	**180.00**	-	+15.20	+9.2%	-	165.00	+15.00
	INR	1.75	-	1.74	-	**1.70**	-	-0.05	-2.9%	-	1.65	+0.05

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業績予想のポイント（中東情勢の影響）
Key Points of Forecast: Impact of Middle East Tensions

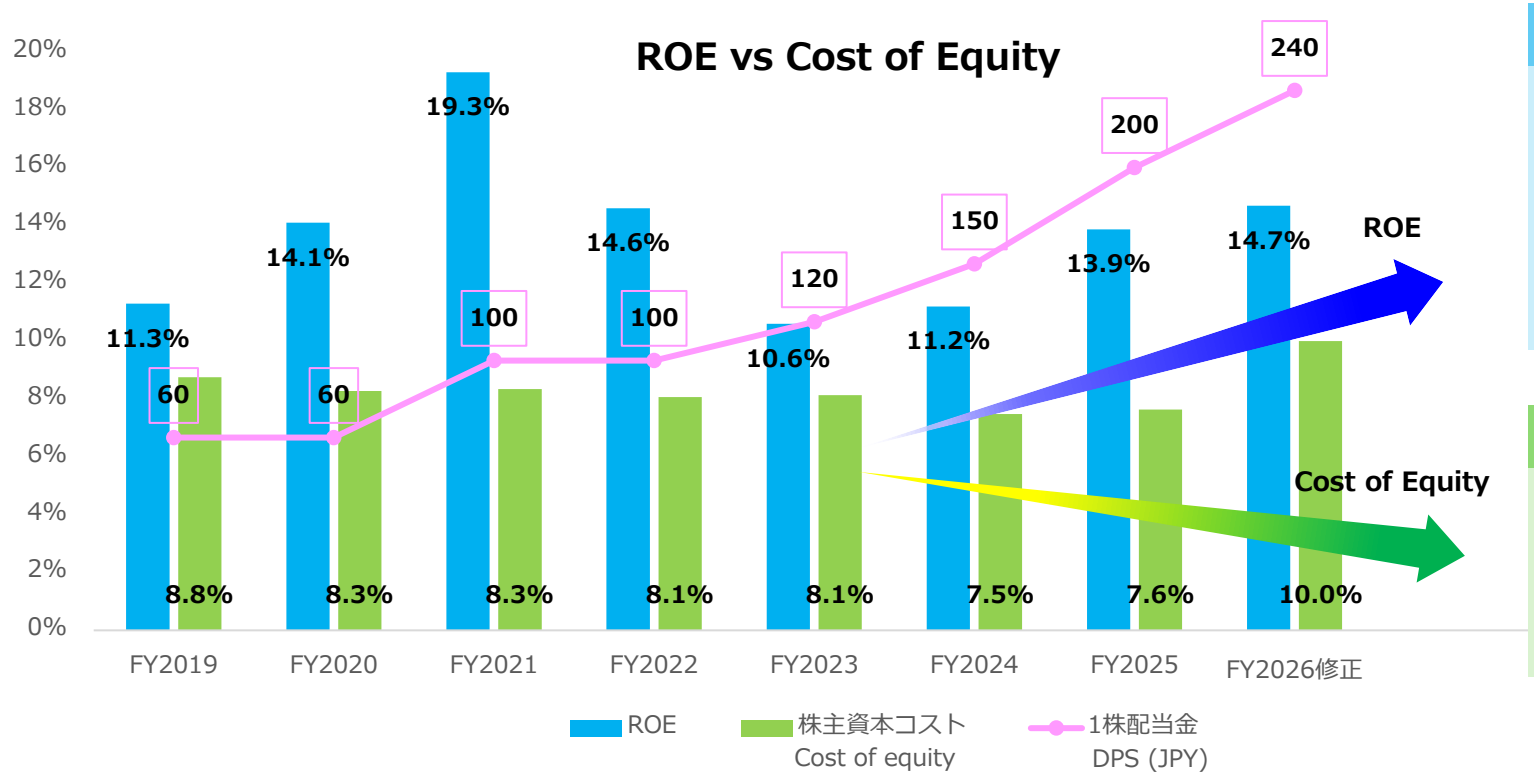
Crude oil prices are surging due to Middle East tensions, leading to rising resin costs and supply chain concerns.
No immediate disruptions in supply and demand; currently monitoring the situation closely.

	主なリスク Risks	対策 Countermeasures
需要 Demand	**設備投資意欲の減退** Decline in capital investment appetite	**機械需要：4S技術（省人・省エネ・省スペース・省材料）で差別化** **金型需要：容器の軽量化・小型化で喚起** Machines: Differentiate via "4S" technology (Labor, Energy, Space, and Material saving). Molds: Stimulate demand through lightweighting and downsizing of containers.
調達・生産 Procurement & Production	**樹脂材料・塗料類の供給懸念** Supply concerns for resin and coatings	**代替品シフトや余剰在庫確保で生産影響を回避** Avoid production impact by shifting to alternative materials and securing safety stock.
出荷・納品 Shipping & Delivery	**海上輸送の混乱、運賃高騰** Maritime transport disruptions and surging freight costs	**中東地域以外：コンテナの早期確保で納期影響を回避** **中東地域　：ホルムズ海峡を経由しない代替ルートを模索** **コスト影響：輸送費は顧客負担契約が多く、当社への直接影響は軽微** Outside Middle East: Secure containers early to avoid delivery delays. Middle East: Explore alternative routes bypassing the Strait of Hormuz. Cost Impact: Minimal direct impact as most contracts are on a customer-paid freight basis.

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Action to Implement Management that is Conscious of Cost of Capital and Stock Price

In addition to creating added value, we aim to improve ROE by further enhancing capital efficiency



Improvement of ROE

- **Profit expansion through Project 50:50**
- **Enhancing shareholder returns**
  (consolidated dividend payout ratio of 40%)
- **Improving asset efficiency**
  (reduction of inventory)

Reduction of capital costs

Strengthening dialogue with shareholders
- Enhancement of meetings with analysts and institutional investors
- Increase in the number of individual investors

Current cost of equity is recognized at around 10% (via CAPM and institutional investor dialogues).
Reference: Calculation Based on the CAPM (risk-free rate (2.5%) + β value (1.19) × equity risk premium (6%) = 9.7%)

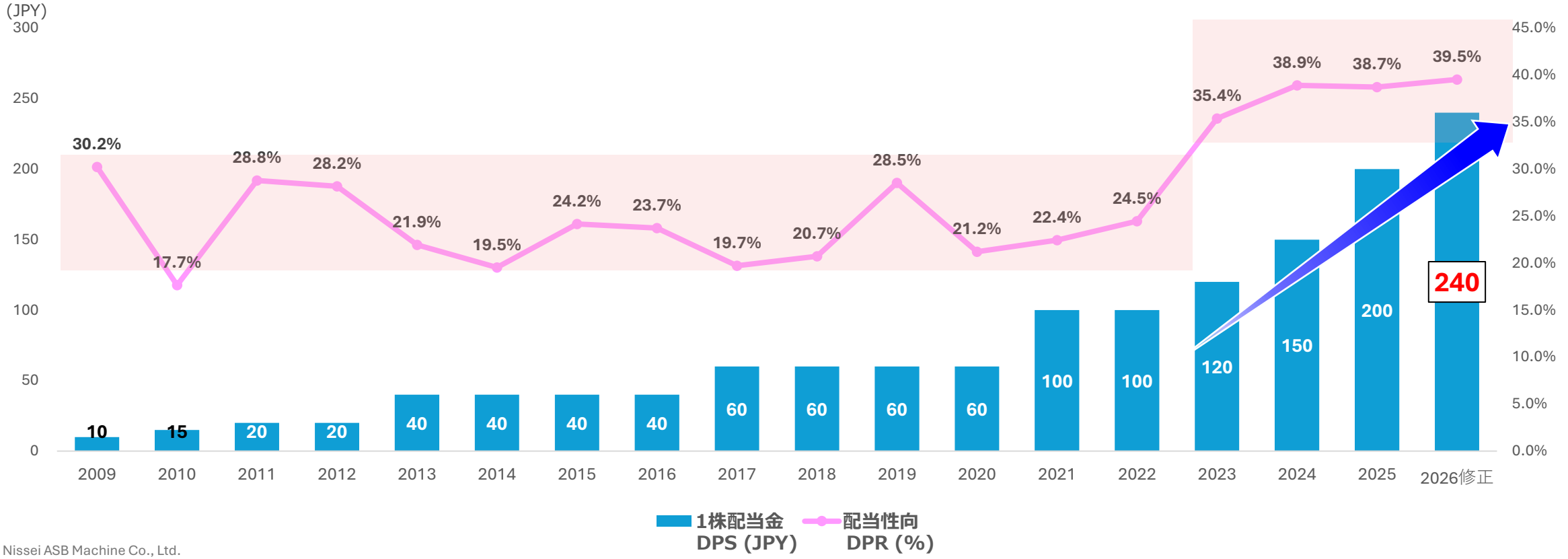
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株主還元
Shareholder returns

Dividend Policy:
Striving for continuous and stable dividends, aiming for a consolidated dividend payout ratio of 40%

DPR: The policy of aiming for 40% was established in FY2024, and the dividend level was raised

Continuity: Maintaining a substantive progressive dividend policy, with no dividend reduction since FY2009, following the Global Financial Crisis



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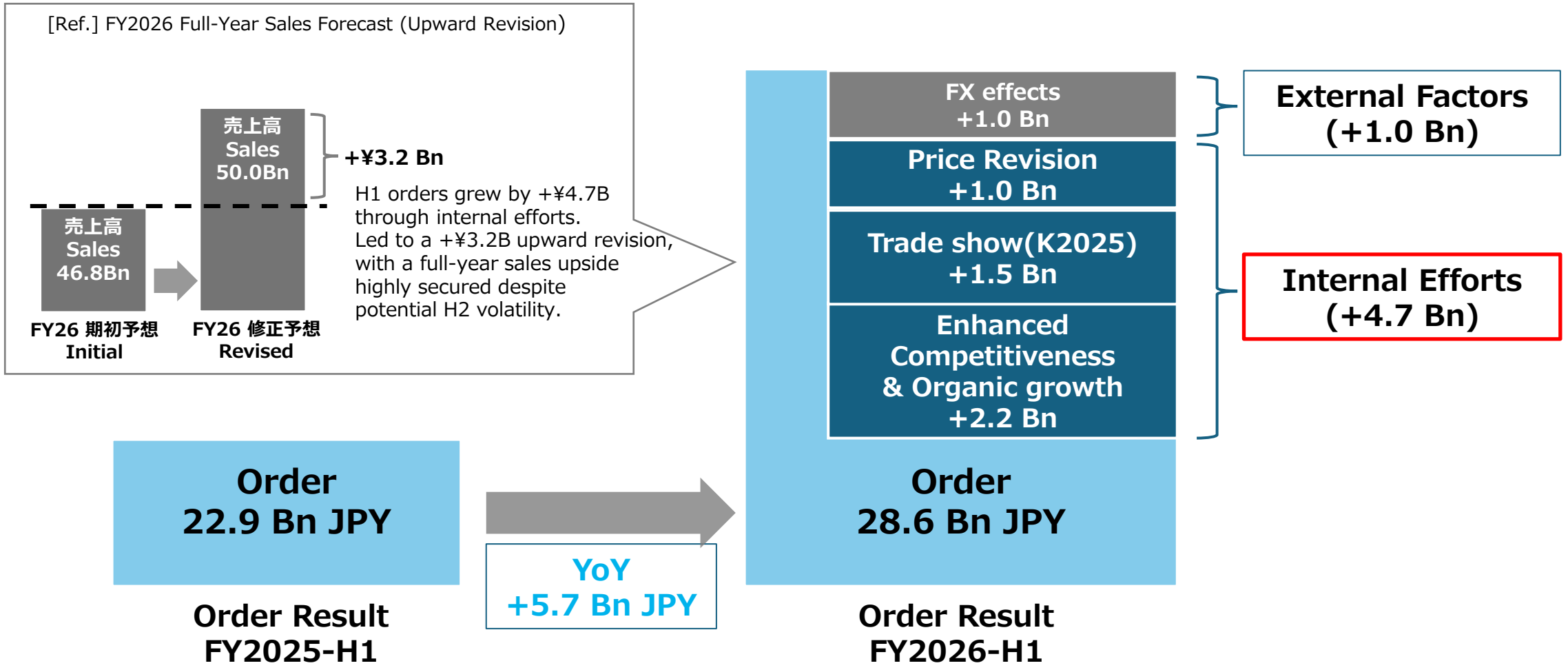


Ⅲ. Market Information

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受注拡大の背景
Background of Order Growth

Full-year sales forecast revised upward following strong H1 orders.
Analysis shows 80% of the order growth is driven by internal efforts, representing organic growth.



Sales Promotion & Marketing via Global Trade Shows



Event	K2025
Location	Dusseldorf, Germany
Dates	8-15 October 2025
Models	①PF36/36-600, ②PM-90/111N ③ASB-70DPH/50E, ④HSB12-4N/111N
Visitors	160 countries / Approx. 175K visitors



展示会名	PLAST INDIA 2026
開催地	New Delhi, India
会期	5-10 February 2026
展示機種	PF36/36-600
来場者数	88 countries / Approx. 550K visitors

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受注拡大の核：展示会出展スケジュール
Key Driver of Order Growth: Upcoming Major Exhibitions



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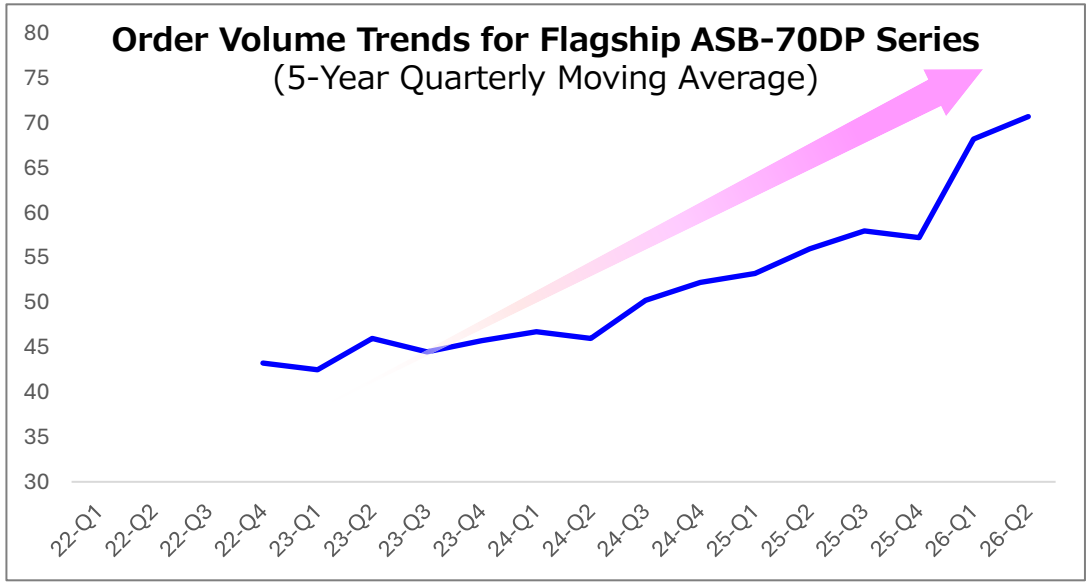
Market Expansion via Evolution & Premiumization of ASB Series (1-Step)

- **Penetration of ZC System (Existing Customers):** Expanded ZC mold orders → Drives machine orders
- **Glass-to-Plastic Conversion:** Growth in plastic miniature bottles
- **Replacement of Extrusion Blow Molding (New Customers):** Shifting HDPE container production to ASB Series
- **Robust Service & Support:** Expands sales channels to newcomers & secures repeat orders by boosting loyalty
- **Key Regions:** India, Europe, USA

(ZC: Zero Cooling)



(Best-Selling Model: ASB-70DP Series)



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マーケット・サマリー
Key Market Trends

Despite minor market concerns over Middle East tensions, the business plan is progressing generally in line with expectations.

Region		Outlook	Opportunities (Positive Factors)	Risks (Negative Factors)
Americas	North America	**Strong**	**Organic growth, Reshoring of production, Rising service demand, HDPE*1 container demand**	**Economic slowdown**
	Central and South America	**Steady**	**Organic growth, Demand for Returnable Beverage Containers, FIFA World Cup-related demand (Mexico)**	**Political instability, Economic slowdown**
Europe		**Strong**	**Local production for local consumption, In-house bottling trends, Compliance with environmental regulations (PPWR*2), Price Competitiveness Driven by Weak Yen**	**Economic slowdown**
South/ West Asia	India	**Strong**	**Organic growth, Accelerated shift from glass/cans to PET bottles**	**Potential risk from rising startups, Rising Material Costs**
	Southeast Asia	**Recovery**	**Organic growth, Local production for local consumption, Beverage Market**	**Economic slowdown, Intensifying competition with local manufacturers**
	Middle East & Africa	**Steady**	**Organic growth, Local production for local consumption**	**Geopolitical instability**
East Asia	Japan	**Steady**	**Local production for local consumption, Demand for high-value-added containers, Strong beverage demand (PF36)**	**Inflationary recession, Labor Shortages**
	China	**Weak**	**Market Size**	**Economic stagnation, Intensifying competition with local manufacturers**

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(*1 HDPE: High-density polyethylene(高密度ﾎﾟﾘｴﾁﾚﾝ), *2 PPWR: 欧州包装廃棄物指令(Packaging and Packaging Waste Regulation))

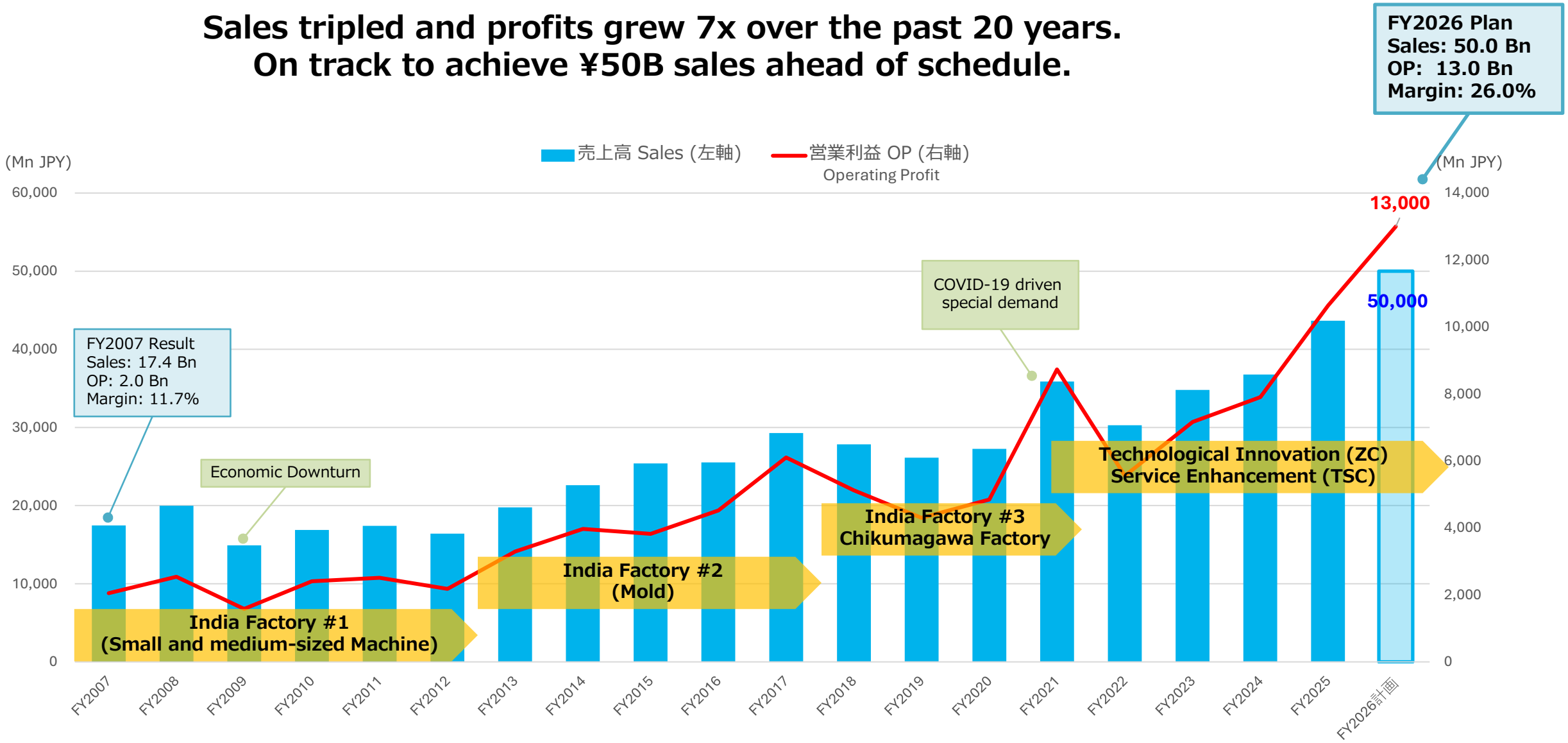


Ⅳ. Growth Strategy

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過去20年間の売上高と営業利益の推移
20-Year Trends in Sales and Operating Profit

Sales tripled and profits grew 7x over the past 20 years.
On track to achieve ¥50B sales ahead of schedule.



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1. Non-Beverage
Achieving Stable Growth with ASB Series

ASB Series

2. Beverage
Achieving expanded sales scale with PF36 and PM-90

PF Series
PM Series

3. Customer Support
Enhancing Customer Satisfaction by Expanding Parts, Services, and DX

Vision1™
Industry 4.0 IIoT Ready

4. Growth Investment
Creating Greater Value by Expanding Production Capacity and TSC through CapEx

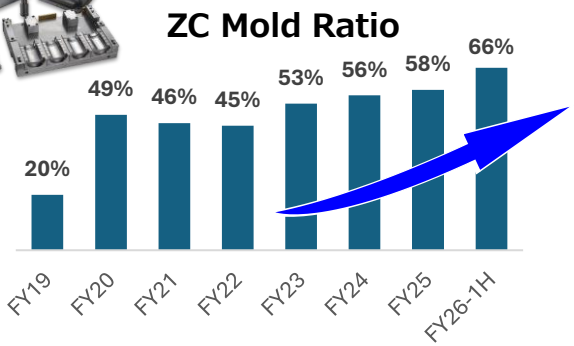
Maintain company growth through four growth strategies

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ASB Series

Accelerating further innovation and premiumization of our flagship ASB Series (ASB-12M, ASB-70DP, ASB-150DP Series)







eco

Hybrid Machines

- Energy Savings (-25% power costs)
- Faster molding & precise control
- Advantage in **rPET** & **HDPE** molding



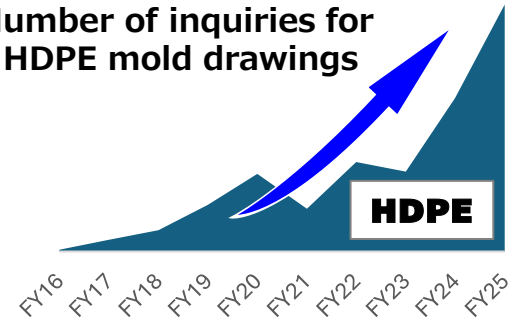
HDPE Containers

(HDPE: High-density polyethylene)

- Expanding Market via Competitor Segments
- Replacing EBM & IBM

(EBM: Extrusion Blow Molding)
(IBM: Injection Blow Molding)

Number of inquiries for HDPE mold drawings



Zero Cooling

Zero-Cooling Molding

- Material Savings (Lightweighting)
- High Quality & High Productivity

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成長戦略（飲料分野）
Growth Strategies (Beverage Area)

PF Series　PM Series

Global beverage container market shifting from large-scale centralized to mid-scale decentralized production. Driving sales growth with two "strategic models."

PF36 Optimal molding machine for mid-scale beverage production



(PF36 series)

Target Customers
- Mid-scale beverage manufacturers, including private brands (PB).

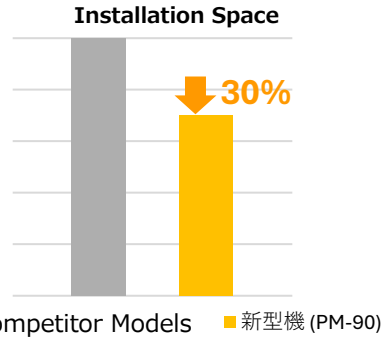
H1 Order Results
- Japan: 1 unit (Major beverage manufacturer)
- Overseas: 1 unit (Middle East)

Current Status & Outlook
- H1 slow, but strong global & domestic latent demand
- Developing an integrated system connected with filling machines

PM-90 High-quality & compact preform molding machine



(PM-90/111N)



Target Customers
- Preform manufacturers
- Small-to-mid-scale beverage manufacturers

H1 Order Results
- Japan: 1 unit (Container manufacturer)
- Overseas: 7 units (Middle East, Africa, Southeast Asia, Europe)

Current Status & Outlook
- Numerous promising inquiries globally & domestically
- Accelerating market expansion in emerging regions like India

Future Goal: ¥10B Annual Sales (Two Strategic Models)

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成長戦略（カスタマーサポート分野）
Growth Strategies (Customer Support Area)

Service demand surging due to preventive maintenance needs & engineer shortages.
Enhancing global support to achieve a 20% service sales mix in the future.

Recurring

Supply Capacity



Expanding India factory capacity
(Shortening mold & component lead times)



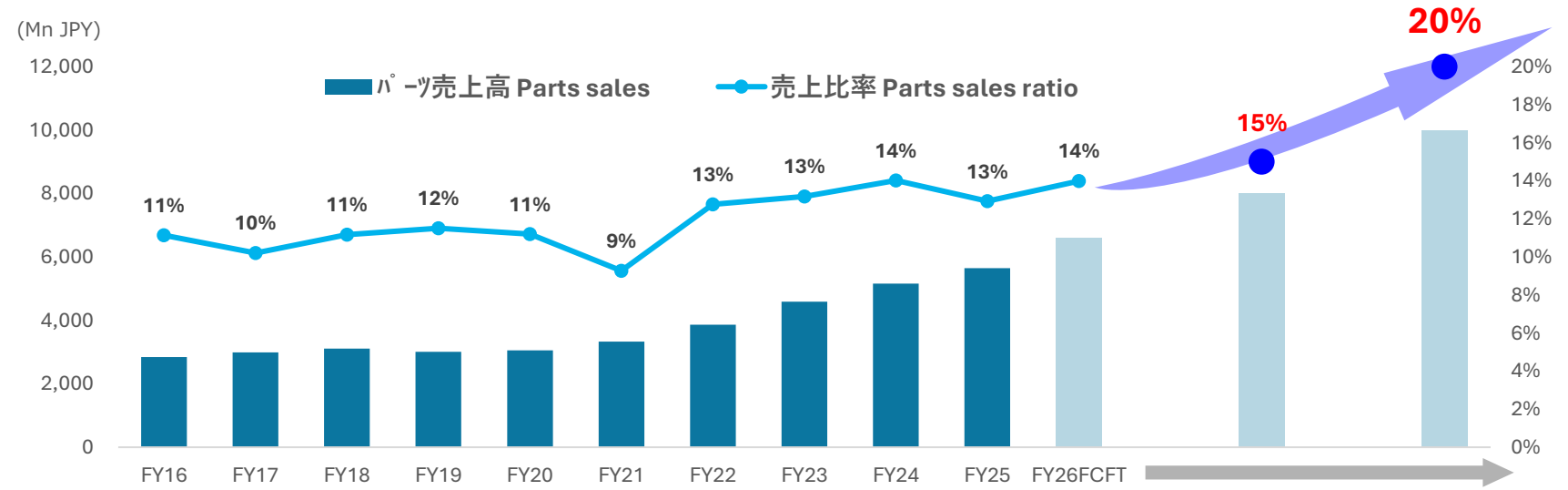
(Technical Support Center)

TSC & Service Hubs

Global Footprint:
Japan, India, USA, Germany, Mexico
Enhanced Capabilities:
Training, design, and machining

DX

Vision 1: Data Utilization & Remote Support
Strengthening Sales Infrastructure:
CRM & EC



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成長投資
Growth Image (Capital Investment)

Targeting ¥60B in near-term sales for the next growth stage. Planning agile CapEx to expand production capacity.

Aiming Higher

Major CapEx:
New Plant Construction
& Upgrades



Agile CapEx

- Machine Tools
- Relocation & Expansion of TSC
- Mold Equipment
  DX Systems
  Human Capital

Near-Term Target
¥60B Sales

India Plant 3

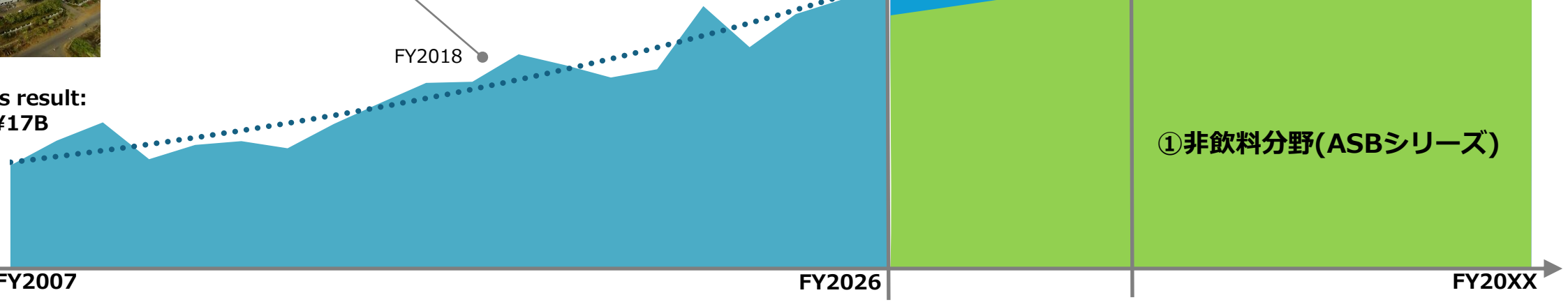


Chikumagawa Plant
(Japan)



India Plants 1 & 2





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Allocation of Cash on Hand

FY2026-H1 Cash on Hand

Approx. ¥30B

Growth Investment

※Allocated to accelerate further business growth
CS, Capacity, R&D, DX, and Human Capital

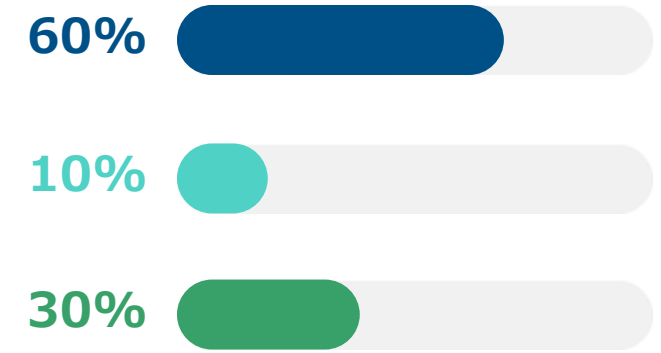
Safety Working Capital

¥10.0B–¥15.0B

※Targeting ~3 months of monthly sales to ensure stable operations

Allocation Policy for Future Cash Flows

EBITDA 100%



Growth Investment:
Retained earnings for future investment

Organic Investment:
Maintaining current production capacity

Shareholder Returns:
Maintaining stable dividends

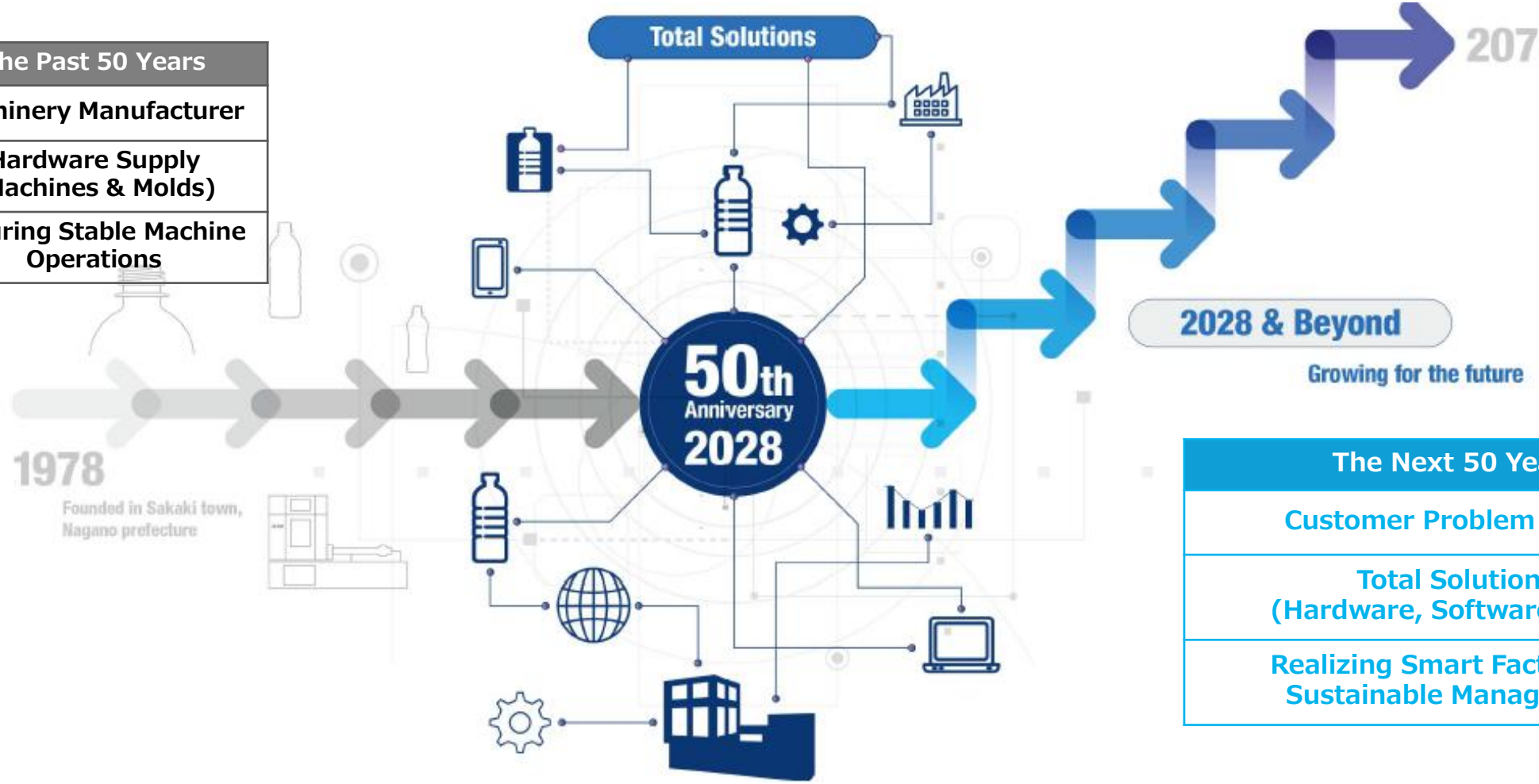
Shareholder Return Policy:
Maintaining a 40% consolidated dividend payout ratio

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ASBは「次の50年」へ
ASB Next 50 Years

Celebrating its 50th anniversary in November 2028, ASB began with its core 1-Step machine and has steadily expanded its business into India, mold manufacturing, and customer support.

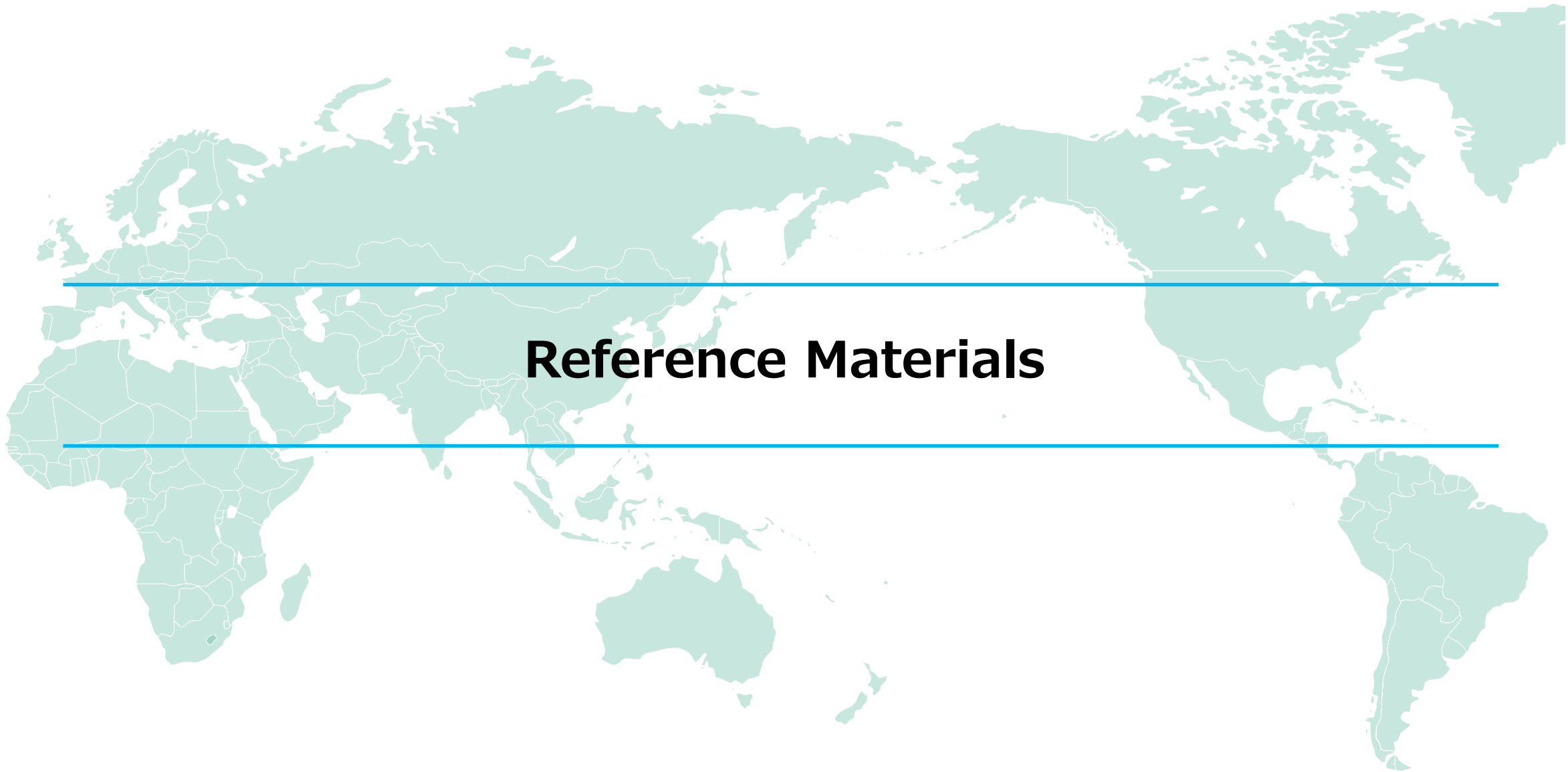
	The Past 50 Years
Role	**Machinery Manufacturer**
Value Proposition	**Hardware Supply (Machines & Molds)**
Goal	**Ensuring Stable Machine Operations**



The Next 50 Years
Customer Problem Solver
Total Solutions (Hardware, Software & DX)
Realizing Smart Factories & Sustainable Management

For the next 50 years, ASB will evolve from a machinery manufacturer into a "Total Solution Provider," supporting our customers' DX and sustainable management.

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Reference Materials

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会社概要
Company Overview

会社名	Company Name	NISSEI ASB MACHINE CO., LTD.
設立	Established	8 November 1978
代表者	Representative	Representative Director, Chairman: Kota Aoki　Representative Director, President: Makoto Fujiwara
本社所在地	Headquarters	4586-3 Koo, Komoro-shi, Nagano, Japan
事業内容	Operations	The development, manufacturing and retail of “stretch blow molding machines” used to make PET and other plastic containers, molds, ancillary equipment and parts as well as after-sales services
従業員数	Employees	Consolidated : 2,198　Individual : 215 (as of end of March 2026)
連結子会社（14社）	Consolidated Subsidiaries (14 entities)	NISSEI ASB COMPANY (アメリカ, USA) NISSEI ASB CENTRO AMERICA, S.A. DE C.V. (メキシコ, Mexico) NISSEI ASB SUDAMERICA LTDA. (ブラジル, Brazil) NISSEI ASB GmbH (ドイツ, Germany) NISSEI ASB MEDITERRANEA, S.L.U. (スペイン, Spain) ASB INTERNATIONAL PVT. LTD. (インド, India) NISSEI ASB PTE. LTD. (シンガポール, Singapore) NISSEI ASB (THAILAND) CO., LTD. (タイ, Thailand) NISSEI ASB SOUTH AFRICA (Pty) LTD. (南アフリカ, South Africa) PT. ASB INDONESIA (インドネシア, Indonesia) NISSEI ASB FZE (UAE) NISSEI ASB AFRICA LTD.（ナイジェリア, Nigeria） 日東工業株式会社, Nitto Kogyo (長野県, Japan) 株式会社マシンメイト, Machien Mate（長野県, Japan）



- Facing Mount Asama, it is a scenic environment rich in nature through all seasons.
- Two factories and an administrative building are positioned on property 2.4 times the size of Tokyo Dome. (Altitude 940 m)

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沿革
History

History of PET Bottles in Japan

1974
Carbonated Soft Drink (CSD) PET bottle launched in the U.S.

1977
PET bottle soy sauce containers launched.

1995
The Containers and Packaging Recycling Law enacted.

1996
Voluntary restrictions on the sale of small PET bottles abolished.

2004
Bottle-to-bottle recycling leads to the creation of R-PET bottles.

2019
The Plastic Resource Circulation Strategy is approved by the Cabinet.

2022
The Plastic Resource Circulation Promotion Act comes into effect.

2026
European PPWR enters into force.

Our History

1970s - 1980s

1978
Established in Sakaki, Nagano.

1979
Obtained a basic patent for ISBM.
1-Step ASB series is commercialized.

1980s
Started molding tests using recycled PET.
Began overseas expansion by establishing sales companies in the U.S. and other regions.

1987
HO relocated to Komoro, Nagano

1990s

1990
Listed on the over-the-counter Market.

1997
Established subsidiary in India



2000s

2000
Starting operations at India Plant 1.

2002
Demonstrated 100% R-PET bottle molding at IPF exhibition, Japan.

2004
Listed on JASDAQ.

2008年
Participated in the Ministry of the Environment's PET bottle reuse demonstration project.

2010s

2012
Listed on the Second Section of the Tokyo Stock Exchange.

2013
India Plant 2 opened.
Listed on the First Section of the Tokyo Stock Exchange.

2018
Chikuma-gawa plant opened.
India Plant 3 opened.
Commercialized 1.5-Step PF36.

2019
Developing Zero Cooling System.

2020s

2020
Developing Vision1, ASB's IoT technology.

2021
Acquired land for new plant in Nagano.

2020
Transfer to Prime Market of TSE.

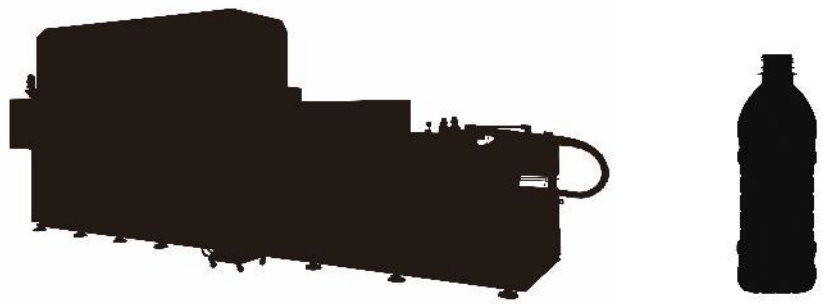
(Source: The Council for PET Bottle Recycling in Japan)

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(Legend: Red text: Increased production capacity; Green text: Environmentally friendly technology; Blue text: Stock listing)

PETボトル成形機の種類
Types of PET Bottle Molding Machines

1-Step machine (Mainly for non-beverages)

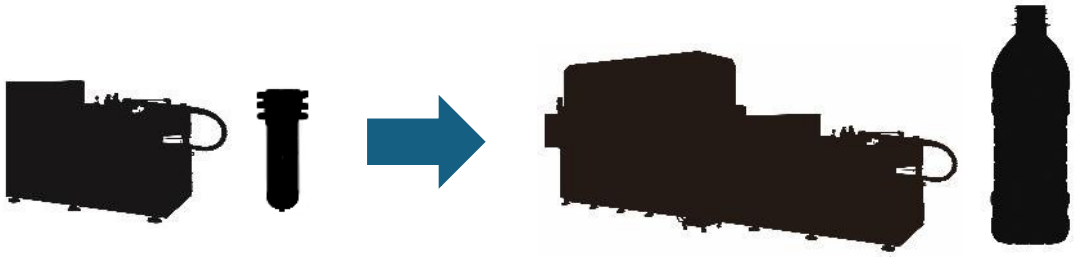


Estimated market scale：50-60 billion yen

Features of 1-Step machine

- PET container can be produced in one machine
- Small investment cost, manpower/energy/space saving
- Superiority in production of variety of containers in small- to mid-sized lots
- Suitable to produce high value-added containers in various designs, sizes and shapes
- **ASB's area of expertise**

2-Step machine (Mainly for beverages)



Preform molding machine **Blow molding machine**

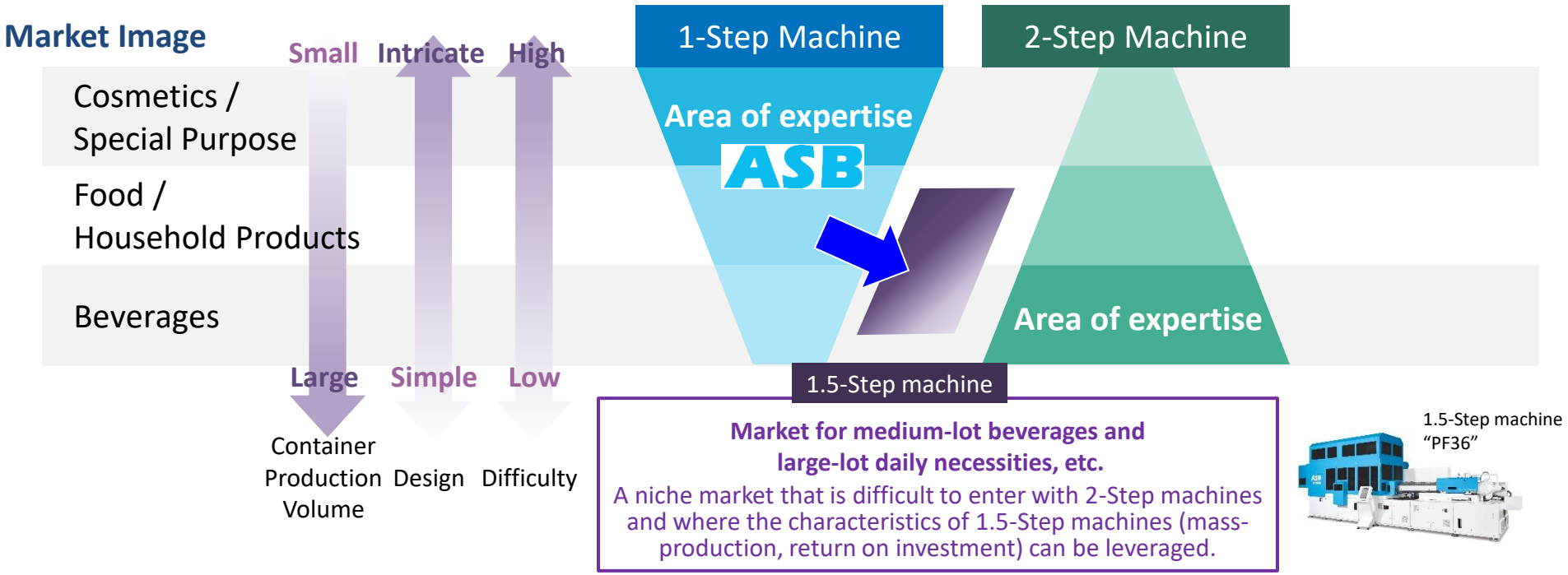
Estimated market scale：200-250 billion yen

Features of 2-Step machine

- Requires two or more machines including preform molding machine, preform handling and blow molding machine
- Large investment cost, large footprint
- Superiority in mass-production of simple-shaped bottles
- **Suitable to produce a singular shape of bottles such as for beverages**

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Main market for 1-Step and developing the market for 1.5-Step machines



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ASBの強み① ～ プラスチック容器のトータルソリューション ～
Strength 1 of ASB ~ Total Solution Capability for Plastic Containers ~

Integrated Technological Expertise for Total Plastic Container Solutions

Development of Highly Unique Machinery Tailored to Customer Needs as an Industry Leader.

Machine Development



Co-creation of Value with Customers through Proposals for New Containers and Adaptations to New Materials.

Mold and Container Development



Molding Technology & Engineering Services



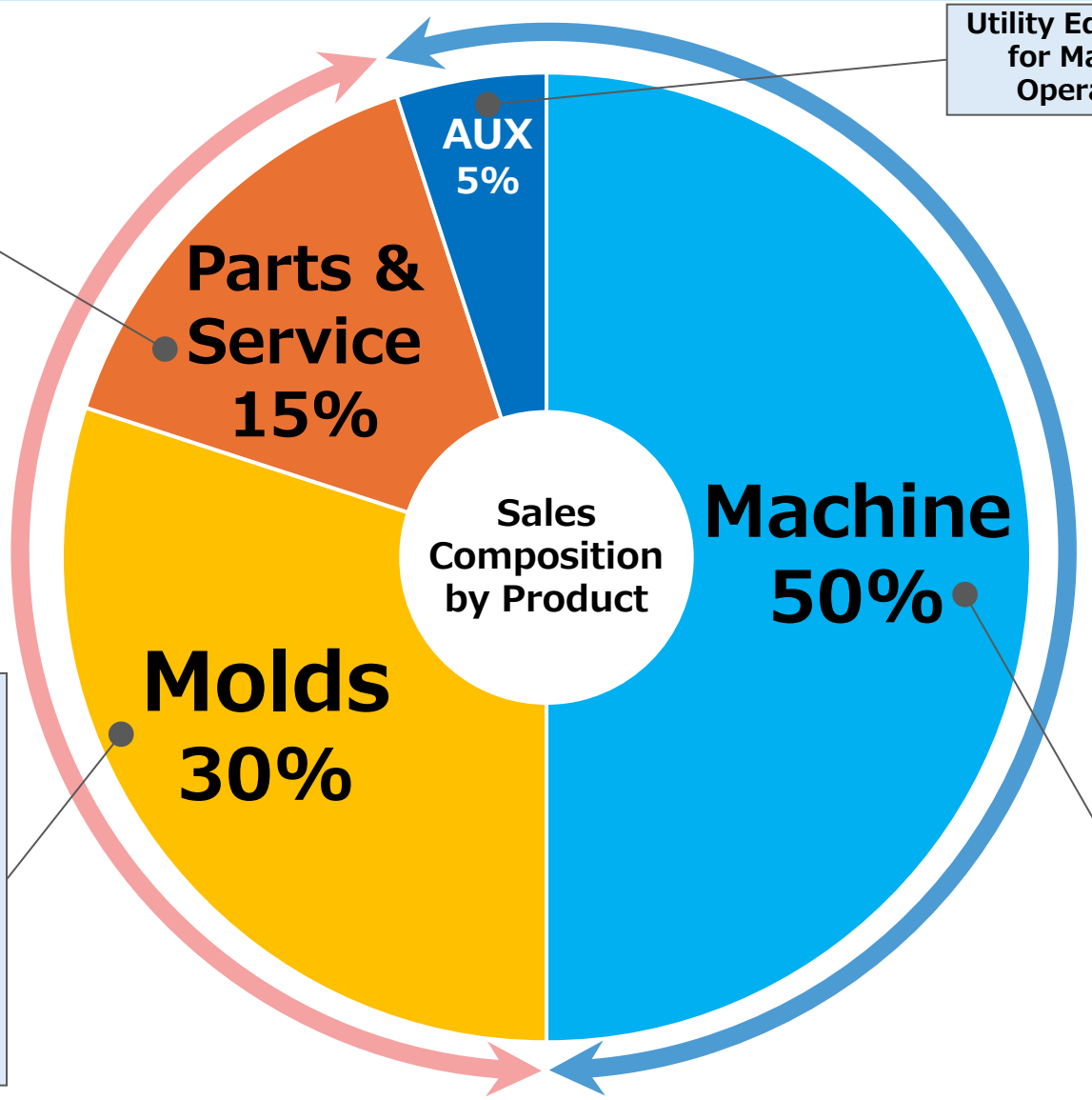
Solving Customer Issues Through a Global Service Network and Thorough Molding Support.

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ASBの強み② ～ 4つの製品セグメント ～
Strength 2 of ASB ~ Four Product Segments ~

Utility Equipment for Machine Operation.

Meticulous After-Sales Service: Key to Customer Satisfaction.



Recurring Business (Molds+Parts) 45%

Equipment Business (Machine+AUX) 55%



Molds are the Core of Our Business Model, driving Repeat Orders due to Custom, Container-Specific Specifications.



Pillars of Our Business, Including Industry Bestsellers and One-of-a-Kind Models.

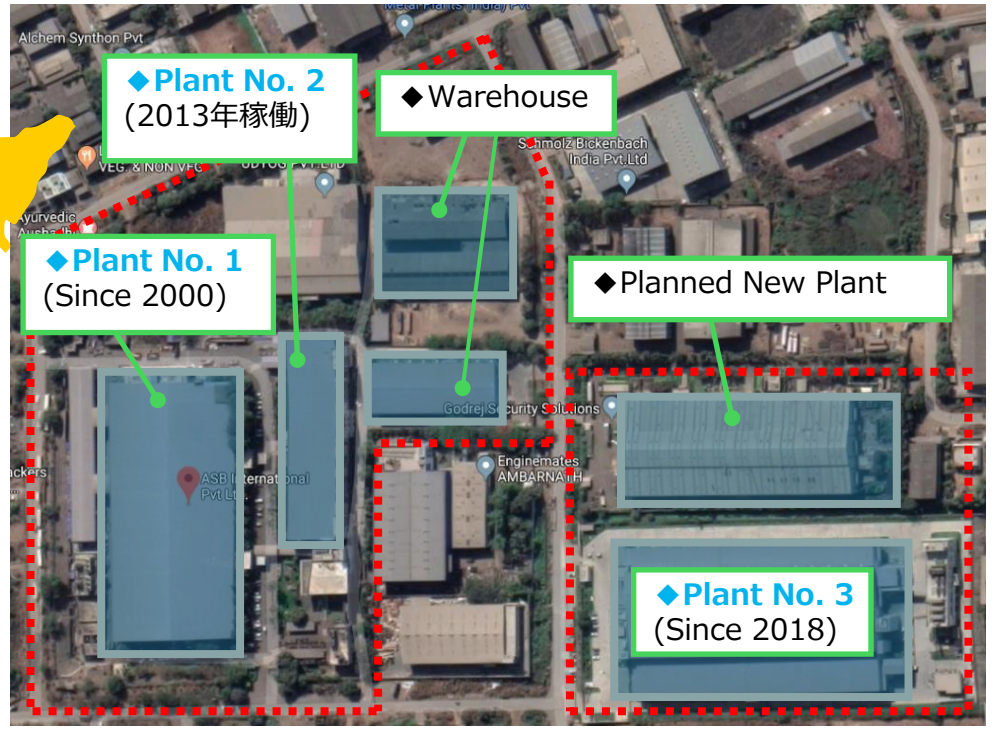
ASB's Strength Lies in the High Ratio of Stable Recurring Revenue.

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ASBの強み③ ～ インドのマザー工場の実力 ～
Strength 3 of ASB ~ The Strength of the ASB Mother Plant in India ~







Wholly Owned Indian Subsidiary
ASB INTERNATIONAL PVT. LTD.
Ambernath, Maharashtra
Established: February 1997
Capital: 937 million rupees
(As of end of September 2025)
Number of Employees: 1,751
(As of end of March 2026)

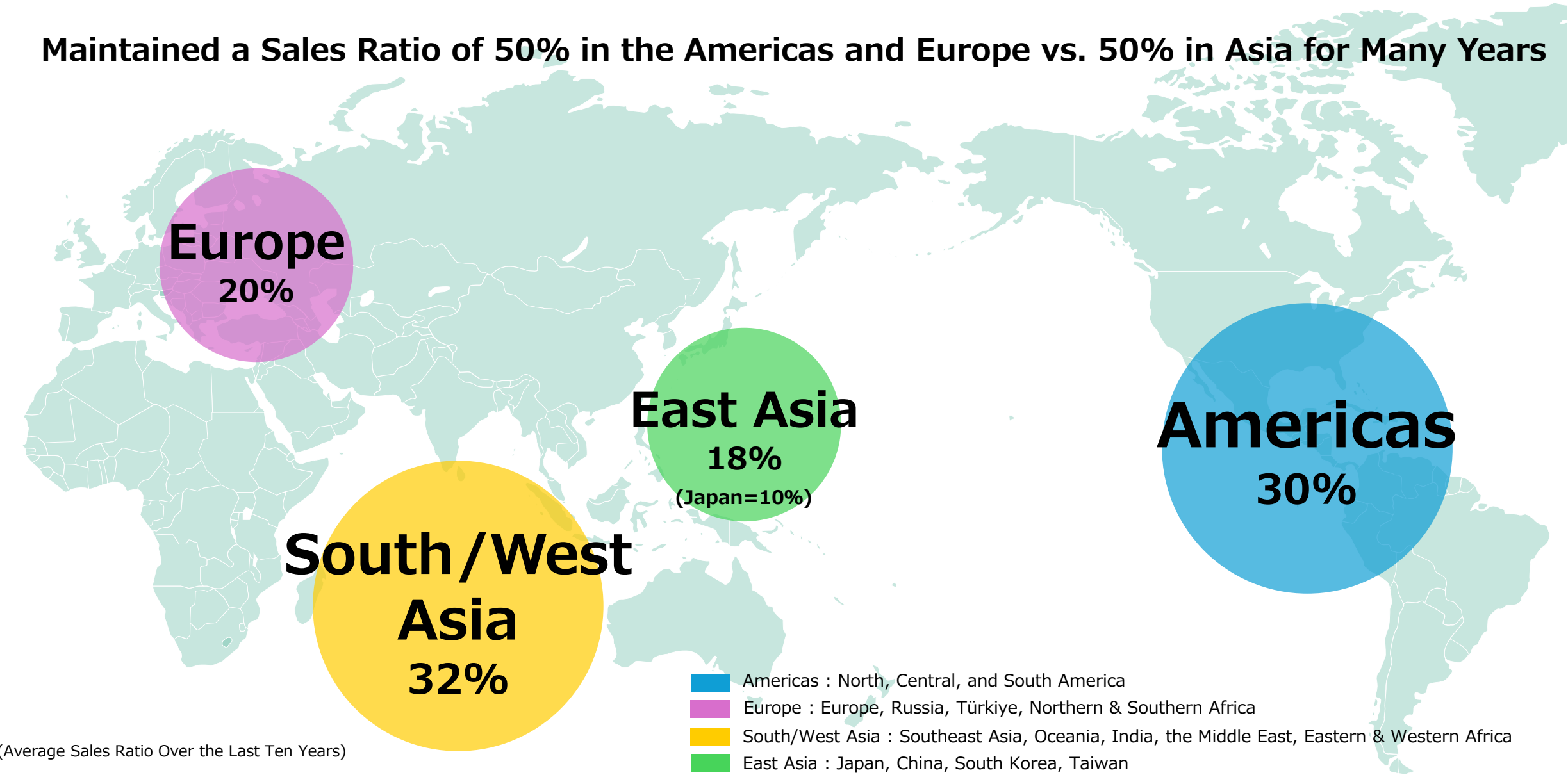
Established a Mother Plant in India Ahead of Other Japanese Companies, Benefiting from the Growth Market in Both Manufacturing and Sales.

Increasing Production Capacity + Cost Reduction + Developing the Indian Market

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ASBの強み④ ～ 特定地域に依存しないバランスの取れた売上構成 ～
Strength 4 of ASB ~ Well-balanced sales portfolio across multiple regions ~

Maintained a Sales Ratio of 50% in the Americas and Europe vs. 50% in Asia for Many Years



(Average Sales Ratio Over the Last Ten Years)

- Americas：North, Central, and South America
- Europe：Europe, Russia, Türkiye, Northern & Southern Africa
- South/West Asia：Southeast Asia, Oceania, India, the Middle East, Eastern & Western Africa
- East Asia：Japan, China, South Korea, Taiwan

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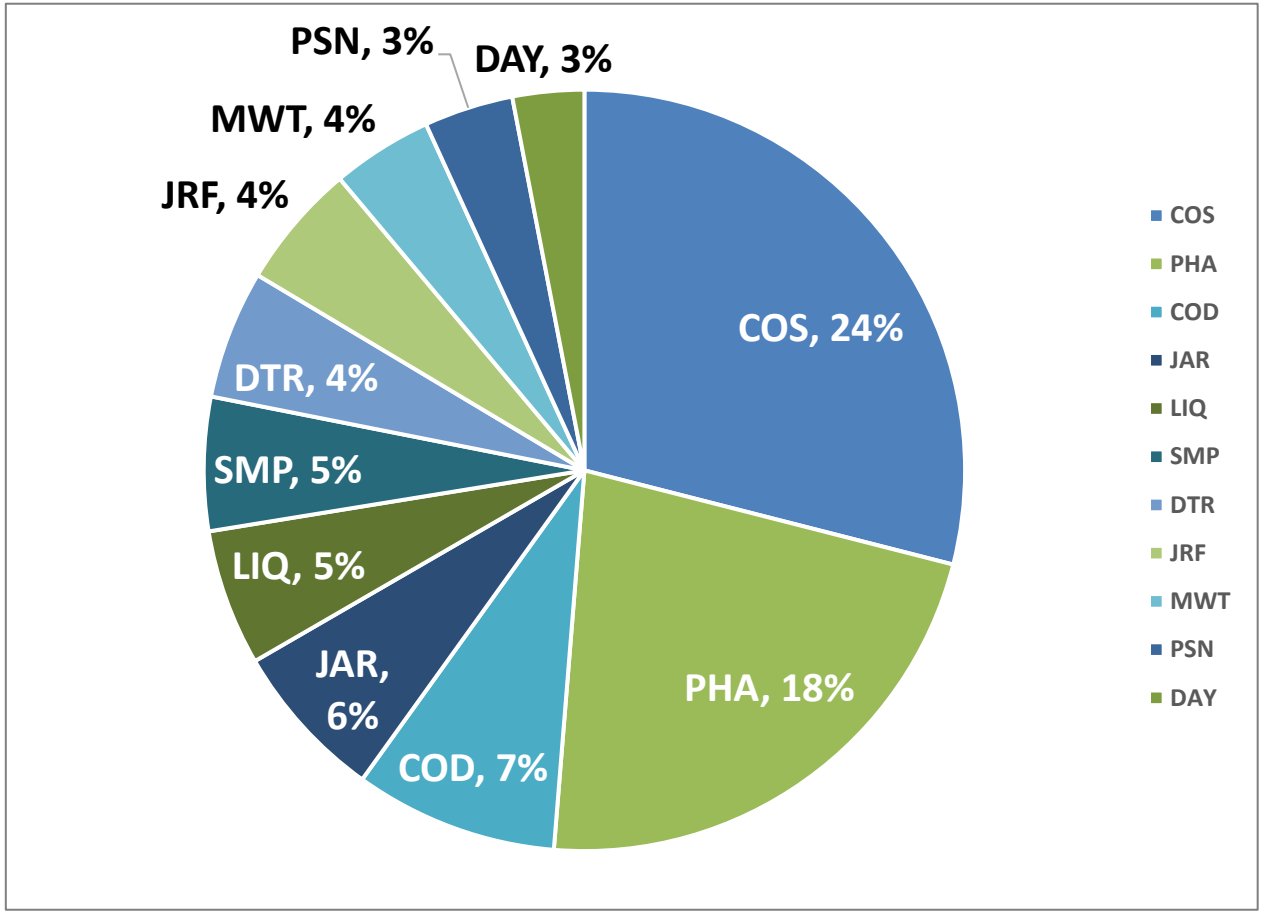
A variety of containers indispensable for daily necessities

	Category	Examples
	**Cosmetics**	Beauty lotion, milky lotion, moisturizing lotion, perfume, mascara, hair-care and skin-care products, etc.
	**Foodstuffs**	Soy-sauce, sauce, ketchup, mustard, dressing, seasonings, spices, edible oil, instant coffee granules, dried foods, pickles, supplement tablets, etc.
	**Household products**	Shampoo, hair conditioner, liquid hand soap, antiseptics, mouthwash, dishwashing detergents, laundry detergents, air freshener, engine oil, etc.
	**Beverages**	Mineral water, bottles for water dispenser, juice, tea, carbonated soft drinks, milk beverages, liquors, etc.
	**Special containers**	Pharmaceuticals (infusion), baby feeding bottles, toner containers, etc.

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当社が手掛ける主な容器
Main containers molded by ASB

Specializes in molding high-value containers for cosmetics and pharmaceuticals



COS	Cosmetic	化粧品
PHA	Pharmaceutical	医薬品
COD	Condiment	調味料
JAR	Wide mouth jar	汎用広口容器
LIQ	Liquor	酒
SMP	Shampoo	ｼｬﾝﾌﾟｰ
DTR	Detergent	洗剤
JRF	JAR for food	食品広口容器
MWT	Water	飲料水
PSN	Poison, Agrochemical	農薬
DAY	Dairy product, Milk	乳製品

(Creation ratio of container drawings from 2018 to 2025 (Ratio of the number of inquiry container drawings, not order amount))

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主力製品ラインナップ
Main Machine Lineup

1-Step Machine

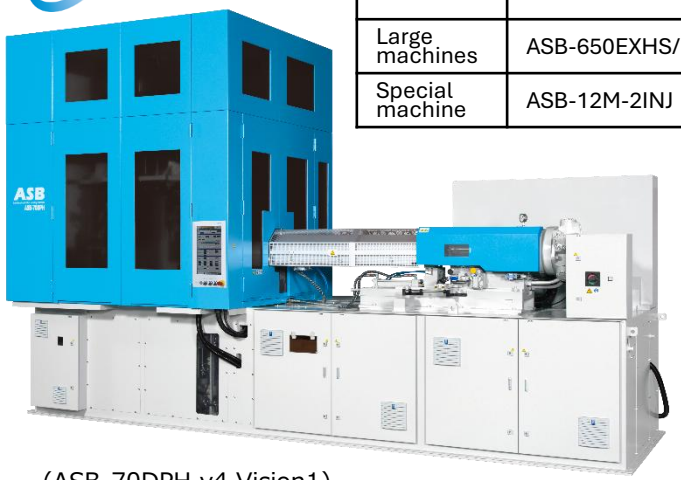
ASB Series

Main product series having superiority in production of variety of containers in small to mid-sized lots

Achieved the World's Number One Market Share in Non-Beverage Container Molding Machines for Many Years.

Small machines	ASB-50MB, 12M	Small containers
Mid-sized machines	ASB-70DPH/W	Small containers, wide versatility
Large machines	ASB-150DP/W/X	Mass-production of wide-mouth / narrow-neck containers
Large machines	ASB-650EXHS/D	Extra large containers such as 5-Gallon bottles
Special machine	ASB-12M-2INJ	Double-layer containers

Zero Cooling



(ASB-70DPH v4 Vision1)

1.5-Step Machine

PF Series

An innovative concept machine which has advantages of both 1-Step and 2-Step machines

ASB's Proprietary Products



(PF36 series)

Mid-sized machines	PF6-2B, 8-4B	Small to mid-sized containers
Mid-sized machines	PF3-1BH, 4-1BH	Large containers
Mid-sized machines	PF3-1BHLL	Large containers with handle
Large machines	PF36 series	Mass-production, wide variety of containers From 500ml bottles to large bottles for water server

Others

PM Series



High-performance preform molding machine in small footprint

HSB Series



Double-blow heat-set molding machine to produce high-quality returnable containers

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ASBの4S技術
ASB's "4S" Technology

While the plastic container industry faces a major turning point driven by skyrocketing resin prices, supply chain optimization, and compliance with environmental regulations, ASB's "4S" Technology is garnering significant attention as a solution to our customers' management challenges. (4S: Saving Labor, Saving Energy, Saving Space, Saving Material)

Saving Labor

1-Step and 1.5-Step machines integrate container molding into a single unit, reducing operator requirements.
→ An effective solution to global labor shortages

Saving Energy

1-Step machines reuse residual heat from preform molding, offering superior energy efficiency.
→ A direct response to decarbonization targets and soaring electricity costs

Saving Space

By consolidating processes into a single machine, 1-Step and 1.5-Step systems optimize factory floor space utilization.
→ Maximizes production output per square meter of factory footprint.

Saving Material

"Zero Cooling" technology enables container molding with less resin material (lightweighting). 1-Step machines excel in thermal control of resin, providing a strong competitive advantage in rPET (recycled PET) molding.
→ A highly viable countermeasure against surging resin prices

ASB's "4S" Technology: Labor, Energy, Space, and Material Saving

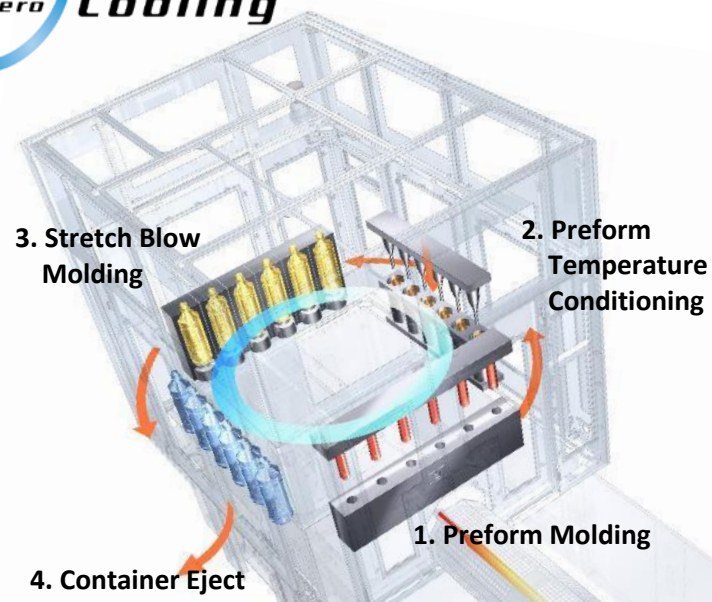
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ASB Series

Zero Cooling System,
technology that improves productivity and container quality

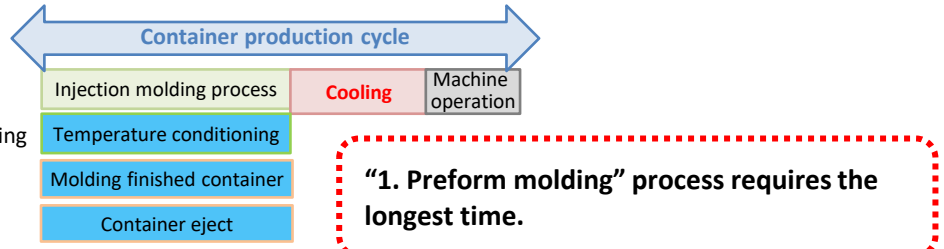
1 -Step

Zero Cooling



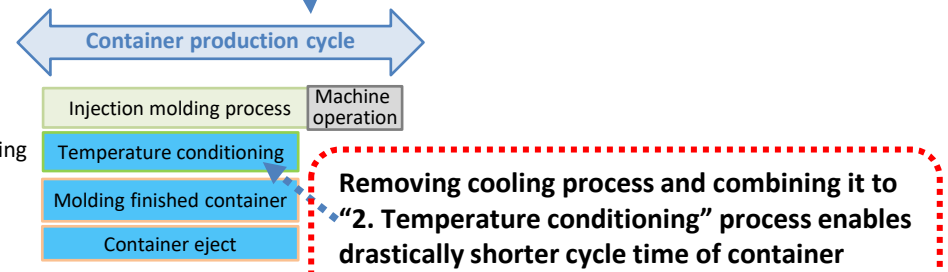
(* Image of the internal process of the ASB series)

Conventional production process



"1. Preform molding" process requires the longest time.

Production process by ZC



Removing cooling process and combining it to "2. Temperature conditioning" process enables drastically shorter cycle time of container production.

ASB Series

ASB series 4 station (4 process) structure

1st process : Preform Molding
2nd process : Preform Temperature Conditioning
3rd process : Stretch Blow Molding
4th process : Container Eject

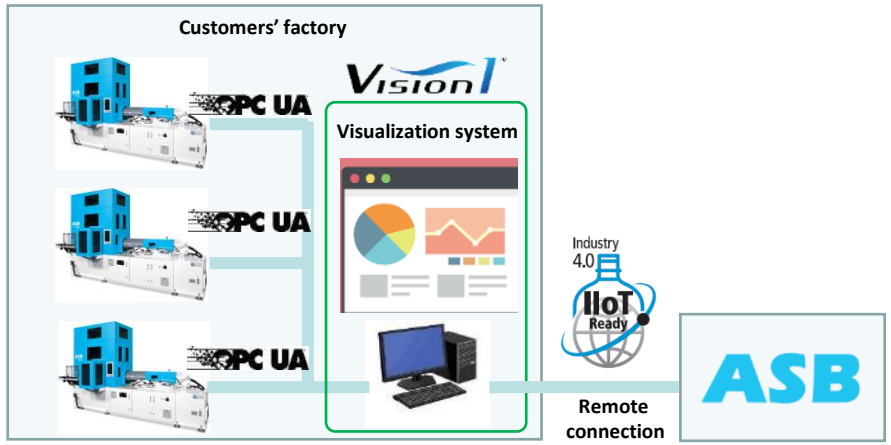
* Zero Cooling System (Patent registered)

Improved productivity and container quality by Zero Cooling System

1. Increase in productivity (by 50%) by shorter molding cycle time
2. Increase in physical strength (by 15%)
3. Scope for light-weighting (reduction by 5-10%)
4. Improved appearance and visual quality
   Improvement in visual defects such as "fisheye"(teardrop-shaped prism), "body ring"(uneven stretch), "orange peel"(rough orange-peel-like surface), etc.

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Vision1 (new control system) supports customer DX



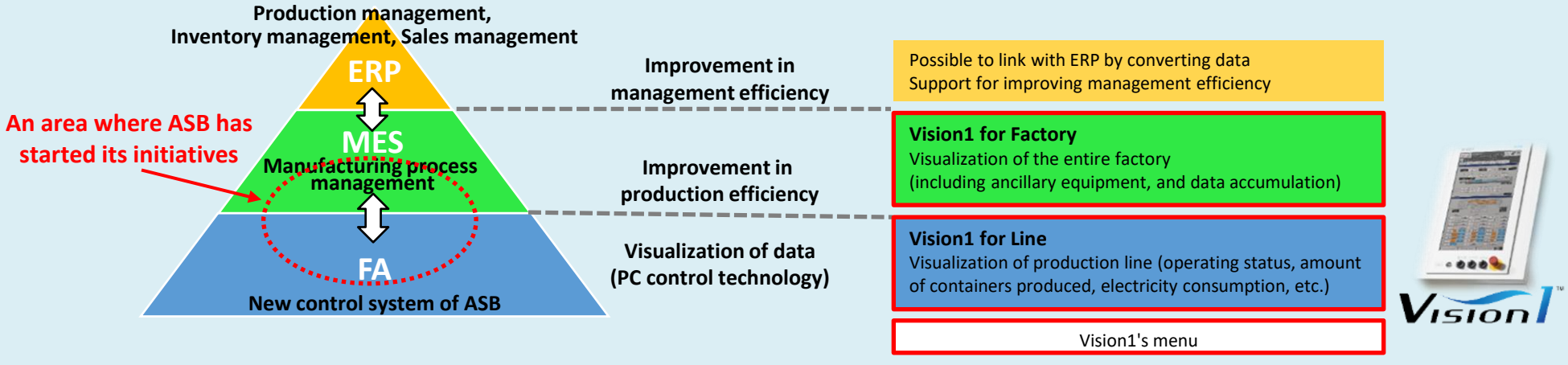
Vision1™



- **Vision1 is ASB's new control system**
- **Conforms to the world standard communication protocol, "OPC UA"**
- Realizes a link between molding machines, ancillary equipment, and the entire production line
- Realizes productivity improvements by visualizing, accumulating, analyzing, and utilizing information from the entire manufacturing process
- **Vision1 can be installed on our major models**
  ASB-12M, ASB-70DP series, ASB-150DP series, PF36 series, PM-90

ASB's DX strategy

Improve customer productivity by developing and providing inexpensive and easy-to-use DX services in-house
Growing together with our customers to build lasting relationships



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Environmentally friendly with two axes: CO2 reduction and plastic waste reduction

Social issues	[Climate change] Reduction of CO2	[Waste] Reduction of plastic waste
New market needs	• Reduction of electricity consumption • Reduction of transportation load (Reduction of container weight, local production for local consumption) Superiority of PET containers: lighter than glass and metal containers Superiority of ASB machines: strong in production of varieties of containers in small- to mid-sized lot	**3R+Renewable** **Reduce** Reduction of plastic consumption **Reuse** Reuse of plastic containers **Recycle** Container molding using recycled materials **Renewable** Container molding using biodegradable plastics
ASB's solutions	**ASB series 1-Step molding machines** Small- to mid-sized lot production (Local production for local consumption) Zero Cooling System (Reduction of materials, light-weighting) **Reduce** RR(Returnable + Refillable) containers **Reduce** **Reuse** • **HSB series** PET-RR • **ASB-650 series** PET, PC ×25+ Containers which has lifetime of greater than 25 reuse cycles. No need of mass-production contributes to reduction of CO2. Light weight 1way container **Reduce** • **PF36 series** • **PM-90** Lighter container weight reduces transportation load Contribution to reduction of CO2 Electrification • Reduction of electricity consumption • Control of production line (Transition from PLC to IPC) Industry 4.0 IIoT Ready	Double-layer container **Recycle** • **ASB-12M-2inj** Promoting the use of recycled materials Biodegradable plastics **Renewable** • **BioPBS, etc.** Prevention of ocean and soil pollution

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持続可能なプラスチック容器成形へのパラダイムシフト（ASBの考察）
Paradigm Shift toward Sustainable Plastic Container Molding: ASB's Insights

ASB Form Your Vision

Social Issues | Plastic Waste Reduction | CO2 Reduction | Rising Energy Costs | Labor Shortages | Environmental Regulations

Impact of European PPWR

Mandatory rPET Content Targets
(For single-use plastic containers: 30% by 2030, 65% by 2040)

The Core Challenge: How to achieve high-speed, stable molding using rPET, which suffers from inconsistent quality?

2-STEP	・Requires upgrading from conventional halogen heating to advanced laser or near-infrared (NIR) heating to stabilize molding → Incurs higher investment costs due to the need for advanced technologies
1-STEP 1.5-STEP	**・Easy thermal control by utilizing the residual heat from preform molding → Highly advantageous for rPET molding with no additional costs required**

Mandatory Reuse Targets
(For Alcoholic & Non-Alcoholic Beverage Containers: 10% by 2030, 40% by 2040)

・Shift from single-use bottles to returnable bottles
・Shift away from lightweighting due to high heat-resistance needs

HSB	**・Double-Blow Heat-Set drives demand for high-heat-resistant containers ・Anticipated to drive demand conversion from glass bottles to PET**

Transition to Medium-Scale, Decentralized Production

- Rising transportation costs
- Global truck driver shortages
- Logistics risks from geopolitical conflicts

→ Growing interest in "Local Production for Local Consumption" near consumer markets

2-STEP	Massive 2-Step production lines are unsuitable for decentralized production
1-STEP 1.5-STEP PM90	**・Demonstrate clear superiority through ASB's "4S" advantages (Labor, Energy, Space, and Material saving) ・Reduces transportation costs and minimizes inventory risks through on-demand, right-sized production**

Demand for Cosmetics & Household Containers Driven by Aesthetics and Functionality

2-STEP	Unsuitable due to the risk of fine scratches caused by friction during preform storage and transportation.
1-STEP	**Capable of handling irregular-shaped, flat, or complex container designs that are difficult for 2-Step machines**

Demand Forecast by Sector

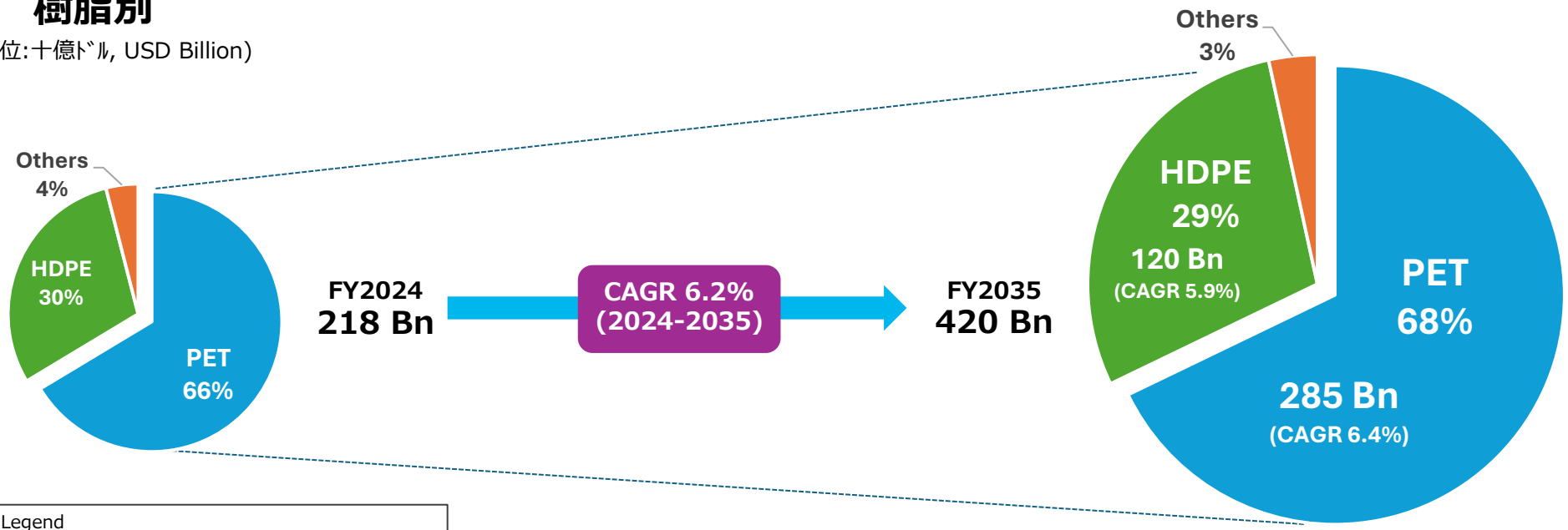
Sector	Beverage & Water		Cosmetics & Personal Care	Pharma & Chemicals	Returnable Containers
Target Customers	Mega-Bottlers	Mid-sized & Regional Bottlers	All Converters	All Converters	Select Bottlers
Molding Method	2-STEP	**1.5-STEP (PF36, PM90)**	**1-STEP (ASB series)**	**1-STEP (ASB series)**	**1.5-STEP (HSB)**
Key Drivers & Outlook	Irreplaceable for ultra-high-speed mass production. Needs latest tech for rPET compliance.	Growing demand for mid-scale production. The optimal solution for 4S and rPET compliance.	Strong focus on aesthetics and functionality. 1-Step dominance: Excels at thick-walled & irregular molding.	Ongoing conversion from glass to PET. 1-Step favored for safety & lowest contamination risk.	Double-Blow Heat-Set is mandatory. Global adoption studies starting for PPWR compliance.

世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

The global plastic container market shows solid growth. PET and HDPE are the key materials

All Plastics By Material
樹脂別
(単位:十億ﾄﾞﾙ, USD Billion)

世界のプラスチック容器市場の成長予測（樹脂別）(2024年～2035年)
Global Plastic Containers Market By Material, 2024 to 2035



【凡例】 Legend
PET (Polyethylene Terephthalate)
HDPE (High-Density Polyethylene 高密度ﾎﾟﾘｴﾁﾚﾝ)
Others (Polypropylene, LDPE (Low-Density Polyethylene), Others)

(成長率は2024-2035年 CAGR 2024-2035)

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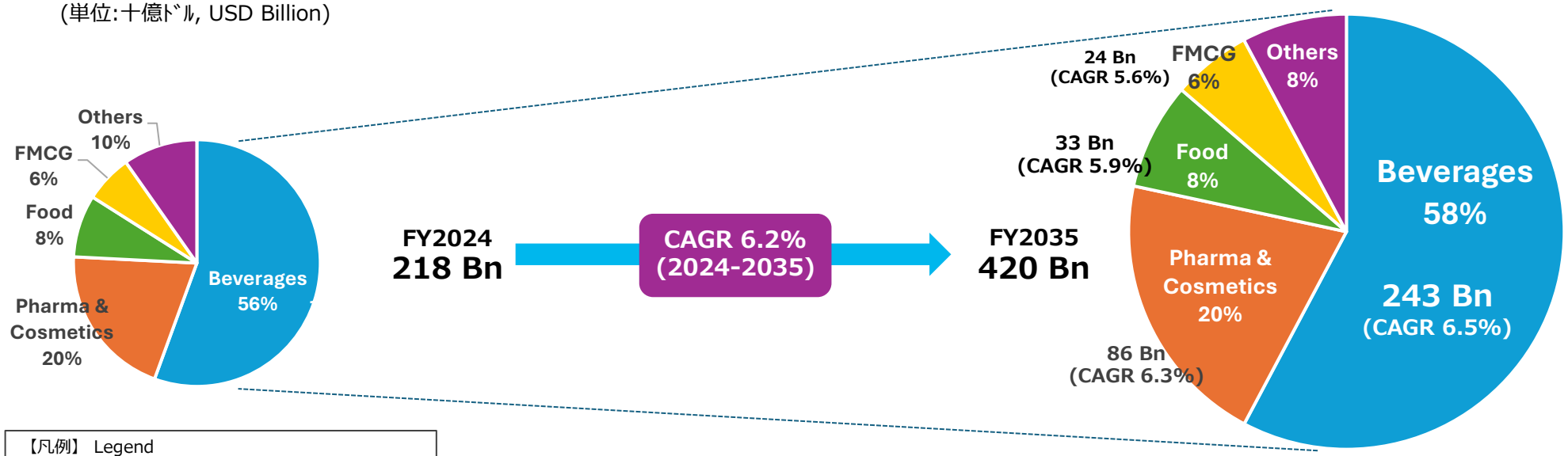
世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

Beverage Containers Grow the Most By End Use

All Plastics By End Use 用途別

(単位:十億ﾄﾞﾙ, USD Billion)

世界のプラスチック容器市場の成長予測（用途別）(2024年～2035年)
Global Plastic Containers Market By End Use, 2024 to 2035



【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品･化粧品)
Food (食品)
FMCG (日用消費財)

(成長率は2024-2035年 CAGR 2024-2035)

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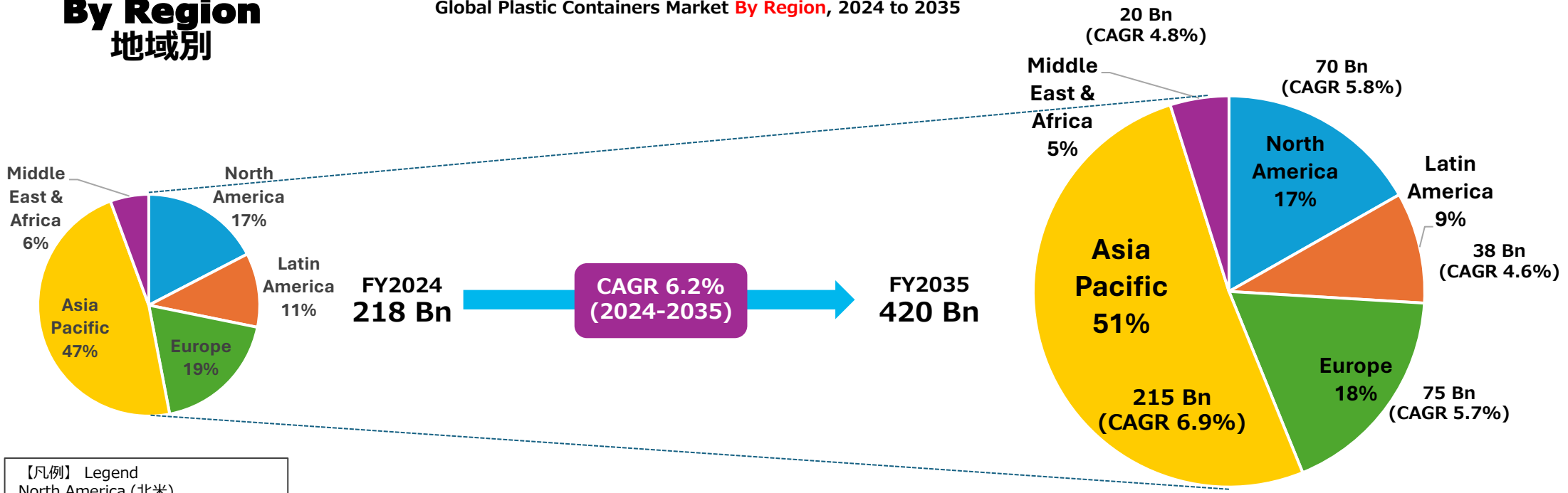
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世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

By Region, Asia Pacific Grows the Most

All Plastics By Region 地域別

世界のプラスチック容器市場の成長予測（地域別）(2024年～2035年)
Global Plastic Containers Market By Region, 2024 to 2035



【凡例】 Legend
North America (北米)
Latin America (南米)
Europe (欧州)
Asia Pacific (ｱｼﾞｱ太平洋)
Middle East & Africa (中東･ｱﾌﾘｶ)

(成長率は2024-2035年 CAGR 2024-2035)

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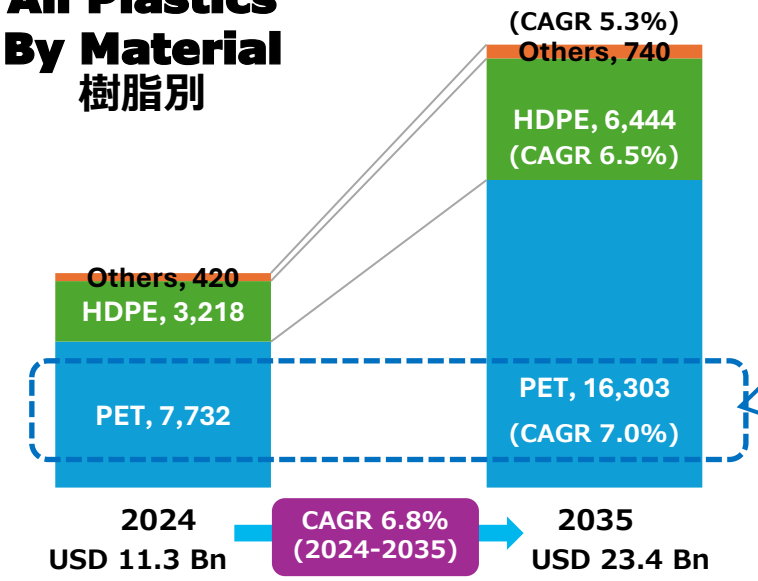
インドのプラスチック容器市場の動向
Trends in the Indian Plastic Containers Market

India's Plastic Containers Market: Strong Growth Driven by Beverages and PET



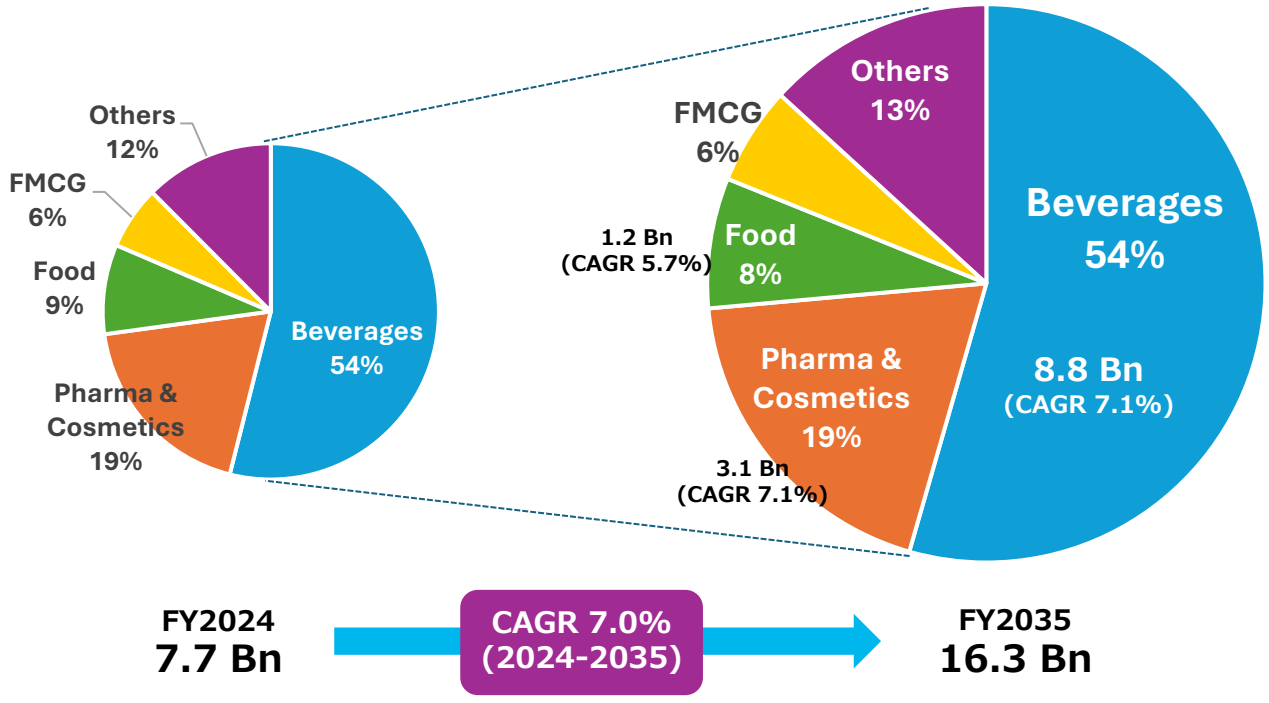
インドのプラスチック容器市場の成長予測(2024年～2035年)
India's Plastic Containers market By Material, 2024 to 2035
(USD Million)

All Plastics By Material 樹脂別



PET By End Use PET用途別

インドのPET容器市場の用途別の成長予測(2024年～2035年)
India's PET Containers market By End Use, 2024 to 2035
(USD Billion)



(成長率は2024-2035年 CAGR 2024-2035)

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世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

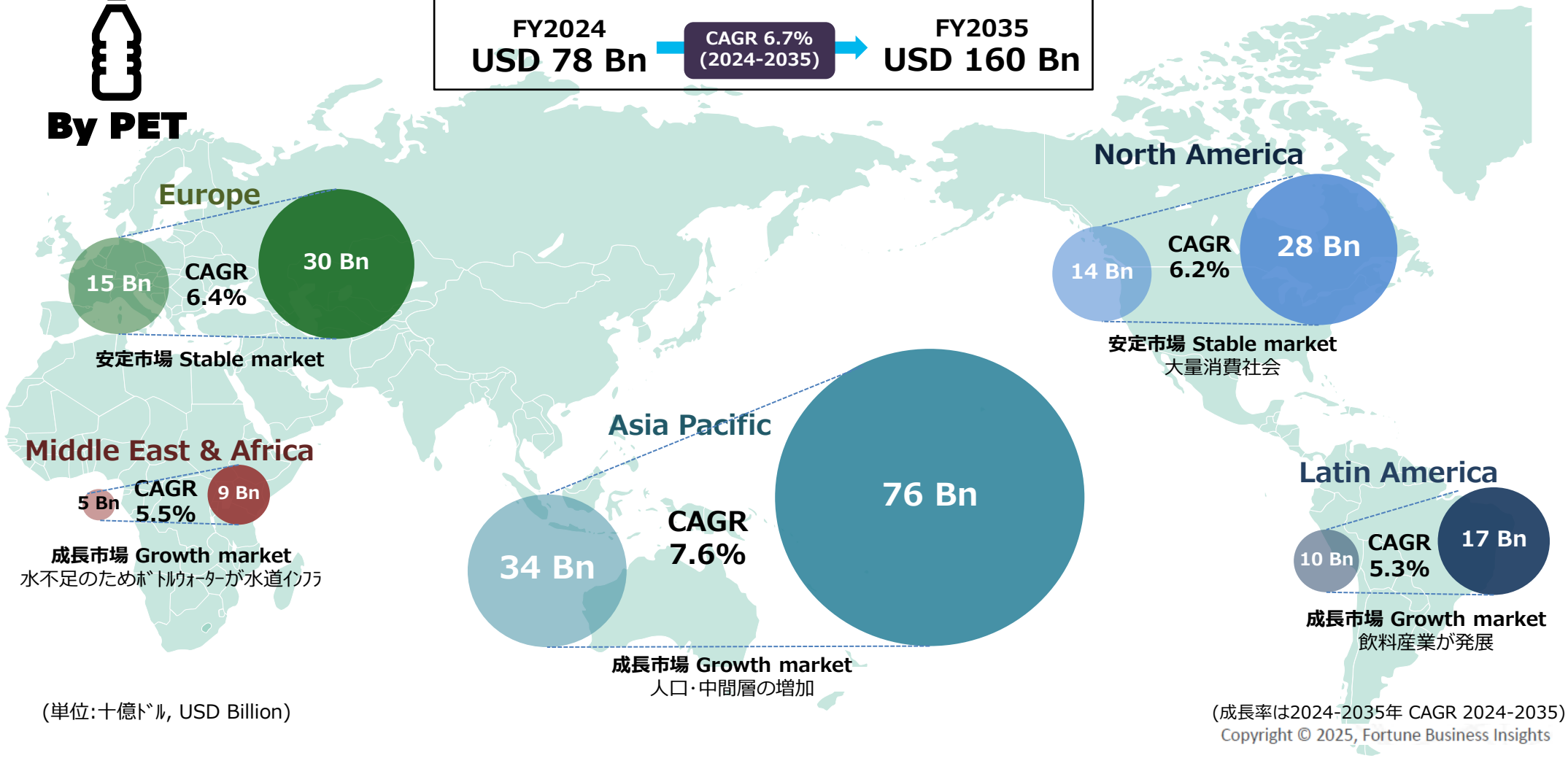
<ASB's areas of strategic focus>
Global market size and growth rate of Beverage PET bottles by region

Beverages

By PET

Global market by Beverages by PET

FY2024 USD 78 Bn → CAGR 6.7% (2024-2035) → FY2035 USD 160 Bn



(単位:十億ﾄﾞﾙ, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)

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世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

<ASB's key Areas of Strength>
Global market size and growth rate of Non-Beverage PET bottles by region

Non-Beverages



By PET

Global market by Non-Beverages by PET

FY2024 USD 66 Bn → CAGR 5.9% (2024-2035) → FY2035 USD 125 Bn

Europe
11 Bn — CAGR 5.2% — 20 Bn

成熟市場 Mature market
嗜好の多様化、多品種小ﾛｯﾄ

North America
9 Bn — CAGR 5.7% — 16 Bn

安定市場 Stable market
健康志向、医薬品ｻﾌﾟﾘ･ｺｽﾒが成長

Middle East & Africa
4 Bn — CAGR 4.2% — 6 Bn

成長市場 Growth market
食品や日用品が成長

Asia Pacific
36 Bn — CAGR 6.6% — 73 Bn

成長市場 Growth market
食品･日用品･医薬品が成長

Latin America
7 Bn — CAGR 4.0% — 10 Bn

成長市場 Growth market
食品や日用品が成長

(単位:十億ﾄﾞﾙ, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)

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世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

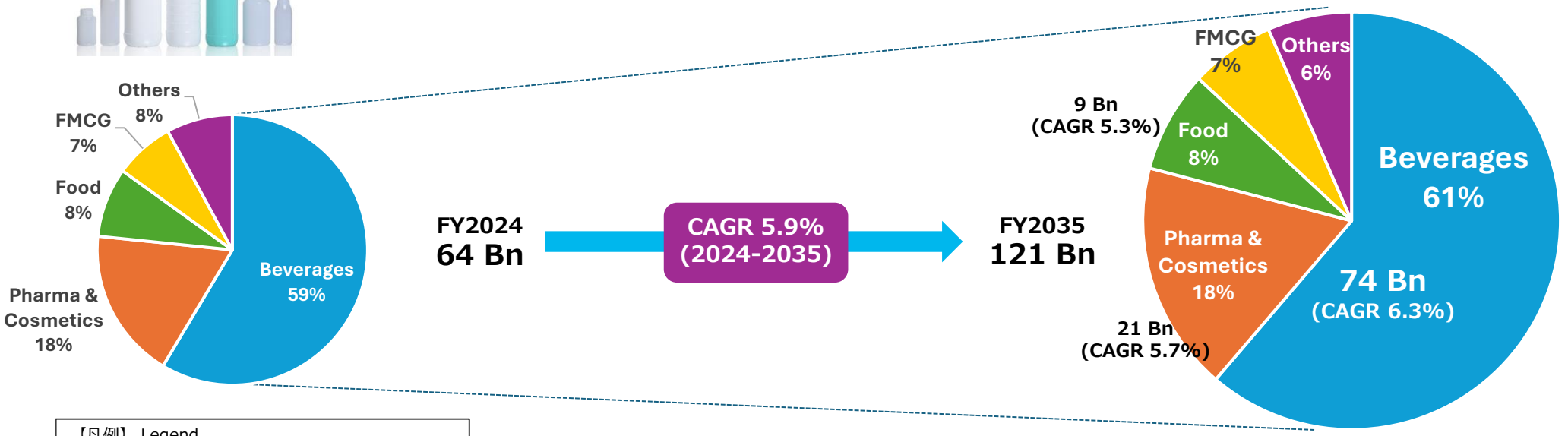
Global HDPE Containers Market Size and Growth Rate: Expected High Growth Rate of Approximately 6%

By HDPE

(単位:十億ドル, USD Billion)



世界のHDPE容器市場の成長予測（用途別）(2024年～2035年)
Global HDPE Containers Market By End Use, 2024 to 2035



【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品･化粧品)
Food (食品)
FMCG (日用消費財)

(成長率は2024-2035年 CAGR 2024-2035)

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Data book

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過年度連結業績（経営指標）
Consolidated Performance of Previous Years

(Mn JPY)

		FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
受注高	Orders received	23,010	30,694	28,854	26,056	34,248	32,959	33,223	35,181	41,103	43,172
受注残高	Order backlog	7,656	9,060	10,080	9,508	15,471	12,451	15,048	14,716	18,454	17,281
売上高	Net sales	25,526	29,289	27,834	26,129	27,254	35,890	30,277	34,798	36,778	43,654
営業利益	Operating profit	4,525	6,104	5,120	4,304	4,850	8,735	5,556	7,166	7,907	10,641
(%)		*17.7%*	*20.8%*	*18.4%*	*16.5%*	*17.8%*	*24.3%*	*18.4%*	*20.6%*	*21.5%*	*24.4%*
経常利益	Ordinary profit	4,123	6,954	5,281	4,193	4,669	9,576	8,927	6,953	8,008	10,912
(%)		*16.2%*	*23.7%*	*19.0%*	*16.0%*	*17.1%*	*26.7%*	*29.5%*	*20.0%*	*21.8%*	*25.0%*
純利益(*1)	Net income	2,532	4,571	4,349	3,154	4,239	6,680	6,130	5,085	5,779	7,740
(%)		*9.9%*	*15.6%*	*15.6%*	*12.1%*	*15.6%*	*18.6%*	*20.2%*	*14.6%*	*15.7%*	*17.7%*
総資産額	Total assets	32,296	42,066	47,699	45,852	57,899	64,276	68,956	70,195	72,761	78,386
純資産額	Net assets	19,502	25,413	27,237	28,829	31,384	37,901	45,903	50,384	52,848	58,946
1株純利益(*2)	EPS	168.66	304.42	289.61	210.34	282.80	445.60	408.97	339.23	385.52	516.36
1株純資産(*2)	BPS	1,298.65	1,692.32	1,813.41	1,922.00	2,092.08	2,526.30	3,059.44	3,358.21	3,522.27	3,928.27
1株配当金(*2)	DPS	40	60	60	60	60	100	100	120	150	200
配当性向	DPR	*23.7%*	*19.7%*	*20.7%*	*28.5%*	*21.2%*	*22.4%*	*24.5%*	*35.4%*	*38.9%*	*38.7%*
純資産配当率	DOE	*3.1%*	*4.0%*	*3.4%*	*3.2%*	*3.0%*	*4.3%*	*3.6%*	*3.7%*	*4.4%*	*5.4%*
ROE		*13.0%*	*20.4%*	*16.5%*	*11.3%*	*14.1%*	*19.3%*	*14.6%*	*10.6%*	*11.2%*	*13.9%*
ROIC		*12.3%*	*14.0%*	*9.7%*	*7.8%*	*7.2%*	*11.9%*	*6.8%*	*8.3%*	*9.1%*	*11.4%*
ROA		*7.7%*	*12.3%*	*9.7%*	*6.7%*	*8.2%*	*10.9%*	*9.2%*	*7.3%*	*8.1%*	*10.2%*

(*1: 親会社株主に帰属する当期純利益, Net income：Profit attributable to owners of parent　*2: 1株あたり(単位：1円, Unit：1 JPY))

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四半期連結業績推移
Quarterly Consolidated Financial Results

(Mn JPY)

四半期推移 Quarterly		FY2025								FY2026							
		Q1		Q2		Q3		Q4		Q1		Q2		Q3		Q4	
受注高	Orders received	12,475	-	10,430	-	9,831	-	10,434	-	15,419	-	13,237	-	-	-	-	-
受注残高	Order backlog	21,400	-	19,247	-	17,962	-	17,281	-	21,312	-	21,850	-	-	-	-	-
売上高	Net sales	9,440	100.0%	12,462	100.0%	10,852	100.0%	10,900	100.0%	11,341	100.0%	12,699	100.0%	-	-	-	-
売上原価	Cost of sales	5,017	53.2%	6,619	53.1%	5,400	49.8%	6,035	55.4%	5,887	51.9%	6,261	49.3%	-	-	-	-
売上総利益	Gross profit	4,422	46.8%	5,843	46.9%	5,452	50.2%	4,864	44.6%	5,453	48.1%	6,438	50.7%	-	-	-	-
販管費	SG&A	2,364	25.0%	2,423	19.4%	2,470	22.8%	2,681	24.6%	2,867	25.3%	2,518	19.8%	-	-	-	-
営業利益	Operating profit	2,057	21.8%	3,419	27.4%	2,981	27.5%	2,183	20.0%	2,586	22.8%	3,920	30.9%	-	-	-	-
経常利益	Ordinary profit	2,459	26.1%	3,285	26.4%	2,899	26.7%	2,268	20.8%	2,735	24.1%	3,945	31.1%	-	-	-	-
純利益(*1)	Net income	1,711	18.1%	2,297	18.4%	2,037	18.8%	1,694	15.5%	1,899	16.7%	2,884	22.7%	-	-	-	-

四半期累計 Cumulative		FY2025								FY2026							
		Q1		Q1-Q2		Q1-Q3		Q1-Q4		Q1		Q1-Q2		Q1-Q3		Q1-Q4	
受注高	Orders received	12,475	-	22,906	-	32,738	-	43,172	-	15,419	-	28,657	-	-	-	-	-
受注残高	Order backlog	21,400	-	19,247	-	17,962	-	17,281	-	21,312	-	21,850	-	-	-	-	-
売上高	Net sales	9,440	100.0%	21,902	100.0%	32,754	100.0%	43,654	100.0%	11,341	100.0%	24,041	100.0%	-	-	-	-
売上原価	Cost of sales	5,017	53.2%	11,637	53.1%	17,037	52.0%	23,073	52.9%	5,887	51.9%	12,149	50.5%	-	-	-	-
売上総利益	Gross profit	4,422	46.8%	10,265	46.9%	15,717	48.0%	20,581	47.1%	5,453	48.1%	11,892	49.5%	-	-	-	-
販管費	SG&A	2,364	25.0%	4,788	21.9%	7,259	22.2%	9,940	22.8%	2,867	25.3%	5,385	22.4%	-	-	-	-
営業利益	Operating profit	2,057	21.8%	5,476	25.0%	8,457	25.8%	10,641	24.4%	2,586	22.8%	6,506	27.1%	-	-	-	-
経常利益	Ordinary profit	2,459	26.1%	5,745	26.2%	8,644	26.4%	10,912	25.0%	2,735	24.1%	6,680	27.8%	-	-	-	-
純利益(*1)	Net income	1,711	18.1%	4,008	18.3%	6,046	18.5%	7,740	17.7%	1,899	16.7%	4,784	19.9%	-	-	-	-

(*1: 親会社株主に帰属する当期純利益 Net income：Profit attributable to owners of parent)

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製品別セグメント 四半期推移
Quarterly Segment by Product

(Mn JPY)

製品別 四半期推移 Quarterly Trends by Product			FY2024				FY2025				FY2026			
			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
受注 Order	成形機	Machine	5,907	5,162	6,208	4,829	6,098	5,169	4,856	4,954	8,470	6,564	-	-
	金型	Molds	2,957	2,677	3,018	2,530	4,202	3,084	3,169	3,461	4,514	4,246	-	-
	付属機器	AUX	676	498	799	503	693	680	558	610	801	677	-	-
	部品その他	Parts	1,372	1,340	1,305	1,315	1,480	1,496	1,247	1,406	1,633	1,748	-	-
	合計	Total	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434	15,419	13,237	-	-
売上 Sales	成形機	Machine	3,516	3,815	5,352	5,334	4,570	6,970	5,528	5,467	5,405	6,634	-	-
	金型	Molds	2,947	3,119	2,522	3,128	2,881	3,341	3,322	3,216	3,709	3,727	-	-
	付属機器	AUX	350	353	652	523	559	728	703	716	623	639	-	-
	部品その他	Parts	1,228	1,316	1,283	1,333	1,429	1,422	1,298	1,500	1,603	1,698	-	-
	合計	Total	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900	11,341	12,699	-	-
注残 Backlog	成形機	Machine	9,556	10,680	11,451	10,863	12,349	10,504	9,675	8,997	12,052	11,982	-	-
	金型	Molds	6,432	5,952	6,416	5,771	7,051	6,717	6,471	6,679	7,462	7,981	-	-
	付属機器	AUX	1,209	1,353	1,499	1,477	1,607	1,559	1,405	1,290	1,453	1,491	-	-
	部品その他	Parts	321	343	359	342	392	465	409	314	344	394	-	-
	合計	Total	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281	21,312	21,850	-	-

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地域別セグメント 四半期推移
Quarterly Segment by Region

(Mn JPY)

地域別 四半期推移 Quarterly Trends by Region			FY2024				FY2025				FY2026			
			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
受注 Order	米州	Americas	3,516	3,117	3,214	2,987	4,237	2,930	3,203	4,101	5,661	4,944	-	-
	欧州	Europe	1,802	1,922	1,939	1,809	2,401	2,365	2,467	2,480	2,878	2,939	-	-
	南･西ｱｼﾞｱ	South/West Asia	2,920	2,662	3,064	2,786	3,914	3,182	2,770	2,544	4,526	4,272	-	-
	東ｱｼﾞｱ	East Asia	2,674	1,976	3,112	1,595	1,922	1,952	1,390	1,308	2,353	1,081	-	-
	合計	Total	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434	15,419	13,237	-	-
売上 Sales	米州	Americas	2,988	3,009	3,365	2,755	2,990	3,966	4,215	2,946	3,732	4,400	-	-
	欧州	Europe	1,680	1,649	2,055	2,230	1,610	2,206	2,045	2,221	2,393	2,735	-	-
	南･西ｱｼﾞｱ	South/West Asia	2,484	2,781	2,434	3,073	2,940	3,441	3,205	3,454	3,364	3,576	-	-
	東ｱｼﾞｱ	East Asia	890	1,164	1,955	2,259	1,898	2,847	1,385	2,277	1,851	1,986	-	-
	合計	Total	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900	11,341	12,699	-	-
注残 Backlog	米州	Americas	5,239	5,346	5,195	5,427	6,671	5,574	4,498	5,652	7,582	8,126	-	-
	欧州	Europe	2,258	2,531	2,416	1,995	2,786	2,944	3,366	3,625	4,110	4,313	-	-
	南･西ｱｼﾞｱ	South/West Asia	5,165	4,785	5,383	4,964	5,903	5,585	5,015	4,035	5,150	5,846	-	-
	東ｱｼﾞｱ	East Asia	4,854	5,666	6,730	6,067	6,038	5,142	5,082	3,967	4,469	3,564	-	-
	合計	Total	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281	21,312	21,850	-	-

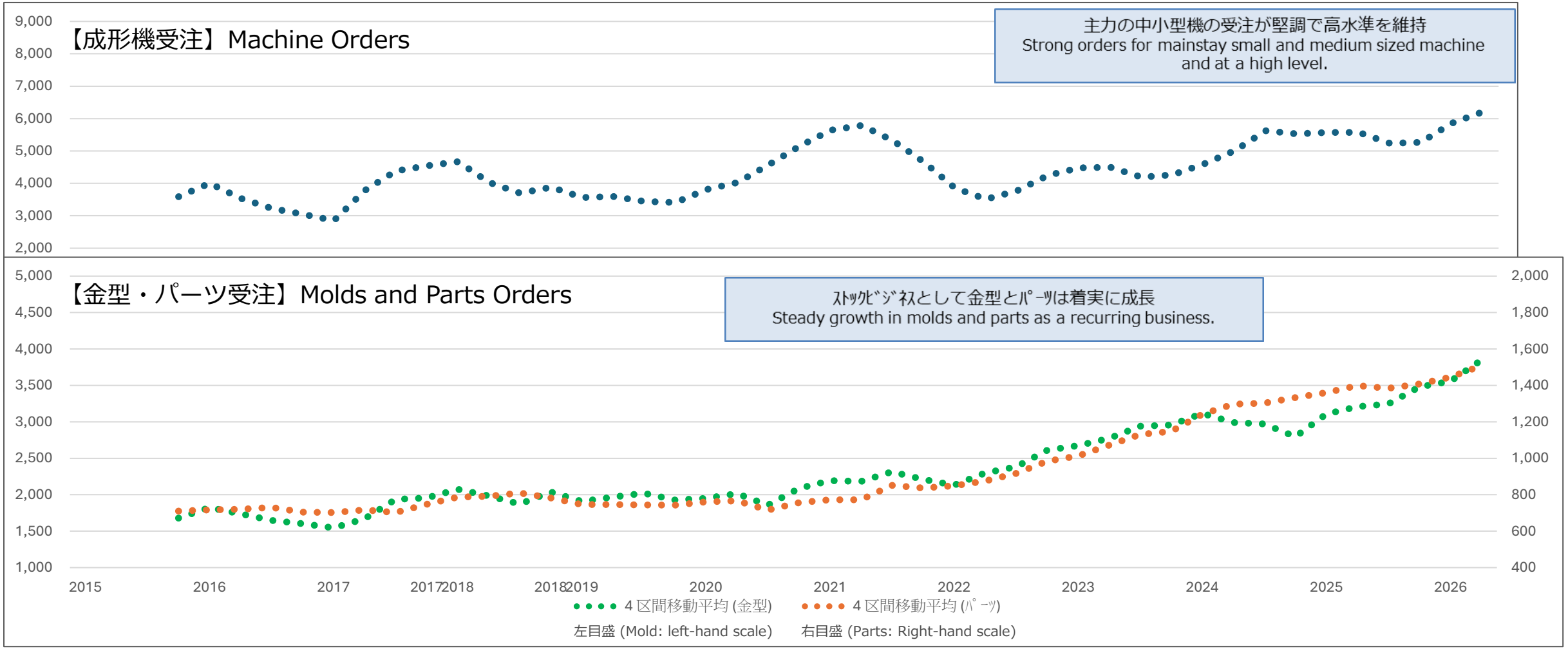
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製品別受注高の推移（移動平均）
Long-Term Changes in Orders by Product (Moving average)

Orders for machines remained at a high level, and molds and parts are growing steadily

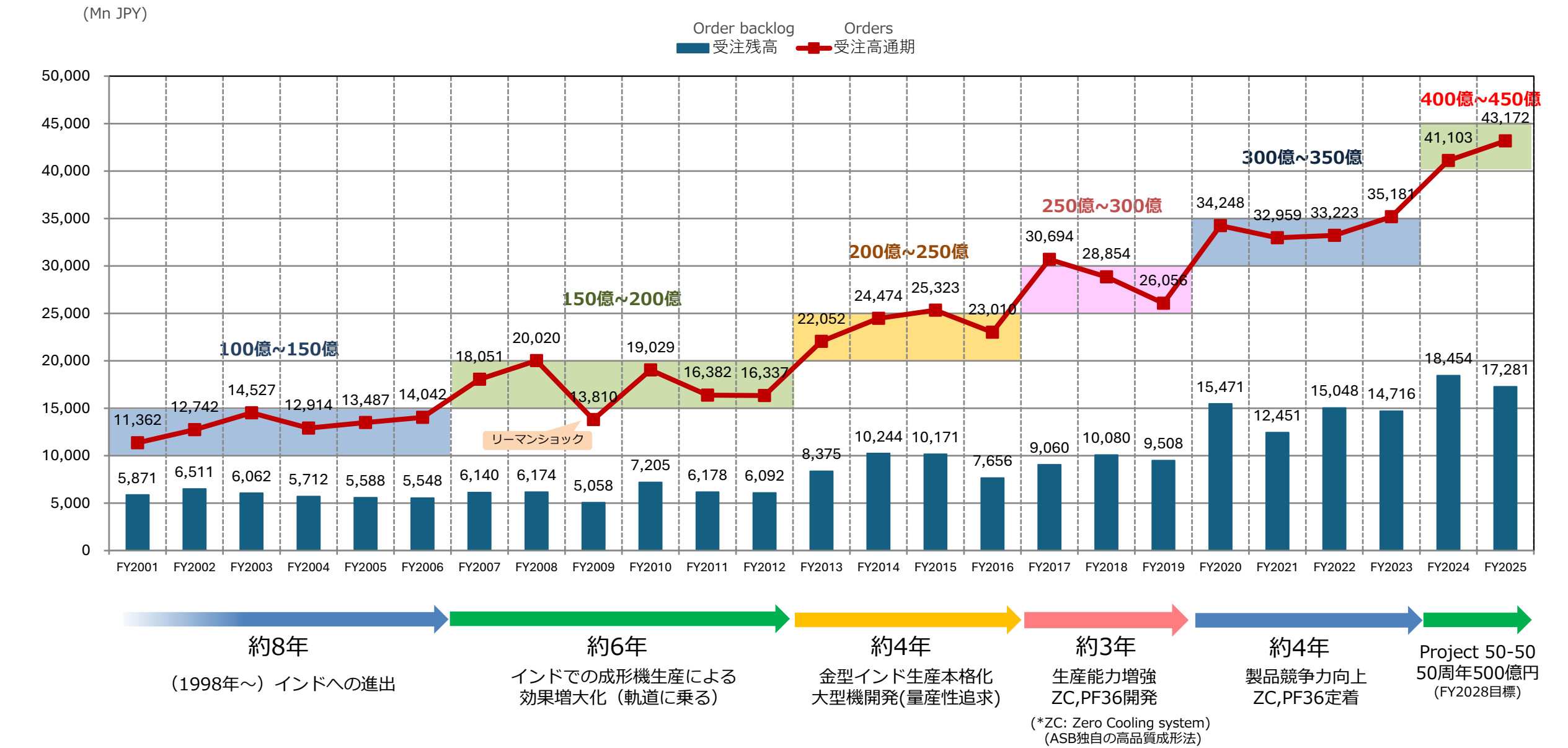
[四半期受注高の4区間移動平均ｸﾞﾗﾌ　Graph:4 point moving averages for quarterly figures]

(Mn JPY)



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受注高・受注残高の長期推移
Long-Term Changes in Orders Received and Backlog



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連結貸借対照表（概要）
Consolidated Balance Sheets (Overview)

Securing high levels of cash liquidity for future growth investments

(Mn JPY)

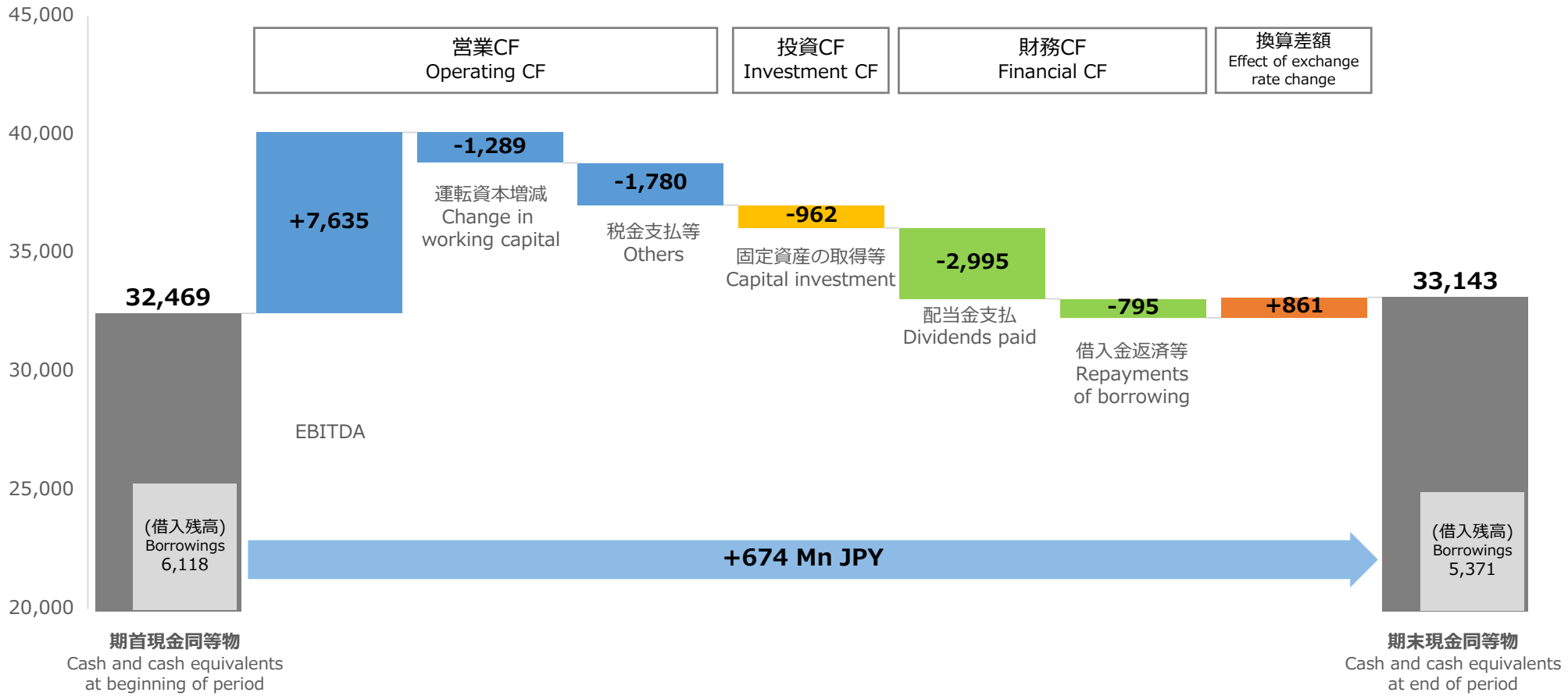
		FY2025	FY2026-Q2	YoY	Notes
現金及び預金	Cash and deposits	32,469	**33,143**	+674	
受取手形及び売掛金	Notes and accounts receivable-trade	9,430	**11,434**	+2,004	売上の増加 Driven by sales growth
商品及び製品	Merchandise and finished goods	2,643	**3,287**	+644	受注の増加 Driven by order growth
仕掛品	Work in process	7,542	**7,572**	+29	
原材料及び貯蔵品	Raw materials and supplies	7,528	**7,929**	+401	
棚卸資産	Inventories	17,714	**18,789**	+1,074	
その他流動資産	Other	1,863	**1,702**	-160	
流動資産	Current Assets	61,477	**65,070**	+3,593	
固定資産	Non-Current Assets	16,908	**17,262**	+353	
資産合計	**Total Assets**	**78,386**	**82,333**	**+3,947**	
契約負債	Contract liabilities	4,764	**6,787**	+2,022	受注の増加 Driven by order growth
流動負債	Current liabilities	12,891	**14,585**	+1,694	
固定負債	Non-current liabilities	6,548	**5,897**	-650	長期借入金の減少 Decrease in long-term borrowings
（内、借入金残高）	(Borrowings)	(6,118)	**(5,371)**	(-746)	同上, As above
負債合計	Total Liabilities	19,439	**20,483**	+1,043	
純資産合計	Total Net Assets	58,946	**61,850**	+2,903	
負債純資産合計	**Total Liabilities and Net Assets**	**78,386**	**82,333**	**+3,947**	

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連結キャッシュ・フロー計算書（概要）
Consolidated Statements of Cash Flows (Overview)

Increased cash will be allocated to shareholder returns and growth investments

(Mn JPY)



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資産効率の向上
Improving Asset Efficiency

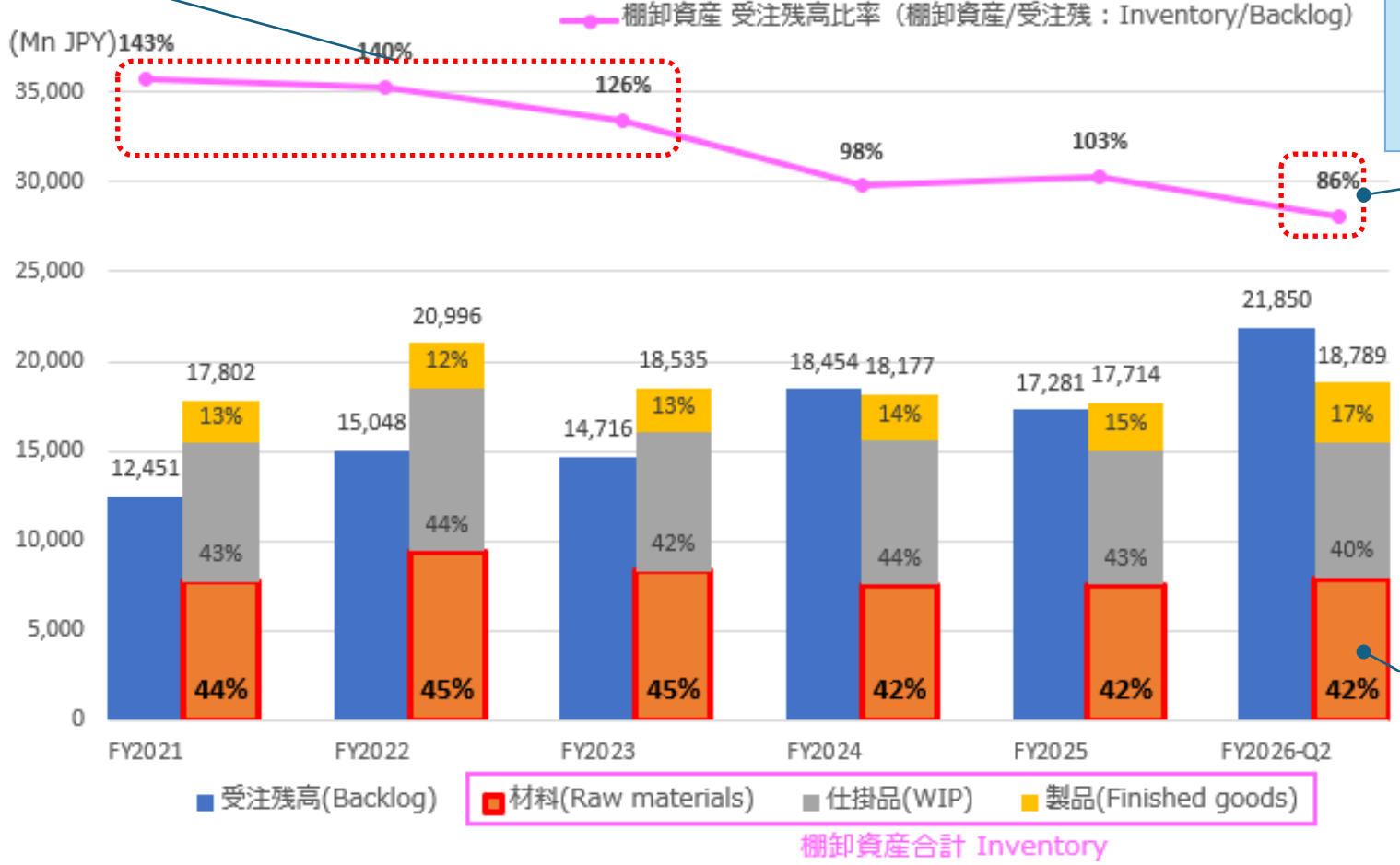
Optimize material inventory to reduce stock and improve asset efficiency

(Mn JPY)

コロナ対策(供給混乱)のため棚卸資産を意図的に増強
Intentionally increased inventory to address supply chain disruptions.

棚卸資産総額を受注残高以下に抑え、
資産効率向上を図る(目標は100%以下)

Improve asset efficiency by maintaining total inventory within the level of the order backlog.
(Target: 100% or less)



材料在庫を適正管理
Optimized material inventory.

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セグメント別受注残高
Order backlog by Segment

Strong orders drive backlog to a record high

(Mn JPY)

			FY2025 H1 Result		FY2026 Q1 Result		FY2026 Q2 Result		FY2026 H1 Result		YoY		Notes
			A	%	B	%	C	%	B	%	B-A	B/A	
製品別 / Product	成形機	Machine	10,504	54.6%	**12,052**	**56.5%**	**11,982**	**54.8%**	**11,982**	**54.8%**	+1,478	+14.1%	中小型機増加, 大型機横ばい
	金型	Molds	6,717	34.9%	**7,462**	**35.0%**	**7,981**	**36.5%**	**7,981**	**36.5%**	+1,264	+18.8%	中小型機･大型機ともに増加
	付属機器	AUX	1,559	8.1%	**1,453**	**6.8%**	**1,491**	**6.8%**	**1,491**	**6.8%**	-68	-4.4%	
	部品その他	Parts	465	2.4%	**344**	**1.6%**	**394**	**1.8%**	**394**	**1.8%**	-70	-15.2%	
	合計	Total	19,247	100.0%	**21,312**	**100.0%**	**21,850**	**100.0%**	**21,850**	**100.0%**	+2,603	+13.5%	

【Note】**Machine**: Small to mid-sized: Increase; Large-sized: Flat. **Molds**: Increase in both Small/Mid and Large-sized machines.

地域別 / Region	米州	Americas	5,574	29.0%	**7,582**	**35.6%**	**8,126**	**37.2%**	**8,126**	**37.2%**	+2,551	+45.8%	北米大幅増, 中南米微増
	欧州	Europe	2,944	15.3%	**4,110**	**19.3%**	**4,313**	**19.7%**	**4,313**	**19.7%**	+1,369	+46.5%	大幅増
	南･西ｱｼﾞｱ	South/West Asia	5,585	29.0%	**5,150**	**24.2%**	**5,846**	**26.8%**	**5,846**	**26.8%**	+261	+4.7%	中東ｱﾌﾘｶ増加, その他地域は横ばい
	東ｱｼﾞｱ	East Asia	5,142	26.7%	**4,469**	**21.0%**	**3,564**	**16.3%**	**3,564**	**16.3%**	-1,578	-30.7%	ほぼ全域で減少
	合計	Total	19,247	100.0%	**21,312**	**100.0%**	**21,850**	**100.0%**	**21,850**	**100.0%**	+2,603	+13.5%	

【Note】**Americas**: North America: Significant increase; Latin America: Slight increase. **Europe**: Strong across all of Europe.
South/West Asia: Middle East & Africa: Increase; Other regions: Flat. **East Asia**: Decreases in almost all regions.

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