IT & YouT^

October 29, 2026

Presentation of Financial Results
for the Second Quarter (Interim Period) of the Fiscal Year Ending March 31, 2027

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※ Amounts less than the display unit are rounded down. Percentage figures are rounded off.

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Summary of Financial Results

Net Sales : Increased by 10.1% to 62.3 billion yen as a result of continued trend of high orders in Financial IT and sales growth of medical/healthcare and security products in Solution Business.

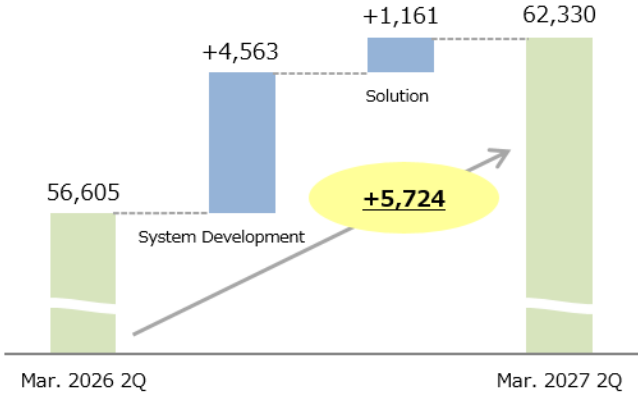
DAS Business (※) : Increased by 30.1% to 34.2 billion yen as a result of the growth of System Development Business related to DX/AI and other new technologies.

Operating Income : Increased by 10.0% to 9.0 billion yen, as a result of an increase in Net Sales, despite an increase in SG&A expenses associated with the growth investments outlined in the current Medium-term Management Plan.

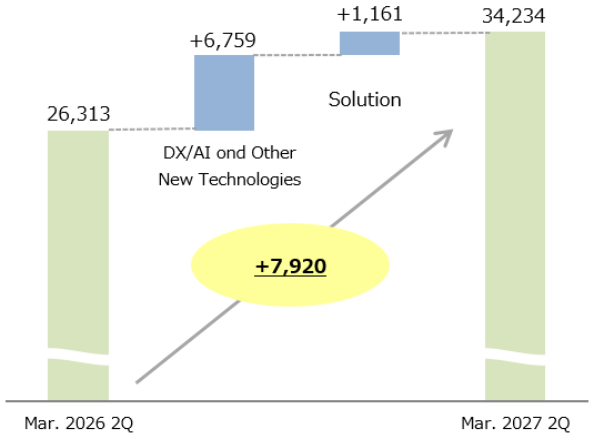
Ordinary Income : Ordinary Income increased by 10.3% to 9.2 billion yen and Net Income increased by 7.6% to 5.7 billion yen.
Net Income

※ DAS Business consists of System Development Business related to DX, System Development Business utilizing new technologies such as AI, and Solution Business.

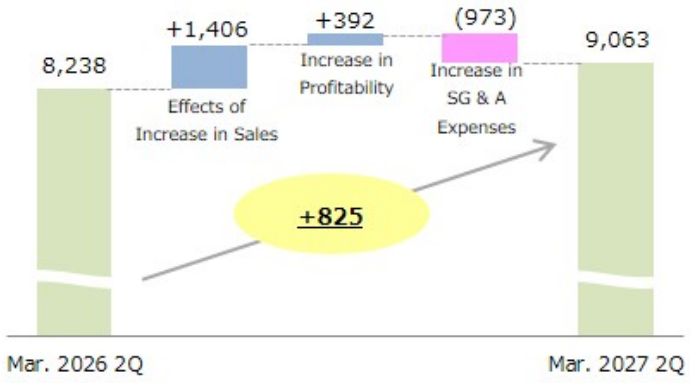
■ Net Sales



■ DAS Business



■ Operating Income (Unit : Millions of yen)



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Summary of Financial Results

(Unit: Millions of yen)

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 2Q Results		Mar. 2027 2Q Results		Mar. 2027 2Q YoY		Mar. 2027 Forecast (Released 2026/9/28)	
System Development Business		48,641		53,205		4,563	9.4%	-
Solution Business		7,964		9,125		1,161	14.6%	-
Net Sales		56,605		62,330		5,724	10.1%	128,000
DAS Business		26,313		34,234		7,920	30.1%	64,000
DX/AI and Other New Technologies		18,348		25,108		6,759	36.8%	-
Gross Profit	(23.9%)	13,519	(24.6%)	15,318	(0.7%)	1,799	13.3%	(25.7%) 32,900
SG & A Expenses	(9.3%)	5,280	(10.0%)	6,254	(0.7%)	973	18.4%	(10.0%) 12,800
Operating Income	(14.6%)	8,238	(14.5%)	9,063	((0.0%))	825	10.0%	(15.7%) 20,100
Ordinary Income		8,353		9,216		862	10.3%	20,400
Net Income Attributable to Owners of the Parent	(9.5%)	5,370	(9.3%)	5,778	((0.2%))	408	7.6%	(10.4%) 13,300
EBITDA	(16.8%)	9,485	(16.7%)	10,383	((0.1%))	898	9.5%	(17.7%) 22,689

※ DAS Business consists of System Development Business related to DX, System Development Business utilizing new technologies such as AI, and Solution Business.
※ EBITDA is calculated by Operating Income + Depreciation + Amortization of Goodwill.

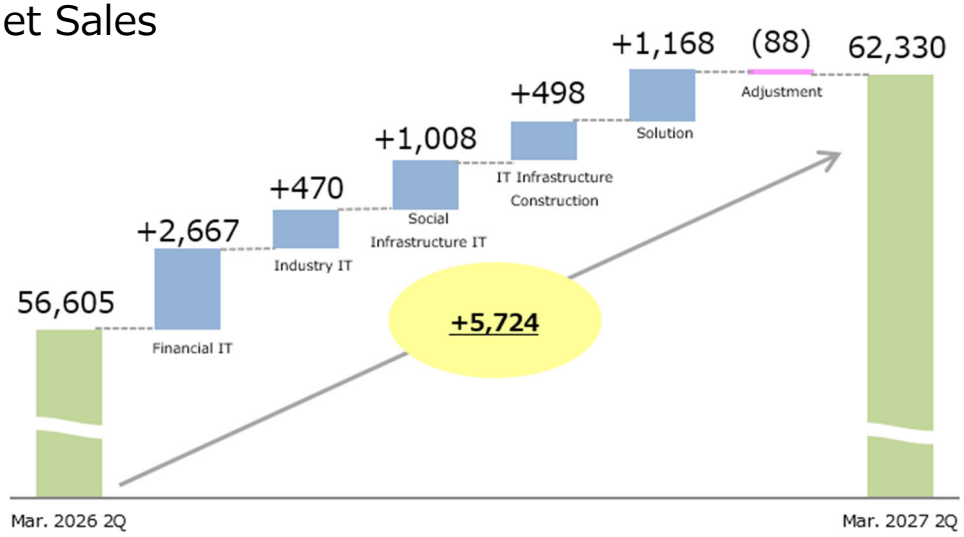
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Net Sales and Operating Income by Segment

System Development Business

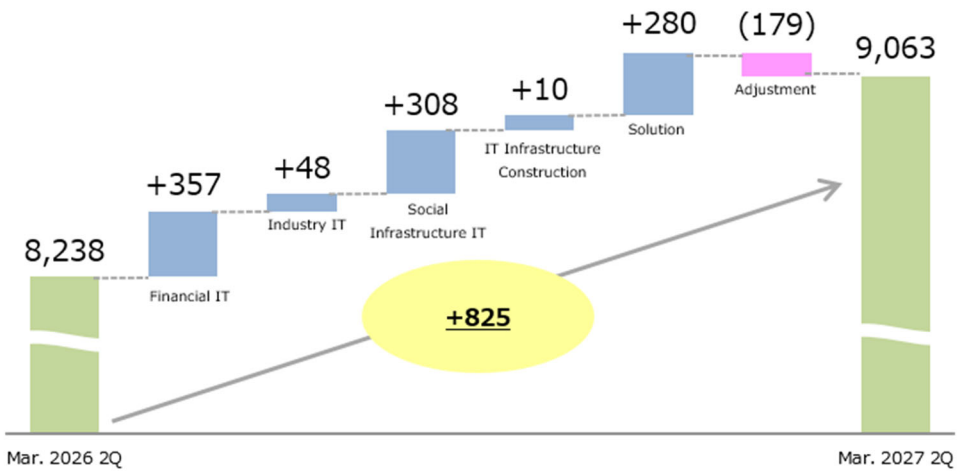
Financial IT:	Net Sales increased by 15.8% and Operating Income increased by 11.1% due to a significant increase in orders from major banks caused by expansion of existing projects including core system renewal, as well as the expansion of existing projects in insurance companies.
Industry IT:	Net Sales increased by 3.4% and Operating Income increased by 2.4% due to an expansion of orders from logistics in transportation sector and from construction sector, while there was impact of winding down large projects in service sector.
Social Infrastructure IT:	Net Sales increased by 8.6% due to an increase in orders from telecommunication sector, as well as from aviation in transportation sector and from public sector. Operating Income increased by 14.8% due to the settlement of some less profitable project in the previous fiscal year.
IT Infrastructure Construction:	Net Sales increased by 7.7% due to a steady increase in orders of infrastructure construction projects across various industries, particularly from financial and public sector. Operating Income remained almost flat due to a decline in operating margins resulting from increase in SG&A expenses and the impact of the hardware procurement environment.
Solution Business:	Net Sales increased by 14.7% due to the increased needs for strengthened securities in public organizations, in addition to a year on year increase in medical/healthcare sales. Operating income increased approximately 2.8 times year on year, due to strong sales of high-margin products as well as an improvement in income margins resulting from increased sales.

■ Net Sales



■ Operating Income

(Unit : Millions of yen)



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Net Sales and Operating Income by Segment

(Unit: Millions of yen)

■ Net Sales

※ The ratio on the upper-left are ratio to sales.

	Mar. 2026 2Q Results	Mar. 2027 2Q Results	Mar. 2027 2Q YoY		Mar. 2027 Forecast (Released 2026/9/28)
System Development Business	(86.5%) 48,976	(86.0%) 53,621	4,645	9.5%	(85.6%) 109,600
Financial IT	(29.9%) 16,908	(31.4%) 19,575	2,667	15.8%	(30.7%) 39,300
Industry IT	(24.5%) 13,870	(23.0%) 14,340	470	3.4%	(23.3%) 29,800
Social Infrastructure IT	(20.7%) 11,714	(20.4%) 12,722	1,008	8.6%	(20.5%) 26,300
IT Infrastructure Construction	(11.5%) 6,483	(11.2%) 6,982	498	7.7%	(11.1%) 14,200
Solution Business	(14.1%) 7,969	(14.7%) 9,138	1,168	14.7%	(15.0%) 19,200
Adjustment	(340)	(428)	(88)	-	(800)
Net Sales	56,605	62,330	5,724	10.1%	128,000

(Unit: Millions of yen)

■ Operating Income

※ The ratio on the upper-left are Operating margin.

	Mar. 2026 2Q Results	Mar. 2027 2Q Results	Mar. 2027 2Q YoY		Mar. 2027 Forecast (Released 2026/9/28)
System Development Business	(17.1%) 8,373	(17.0%) 9,097	723	8.6%	(18.1%) 19,800
Financial IT	(18.9%) 3,204	(18.2%) 3,561	357	11.1%	(19.3%) 7,600
Industry IT	(14.2%) 1,972	(14.1%) 2,020	48	2.4%	(15.8%) 4,700
Social Infrastructure IT	(17.8%) 2,088	(18.8%) 2,396	308	14.8%	(19.0%) 5,000
IT Infrastructure Construction	(17.1%) 1,108	(16.0%) 1,118	10	0.9%	(17.6%) 2,500
Solution Business	(1.9%) 149	(4.7%) 430	280	187.4%	(7.8%) 1,500
Adjustment	(284)	(463)	(179)	-	(1,200)
Operating Income	(14.6%) 8,238	(14.5%) 9,063	825	10.0%	(15.7%) 20,100

※ Numbers are written including inter-segment sales and incomes.
※ Adjustments are the total of inter-segment sales eliminations and costs of whole company (mainly G&A costs which do not attribute to the segments).

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Order Received and Order Backlog by Segment

(Unit: Millions of yen)

■ Order Received

※ The ratio on the upper-left are ratio to order received.

	Mar. 2026 2Q	Mar. 2027 2Q		
	Results	Results	YoY	
System Development Business	(84.7%) 48,036	(84.2%) 53,175	5,139	10.7%
Financial IT	(28.1%) 15,961	(27.9%) 17,613	1,652	10.4%
Industry IT	(23.3%) 13,202	(23.0%) 14,535	1,333	10.1%
Social Infrastructure IT	(20.7%) 11,744	(21.0%) 13,236	1,492	12.7%
IT Infrastructure Construction	(12.6%) 7,128	(12.3%) 7,790	661	9.3%
Solution Business	(15.3%) 8,705	(15.8%) 9,962	1,256	14.4%
Order Received	56,741	63,137	6,396	11.3%

■ Order Backlog

(Unit: Millions of yen)

※ The ratio on the upper-left are ratio to order backlog.

	Mar. 2026 2Q	Mar. 2027 2Q		
	Results	Results	YoY	
System Development Business	(87.2%) 24,489	(87.4%) 28,753	4,264	17.4%
Financial IT	(34.6%) 9,722	(36.7%) 12,061	2,339	24.1%
Industry IT	(18.1%) 5,093	(17.9%) 5,903	810	15.9%
Social Infrastructure IT	(21.8%) 6,127	(21.5%) 7,061	933	15.2%
IT Infrastructure Construction	(12.6%) 3,545	(11.3%) 3,727	181	5.1%
Solution Business	(12.8%) 3,603	(12.6%) 4,137	533	14.8%
Order Backlog	28,092	32,890	4,797	17.1%

※ Numbers are written based on order received and order backlog to external customers.

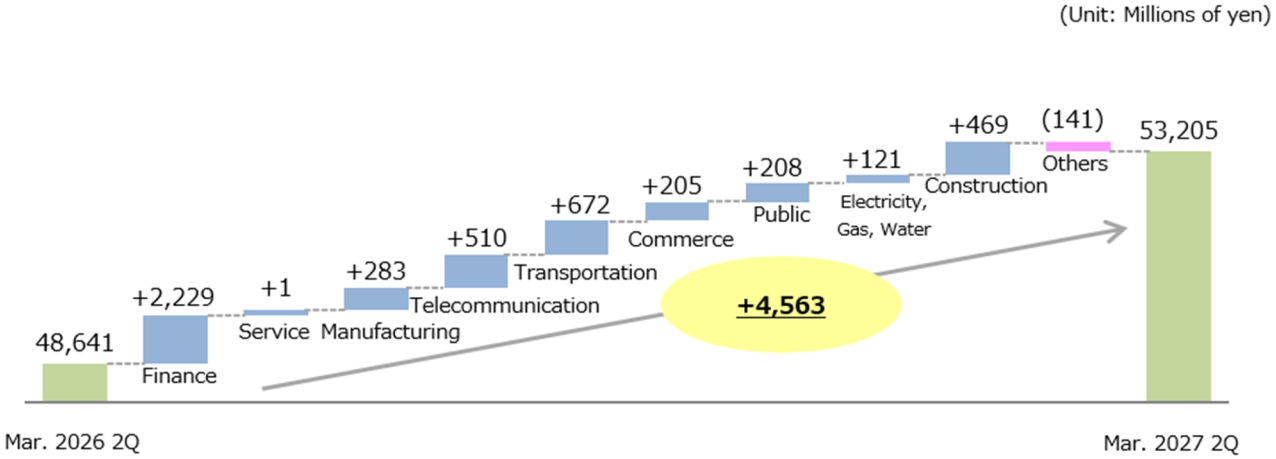
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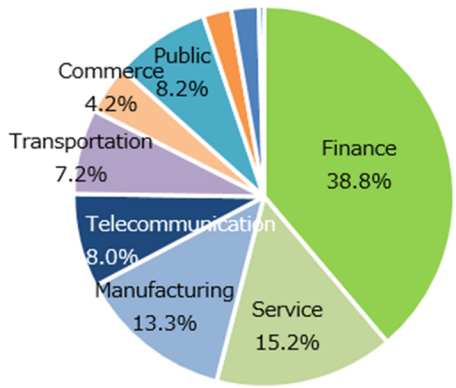
System Development Business - Net Sales by End-user Sector

(Unit: Millions of yen)

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 2Q Results		Mar. 2027 2Q Results		Mar. 2027 2Q YoY	
Finance	(37.9%)	18,416	(38.8%)	20,646	2,229	12.1%
Service	(16.6%)	8,091	(15.2%)	8,093	1	0.0%
Manufacturing	(13.9%)	6,766	(13.3%)	7,050	283	4.2%
Telecommunication	(7.7%)	3,727	(8.0%)	4,237	510	13.7%
Transportation	(6.5%)	3,169	(7.2%)	3,842	672	21.2%
Commerce	(4.1%)	2,012	(4.2%)	2,218	205	10.2%
Public	(8.5%)	4,153	(8.2%)	4,362	208	5.0%
Electricity, Gas, Water	(2.4%)	1,155	(2.4%)	1,277	121	10.5%
Construction	(1.6%)	774	(2.3%)	1,244	469	60.6%
Others	(0.8%)	373	(0.4%)	232	(141)	(37.9%)
Total		48,641		53,205	4,563	9.4%

※ External sales of System Development Business (total of Financial IT, Industry IT, Social Infrastructure IT, and IT Infrastructure Construction) are recorded for each customer's sector.





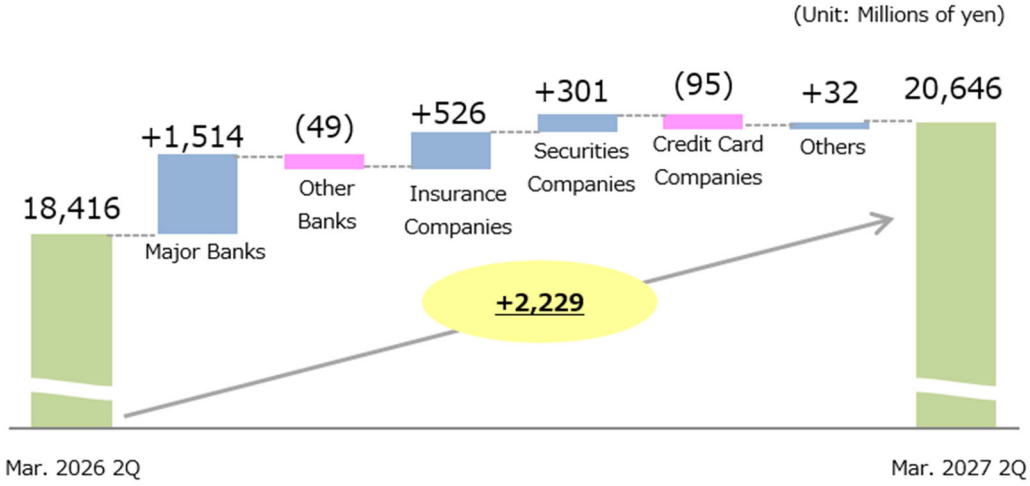
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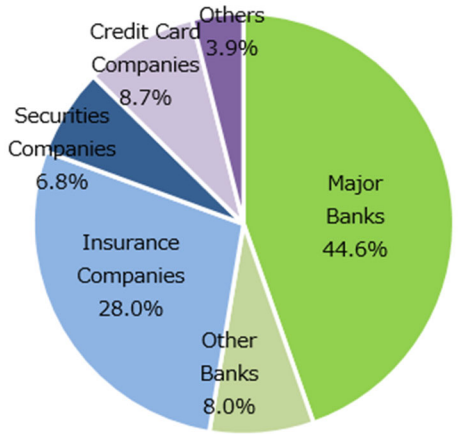
System Development Business - Net Sales by End-user Sector (Breakdown of Financial Sector)

(Unit: Million of yen)

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 2Q Results		Mar. 2027 2Q Results		Mar. 2027 2Q YoY	
Major Banks	(41.8%)	7,695	(44.6%)	9,209	1,514	19.7%
Other Banks	(9.2%)	1,701	(8.0%)	1,651	(49)	(2.9%)
Insurance Companies	(28.5%)	5,250	(28.0%)	5,777	526	10.0%
Securities Companies	(5.9%)	1,095	(6.8%)	1,396	301	27.5%
Credit Card Companies	(10.3%)	1,894	(8.7%)	1,799	(95)	(5.0%)
Others	(4.2%)	778	(3.9%)	811	32	4.2%
Total		18,416		20,646	2,229	12.1%

※ External sales of System Development Business (total of Financial IT, Industry IT, Social Infrastructure IT, and IT Infrastructure Construction) are recorded for each customer's sector.





Mar. 2027 2Q

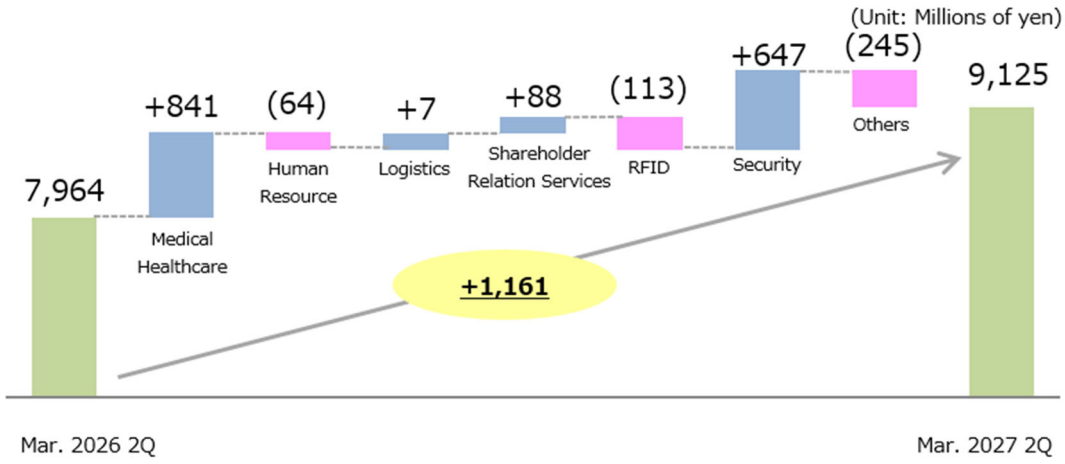
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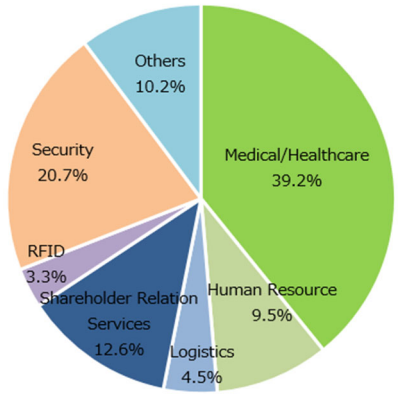
Solution Business – Net Sales by Solution Category

(Unit: Million of yen)

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 2Q Results		Mar. 2027 2Q Results		Mar. 2027 2Q YoY	
Medical/Healthcare	(34.3%)	2,733	(39.2%)	3,574	841	30.8%
Human Resource	(11.7%)	930	(9.5%)	865	(64)	(6.9%)
Logistics	(5.0%)	399	(4.5%)	406	7	1.9%
Shareholder Relation Services	(13.3%)	1,062	(12.6%)	1,150	88	8.3%
RFID ※	(5.2%)	417	(3.3%)	303	(113)	(27.2%)
Security	(15.6%)	1,241	(20.7%)	1,888	647	52.2%
Others	(14.8%)	1,180	(10.2%)	935	(245)	(20.8%)
Total		7,964		9,125	1,161	14.6%

※ External Sales of Solution Business are recorded for each solution category.
※ RFID (Radio Frequency Identification) is a solution that uses small radio chips to identify and manage people and things.





Mar. 2027 2Q

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Financial Position and Cash Flows

(Unit : Millions of yen)

■ Financial Position

	as of Mar. 31 2026	as of Sep. 30 2026	
	Results	Results	Increase/Decrease
Current Assets	59,995	59,020	(975)
Cash and Deposits	30,905	30,300	(604)
Non-Current Assets	37,446	37,585	139
Property and Equipment	5,355	5,911	556
Intangible Assets	16,806	16,076	(730)
Investments and Other Assets	15,284	15,598	313
Total Assets	97,442	96,605	(836)
Total Liabilities	22,642	25,051	2,408
Shareholders' Equity	67,784	64,621	(3,162)
Capital Stock	7,205	7,205	-
Capital Surplus	6,898	6,949	50
Retained Earnings	69,012	67,502	(1,509)
Treasury Stock	(15,332)	(17,036)	(1,703)
Accumulated Other Comprehensive Income	5,969	5,889	(79)
Non-Controlling Interests	1,045	1,043	(2)
Total Net Assets	74,799	71,554	(3,244)

■ Cash Flows

	Mar. 2026 2Q	Mar. 2027 2Q	
	Results	Results	YoY
Cash Flows from Operating Activities	8,883	9,063	180
Cash Flows from Investing Activities	(2,585)	(4,699)	(2,114)
Cash Flows from Financing Activities	(7,221)	(9,150)	(1,929)
Total	(922)	(4,786)	(3,863)
Free Cash Flow	6,298	4,364	(1,934)

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Financial Forecast

(Unit: Millions of yen)

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 Results	Mar. 2027 Forecast (Released 2026/9/28)	YoY		Mar. 2027 Original Forecast (Released 2026/5/8)
Net Sales	117,813	128,000	10,186	8.6%	126,000
DAS Business	57,578	64,000	6,421	11.2%	63,000
Gross Profit	(25.3%) 29,824	(25.7%) 32,900	3,075	10.3%	(25.9%) 32,600
SG & A Expenses	(9.1%) 10,751	(10.0%) 12,800	2,048	19.1%	(10.4%) 13,100
Operating Income	(16.2%) 19,073	(15.7%) 20,100	1,026	5.4%	(15.5%) 19,500
Ordinary Income	19,326	20,400	1,073	5.6%	19,700
Net Income Attributable to Owners of the Parent	(11.0%) 13,009	(10.4%) 13,300	290	2.2%	(10.4%) 13,100
EBITDA	(18.3%) 21,596	(17.7%) 22,689	1,092	5.1%	(17.5%) 22,000

※ There is no revision to the consolidated financial forecasts of the fiscal year ending March 31, 2027 in above, from the forecast announced on September 28, 2026.

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Financial Forecast
Net Sales and Operating Income by Segment

(Unit: Millions of yen)

■ Net Sales

※ The ratio on the upper-left are ratio to sales.	Mar. 2026 Results		Mar. 2027 Forecast (Released 2026/9/28)		Mar. 2027 YoY		Mar. 2027 Original Forecast (Released 2026/5/8)	
System Development Business	(85.6%)	100,857	(85.6%)	109,600	8,742	8.7%	(85.4%)	107,600
Financial IT	(29.8%)	35,073	(30.7%)	39,300	4,226	12.1%	(30.0%)	37,800
Industry IT	(24.0%)	28,286	(23.3%)	29,800	1,513	5.4%	(23.7%)	29,900
Social Infrastructure IT	(20.5%)	24,200	(20.5%)	26,300	2,099	8.7%	(20.5%)	25,800
IT Infrastructure Construction	(11.3%)	13,296	(11.1%)	14,200	903	6.8%	(11.2%)	14,100
Solution Business	(15.0%)	17,720	(15.0%)	19,200	1,479	8.3%	(15.1%)	19,000
Adjustment		(764)		(800)	(35)	-		(600)
Net Sales		117,813		128,000	10,186	8.6%		126,000

■ Operating Income

※ The ratio on the upper-left are Operating margin.	Mar. 2026 Results		Mar. 2027 Forecast (Released 2026/9/28)		Mar. 2027 YoY		Mar. 2027 Original Forecast (Released 2026/5/8)	
System Development Business	(18.1%)	18,253	(18.1%)	19,800	1,546	8.5%	(17.9%)	19,300
Financial IT	(19.3%)	6,774	(19.3%)	7,600	825	12.2%	(19.0%)	7,200
Industry IT	(15.6%)	4,410	(15.8%)	4,700	289	6.6%	(15.4%)	4,600
Social Infrastructure IT	(19.7%)	4,759	(19.0%)	5,000	240	5.1%	(19.0%)	4,900
IT Infrastructure Construction	(17.4%)	2,309	(17.6%)	2,500	190	8.2%	(18.4%)	2,600
Solution Business	(8.4%)	1,488	(7.8%)	1,500	11	0.8%	(6.8%)	1,300
Adjustment		(668)		(1,200)	(531)	-		(1,100)
Operating Income	(16.2%)	19,073	(15.7%)	20,100	1,026	5.4%	(15.5%)	19,500

※ Numbers are written including inter-segment sales and incomes.
※ Adjustments are the total of inter-segment sales eliminations and costs of whole company (mainly G&A costs which do not attribute to the segments).

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Reference1 : Trends of Financial Results

(Unit: Millions of yen)

※ The ratio on the upper-left are YoY percentage change.	Mar. 2022 Results	Mar. 2023 Results	Mar. 2024 Results	Mar. 2025 Results	Mar. 2026 Results	Mar. 2027 Forecast	Mar. 2027 YoY
Net Sales	[7.6%] 71,188	[9.5%] 77,982	[29.9%] 101,263	[6.4%] 107,791	[9.3%] 117,813	[8.6%] 128,000	10,186
Gross Profit	15,837	17,550	24,961	27,534	29,824	32,900	3,075
SG & A Expenses	4,422	5,025	9,781	10,684	10,751	12,800	2,048
Operating Income	[16.0%] 11,414	[9.7%] 12,524	[21.2%] 15,180	[11.0%] 16,849	[13.2%] 19,073	[5.4%] 20,100	1,026
Operating Margin	16.0%	16.1%	15.0%	15.6%	16.2%	15.7%	(0.5) points
Ordinary Income	11,654	12,662	15,340	17,038	19,326	20,400	1,073
Net Income Attributable to Owners of the Parent	7,823	10,219	10,262	11,795	13,009	13,300	290
EBITDA ※	[15.7%] 12,156	[9.8%] 13,351	[32.9%] 17,751	[9.7%] 19,472	[10.9%] 21,596	[5.1%] 22,689	1,092
EBITDA Margin	17.1%	17.1%	17.5%	18.1%	18.3%	17.7%	(0.6) points
ROE	15.7%	19.3%	17.5%	18.2%	18.4%	17.5%	(0.9) points
Net Income per Share (yen)	99.37	132.31	133.29	153.61	170.49	176.29	5.80
DPS (yen)	52	67	72	87	96	100	-
Dividend Payout Ratio	52.3%	50.6%	54.0%	56.6%	56.3%	56.7%	-
PBR(x)	3.33	3.35	3.67	3.79	2.82	-	-

※ EBITDA is calculated by Operating Income + Depreciation + Amortization of Goodwill.

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Reference2 : Summary of Medium-Term Management Plan (Mar. 2027 – Mar. 2029)

Sought-after "Uniquely NSD touch"

A group of IT engineers who leverage their knowledge of customer operations and close customer relationships in continuing to support essential social infrastructure across the finance, manufacturing, and public sectors through the power of IT

Medium-Term Management Plan

Themes in the New MTP for pursuing the "unique NSD touch"

1. **Implement a strategy of "going on the offensive" and cultivate multiple areas of business expertise.**
2. **Actively integrate new technologies, especially AI.**
3. **Actively deliver returns to stakeholder, such as employees and shareholders.**

Upstream Processes — Shift towards business focused on upstream processes

- The **System Development Business** is NSD's core service line, and we will aim for **sustainable growth** even in the AI era.
- By shifting **personnel and sales** away from business focused on midstream processes towards **upstream processes** (such as in the consulting domain), we will seek to further strengthen our profitability and enhance our corporate value.

Strategic areas — Aggressively invest in DX, especially AI, as well as solutions (DAS).

- We will build on previous efforts to **further strengthen the DAS business.**
- In particular, we will **focus on the area of AI** while also aiming to increase the scale and profitability of the Solution Business.
- Internally, we will launch the "AI Expert Certification System" and develop 70% of mid-level employees (engineers) as experts.

Financial Capital — Maintain a sound financial position, and focus on returns to employees and shareholders

- The "**knowledge of customers' business processes**" we have built up since our foundation is the **source of NSD's source of profitability**, and cannot be easily replaced with AI.
- Leveraging this, we will maintain a sound financial position, while on the non-financial front, we will **focus on investing in people**, especially improving the technical capabilities of employees.
- We will maintain our existing dividend payout ratio, and deliver **high returns to shareholders**, including purchases of treasury shares.

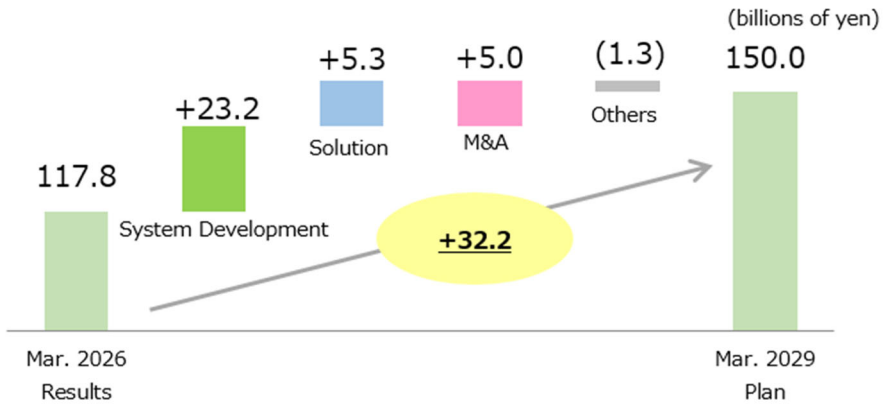
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Reference2 : Summary of Medium-Term Management Plan (Mar. 2027 – Mar. 2029)

(billions of yen)

	Previous MTP Final fiscal year results Mar. 2026	New MTP Final fiscal year results Mar. 2029
Net Sales	117.8	150.0
DAS Business	57.5	80.0
Operating Income	19.0	23.4
Operating Margin	16.2%	15.6%
Net Income	13.0	15.4
EBITDA	21.5	26.4
EBITDA Margin	18.3%	17.6%
ROE	18.4%	18.5%

■ Net Sales



■ Operating Income

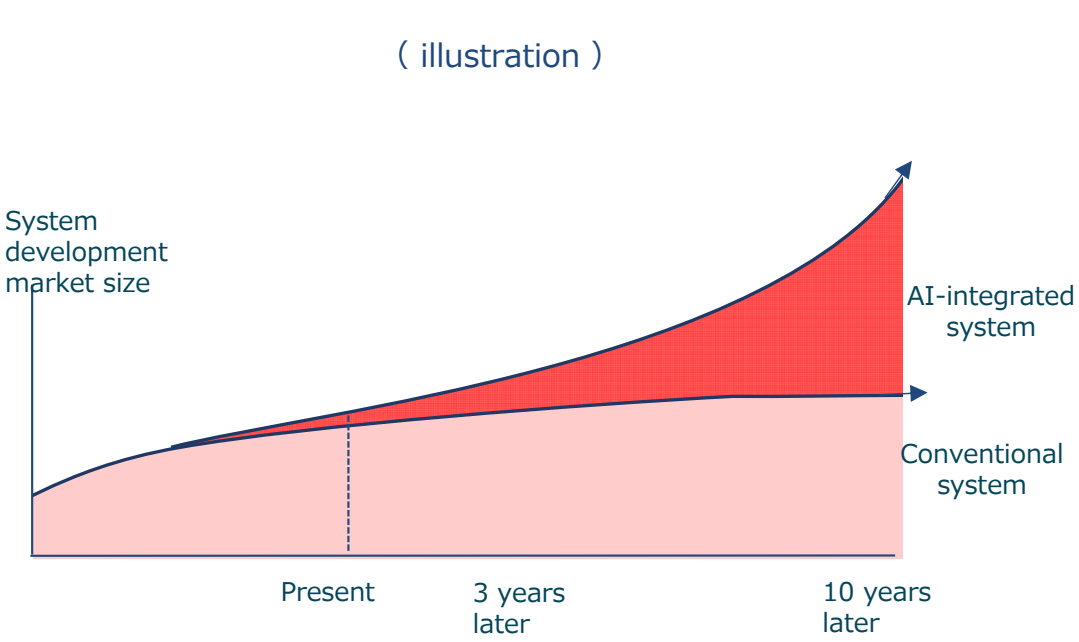


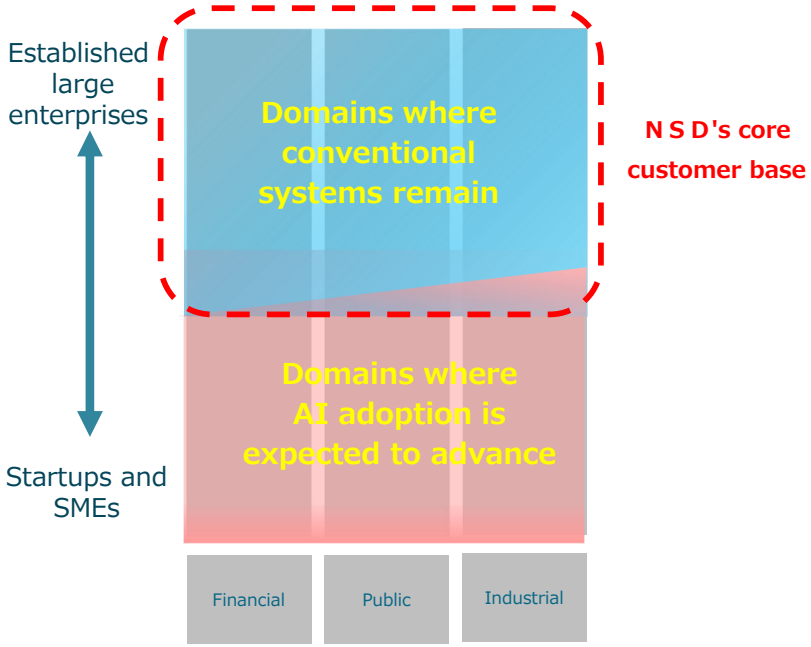
※ DAS Business consists of System Development Business related to DX, System Development Business utilizing new technologies such as AI, and Solution Business.
※ EBITDA is calculated by Operating Income + Depreciation + Amortization of Goodwill.
※ "Others" in the graph includes inter-group sales eliminations and costs of whole company (mainly G&A costs which do not attribute to the segments).

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Reference3 :Business Issues

- Going forward, generative AI is expected to be used extensively in Japan's system development sector.
  While we still expect to see a certain level of deep-rooted demand for conventional system development, growing demand for the utilization of AI, especially in midstream processes (programming and testing), is anticipated.
- While the utilization of AI will likely transform and increase the efficiency of business flows, we will take measures such as the retraining and reassignment of personnel centered on "midstream processes".

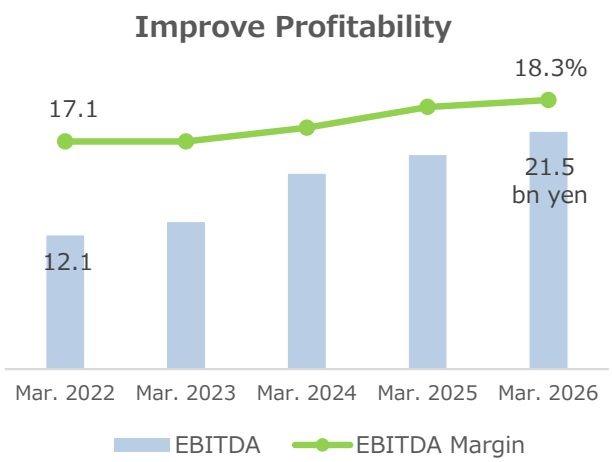


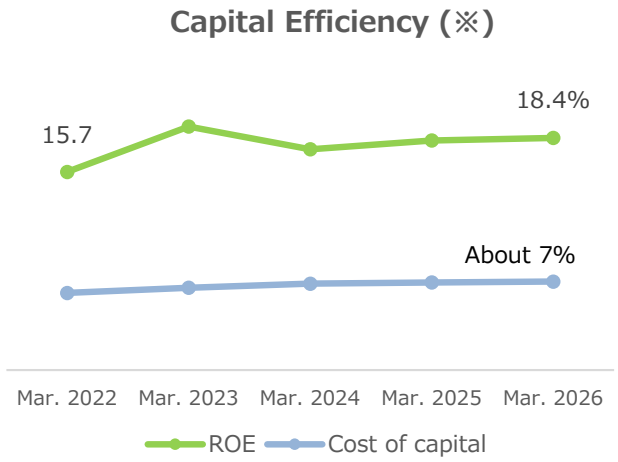


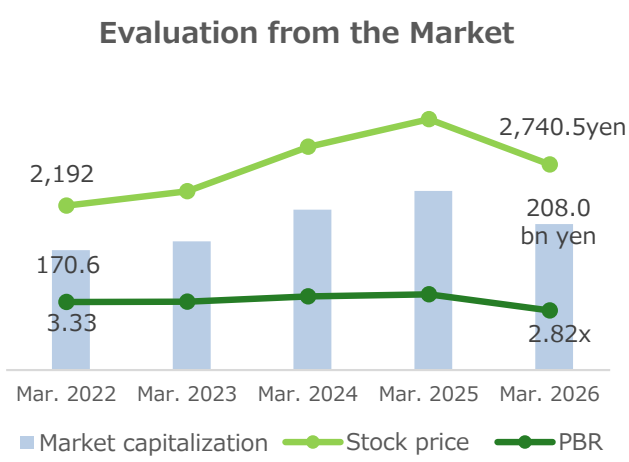
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Reference4 : Management based on Cost of Capital and Stock Price

Basic Policies	Measures
Achieve ROE that exceeds cost of capital	● **Increase profits by improving profitability and maintain an appropriate size of net assets by fulfilling shareholder returns** **Improve profitability** Adopt operating profit margin and EBITDA margin as KPIs, and practice efficient business operations Set the lower bound of profit margin when receiving orders, maintain continuous orders, minimize unprofitable projects, reduce SG&A expenses **Fulfill shareholder returns** Set basic policy as a total return ratio of more than 70% and avoid excessive accumulation of capital ● **Investment activities utilizing concept of cost of capital** **M&A** Decide acquisition based on evaluations using methods and indicators according to the characteristics of target companies **Cross-shareholdings** Make it one of the conditions that the ROE of the investee exceeds NSD's cost of capital and verify the validity of holdings every year
Increase stock price through appropriate pricings	● **Deepen understanding of NSD through constructive dialogue with shareholders and investors** ● **Pursue shareholder profits through fulfilled shareholder returns**







※ ROE of March 2023 temporary increased due to a significant increase in Net Income because of special factors such as the recording of gain on sales of shares resulting from the termination of strategic alliance.

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Reference5 : Return to Shareholders

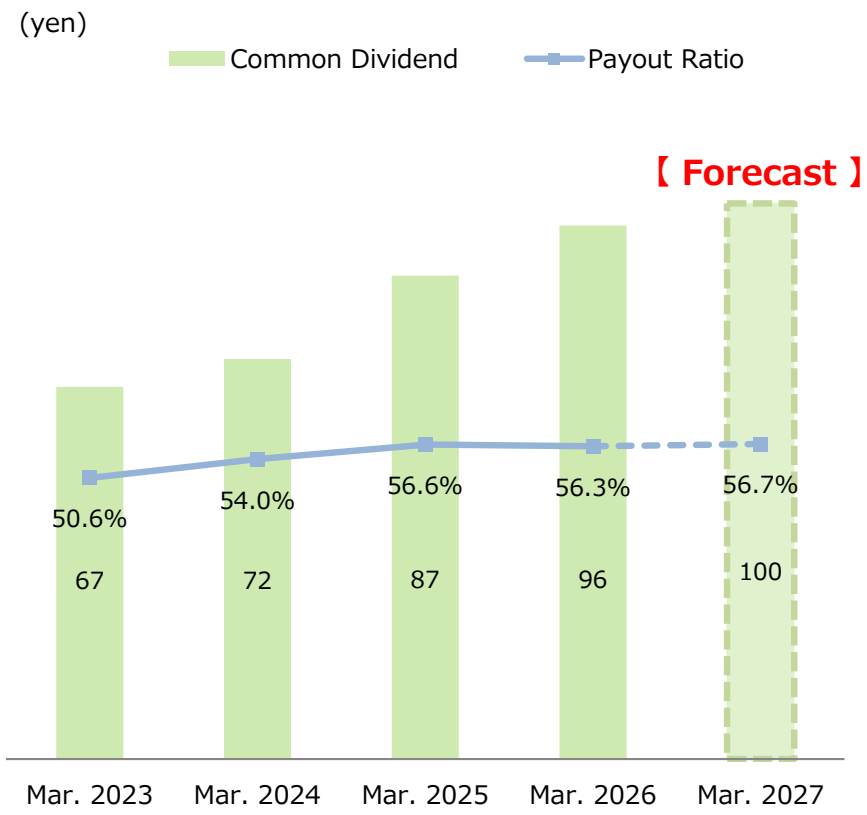
■Policies of Return to Shareholders

"Consolidated payout ratio of **50% or more** and total return ratio of **70% or more**" is our basic policy.

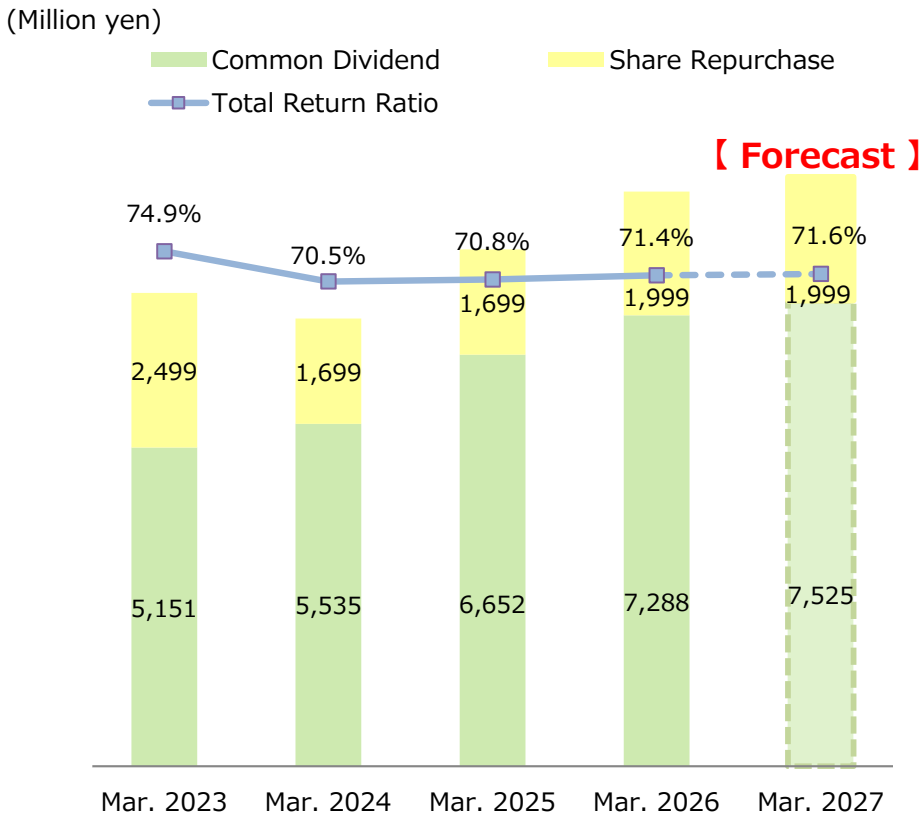
※ The holding ratio of treasury stock is set at approx. 10% of the total number of shares issued, and if it exceeds 15%, it will be retired up to about 10%.

～ Treasury stock of 3,000 thousand shares in October 2026 was retired.

Dividend per Share and Payout Ratio



Total Payout of Dividends and Share Repurchase



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Reference6 : Major Press Releases

Release Date	Category	Details
May / 8 / 2026	Management	Announced Medium-term Management Plan (from Mar. 2027 to Mar. 2029) ・Shift System Development Business to upstream processes, further strengthen DAS Business, and implement proactive investments in research & development and human capital. Continue shareholder returns policies.
May / 8 / 2026	Financial	Resolved share repurchase ・Results of share repurchase (Released on October 6): Total number: 731 thousand shares, total amount: 1,999 million yen
May / 18 / 2026	Management	Launched business in NSD Sapporo office ・Promote the recruitment of IT professionals willing to work in the region and foster collaboration with business partners
July / 29 / 2026	Business	Automated stainless steel strip slitting plans using optimization AI ・Created an algorithm for production planning at a stainless steel pipes and steel materials manufacturer and contributed to greater efficiency and solving challenges regarding skill transfers.
Sep / 28 / 2026	Financial	Revised forecast of consolidated financial results upward ・Considering the financial results and the business environment of the current interim consolidated period, revised the second quarter (interim period) and the full-year financial forecasts.

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Reference6 : Major Press Releases

Release Date	Category	Details
Sep / 28 / 2026	Financial	Revised dividend forecast ・Revised annual dividend forecast from 97 yen to 100 yen per share.
Sep / 28 / 2026	Financial	Resolved retirement of treasury stock ・Retirement of treasury stock (On October 16): Total number: 3,000 thousand shares Total number of shares issued after retirement: 83,000 thousand shares
Oct / 16 / 2026	Management	Publication of Third-Party Analyst Report ・Released analyst report on NSD, which has been created based on objective research and analysis conducted by Shared Research Inc. from a neutral perspective.

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